# **Business Case: Target SQL**

#### Deadline for the Business Case:

#### Context:

Target is a globally renowned brand and a prominent retailer in the United States. Target makes itself a preferred shopping destination by offering outstanding value, inspiration, innovation and an exceptional guest experience that no other retailer can deliver.

This business case focuses on the operations of Target in Brazil and provides insightful information about 100,000 orders placed between 2016 and 2018. The dataset offers a comprehensive view of various dimensions including the order status, price, payment and freight performance, customer location, product attributes, and customer reviews.

By analyzing this extensive dataset, it becomes possible to gain valuable insights into Target's operations in Brazil. The information can shed light on various aspects of the business, such as order processing, pricing strategies, payment and shipping efficiency, customer demographics, product characteristics, and customer satisfaction levels.

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**Dataset:** https://drive.google.com/drive/folders/1TGEc66YKbD443nslRi1bWgVd238gJCnb

The data is available in 8 csy files:

- 1. customers.csv
- 2. sellers.csv
- 3. order items.csv
- 4. geolocation.csv
- 5. payments.csv
- 6. reviews.csv
- 7. orders.csv
- 8. products.csv

#### **Problem Statement:**

Assuming you are a data analyst/scientist at Target, you have been assigned the task of analyzing the given data set to extract valuable insights and provide actionable recommendations.

### What does 'good' look like? - GOOGLE BIG QUERY IS USED TO WRITE QUERY

# INCASE THE SCREENSHOTS ARE NOT VISIBLE IN PDF THEN YOU CAN REQUEST THE ACCESS TO WORD FILE HERE

https://docs.google.com/document/d/1uRsbm8T3kHzKpDMuTEtRkZvScgGvg9X5/edit

- 1. Import the dataset and do usual exploratory analysis steps like checking the structure & characteristics of the dataset:
  - a. Data type of all columns in the "customers" table.

```
SELECT column_name, data_type
FROM
`scalaer-dsml-sql-405918.business_case_target.INFORMATION_SCHEMA.COLUMNS`
WHERE table_name = 'customers'
```

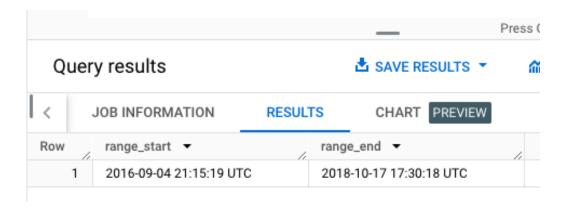
Quer	y results		
JOB IN	FORMATION RESULTS	CHART PREVIEW	JSON
Row	column_name ▼	data_type ▼	/
1	customer_id	STRING	
2	customer_unique_id	STRING	
3	customer_zip_code_prefix	INT64	
4	customer_city	STRING	
5	customer_state	STRING	

b. Get the time range between which the orders were placed. SELECT

```
MIN(order_purchase_timestamp ) as range_start,
MAX(order_purchase_timestamp) AS range_end
FROM `scalaer-dsml-sql-405918.business_case_target.orders`
```

#### Insights: All the orders are placed between 04th Sep 2016 and 17th Oct 2018

#### **Action:NA**



c. Count the Cities & States of customers who ordered during the given period.

```
SELECT
```

```
COUNT (DISTINCT c.customer_city) as count_city,

COUNT (DISTINCT c.customer_state) AS count_state

FROM `scalaer-dsml-sql-405918.business_case_target.orders` AS o

JOIN `scalaer-dsml-sql-405918.business_case_target.customers` AS c

ON o.customer_id = c.customer_id
```



## 2. In-depth Exploration:

a. Is there a growing trend in the no. of orders placed over the past years?

```
SELECT year_of_order,

order_count,

LAG(order_count) OVER(ORDER BY year_of_order ASC) AS

prev_year_order_count,

ROUND((order_count - LAG(order_count) OVER(ORDER BY year_of_order ASC))*100/ (order_count),2) AS percentage_increase

FROM

(SELECT DISTINCT (EXTRACT (YEAR FROM order_purchase_timestamp))AS year_of_order, COUNT(order_id) as order_count

FROM `scalaer-dsml-sql-405918.business_case_target.orders`

GROUP BY (EXTRACT (YEAR FROM order_purchase_timestamp))

)

ORDER BY year_of_order ASC
```

Query results					
CUTION DET					
e					

45101

16.5

Insights: orders were highest in 2017 compared to 2016 and 2018 but there was not full year of sale sate was available so can't really compare 2017 sale with 2016 and 2018

54011

Action: NA

3

2018

b. Can we see some kind of monthly seasonality in terms of the no. of orders being placed?

```
SELECT oyear, omonth, order_count,

SUM(order_count) OVER (PARTITION BY oyear) AS yearly_ocount,

ROUND (order_count*100/ (SUM(order_count) OVER (PARTITION BY oyear)),1)

AS percentage_of_yearly_orders

FROM

(

SELECT EXTRACT (YEAR FROM order_purchase_timestamp)AS oyear,

EXTRACT (MONTH FROM order_purchase_timestamp)AS omonth,

COUNT(order_id) as order_count

FROM `scalaer-dsml-sql-405918.business_case_target.orders`

GROUP BY oyear, omonth

ORDER BY oyear ASC, omonth ASC
```

#### Query results

JOB IN	FORMATION	RESULTS CHA	ART PREVIEW	JSON EXEC	UTION DETAILS
Row	oyear ▼	omonth ▼	order_count ▼	yearly_ocount ▼	percentage_of_yearl
1	2016	9	4	329	1.2
2	2016	10	324	329	98.5
3	2016	12	1	329	0.3
4	2017	1	800	45101	1.8
5	2017	2	1780	45101	3.9
6	2017	3	2682	45101	5.9
7	2017	4	2404	45101	5.3
8	2017	5	3700	45101	8.2
9	2017	6	3245	45101	7.2
10	2017	7	4026	45101	8.9
11	2017	8	4331	45101	9.6
12	2017	9	4285	45101	9.5
13	2017	10	4631	45101	10.3
14	2017	11	7544	45101	16.7
15	2017	12	5673	45101	12.6

Insights: During last 3 months of the year order count in high in 2017 may be due to festive season

Action: inventory and supply chain to be planned accordingly keeping upcoming season in mind.

16	2018	1	7269	54011	13.5
17	2018	2	6728	54011	12.5
18	2018	3	7211	54011	13.4
19	2018	4	6939	54011	12.8
20	2018	5	6873	54011	12.7
21	2018	6	6167	54011	11.4
22	2018	7	6292	54011	11.6
23	2018	8	6512	54011	12.1
24	2018	9	16	54011	0.0
25	2018	10	4	54011	0.0

c. During what time of the day, do the Brazilian customers mostly place their orders? (Dawn, Morning, Afternoon or Night)

i. 0-6 hrs: Dawnii. 7-12 hrs: Morningsiii. 13-18 hrs: Afternooniv. 19-23 hrs: Night

```
SELECT time_of_day,
order_count.
ROUND ((order_count*100/ SUM(order_count) OVER()),1) AS percentage_order_count
FROM
(
SELECT
CASE
WHEN EXTRACT (HOUR FROM order_purchase_timestamp) BETWEEN 0 AND 6 THEN 'Dawn'
WHEN EXTRACT (HOUR FROM order_purchase_timestamp) BETWEEN 7 AND 12 THEN
'Mornings'
WHEN EXTRACT (HOUR FROM order_purchase_timestamp) BETWEEN 13 AND 18 THEN
'Afternoon'
WHEN EXTRACT (HOUR FROM order_purchase_timestamp) BETWEEN 19 AND 24 THEN 'Night'
ELSE 'Other'
END AS time_of_day,
COUNT(*) as order_count
FROM `scalaer-dsml-sql-405918.business_case_target.orders`
GROUP BY time_of_day
```

```
ORDER BY time_of_day
)
ORDER BY percentage_order_count DESC
```

Row	time_of_day ▼	order_count ▼	percentage_order_co
1	Afternoon	38135	38.3
2	Night	28331	28.5
3	Mornings	27733	27.9
4	Dawn	5242	5.3

Insights: Orders placed in Afternoon is highest followed by Night and Mornings

Action: Accordingly inventory and staff in stores to be planned

# 3. Evolution of E-commerce orders in the Brazil region:

a. Get the month-on-month no. of orders placed in each state.

SELECT

```
c.customer_state,
EXTRACT (YEAR FROM o.order_purchase_timestamp) as year,
EXTRACT (MONTH FROM o.order_purchase_timestamp) as month,
COUNT(*) as order_count
FROM `scalaer-dsml-sql-405918.business_case_target.orders` AS o
JOIN `scalaer-dsml-sql-405918.business_case_target.customers` AS c
ON o.customer_id = c.customer_id
GROUP BY c.customer_state, year ,month
ORDER BY c.customer_state ASC, year ASC, month ASC
```

Row	customer_state ▼	year ▼	month ▼	order_count ▼
1	AC	2017	1	2
2	AC	2017	2	3
3	AC	2017	3	2
4	AC	2017	4	5
5	AC	2017	5	8
6	AC	2017	6	4
7	AC	2017	7	5
8	AC	2017	8	4
9	AC	2017	9	5
10	AC	2017	10	6
11	AC	2017	11	5
12	AC	2017	12	5

**b.** How are the customers distributed across all the states?

```
SELECT customer_state, customer_count,
ROUND ((customer_count*100/ SUM(customer_count) OVER()),1) AS
cust_perc_state
FROM
(
SELECT c.customer_state, COUNT(DISTINCT o.customer_id) as customer_count
FROM `scalaer-dsml-sql-405918.business_case_target.orders` AS o
JOIN `scalaer-dsml-sql-405918.business_case_target.customers` AS c
ON o.customer_id = c.customer_id
GROUP BY c.customer_state
ORDER BY customer_count DESC
)
ORDER BY cust_perc_state DESC
```

JOB IN	IFORMATION	RESULTS	CHART PREVIEW	JSON
Row	customer_state	<b>-</b>	customer_count ▼	cust_perc_state ▼
1	SP		41746	42.0
2	RJ		12852	12.9
3	MG		11635	11.7
4	RS		5466	5.5
5	PR		5045	5.1
6	SC		3637	3.7
7	BA		3380	3.4
8	DF		2140	2.2
9	ES		2033	2.0

Insights: highest customers are from SP and RJ and so on

Action: according to the customer base new expansion can be planned and with states with low customer base some extra discount to be given to increase the footfall in stores.

- 4. Impact on Economy: Analyze the money movement by e-commerce by looking at order prices, freight and others.
  - a. Get the % increase in the cost of orders from year 2017 to 2018 (include months between Jan to Aug only). You can use the "payment\_value" column in the payments table to get the cost of orders.

```
SELECT perc_increase
FROM
(
SELECT year,SUM(order_amount) as total_order_amount,
LAG(SUM(order_amount)) OVER(ORDER BY year ASC) AS total_order_amount_lag,
ROUND(((SUM(order_amount) - LAG(sum(order_amount)) OVER(ORDER BY year
ASC) )*100 / LAG(sum(order_amount)) OVER(ORDER BY year ASC)),2) AS
Perc_increase
FROM
(
SELECT EXTRACT(YEAR from o.order_purchase_timestamp) AS year,
EXTRACT(MONTH from o.order_purchase_timestamp) AS month,
```

```
SUM(p.payment_value) AS order_amount

FROM `scalaer-dsml-sql-405918.business_case_target.orders` AS o

JOIN `scalaer-dsml-sql-405918.business_case_target.payments` AS p

ON o.order_id = p.order_id

WHERE

EXTRACT(YEAR from o.order_purchase_timestamp) IN (2017,2018) AND

EXTRACT(MONTH from o.order_purchase_timestamp) IN (1,2,3,4,5,6,7,8)

GROUP BY year, month

ORDER BY year ASC, month ASC
)

GROUP BY year ASC
)

WHERE perc_increase IS NOT NULL
```

# JOB INFORMATION RESU Row perc\_increase ▼ 1 136.98

b. Calculate the Total & Average value of order price for each state.

```
SELECT c.customer_state,
ROUND (SUM(p.payment_value),2) AS total_order_value,
ROUND(AVG(p.payment_value),2) AS avg_order_value
FROM `scalaer-dsml-sql-405918.business_case_target.orders` AS o
JOIN `scalaer-dsml-sql-405918.business_case_target.customers` AS c
ON o.customer_id = c.customer_id
JOIN `scalaer-dsml-sql-405918.business_case_target.payments` AS p
ON o.order_id = p.order_id
GROUP BY c.customer_state
```

JOB II	NFORMATION	RESULTS	CHART PREVIEW	JSON	EXI
Row	customer_state	- //	total_order_value 🔻	avg_order_value ▼	
1	SP		5998226.96	137.5	
2	RJ		2144379.69	158.53	
3	MG		1872257.26	154.71	
4	RS		890898.54	157.18	
5	PR		811156.38	154.15	
6	sc		623086.43	165.98	
7	BA		616645.82	170.82	
8	DF		355141.08	161.13	
9	GO		350092.31	165.76	
10	ES		325967.55	154.71	
11	PE		324850.44	187.99	

Insights: Avg order value is low in SP states with highest customers

Action: Cross selling to be done increase the ag order value to improve profitability

c. Calculate the Total & Average value of order freight for each state.

```
SELECT customer_state,
ROUND(SUM(order_freight_value),2) AS total_freight_value,
ROUND(AVG(order_freight_value),2) AS avg_freight_value
FROM
(

SELECT distinct o.order_id,c.customer_state, SUM(oi.freight_value)
    AS order_freight_value
    FROM `scalaer-dsml-sql-405918.business_case_target.orders` AS o
    JOIN `scalaer-dsml-sql-405918.business_case_target.customers` AS c
    ON o.customer_id = c.customer_id
    JOIN `scalaer-dsml-sql-405918.business_case_target.order_items` AS oi
    ON o.order_id = oi.order_id
    GROUP BY o.order_id, c.customer_state
```

```
ORDER BY o.order_id
)

GROUP BY customer_state

ORDER BY customer_state ASC
```

JOB I	NFORMATION	RESULTS	CHART PREVIEW	JSON
Row	customer_state ▼	,	total_freight_value	avg_freight_value 🔻
1	AC		3 Open sor	t menu 45.52
2	AL		15914.59	38.72
3	AM		5478.89	37.27
4	AP		2788.5	41.01
5	BA		100156.68	29.83
6	CE		48351.59	36.44
7	DF		50625.5	23.82
8	ES		49764.6	24.58
9	GO		53114.98	26.46
10	MA		31523.77	42.6
11	MG		270853.46	23.46
12	MS		19144.03	27.0

Insights: Avg freight cost decreases with high order count

Action: try to increase the total order value so to benefit both customer and Target

- 5. Analysis based on sales, freight and delivery time.
  - a. Find the no. of days taken to deliver each order from the order's purchase date as delivery time. Also, calculate the difference (in days) between the estimated & actual delivery date of an order. Do this in a single query.

You can calculate the delivery time and the difference between the estimated & actual delivery date using the given formula:

- **time\_to\_deliver** = order\_delivered\_customer\_date order\_purchase\_timestamp
- diff\_estimated\_delivery = order\_delivered\_customer\_date order\_estimated\_delivery\_date

SELECT order\_id,

```
DATE_DIFF (order_delivered_customer_date, order_purchase_timestamp, DAY)
AS time_to_deliver,

DATE_DIFF (order_delivered_customer_date, order_estimated_delivery_date,
DAY) AS diff_estimated_delivery

FROM `scalaer-dsml-sql-405918.business_case_target.orders`

WHERE order_status = 'delivered'

JOB INFORMATION RESULTS CHART PREVIEW JSON EXECUTI

Row order_id 

time_to_deliver 

diff_estimated_delivery
```

Row	order_id ▼	time_to_deliver ▼	diff_estimated_delivery ▼
1	635c894d068ac37e6e03dc54e	30	-1
2	3b97562c3aee8bdedcb5c2e45	32	0
3	68f47f50f04c4cb6774570cfde	29	-1
4	276e9ec344d3bf029ff83a161c	43	4
5	54e1a3c2b97fb0809da548a59	40	4
6	fd04fa4105ee8045f6a0139ca5	37	1
7	302bb8109d097a9fc6e9cefc5	33	5
8	66057d37308e787052a32828	38	6
9	19135c945c554eebfd7576c73	36	2
10	4493e45e7ca1084efcd38ddeb	34	0
11	70c77e51e0f179d75a64a6141	42	11
12	d7918e406132d7c81f1b84527	35	3
	10///01 77 //00 7//01/04		_

Insights: value in minus for diff\_estimated\_delivery is early delivery cases

Action: feedback of customer incase of early delivery and can be highlighted in the reviews section

b. Find out the top 5 states with the highest & lowest average freight value.

```
WITH CTE AS
(
SELECT customer_state,
ROUND(AVG(order_freight_value),2) AS avg_freight_value,
DENSE_RANK() OVER (ORDER BY ROUND(AVG(order_freight_value),2) DESC) AS rank_avg_freight_value
FROM
(
SELECT distinct o.order_id,c.customer_state, SUM(oi.freight_value) AS order_freight_value
```

```
FROM `scalaer-dsml-sql-405918.business_case_target.orders` AS o
JOIN `scalaer-dsml-sql-405918.business_case_target.customers` AS c
ON o.customer_id = c.customer_id
JOIN `scalaer-dsml-sql-405918.business_case_target.order_items` AS oi
ON o.order_id = oi.order_id
GROUP BY o.order_id, c.customer_state
ORDER BY o.order_id
GROUP BY customer_state
ORDER BY rank_avg_freight_value ASC
SELECT *
FROM CTE
ORDER BY rank_avg_freight_value DESC
LIMIT 5 )
UNION ALL
SELECT *
FROM CTE
ORDER BY rank_avg_freight_value ASC
LIMIT 5
)
```

JOB IN	FORMATION	RESULTS	CHART PREVIEW
Row	customer_state	• //	rank_avg_freight_valu
1	RR		1
2	PB		2
3	RO		3
4	AC		4
5	PI		5
6	SP		27
7	MG		26
8	PR		25
9	DF		24
10	RJ		23

Insights: states with high fright value are higher in rank

Action: action to be taken to reduce freight cost somehow

c. Find out the top 5 states with the highest & lowest average delivery time.

```
WITH CTE AS
(
SELECT customer_state,
ROUND(AVG(time_to_deliver),2) AS state_avg_delivery_time,
DENSE_RANK() OVER (ORDER BY ROUND(AVG(time_to_deliver),2) ASC) AS
delivery_rank #less rank for early delivery
FROM
(
SELECT o.order_id, c.customer_state,
DATE_DIFF (o.order_delivered_customer_date, o.order_purchase_timestamp,
DAY) AS time_to_deliver
FROM `scalaer-dsml-sql-405918.business_case_target.orders` AS o
```

```
JOIN `scalaer-dsml-sql-405918.business_case_target.customers` AS {f c}
ON o.customer_id = c.customer_id
WHERE o.order_status = 'delivered'
ORDER BY time_to_deliver
GROUP BY customer_state
ORDER BY delivery_rank ASC
SELECT *
FROM CTE
ORDER BY delivery_rank ASC
LIMIT 5
UNION ALL
SELECT *
FROM CTE
ORDER BY delivery_rank DESC
LIMIT 5
ORDER BY delivery_rank ASC
```

JOB II	NFORMATION RESULTS	CHART PREVIEW	JSON EXECUTION
Row	customer_state ▼	state_avg_delivery_time ▼	delivery_rank ▼
1	SP	8.3	1
2	PR	11.53	2
3	MG	11.54	3
4	DF	12.51	4
5	SC	14.48	5
6	PA	23.32	23
7	AL	24.04	24
8	AM	25.99	25
9	AP	26.73	26
10	RR	28.98	27

Insights: states with lowest and highest delivery time

Action: action to be taken to reduce delivery time to increase customer satisfaction

d. Find out the top 5 states where the order delivery is really fast as compared to the estimated date of delivery. You can use the difference between the averages of actual & estimated delivery date to figure out how fast the delivery was for each state.

```
WITH CTE AS
(
SELECT customer_state,
ROUND(AVG(diff_estimated_delivery ),2) AS avg_diff_estimated_delivery,
DENSE_RANK() OVER (ORDER BY ROUND(AVG(diff_estimated_delivery ),2)) AS
early_delivery_rank #less rank for early delivery
FROM
(
SELECT o.order_id, c.customer_state,
DATE_DIFF (order_delivered_customer_date, order_estimated_delivery_date,
DAY) AS diff_estimated_delivery
FROM `scalaer-dsml-sql-405918.business_case_target.orders` AS o
JOIN `scalaer-dsml-sql-405918.business_case_target.customers` AS c
ON o.customer_id = c.customer_id
```

```
WHERE
o.order_status = 'delivered'
AND

DATE_DIFF (order_delivered_customer_date, order_estimated_delivery_date, DAY) IS NOT NULL

ORDER BY diff_estimated_delivery
)

GROUP BY customer_state

ORDER BY early_delivery_rank ASC
)

SELECT *
FROM CTE

ORDER BY early_delivery_rank ASC
LIMIT 5
```

JOB IN	IFORMATION	RESULTS	CHART PREVIEW	JS0	N EXECUTION [
Row	customer_state	<b>▼</b>	avg_diff_estimated_deliver	ry 🔻 🍃	early_delivery_rank
1	AC			-19.76	1
2	RO			-19.13	2
3	AP			-18.73	3
4	AM			-18.61	4
5	RR			-16.41	5

Insights: states with lowest and highest delivery time

Action: action to be taken to reduce delivery time to increase customer satisfaction

# 9. Analysis based on the payments:

a. Find the month-on-month no. of orders placed using different payment types.

```
SELECT payment_type, year, month, COUNT(DISTINCT order_id) as order_count
FROM
(
SELECT DISTINCT o.order_id, p.payment_type,
EXTRACT (YEAR from o.order_purchase_timestamp) AS year,
EXTRACT (MONTH from o.order_purchase_timestamp) AS month
FROM `scalaer-dsml-sql-405918.business_case_target.orders` AS o
JOIN `scalaer-dsml-sql-405918.business_case_target.payments` AS p
ON o.order_id = p.order_id
)
GROUP BY payment_type, year, month
ORDER BY payment_type ASC, year ASC, month ASC
```

JOB INFORMATION RESULTS		CHART PREVIEW	JSON	EXECUTION DETAILS
Row	payment_type ▼	year ▼	month ▼	order_count ▼
1	UPI	2016	10	63
2	UPI	2017	1	197
3	UPI	2017	2	398
4	UPI	2017	3	590
5	UPI	2017	4	496
6	UPI	2017	5	772
7	UPI	2017	6	707
8	UPI	2017	7	845
9	UPI	2017	8	938
10	UPI	2017	9	903
11	UPI	2017	10	993
12	UPI	2017	11	1509
13	UPI	2017	12	1160
14	UPI	2018	1	1518

Insights: order count visibility by payment type to show preference of customer for payment type overt the time

Action : more facility for high preferred payment mode with lower payment failure to be made available

b. Find the no. of orders placed on the basis of the payment installments that have been paid.

```
SELECT payment_type, COUNT (DISTINCT order_id) as order_count
FROM `scalaer-dsml-sql-405918.business_case_target.payments`
WHERE payment_sequential = payment_installments
#if these two are equal then we can say that all the installments have been paid
GROUP BY payment_type
```

JOB INFORMATION		RESULTS	CHART PREVIEW	
Row	payment_type •	. ,	order_count ▼	
1	not_defined		3	
2	credit_card		25395	
3	voucher		1621	
4	UPI		19783	
5	debit_card		1477	

Insights: CREDIT card and UPI are hit in payment mode with completed payment and then

Action: these two payment modes to be further strengthened so that we can have low payment failure to improve customer experience