

Ballad SNF QRP Executive Brief \(2022-2025\)

Prepared: 2025-12-03

Data: outputs/snf_trend_summary.csv \(averages and medians by year\)

Key takeaways:

- Discharge to Community: 52.41% -> 50.93% \((down 1.47\%).
Average dipped in 2024 then recovered in 2025; 2025 median \((53.71\%) leads average back to baseline.
- Preventable Readmissions: 7.86% -> 10.77% \((up 2.91\%).
Steady increase to ~10.77% by 2025; priority for intervention.
- Medication Review: 93.38% -> 97.40% \((up 4.02\%).
Climbs to 97.40% avg with 100% median in 2025?strength to leverage.
- Falls with Major Injury: 1.27% -> 1.08% \((down 0.18\%).
Gradual reductions; sustain fall-prevention playbook.
- Pressure Ulcer: 3.46% -> 2.62% \((down 0.84\%).
Downward trend overall with slight 2025 uptick vs 2024 low.
- Healthcare-Associated Infection: 8.10% -> 7.41% \((down 0.69\%).
Declining but still material risk area.
- MSPB \((Efficiency\)): 1.20 -> 1.16 \((down 0.04\%).
Small efficiency gains without apparent quality reversal.
- Functional baselines \((2024\)): Mobility avg 44.64, median 42.85; Self-Care avg 49.54, Action starters:
 - Target high-risk discharges with readmission bundle \((early follow-ups, pharmacist reviews).
 - Spread best practices from top quartile facilities on falls/ulcers; monitor monthly dashboard.
 - Set 2025 functional status targets and tie to therapy staffing/equipment readiness.
 - Maintain infection-control focus while pursuing MSPB efficiency gains.