Steven Mazza 423 Gilmor Road Joppa, MD 21085 January 8, 2013

PhD Review Committee Naval Postgraduate School 1 University Circle, Herrmann Hall Room 022 Monterey, CA 93943-5100

To whom it may concern:

I respectfully request your consideration of my acceptance to your PhD program in Systems Engineering. I have had the great privilege and pleasure of studying at Naval Postgraduate School over the past two years as I have worked toward earning my Masters Degree in Systems Engineering. During this time it has become apparent to me that the educational and professional opportunity presented by the dedicated and accomplished faculty is second to none.

I, as well as my command, value this opportunity and am desirous of continuing my education in pursuit of a Doctor of Philosophy in Systems Engineering. Doing so would allow me to build on my excellent academic record and further apply the work that I have done in pursuit of my Masters Degree.

As software continues to contribute more prominently in complex systems it is increasingly important that practicing Systems and Software Engineers embrace the technical, cultural, and lexical artifacts of their respective fields. Given my extensive professional background in Software Engineering and my recent graduate studies in Systems Engineering, I am well positioned to research software process improvement with particular emphasis on continuous integration, continuous delivery, and process integration.

As well, I am very interested in extending the valuable relationships I have formed with Naval Postgraduate faculty and staff and with my classmates who have collectively demonstrated that the value of education lies equally in the quality and caliber of the people with whom you interact as it does in the curriculum, evidence that a similar opportunity cannot be replicated elsewhere.

Sincerely

Steven Mazza