From: Meindl, Max

Sent: Wednesday, October 23, 2019 1:37 PM **To:** Gause, Jacqueline; David, Patricia

Cc: Wick, Timothy; Terry, Detra; Alexander, Dennis; brent@guerradays.com; FEMA-

EqualRights

Subject: RE: FMLA Recertification - M. Meindl

Thanks JG, no problem, I'm working on an update with my providers, to appropriately capture/document/list all of the existing/new/challenging/interesting, issues that have manifested since the surgery. Appreciate your assistance..

Max J Meindl, PMP Program Delivery Manager | Houston TRO DHS | FEMA-Recovery Directorate Public Assistance Division FEMA/HQ 202-374-9426 max.meindl@fema.dhs.gov



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From: Gause, Jacqueline < jacqueline.gause@fema.dhs.gov>

Sent: Wednesday, October 23, 2019 1:09 PM

To: Meindl, Max <max.meindl@fema.dhs.gov>; David, Patricia <Patricia.David@fema.dhs.gov>

Cc: Wick, Timothy <Timothy.Wick@fema.dhs.gov>; Terry, Detra <detra.terry@fema.dhs.gov>; Alexander, Dennis <dennis.alexander@fema.dhs.gov>; brent@guerradays.com; FEMA-EqualRights <FEMA-EqualRights@fema.dhs.gov>

Subject: RE: FMLA Recertification - M. Meindl

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Thanks for your cooperation with this matter. Please let me know if you have additional questions or concerns.

Regards,

Jacqueline Gause, MSc

Human Resources
Federal Emergency Management Agency
Department of Homeland Security
Hurricane Harvey-DR4332-TX
Texas Recovery Office
Houston, TX

Mobile: 202-322-6241

From: Meindl, Max <max.meindl@fema.dhs.gov>

Sent: Tuesday, October 22, 2019 4:22 PM

To: Gause, Jacqueline <jacqueline.gause@fema.dhs.gov>; David, Patricia <Patricia.David@fema.dhs.gov>Cc: Wick, Timothy <Timothy.Wick@fema.dhs.gov>; Terry, Detra <detra.terry@fema.dhs.gov>; Alexander, Dennis <dennis.alexander@fema.dhs.gov>; brent@guerradays.com; FEMA-EqualRights <FEMA-EqualRights@fema.dhs.gov>

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DHS | FEMA-Recovery Directorate
Public Assistance Division
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Cc: Wick, Timothy <Timothy.Wick@fema.dhs.gov>

Subject: FMLA Recertification - M. Meindl

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Human Resources Federal Emergency Management Agency Department of Homeland Security Hurricane Harvey-DR4332-TX Texas Recovery Office Houston, TX

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Human Resources
Federal Emergency Management Agency
Department of Homeland Security
Hurricane Harvey-DR4332-TX
Texas Recovery Office
Houston, TX

From: Cooley, Sandra

Sent: Tuesday, October 22, 2019 5:09 PM

To: Meindl, Max

Cc: femamax@gmail.com

Subject: Re: FMLA Recertification - M. Meindl

Let me review your concerns and circle back Max. Appreciate the opportunity to review.

Get Outlook for iOS

From: Meindl, Max <max.meindl@fema.dhs.gov>
Sent: Tuesday, October 22, 2019 4:47:59 PM
To: Cooley, Sandra <Sandra.Cooley@fema.dhs.gov>
Cc: femamax@gmail.com <femamax@gmail.com>
Subject: FW: FMLA Recertification - M. Meindl

Ms. Cooley,

I am forwarding this email to you for information purposes.

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Cc: Wick, Timothy <Timothy.Wick@fema.dhs.gov>; TERRY, DETRA S. <DETRA.TERRY@FEMA.DHS.GOV>; Alexander,

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Federal Emergency Management Agency
Department of Homeland Security
Hurricane Harvey-DR4332-TX
Texas Recovery Office
Houston, TX

From: Meindl, Max

Sent: Tuesday, October 22, 2019 4:48 PM

To: Cooley, Sandra Cc: femamax@gmail.com

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From: Gause, Jacqueline < jacqueline.gause@fema.dhs.gov>

Sent: Tuesday, October 22, 2019 3:13 PM

To: Meindl, Max <max.meindl@fema.dhs.gov> **Cc:** Wick, Timothy <Timothy.Wick@fema.dhs.gov>

Subject: FMLA Recertification - M. Meindl

Good afternoon Max,

On May 1, 2019 you were initially approved for FMLA due to a serious/chronic health condition. Given that it has now been more than thirty (30) calendar days since your last medical update for your current FMLA condition, I am requesting that you provide me with an FMLA recertification as it relates to your current FMLA condition of record. The recertification is now necessary to ensure that the workload on your team can be planned and managed effectively while assisting you during your time of recovery. Therefore, I am requesting that you work with your physician to respond to all questions where appropriate especially those related to the questions identified below. These questions are not separate and apart from the recertification form but can be responded to within the context of the questions already provided on the form. (29 CFR 825.308(a), permits recertification every 30 days for chronic or permanent/long-term conditions.)

Purpose of this FMLA Recertification Update:

- 1. To validate if you are continuing to see the physician for the specific condition listed on your FMLA application dated and signed by your physician, on 4/11/2019.
- 2. Request that you provide an estimate of the duration of your condition & if you will be incapacitated for a single continuous period of time. (See questions #1 & #4).
- 3. Request that you specify what dates, if any, you will have planned appointments within the next 30 days. (See Question #5)
- 4. Request that your physician state whether or not you require care on an intermittent or reduced schedule basis, including any time for recovery. (See Question #6)
- 5. Request that your physician provide an estimate of when you will have flare-ups during your recovery period (if known) that will prevent you from performing your job functions. (See question #7).

Your health remains of paramount concern to me as well as our mission. My goal remains to work cooperatively with you and your physician in a manner which affords you the best opportunity to recover and return to full time employment status. However, failure to provide this requested FMLA Recertification information within fifteen (15) working days of receipt will result in the denial of any FMLA related leave until the information is provided.

If you experience difficulty providing this information within the specified period, please see me, or in my absence Patricia David, and provide a brief written statement documenting your hardship and your request for extension will be responded to within three (3) working days.

Regards,

Jacqueline Gause, MSc

Human Resources
Federal Emergency Management Agency
Department of Homeland Security
Hurricane Harvey-DR4332-TX
Texas Recovery Office
Houston, TX

From: Meindl, Max

Sent: Tuesday, October 22, 2019 4:23 PM

To: femamax@gmail.com

Subject: FW: FMLA Recertification - M. Meindl

Max J Meindl, PMP Program Delivery Manager | Houston TRO DHS | FEMA-Recovery Directorate Public Assistance Division FEMA/HQ 202-374-9426

max.meindl@fema.dhs.gov



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From: Meindl, Max

Sent: Tuesday, October 22, 2019 4:22 PM

To: Gause, Jacqueline <jacqueline.gause@fema.dhs.gov>; David, Patricia <Patricia.David@fema.dhs.gov>

Cc: Wick, Timothy <Timothy.Wick@fema.dhs.gov>; TERRY, DETRA S. <DETRA.TERRY@FEMA.DHS.GOV>; Alexander,

Dennis <dennis.alexander@fema.dhs.gov>; brent@guerradays.com; FEMA-EqualRights <FEMA-

EqualRights@fema.dhs.gov>

Subject: RE: FMLA Recertification - M. Meindl

JG,

My next appointment with the VA is 10/29/2019 with the ENT (ear, nose, throat) group at the DeBakey VA hospital to attempt to ascertain the source for my recurring dizzy spells.

My next appointment with my primary care physician is next Feb, 2020.

My next appointment with my pulmonary care specialist for my COPD (Chronic Obstructive Pulmonary Disease) is also next year.

I will do an online request to see my primary at the Katy VA outpatient clinic, but I'm not sure if that can happen within 15 days, it is the VA, so nothing is for certain.

I will also attempt to get an appointment with my primary care private physician in Bellville.

I must admit that as an senior citizen and as an individual who has identified, in the onboarding process, as an individual with a disability and when factoring in the very problematic heart surgery and subsequent associated health issues, I am concerned about the way the institution and/or individuals within the institution, treat those identified as disabled, more specifically, myself.

If my work was lacking, maybe I could understand, but it isn't and I don't understand.

It does seem that personalities have drifted in to the equation, in my opinion.

I appreciate your assistance and efforts with my disability and during my recovery but, I must admit that it has been an extremely distasteful experience with other FEMA personnel.

I will endeavor to get the paperwork returned in a timely manner but I am concerned about the 15 day window.

Please advise.

Max J Meindl, PMP Program Delivery Manager | Houston TRO DHS | FEMA-Recovery Directorate Public Assistance Division FEMA/HQ 202-374-9426 max.meindl@fema.dhs.gov



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From: Gause, Jacqueline < jacqueline.gause@fema.dhs.gov>

Sent: Tuesday, October 22, 2019 3:13 PM
To: Meindl, Max <max.meindl@fema.dhs.gov>
Cc: Wick, Timothy <Timothy.Wick@fema.dhs.gov>

Subject: FMLA Recertification - M. Meindl

Good afternoon Max,

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Purpose of this FMLA Recertification Update:

- 1. To validate if you are continuing to see the physician for the specific condition listed on your FMLA application dated and signed by your physician, on 4/11/2019.
- 2. Request that you provide an estimate of the duration of your condition & if you will be incapacitated for a single continuous period of time. (See questions #1 & #4).
- 3. Request that you specify what dates, if any, you will have planned appointments within the next 30 days. (See Question #5)

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- 5. Request that your physician provide an estimate of when you will have flare-ups during your recovery period (if known) that will prevent you from performing your job functions. (See question #7).

Your health remains of paramount concern to me as well as our mission. My goal remains to work cooperatively with you and your physician in a manner which affords you the best opportunity to recover and return to full time employment status. However, failure to provide this requested FMLA Recertification information within fifteen (15) working days of receipt will result in the denial of any FMLA related leave until the information is provided.

If you experience difficulty providing this information within the specified period, please see me, or in my absence Patricia David, and provide a brief written statement documenting your hardship and your request for extension will be responded to within three (3) working days.

Regards,

Jacqueline Gause, MSc

Human Resources
Federal Emergency Management Agency
Department of Homeland Security
Hurricane Harvey-DR4332-TX
Texas Recovery Office
Houston, TX

From: Gause, Jacqueline

Sent: Tuesday, October 22, 2019 3:13 PM

To: Meindl, Max Cc: Wick, Timothy

Subject: FMLA Recertification - M. Meindl **Attachments:** FMLA - Health provider form.pdf

Good afternoon Max,

On May 1, 2019 you were initially approved for FMLA due to a serious/chronic health condition. Given that it has now been more than thirty (30) calendar days since your last medical update for your current FMLA condition, I am requesting that you provide me with an FMLA recertification as it relates to your current FMLA condition of record. The recertification is now necessary to ensure that the workload on your team can be planned and managed effectively while assisting you during your time of recovery. Therefore, I am requesting that you work with your physician to respond to all questions where appropriate especially those related to the questions identified below. These questions are not separate and apart from the recertification form but can be responded to within the context of the questions already provided on the form. (29 CFR 825.308(a), permits recertification every 30 days for chronic or permanent/long-term conditions.)

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If you experience difficulty providing this information within the specified period, please see me, or in my absence Patricia David, and provide a brief written statement documenting your hardship and your request for extension will be responded to within three (3) working days.

Regards,

Jacqueline Gause, MSc
Human Resources

Federal Emergency Management Agency Department of Homeland Security Hurricane Harvey-DR4332-TX Texas Recovery Office Houston, TX

From: Vardy, Loretta

Sent: Tuesday, November 13, 2018 2:51 PM

To: Meindl, Max

Subject: RE: HS-FEMA-02488-2018 EEO Complaint

Thank you.

From: Meindl, Max

Sent: Tuesday, November 13, 2018 3:15 PM **To:** Vardy, Loretta <Loretta.Vardy@fema.dhs.gov> **Subject:** RE: HS-FEMA-02488-2018 EEO Complaint

Max J Meindl, PMP Program Delivery Manager | Houston TRO DHS | FEMA-Recovery Directorate Public Assistance Division FEMA/HQ 202-374-9426

max.meindl@fema.dhs.gov

without prior approval of an authorized DHS official.



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From: Vardy, Loretta

Sent: Tuesday, November 13, 2018 2:11 PM
To: Meindl, Max <max.meindl@fema.dhs.gov>
Subject: RE: HS-FEMA-02488-2018 EEO Complaint

Thank you Mr. Meindl. I work with Karen who is currently on leave. I have forwarded your message to OER. I have been told to ask you to fill out the attached form and return it to me so that they can close the case out.

Thank you, Loretta

Loretta Vardy
Branch Chief for Mediation and Training
ADR Division/OCC/FEMA
500 C Street SW
4NE 2407
Washington D.C. 20472-3400

Office: 202-212-1563 Cell: 202-286-8804

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From: Meindl, Max

Sent: Tuesday, November 13, 2018 11:55 AM **To:** Asaro, Karen < Karen. Asaro@fema.dhs.gov>

Cc: Walters, Albert <Albert.Walters@fema.dhs.gov>; Vardy, Loretta <Loretta.Vardy@fema.dhs.gov>; Meindl, Max

<max.meindl@fema.dhs.gov>

Subject: RE: HS-FEMA-02488-2018 EEO Complaint

Ms. Asaro,

Pursuant to the above referenced case number and complaint, I am formally requesting the withdrawal of my filing. I am satisfied with the results of my conversations with my supervisors and feel confident that the best interest of all parties would be best served with the withdrawal of my complaint.

Overall, it was an educational and enlightening experience and I would like to thank all parties who were involved in an pursuing and obtaining an acceptable resolution.

Thank you.

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
FEMA/HQ
202-374-9426
max.meindl@fema.dhs.gov



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From: Asaro, Karen

Sent: Wednesday, November 7, 2018 4:10 PM **To:** Meindl, Max <max.meindl@fema.dhs.gov>

Subject: Automatic reply: RA Request

Hello,

I will be out of the office until November 23, 2018 and I will not have access to email during this time. I will respond promptly upon my return.

If you need to speak with someone during my absence please call Loretta Vardy at 202 286-8804.

Thank You, Karen Asaro, ADR Advisor FEMA Alternative Dispute Resolution Division 500 C Street, SW, Suite 4NE 2407 Washington, DC 20472 mobile: 571 431-2863

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From: Meindl, Max

Sent: Tuesday, November 13, 2018 2:15 PM

To: Vardy, Loretta

Subject: RE: HS-FEMA-02488-2018 EEO Complaint

Attachments: FEMA EEO Withdrawal Form- Letterhead-signed.pdf

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
FEMA/HQ
202-374-9426
max.meindl@fema.dhs.gov



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From: Vardy, Loretta

Sent: Tuesday, November 13, 2018 2:11 PM
To: Meindl, Max <max.meindl@fema.dhs.gov>
Subject: RE: HS-FEMA-02488-2018 EEO Complaint

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ADR Division/OCC/FEMA
500 C Street SW
4NE 2407

Washington D.C. 20472-3400

Office: 202-212-1563 Cell: 202-286-8804

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From: Meindl, Max

Sent: Tuesday, November 13, 2018 11:55 AM **To:** Asaro, Karen < Karen. Asaro@fema.dhs.gov>

Cc: Walters, Albert <Albert.Walters@fema.dhs.gov>; Vardy, Loretta <Loretta.Vardy@fema.dhs.gov>; Meindl, Max

<max.meindl@fema.dhs.gov>

Subject: RE: HS-FEMA-02488-2018 EEO Complaint

Ms. Asaro,

Pursuant to the above referenced case number and complaint, I am formally requesting the withdrawal of my filing. I am satisfied with the results of my conversations with my supervisors and feel confident that the best interest of all parties would be best served with the withdrawal of my complaint.

Overall, it was an educational and enlightening experience and I would like to thank all parties who were involved in an pursuing and obtaining an acceptable resolution.

Thank you.

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Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
FEMA/HQ
202-374-9426
max.meindl@fema.dhs.gov



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From: Asaro, Karen

Sent: Wednesday, November 7, 2018 4:10 PM **To:** Meindl, Max <max.meindl@fema.dhs.gov>

Subject: Automatic reply: RA Request

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mobile: 571 431-2863

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From: Vardy, Loretta

Sent: Tuesday, November 13, 2018 2:11 PM

To: Meindl, Max

Subject: RE: HS-FEMA-02488-2018 EEO Complaint **Attachments:** FEMA EEO Withdrawal Form- Letterhead.doc

Thank you Mr. Meindl. I work with Karen who is currently on leave. I have forwarded your message to OER. I have been told to ask you to fill out the attached form and return it to me so that they can close the case out. Thank you,

Loretta

Loretta Vardy
Branch Chief for Mediation and Training
ADR Division/OCC/FEMA
500 C Street SW
4NE 2407
Washington D.C. 20472-3400

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From: Meindl, Max

Sent: Tuesday, November 13, 2018 11:55 AM **To:** Asaro, Karen < Karen. Asaro@fema.dhs.gov>

Cc: Walters, Albert <Albert.Walters@fema.dhs.gov>; Vardy, Loretta <Loretta.Vardy@fema.dhs.gov>; Meindl, Max

<max.meindl@fema.dhs.gov>

Subject: RE: HS-FEMA-02488-2018 EEO Complaint

Ms. Asaro,

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Overall, it was an educational and enlightening experience and I would like to thank all parties who were involved in an pursuing and obtaining an acceptable resolution.

Thank you.

Max J Meindl, PMP Program Delivery Manager | Houston TRO DHS | FEMA-Recovery Directorate Public Assistance Division

FEMA/HQ 202-374-9426





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From: Asaro, Karen

Sent: Wednesday, November 7, 2018 4:10 PM To: Meindl, Max <max.meindl@fema.dhs.gov>

Subject: Automatic reply: RA Request

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Thank You, Karen Asaro, ADR Advisor FEMA Alternative Dispute Resolution Division 500 C Street, SW, Suite 4NE 2407 Washington, DC 20472 mobile: 571 431-2863

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From: Meindl, Max

Sent: Tuesday, November 13, 2018 11:19 AM

To: femamax@gmail.com
Subject: FW: Fed HR Review

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
FEMA/HQ
202-374-9426
max.meindl@fema.dhs.gov



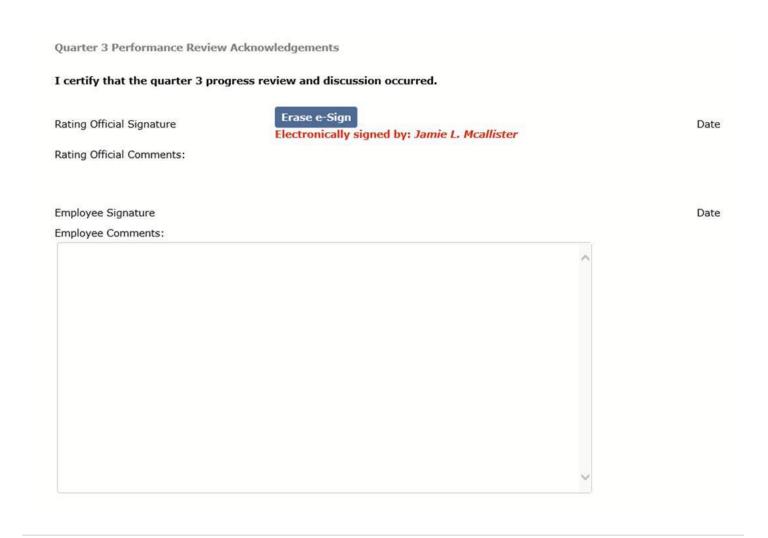
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From: McAllister, Jamie

Sent: Friday, November 9, 2018 10:17 AM **To:** Meindl, Max <max.meindl@fema.dhs.gov> **Cc:** Terry, Detra <detra.terry@fema.dhs.gov>

Subject: RE: Fed HR Review

Yes, you can either attach a Word doc with your comments to your file, or you can put them in the comment box which looks as follows just below where you sign electronically:



From: Meindl, Max

Sent: Friday, November 9, 2018 9:59 AM

To: McAllister, Jamie < jamie.mcallister@fema.dhs.gov>

Cc: Terry, Detra <detra.terry@fema.dhs.gov>

Subject: RE: Fed HR Review

To clarify,

Yesterday you advised me that I could comment/upload in my evaluation pursuant to the points you initially proffered as concerns in my review, is that correct?

It was nice making your acquaintance also, and here's wishing you the best in your endeavors.

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
FEMA/HQ
202-374-9426
max.meindl@fema.dhs.gov



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From: McAllister, Jamie

without prior approval of an authorized DHS official.

Sent: Friday, November 9, 2018 9:51 AM **To:** Meindl, Max <max.meindl@fema.dhs.gov>

Cc: Terry, Detra <detra.terry@fema.dhs.gov>

Subject: Fed HR Review

Good Morning Max,

Very glad to meet you yesterday. The performance comments provided by Detra have been uploaded into FedHR under your case #248282 and I have also attached them. I believe that I have resolved the issue of the reviews being locked. HR sometimes locks the forms while they are working on them, and it's not uncommon to have this issue. Please go ahead and sign Quarter 2 and Quarter 3.

Quarter 2 documents in FEDHR were your Individual Development Plan that you had previously signed and a PDF of the performance goals.

Regards,

Jamie McAllister

Deputy Infrastructure Branch Director DR 4332 TX JFO Austin Region 6 Infrastructure Branch DHS/FEMA (202) 709-0851 Cell jamie.mcallister@fema.dhs.gov

From: Meindl, Max

Sent: Tuesday, November 13, 2018 10:55 AM

To: Asaro, Karen

Cc: Walters, Albert; Vardy, Loretta; Meindl, Max **Subject:** RE: HS-FEMA-02488-2018 EEO Complaint

Ms. Asaro,

Pursuant to the above referenced case number and complaint, I am formally requesting the withdrawal of my filing. I am satisfied with the results of my conversations with my supervisors and feel confident that the best interest of all parties would be best served with the withdrawal of my complaint.

Overall, it was an educational and enlightening experience and I would like to thank all parties who were involved in an pursuing and obtaining an acceptable resolution.

Thank you.

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
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From: Asaro, Karen

Sent: Wednesday, November 7, 2018 4:10 PM **To:** Meindl, Max <max.meindl@fema.dhs.gov>

Subject: Automatic reply: RA Request

without prior approval of an authorized DHS official.

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Thank You, Karen Asaro, ADR Advisor FEMA Alternative Dispute Resolution Division 500 C Street, SW, Suite 4NE 2407 Washington, DC 20472 mobile: 571 431-2863

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From: Walters, Albert

Sent: Tuesday, November 13, 2018 10:18 AM

To: Meindl, Max

Subject: RE: Mediation with Karen Asari

Max,

I am willing and we owe Karen an answer. I know she needs to report the progress on the mediation and I informed her that we were meeting last week. If we need to copy the lady she identified for immediate assistance we need to copy her on any communications with Karen. I am available today to discuss. You can call me on my cell.

Thanks,

Albert P. Walters III
Public Assistance Group Supervisor
Disaster 4332 – Harvey
Cell Phone 504-570-4412
Albert.Walters@FEMA.DHS.GOV

From: Meindl, Max

Sent: Tuesday, November 13, 2018 8:46 AM

To: Walters, Albert < Albert. Walters@fema.dhs.gov>

Subject: RE: Mediation with Karen Asari

You and I can wrap it up Albert, if you're willing.

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
FEMA/HQ
202-374-9426



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From: Walters, Albert

Sent: Friday, November 9, 2018 4:15 PM **To:** Meindl, Max <max.meindl@fema.dhs.gov>

Subject: Mediation with Karen Asari

Max,

We owe Karen an e mail or a call to discuss the mediation and your plans going forward. Do you want to have a discussion or do you want to set up a conference call with Karen. Let me know, I am in class next week but available on Tuesday for a call..

Albert P. Walters III
Public Assistance Group Supervisor
Disaster 4332 – Harvey
Cell Phone 504-570-4412
Albert.Walters@FEMA.DHS.GOV

From: Meindl, Max

Sent: Tuesday, November 13, 2018 8:50 AM

To: Walters, Albert

Subject: RE: Mediation with Karen Asari

Albert.

By the way, I appreciate your professional and kind assistance, it was a welcome change and experience. Thank you.

Max J Meindl, PMP Program Delivery Manager | Houston TRO DHS | FEMA-Recovery Directorate **Public Assistance Division** FEMA/HO 202-374-9426 max.meindl@fema.dhs.gov



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From: Walters, Albert

Sent: Friday, November 9, 2018 4:15 PM To: Meindl, Max <max.meindl@fema.dhs.gov>

Subject: Mediation with Karen Asari

Max,

We owe Karen an e mail or a call to discuss the mediation and your plans going forward. Do you want to have a discussion or do you want to set up a conference call with Karen. Let me know, I am in class next week but available on Tuesday for a call..

From: Meindl, Max

Sent: Tuesday, November 13, 2018 8:49 AM

To: Walters, Albert

Subject: RE: Mediation with Karen Asari

Albert,

I received the following from Karen last week:

Hello,

I will be out of the office until November 23, 2018 and I will not have access to email during this time. I will respond promptly upon my return.

If you need to speak with someone during my absence please call Loretta Vardy at 202 286-8804.

Thank You, Karen Asaro, ADR Advisor FEMA Alternative Dispute Resolution Division 500 C Street, SW, Suite 4NE 2407 Washington, DC 20472 mobile: 571 431-2863

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
FEMA/HQ
202-374-9426
max.meindl@fema.dhs.gov



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From: Walters, Albert

Sent: Friday, November 9, 2018 4:15 PM **To:** Meindl, Max <max.meindl@fema.dhs.gov>

Subject: Mediation with Karen Asari

Max,

We owe Karen an e mail or a call to discuss the mediation and your plans going forward. Do you want to have a discussion or do you want to set up a conference call with Karen. Let me know, I am in class next week but available on Tuesday for a call..

From: Meindl, Max

Sent: Tuesday, November 13, 2018 8:46 AM

To: Walters, Albert

Subject: RE: Mediation with Karen Asari

You and I can wrap it up Albert, if you're willing.

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
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From: Walters, Albert

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Subject: Mediation with Karen Asari

Max,

We owe Karen an e mail or a call to discuss the mediation and your plans going forward. Do you want to have a discussion or do you want to set up a conference call with Karen. Let me know, I am in class next week but available on Tuesday for a call..

From: Walters, Albert

Sent: Friday, November 9, 2018 4:15 PM

To: Meindl, Max

Subject: Mediation with Karen Asari

Max,

We owe Karen an e mail or a call to discuss the mediation and your plans going forward. Do you want to have a discussion or do you want to set up a conference call with Karen. Let me know, I am in class next week but available on Tuesday for a call..

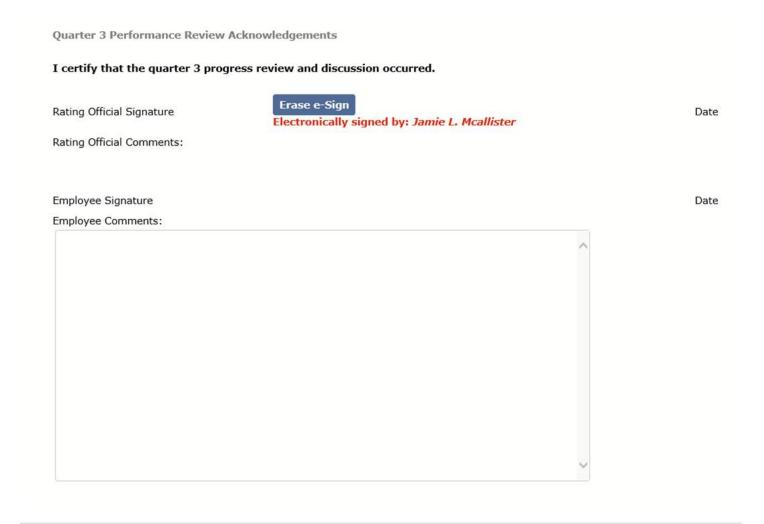
From: McAllister, Jamie

Sent: Friday, November 9, 2018 10:17 AM

To: Meindl, Max Cc: Terry, Detra

Subject: RE: Fed HR Review

Yes, you can either attach a Word doc with your comments to your file, or you can put them in the comment box which looks as follows just below where you sign electronically:



From: Meindl, Max

Sent: Friday, November 9, 2018 9:59 AM

To: McAllister, Jamie < jamie.mcallister@fema.dhs.gov>

Cc: Terry, Detra <detra.terry@fema.dhs.gov>

Subject: RE: Fed HR Review

To clarify,

Yesterday you advised me that I could comment/upload in my evaluation pursuant to the points you initially proffered as concerns in my review, is that correct?

It was nice making your acquaintance also, and here's wishing you the best in your endeavors.

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
FEMA/HQ
202-374-9426
max.meindl@fema.dhs.gov



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From: McAllister, Jamie

Sent: Friday, November 9, 2018 9:51 AM **To:** Meindl, Max <max.meindl@fema.dhs.gov> **Cc:** Terry, Detra <detra.terry@fema.dhs.gov>

Subject: Fed HR Review

Good Morning Max,

Very glad to meet you yesterday. The performance comments provided by Detra have been uploaded into FedHR under your case #248282 and I have also attached them. I believe that I have resolved the issue of the reviews being locked. HR sometimes locks the forms while they are working on them, and it's not uncommon to have this issue. Please go ahead and sign Quarter 2 and Quarter 3.

Quarter 2 documents in FEDHR were your Individual Development Plan that you had previously signed and a PDF of the performance goals.

Regards,

Jamie McAllister

Deputy Infrastructure Branch Director DR 4332 TX JFO Austin Region 6 Infrastructure Branch DHS/FEMA (202) 709-0851 Cell jamie.mcallister@fema.dhs.gov

From: Chatman, Edward

Sent: Friday, November 2, 2018 9:31 AM **To:** FEMA-4332-DR-TX-All-Hands

Subject: Security Procedures for Visitors & Guests **Attachments:** FEMA Directive 121-3 Revision 1.pdf

Greetings,

The Security Staff and Management is requesting that we all comply with the FEMA Security Directive 121-3, Revision 1 regarding visitors and access to FEMA facilities. If you are expecting visitor(s), you must provide the following information to the Security Manager in advance:

- Visitor(s) Name
- Affiliated Agency
- Point of Contact at the TRO (or Branches)
- Name and phone number of the person who will escort them (if different from the POC)

Attached please find the related guidelines. If you have any questions, please contact Point of Contact

Thank you!

Regards,

Edward Chatman Security Manager DR-4332-TX TRO Federal Emergency Management Agency (FEMA) Cell: 202-803-3548

edward.chatman@fema.dhs.gov

From: Meindl, Max

Sent: Tuesday, October 30, 2018 11:46 AM

To: femamax@gmail.com

Subject: FW: OER AHU-18-164 Closure Letter **Attachments:** PAGS Sit With Guidance-10-26-18.pdf

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
FEMA/HQ
202-374-9426
max.meindl@fema.dhs.gov



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From: Meindl, Max

Sent: Tuesday, October 30, 2018 11:45 AM

To: Lancaster, Dacia < Dacia.Lancaster@fema.dhs.gov>; FEMA.Harassment < fema.harassment@fema.dhs.gov>

Cc: FEMA-AID-Administrative Investigations Directive Committee < FEMA-AID-

AdministrativeInvestigationsDirectiveCommittee@fema.dhs.gov>

Subject: RE: OER AHU-18-164 Closure Letter

Another issue to keep in mind is that the meetings I am having concerns about were called "Sit-With", see below. Policy was violated in even calling these meetings sit-withs, in my opinion.

----Original Appointment----

From: Harrison, Jade Sent: Tuesday, August 14, 2018 6:38 PM

To: Meindl, Max; Terry, Detra; Slie, Brian Subject: M. Meindl Sit-with

When: Wednesday, August 15, 2018 2:00 PM-2:30 PM (UTC-06:00) Central Time (US & Canada).

Where: Houston office- Rm 225, conference call number provided

From the Sit With Guidance document:

PAGS Sit-With Guidance

What is a sit-with?

A sit-with is a one-on-one feedback coaching session between a manager and staff. Staff will

participate in an initial sit-with with their manager, during which they will discuss their previous disaster roles, particular technical specialties and skill sets. This discussion will inform leadership on the level of complexity for a staff's assignment.

Please note that a sit-with is a <u>one-on-one meeting</u> and all of these alleged "sit-withs" were group hugs without the benefit of the hug, more like a ganging up on the new guy.

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
FEMA/HQ
202-374-9426
max.meindl@fema.dhs.gov



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From: Lancaster, Dacia

Sent: Friday, October 19, 2018 5:38 PM

To: Meindl, Max <max.meindl@fema.dhs.gov>

Cc: FEMA-AID-Administrative Investigations Directive Committee < FEMA-AID-

AdministrativeInvestigationsDirectiveCommittee@fema.dhs.gov>

Subject: OER AHU-18-164 Closure Letter

Good afternoon,

Please see the attached response from the Office of Equal Rights, Director.

V/r,

From: Meindl, Max

Sent: Tuesday, October 30, 2018 11:45 AM **To:** Lancaster, Dacia; FEMA.Harassment

Cc: FEMA-AID-Administrative Investigations Directive Committee

Subject: RE: OER AHU-18-164 Closure Letter **Attachments:** PAGS Sit With Guidance-10-26-18.pdf

Another issue to keep in mind is that the meetings I am having concerns about were called "Sit-With", see below. Policy was violated in even calling these meetings sit-withs, in my opinion.

-----Original Appointment-----

From: Harrison, Jade Sent: Tuesday, August 14, 2018 6:38 PM To: Meindl, Max; Terry, Detra; Slie, Brian Subject: M. Meindl Sit-with

When: Wednesday, August 15, 2018 2:00 PM-2:30 PM (UTC-06:00) Central Time (US & Canada).

Where: Houston office- Rm 225, conference call number provided

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PAGS Sit-With Guidance What is a sit-with?

A sit-with is a one-on-one feedback coaching session between a manager and staff. Staff will

participate in an initial sit-with with their manager, during which they will discuss their previous disaster roles, particular technical specialties and skill sets. This discussion will inform leadership on the level of complexity for a staff's assignment.

Please note that a sit-with is a <u>one-on-one meeting</u> and all of these alleged "sit-withs" were group hugs without the benefit of the hug, more like a ganging up on the new guy.

Max J Meindl, PMP Program Delivery Manager | Houston TRO DHS | FEMA-Recovery Directorate Public Assistance Division FEMA/HQ 202-374-9426

max.meindl@fema.dhs.gov



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From: Lancaster, Dacia

Sent: Friday, October 19, 2018 5:38 PM

To: Meindl, Max <max.meindl@fema.dhs.gov>

Cc: FEMA-AID-Administrative Investigations Directive Committee < FEMA-AID-

AdministrativeInvestigationsDirectiveCommittee@fema.dhs.gov>

Subject: OER AHU-18-164 Closure Letter

Good afternoon,

Please see the attached response from the Office of Equal Rights, Director.

V/r,

From: Meindl, Max

Sent: Tuesday, October 30, 2018 11:07 AM

To: femamax@gmail.com
Subject: FW: sit with comms

Attachments: RE: M. Meindl Sit-with; RE: M. Meindl Sit

with

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
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202-374-9426
max.meindl@fema.dhs.gov



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From: Meindl, Max

Sent: Wednesday, September 12, 2018 1:28 PM **To:** Walters, Albert <Albert.Walters@fema.dhs.gov>

Subject: sit with comms

For your information, the sit with email chain that triggered the harassment filing.

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
FEMA/HQ
202-374-9426
max.meindl@fema.dhs.gov



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From: Meindl, Max

Sent: Tuesday, October 30, 2018 11:05 AM

To: femamax@gmail.com

Subject: FW: OER AHU-18-164 Closure Letter

Attachments: Albert.pdf

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
FEMA/HQ
202-374-9426
max.meindl@fema.dhs.gov



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From: Meindl, Max

Sent: Tuesday, October 30, 2018 11:03 AM

To: Lancaster, Dacia < Dacia.Lancaster@fema.dhs.gov>; FEMA.Harassment < fema.harassment@fema.dhs.gov>

Cc: FEMA-OCSO-MISCON <fema-ocso-miscon@fema.dhs.gov>; Grant, Raphael <raphael.grant@fema.dhs.gov>; Hass,

Andrew <andrew.hass@fema.dhs.gov>; Hayes, Ashton <ashton.hayes@fema.dhs.gov>; Hoburg, Leigh

<Leigh.Hoburg@fema.dhs.gov>; Jackson, Robyne <Robyne.Jackson@fema.dhs.gov>; Jaeger, Michelle

<michelle.jaeger@fema.dhs.gov>; Murrock, Kristin <kristin.murrock@fema.dhs.gov>; Pellicci, Kelley

<Kelley.Pellicci@fema.dhs.gov>; Piper, Dalita <dalita.piper@fema.dhs.gov>

Subject: RE: OER AHU-18-164 Closure Letter

To whom it may concern,

I find the letter closing this complaint of harassment specious and inaccurate at best.

The statement that an investigation was conducted and "witness statement" and/or "evidence collected" led to allegations being unsubstantiated, is interesting at a minimum.

Pursuant to the attachment in this email and a copy of a previously sent email, sent to, what I assume to be the primary investigator, stipulated in no uncertain terms that there were no witnesses to the alleged harassment and that the harassment was my perception of an escalation or a previous meeting wherein I had been inappropriately accused and unprofessionally addressed in front of other parties.

The harassment claim has to do with my perception of the escalation only, no witnesses involved.

Below is a copy of the email stipulating my concerns when I filed the complaint:

From: Meindl, Max

Sent: Wednesday, September 12, 2018 1:19 PM To: Walters, Albert <Albert.Walters@fema.dhs.gov>

Subject: cover email

I am, after a couple of weeks of considerable handwringing and possible/potential blowback considerations, hereby submitting the attached complaint, although I am very concerned about retaliation.

I have been falsely accused, in my opinion, and it appears the parties involved are escalating the issue to the possible detriment of my employment.

I categorically deny the allegations and assertions as put forth.

I have had a very successful tenure with FEMA since 09/2017 when deployed to the Beaumont East team.

I was a high producer of "applicant signed projects" and continue to do the same here as demonstrated in the Grants Manager Metrics.

I never had any problem with "communications" until all of the sudden I can't seem to do anything correct in my current deployment here in Houston.

I am dismayed with the process and attitude of the parties, the guilty until proven innocent prevailing mindset is inherently unfair. A sit-with summary by TK Shadowens before my meeting with the DPAG could best described as "Fiction" because we never discussed the items in his summary report and I advised he and DPAG of the same.

Show me a specific example of the alleged "communication" or "body language" issue.

I have been falsely accused and convicted without any consideration for my perspective or statements to clarify.

I am submitting this to you as HR in confidence and would like to request a contact to the EEO group so I can file with them also because I feel this issue revolves around my disability and needs to be addressed.

I would also request a contact to ADR so I can pursue that avenue as well.

Please contact me with any questions, guidance, advice if required.

Please advise soonest.

Thank you in advance. Max Meindl 832-293-3671

FEMA PDMG Houston PA 202-374-9426

Max J Meindl, PMP
Program Delivery Manager | Houston TRO
DHS | FEMA-Recovery Directorate
Public Assistance Division
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From: Lancaster, Dacia

Sent: Friday, October 19, 2018 5:38 PM

To: Meindl, Max <max.meindl@fema.dhs.gov>

Cc: FEMA-AID-Administrative Investigations Directive Committee < FEMA-AID-

AdministrativeInvestigationsDirectiveCommittee@fema.dhs.gov> **Subject:** OER AHU-18-164 Closure Letter

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V/r,

From: Meindl, Max

Sent: Tuesday, October 30, 2018 11:03 AM **To:** Lancaster, Dacia; FEMA.Harassment

Cc: FEMA-OCSO-MISCON; Grant, Raphael; Hass, Andrew; Hayes, Ashton; Hoburg, Leigh;

Jackson, Robyne; Jaeger, Michelle; Murrock, Kristin; Pellicci, Kelley; Piper, Dalita

Subject: RE: OER AHU-18-164 Closure Letter

Attachments: Albert.pdf

To whom it may concern,

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Please advise soonest.

Thank you in advance. Max Meindl 832-293-3671

FEMA PDMG Houston PA Max J Meindl, PMP
Program Delivery Manager | Houston TRO
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From: Lancaster, Dacia

Sent: Friday, October 19, 2018 5:38 PM

To: Meindl, Max <max.meindl@fema.dhs.gov>

Cc: FEMA-AID-Administrative Investigations Directive Committee <FEMA-AID-

AdministrativeInvestigationsDirectiveCommittee@fema.dhs.gov>

Subject: OER AHU-18-164 Closure Letter

Good afternoon,

Please see the attached response from the Office of Equal Rights, Director.

V/r,