

## **Special Session IV-B**

# **All Present and Accounted For: Proactively Preparing Fiduciary Accountings to Facilitate Pre- and Post- Mortem Planning and Mitigate Risk**

### ***Planning with Trusts Series***

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# All Present and Accounted for:

Proactively Preparing Fiduciary Accountings to  
Facilitate Pre- and Post-Mortem Planning and  
Mitigate Risk

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## WHY IS BEING PROACTIVE VITAL?

1

Communicate  
Financial Activity to All  
Interested Parties

2

Protect Fiduciaries  
from Potential Liability

3

Uncover Planning  
Opportunities

### FACT PATTERN

- ▶ \$300 million QTIP Marital Trust for the benefit of the surviving spouse
- ▶ Remaindermen are the decedent's grandchildren
- ▶ Trust exempt from GST tax
- ▶ Surviving spouse not dependent on income from the Trust to maintain her lifestyle
- ▶ Majority of assets are rental real estate LLCs and partnerships

### MITIGATING RISK OF LITIGATION

- ▶ Several interim sign-offs by all interested parties since the death of the patriarch
- ▶ In addition, informal accountings prepared and forwarded to the beneficiaries of the Trust on an annual basis
- ▶ Sign-offs received while the matriarch/income beneficiary of the Trust still alive

### PLANNING OPPORTUNITIES FULFILLED

- ▶ By charging more administration expenses to income, more principal was preserved for grandchildren
- ▶ By setting up a Depreciation Reserve, fiduciary accounting income was reduced each year and more assets accumulated for the grandchildren
- ▶ End result, an additional \$60 million ultimately transferred to grandchildren

## CASE STUDY | 2

# WHEN YOUR CLIENT DOESN'T ALWAYS KNOW BEST

### FACT PATTERN

- ▶ Multiple trusts dating back to the 1960s, worth hundreds of millions of dollars today
- ▶ Beneficiaries are the same for all trusts
- ▶ Financial statements were circulated to the beneficiaries annually in lieu of the trust accountings
- ▶ Sign-offs were never obtained

### CONSEQUENCES

- ▶ Trustees failed to get sign-offs from beneficiaries over the years, leaving them open for litigation
- ▶ Trustees died during litigation which became an action against their estates
- ▶ Enormous expense to recreate both missing trust records and financial statement information into fiduciary accounting format



## WHY DO REGULAR SIGN-OFFS?

### FACT PATTERN

- ▶ Trust created several decades ago by beneficiary/patriarch's father
- ▶ Trust allows discretionary distributions of income and principal to the current beneficiary
- ▶ Beneficiary's children and grandchildren are the remaindermen
- ▶ Trust heavily invested in one concentrated stock position
- ▶ Significant amounts borrowed from banks to fund beneficiary's lifestyle
- ▶ Numerous trustee changes over the years
- ▶ Fiduciary accountings prepared and sign-offs obtained regularly

### MITIGATING RISK OF LITIGATION

- ▶ After beneficiary/patriarch's death, reduced risk of lawsuits by children/grandchildren against independent trustees

### OTHER BENEFITS

- ▶ The trust accountings give us the information necessary to provide cash flow and liquidity analysis
- ▶ Cost to update fiduciary accountings is offset since they are used as the books and records of the trust, including the preparation of the trust's annual income tax returns

## CASE STUDY | 4

# FAVORITISM AMONG BENEFICIARIES

### FACT PATTERN

- ▶ Surviving spouse/matriarch is the income beneficiary of a testamentary marital trust
- ▶ Remaindermen are three children
- ▶ Numerous transactions indirectly benefitted one of the three children
- ▶ Independent trustee long-time family friend and attorney

### MITIGATING RISK OF LITIGATION

- ▶ Full disclosure of all financial activity in fiduciary accounting format to all interested parties
- ▶ Informal sign-offs while the matriarch still alive protects the Independent Trustee

### OTHER BENEFITS

- ▶ Proper calculation of annual fiduciary accounting income and trustee commissions
- ▶ Cost to update fiduciary accountings is offset since they are used as the books and records of the trust, including the preparation of the trust's annual income tax returns

# DO YOU HAVE A BLENDED FAMILY?

### FACT PATTERN

- ▶ Patriarch died prematurely and had done substantial pre-death estate planning
- ▶ Decedent's assets included active family business
- ▶ Minors at different ages with unique needs from different spouses
- ▶ Upon death of patriarch, 14 trusts were created
- ▶ Will gave discretionary powers to two independent trustees
- ▶ One of the trustees is a family member who is actively involved in the family business

### MITIGATING RISK OF LITIGATION

- ▶ Full disclosure of all financial activity in fiduciary accounting format to all interested parties
- ▶ Informal sign-offs protect trustees from litigation by custodians and beneficiaries
- ▶ Informal sign-offs protect family member trustee from potential conflict of interest

### OTHER BENEFITS

- ▶ Proper calculation of annual fiduciary accounting income and trustee commissions
- ▶ The trust accountings give us the information necessary to provide cash flow and liquidity analysis, as well as calculate amounts available to distribute to the beneficiaries from the various trusts
- ▶ Cost to update fiduciary accountings is offset since they are used as the books and records of the trust, including the preparation of the trusts' annual income tax returns