

THE CORPORATION OF THE CITY OF BROCKVILLE

By-Law Number 057-2005

By-Law to adopt the 2005 Operating, Capital, Water, and Wastewater Budgets

WHEREAS the budgets of all sums which are required for lawful purposes of the Corporation of the City of Brockville have been laid before the Municipal Council of the City of Brockville.

NOW THEREFORE the Municipal Council of the Corporation of the City of Brockville enacts as follows:

THAT the Operating Budget for 2005 be adopted as follows:

Operating Budget

at Gross Expenditures of	\$34,529,250
at Other Source Revenues of	<u>12,171,382</u>
at Net Levy of	\$22,357,868 ; and

THAT the Capital Budget for 2005 be adopted as follows:

Capital Budget

at Gross Expenditures of	\$30,027,574
at External & Internal Revenue Sources	<u>\$13,198,234</u>
at Net Debentures of	\$16,829,340 ; and

THAT the Long Range Capital Program with respect to the out years be adopted in principle subject to annual reviews; and

THAT the Finance Plan as presented be adopted in principle subject to annual reviews; and

THAT the Water Rate Budget be adopted as follows:

Water Rate

at Gross Expenditures required this year of	\$3,075,072
at Revenues of	<u>3,078,132</u>
at Net Revenues to Reserve Fund	\$ 3,060 ; and

Wastewater

THAT the Wastewater Budget be adopted as follows:

at Gross Expenditures required this year of	\$2,961,982
at Revenues	<u>3,000,226</u>
at Net Revenues to Reserve Fund	\$ 38,244

THAT Administration be authorized to proceed with the calling of tenders and the preparation of reports required to implement the projects and provide for debenturing process.

Given under the Seal of the
Corporation of the City of Brockville
and passed this 24th Day of May, 2005



MAYOR


Deputy _____
CLERK

**CORPORATION OF THE CITY OF BROCKVILLE
SUMMARY OF 2005 BUDGET**

2004 FIGURES REVISED TO REFLECT ECONOMIC AND GST ADJUSTMENT

FUNCTION	BASE LEVEL 2004		BASE LEVEL 2005 BUDGET	% CHANGE	DOLLAR CHG BASE LEVEL	MUNICIPAL STATISTCL INDCTRS	PERFORMANCE MEASUREMENTS	
	BUDGET						2001	2002
GENERAL GOVERNMENT								
MAYOR/COUNCIL	EXPEND REVENUE	176,737 (1,000)	178,114 (750)	0.8% -25.0%	1,377 250			
	NET EXP.	175,737	177,364	0.9%	1,627	\$8.88		
ADMINISTRATION/ CLERK	EXPEND REVENUE	667,954 (303,186)	706,694 (298,538)	5.8% -1.5%	38,740 4,648			
	NET EXP.	364,768	408,156	11.9%	43,388	\$20.44		
PARKING	EXPEND REVENUE	241,152 (258,195)	224,805 (239,955)	-6.8% -7.1%	(16,347) 18,240			
	NET EXP.	(17,043)	(15,150)	-11.1%	1,893	(\$0.76)		
ANIMAL CONTROL	EXPEND REVENUE	66,173 (24,000)	77,456 (21,000)	17.1% -12.5%	11,283 3,000			
	NET EXP.	42,173	58,456	33.9%	14,283	\$2.83		
NET ADMINISTRATION, CLERK PARKING & ANIMAL CONTROL								
		389,898	449,482	15.3%	59,564	\$22.51		
ECONOMIC DEVELOPMENT	EXPEND REVENUE	386,445 (172,566)	322,332 (95,588)	-16.6% -44.6%	(64,113) 76,978			
		213,879	226,744			\$11.35		
TOURISM CHAMBER OF COMMERCE	EXPEND REVENUE	153,898 (37,329)	139,018 (19,500)	-9.7% -47.8%	(14,880) 17,829			
		116,569	119,518			\$5.98		
HUMAN RESOURCES	NET EXP.	330,448	346,262	4.8%	15,814	\$17.34		
	EXPEND REVENUE	262,935 (14,500)	267,165 (14,500)	1.6% 0.0%	4,230 0			
MIS	EXPEND REVENUE	248,435	252,665			\$12.65		
	EXPEND REVENUE	368,059 (26,700)	377,082 (26,400)	2.5% -1.1%	9,023 300			
FINANCE - ADMIN	NET EXP.	341,359	350,682			\$17.56		
	EXPEND REVENUE	589,794	603,347	2.3%	13,553	\$30.21		
TOTAL GENERAL GOVERNMENT	EXPEND REVENUE	791,492 (17,460)	828,959 (14,650)	4.7% -16.1%	37,467 2,810			
	NET EXP.	774,032	814,309	5.2%	40,277	\$40.78		
OPERATING COSTS FOR MUNICIPAL ADMINISTRATION AS A PERCENTAGE OF THE TOTAL MUNICIPAL OPERATING COSTS								
	EXPEND REVENUE	3,114,845 (854,936)	3,121,625 (730,881)	0.2% -14.5%	6,780 124,055			
	NET EXP.	2,259,909	2,390,744	5.8%	130,835	\$119.72	9.40%	4.00%

Cost Per Capita

CORPORATE FINANCE

A: CONTRIBUTION TO CAPITAL

B: FINANCIAL PLANNING

CONTRIBUTIONS TO RESERVE FUNDS

COMPUTER RESERVE FUND

SEWER RATE RESERVE FUND

FLEET & EQUIPMENT RSVE FUND

SICK LEAVE CREDIT RESERVE FUND

WORKING CAPITAL RESERVE

PARKLAND RESERVE FUND

BUILDING RESERVE FUND

TAX RATIO MANAGEMENT

CONTRIBUTIONS FROM RESERVE FUNDS & RESERVES

TO SICK LEAVE RESERVE FUND

TO SEWER RATE RESERVE FUND

FROM HYDRO ONE RESERVE

STEP DOWN PROGRAM

SEWER OPERATING COSTS

C: ASSESSMENT, TAX POLICY ADMINISTRATION AND GRANTS ADMINISTRATION

EXPEND

REVENUE

D: PROVINCIAL WDW DOWNLOADED COSTS AND CRF

EXPEND

REVENUE

E: CORPORATE MONEY MANAGEMENT

EXPEND

REVENUE

F: RECOVERIES & ADJUSTMENTS

EXPEND

REVENUE

G: FINANCIAL PLANNING

DEBT MANAGEMENT

(A) DEBT CHARGES

(B) CONT FROM RES FDS

(C) CONT FROM PARTNERS FOR SLL

NET DEBT CHARGES

TOTAL CORP. FINANCE

EXPEND

REVENUE

NET EXP.

FUNCTION	BASE LEVEL 2004		BASE LEVEL 2005		% CHANGE	DOLLAR CHG BASE LEVEL	MNCPL STATSTCL INDCTRS	PERFORMANCE MEASUREMENTS	
	BUDGET		BUDGET					2001	2002
PARKS & RECREATION									
Administration	EXPEND REVENUE	259,963 0	304,799 (90,000)		17.2%	44,836 (90,000)			
	NET EXP.	259,963	214,799		-17.4%	(45,164)	\$10.76		
Parks	EXPEND REVENUE	808,882 (276,856)	845,986 (288,804)		4.6% 4.3%	37,084 (11,948)			
	NET EXP.	532,026	557,162		4.7%	25,136	\$27.90		
Gord Watts M.C.	EXPEND REVENUE	120,269 (111,310)	127,604 (127,604)		6.1% 14.6%	7,335 (16,294)			
	NET EXP.	8,959	0		-100.0%	(8,959)	\$0.00		
Victoria Building	EXPEND REVENUE	165,348 (172,039)	190,329 (190,329)		15.1% 10.6%	24,981 (18,290)			
	NET EXP.	(6,691)	0		-100.0%	6,691	\$0.00		
Rotary Building	EXPEND REVENUE	2,905 (16,200)	3,230 (16,470)		11.2% 1.7%	325 (270)			
	NET EXP.	(13,295)	(13,240)		-0.4%	55	(\$0.66)		
Aquatics	EXPEND REVENUE	16,510 0	16,914 0		2.4%	404 0			
	NET EXP.	16,510	16,914		2.4%	404	\$0.85		
Youth Arena	EXPEND REVENUE	248,432 (251,930)	279,725 (252,364)		12.6% 0.2%	31,293 (434)			
	NET EXP.	(3,498)	27,361		-882.2%	30,859	\$1.37		
Memorial Centre	EXPEND REVENUE	398,856 (363,039)	443,586 (357,408)		10.9% -1.6%	43,730 5,631			
	NET EXP.	36,817	86,178		134.1%	49,361	\$4.32		
Arts Centre	EXPEND REVENUE	510,020 (348,664)	562,648 (432,417)		10.3% 24.0%	52,628 (83,753)			
	NET EXP.	161,356	130,231		-19.3%	(31,125)	\$6.52		
Programs	EXPEND REVENUE	13,404 (2,300)	8,839 (3,400)		-34.1% 47.8%	(4,565) (1,100)			
	NET EXP.	11,104	5,439		-51.0%	(5,665)	\$0.27		
TOTAL	EXPEND REVENUE	2,545,589 (1,542,338)	2,783,840 (1,758,786)		9.4% 14.0%	238,051 (216,458)			
	NET EXP.	1,003,251	1,024,844		2.2%	21,593	\$51.32		

FUNCTION	BASE LEVEL		% CHANGE	DOLLAR CHG BASE LEVEL	MNCPL STATSTCL INDCTRS	PERFORMANCE MEASUREMENTS	
	2004 BUDGET	2005 BUDGET				2001	2002
OPERATIONS/ ENGINEERING							
Administration	EXPEND REVENUE	109,601 0	108,114 0	(3,487) 0	\$5.31		
		109,601	108,114				
Public Works	EXPEND REVENUE	1,981,549 (10,281)	1,924,667 (10,360)	(56,882) (79)	\$95.86		
		1,971,268	1,914,307				
						OPERATING COST PER PAVED ROADS PER LANE KM.	\$3,000.51
						\$12,238.22	\$3,210.89
						OPERATING COSTS FOR WINTER CONTROL MNTC OF ROADWAY PER KM.	\$3,718.10
						\$2,236.53	\$3,144.80
						PERCENTAGE OF WINTER EVENT RESPONSES THAT MET OR EXCEEDED STNDS	100.00%
						100%	100.00%
						PERCENTAGE OF PAVED LANE KM. RATED GOOD TO VERY GOOD	67.58%
						68.20%	67.70%
Fleet & Logistics	EXPEND REVENUE	1,183,770 (854,818)	1,196,043 (879,308)	12,273 (24,490)	\$15.86		
		328,952	316,735				
Engineering	EXPEND REVENUE	648,740 (5,000)	854,186 (155,000)	205,446 (150,000)	\$35.01		
		643,740	699,186				
Solid Waste	EXPEND REVENUE	970,752 (134,100)	1,021,474 (173,800)	50,722 (39,700)	\$42.45		
		836,652	847,674				
						OPERATING COSTS FOR GARBAGE COLLECTION PER TONNE	\$75.82
						OPERATING COSTS FOR GARBAGE DISPOSAL PER TONNE	\$138.13
						OPERATING COSTS FOR SOLID WASTE DIVERSION (RECYCLING) PER TONNE	\$103.59
						OPERATING COSTS FOR SOLID WASTE MGMT PER TONNE	\$157.77
						\$1.19	\$163.00
						RESIDENTIAL WASTE DIVERTED TO RECYCLING PROGRAM	38.33%
						38.68%	46.20%
						# OF DAYS WHEN MOE COMPLIANCE ORDER WAS IN EFFECT	None
						None	None
						NUMBER OF COMPLAINTS PER 1000 HOUSEHOLDS	6.3828
						9.75	6.4808
						TOTAL NUMBER OF SOLID WASTE MANAGEMENT SITES OWNED BY THE	None
						MUNICIPALITY WITH A MOE CERTIFICATE OF APPROVAL	None
Transit	EXPEND REVENUE	578,091 (157,255)	625,668 (172,721)	47,577 (15,466)	\$22.68		
		420,836	452,947				
TOTAL	EXPEND REVENUE	5,472,503 (1,161,454)	5,728,152 (1,391,189)	255,649 (228,735)	\$217.17		
	NET EXP.	4,311,049	4,336,963	25,914			
TOTAL CITY DEPTS	EXPEND REVENUE	15,234,507 (3,928,297)	15,741,219 (4,259,012)	506,712 (330,715)	\$574.97		
	NET EXP.	11,306,210	11,482,207	175,997			
TOTAL CITY DEPTS & CORPORATE FINANCE	EXPEND REVENUE	20,073,803 (10,909,482)	20,670,175 (10,764,281)	596,372 145,201	\$496.04		
	NET EXP.	9,164,321	9,905,894	741,573			
						CONVNTNL PUBLIC TRANSIT COSTS PER REGULAR SERVICE PASSENGER TRIP.	\$6.05
						\$5.11	\$7.74
						NUMBER OF CONVNTNL TRANSIT USE PER CAPITA	2.95
						3	2.74

FUNCTION	BASE LEVEL		BASE LEVEL 2005 BUDGET	%	CHANGE	DOLLAR CHG BASE LEVEL	MNCPL STATSTCL INDCTRS	PERFORMANCE MEASUREMENTS	
	2004 BUDGET	2005 BUDGET						2001	2002
POLICE									2003
Administration									
	EXPEND REVENUE	633,672 (375,000)	682,062 (400,000)	7.6%		48,390 (25,000)			
	NET EXP.	258,672	282,062	9.0%		23,390	\$14.12	\$460.10	\$593.27
Court Security									
	EXPEND REVENUE	542,894 0	610,504 (150,000)	12.5%		67,610 (150,000)			
	NET EXP.	542,894	460,504	-15.2%		(82,390)	\$23.06		15.57
Police Board									
	EXPEND REVENUE	12,339 0	12,900 0	4.5%		561 0			57.39
	NET EXP.	12,339	12,900	4.5%		561	\$0.65		56.23
Community Safety									
	EXPEND REVENUE	94,363 0	95,540 0	1.2%		1,177 0			129.19
	NET EXP.	94,363	95,540	1.2%		1,177	\$4.78		113.29
Enforcement									
	EXPEND REVENUE	4,453,519 (91,500)	4,558,274 (88,500)	2.4%		104,755 3,000			
	NET EXP.	4,362,019	4,469,774	2.5%		107,755	\$223.82		
K-9									
	EXPEND REVENUE	3,333 0	3,500 0	5.0%		167 0			
	NET EXP.	3,333	3,500	5.0%		167	\$0.18		
TOTAL									
	EXPEND REVENUE	5,740,120 (466,500)	5,962,780 (638,500)	3.9%		222,660 (172,000)			
	NET EXP.	5,273,620	5,324,280	1.0%		50,660	\$266.61		
AIRPORT									
	EXPEND REVENUE	111,466 (39,743)	109,033 (25,607)	-2.2%		(2,433) 14,136			
	NET EXP.	71,723	83,426	16.3%		11,703	\$4.18		
HERITAGE BROCKVILLE									
	EXPEND REVENUE	9,615 (1,250)	9,780 (1,250)	1.7%		165 0			
	NET EXP.	8,365	8,530	2.0%		165	\$0.43		
CATARAQUI REGIONAL CONSERVATION AUTHORITY									
	EXPEND REVENUE	100,959	90,612	-10.2%		(10,347)			
	NET EXP.	100,959	90,612	-10.2%		(10,347)	\$4.54		
D.B.I.A.									
	EXPEND REVENUE	212,200 (212,200)	219,955 (219,955)	3.7%		7,755 (7,755)			
	NET EXP.	0	0	3.7%		0	\$0.00		
	D.B.I.A. BUDGET HAS NO IMPACT ON CITY TAX RATE								

FUNCTION	BASE LEVEL 2004		BASE LEVEL 2005		% CHANGE	DOLLAR CHG BASE LEVEL	MNCPL STATSTCL INDCTRS	PERFORMANCE MEASUREMENTS	
	BUDGET	EXPEND REVENUE	BUDGET	EXPEND REVENUE				2001	2002
COMMITTEE OF ADJUSTMENT		5,879 (8,160)		5,879 (8,404)	0.0%	0			
		(2,261)		(2,525)	3.0%	(244)			
					10.7%	(244)		(\$0.13)	
LIBRARY		503,682		524,626	4.2%	20,944			
								\$26.27	
		503,682		524,626	4.2%	20,944			
MUSEUM		199,497 (56,145)		213,028 (62,348)	6.8%	13,531			
					11.0%	(6,203)			
		143,352		150,680	5.1%	7,328		\$7.55	
LEEDS & GRENVILLE HEALTH UNIT		396,032		395,731	-0.1%	(301)			
								\$19.82	
		396,032		395,731	-0.1%	(301)			
<i>Joint Services Committee</i>									
ADMINISTRATION ECONOMIC DEVELOPMENT		27,824		29,116	4.6%	1,292			
		19,309		21,930	13.6%	2,621			
					8.3%	3,913		\$2.56	
AMBULANCE SERVICES		646,812		703,828	8.8%	57,016			
								\$35.24	
		646,812		703,828	8.8%	57,016			
SOCIAL SERVICES		3,983,293		4,193,563	5.3%	210,270			
								\$209.99	
		3,983,293		4,193,563	5.3%	210,270			
CHILD CARE		134,931		200,196	48.4%	65,265			
								\$10.02	
		134,931		200,196	48.4%	65,265			
SOCIAL HOUSING		650,711		646,739	-0.6%	(3,972)			
								\$32.39	
		650,711		646,739	-0.6%	(3,972)			
PROVINCIAL OFFENCES ACT		(203,653)		(207,577)	1.9%	(3,924)			
								(\$10.39)	
		(203,653)		(207,577)	1.9%	(3,924)			

**Public Notice of the City Of Brockville's
Intention To Consider Adopting the 2005 Budget**

Details:

Notice is hereby given that, pursuant to Section 291 (1) of the Municipal Act 2001 the Council of the Corporation of the City of Brockville will be considering adopting the 2005 budget.

The proposed City Council meeting at which this matter will be discussed is scheduled for:

Tuesday, May 10, 2005 at 7:00 p.m. in the City Council Chambers, 1 King Street West, Brockville

Additional information can be obtained by contacting Mike Larocque, Director of Finance, City Treasurer at 342-8772 Ext. 462. Written submissions will be accepted at the address noted below, or individuals wishing to address Council regarding this matter should request delegation status, by sending a letter to the attention of the City Clerk, at City of Brockville, One King Street West, P.O. Box 5000, Brockville, Ontario K6V 7A5; 342-8772 Ext. 461 or e-mail at smseale@brockville.com by noon on Monday, May 9, 2005.

Note: Personal information collected as a result of the public meeting is collected under the authority of the Municipal Act and will be used to assist in making a decision on this matter

Sandra M. Seale, City Clerk

CAPITAL PROJECTS PROPOSED FOR 2005

FILE F05-25B

DRAFT

Revised: 5/17/2005

DESCRIPTION OF PROJECT COSTS and REVENUES STATED IN 2004 DOLLARS	1		3		4	5		6	7	Debtentures Funded by Tax Rate	Debtentures Funded by Water Rate	Debtentures Funded by Sewer (Wastewater) Rate	Debtentures Funded by Other Reserve Funds
	Total Gross Cost of Project	Amount Required This Year	Cost Recovery External Source	Amount	Net Cost of Project to The City	Contributions from Internal Sources		Total Resulting Debtentures					
						Fund	Amount		Current Fund				
1. MANDATED AND COMMITTED PROJECTS													
.1 LEEDS & GRENVILLE LANDFILL SITE - Property Acquisition	102,000	10,000			10,000 0			0	10,000	0 0 0	0		
TOTAL MANDATED AND COMMITTED PROJECTS:	102,000	10,000		0	10,000		0	10,000	0	0	0	0	
2. HEALTH - SAFETY - ENVIRONMENTAL PROJECTS													
.2 BMAC: Year 2 of a 5 year commitment	225,000	45,000			45,000 0				45,000	0 0 0	0		
TOTAL HEALTH-SAFETY-ENVIRONMENTAL PROJECTS:	225,000	45,000			45,000			45,000	0	0	0		
3. PARKS & RECREATION:													
.1 PEDESTRIAN PATHWAY LINKAGE - Brookview to Laurier	150,000	10,000			10,000				10,000	0	0		
.2 SKATEBOARD PARK - North End	120,000	120,000			120,000				120,000	120,000	0		
TOTAL PARKS & RECREATION:	270,000	130,000			130,000				10,000	120,000	120,000	0	
4. SERVICES:													
.1 PEARL ST. WEST RECONSTRUCTION - Dales to Perth	413,300	413,300											
TAX RATE PORTION		181,300			181,300	2004 Debtenture Surplus	181,300	0	0	0	0		
WATER PORTION		120,000			120,000	Water Rate Rsv Fund	120,000	0	0	0			
SANITARY SEWER PORTION		112,000			112,000	Sewer Rate Rsv Fund	0	0	112,000	0		112,000	
.2 STEWART BOULEVARD - Central to Park	286,000	286,000											
TAX RATE PORTION		43,000			43,000	2004 Debtenture Surplus	43,000	0	0	0	0		
WATER PORTION		0			0				0				
SANITARY SEWER PORTION		243,000			243,000	Sewer Rate Rsv Fund	0	0	243,000	0		243,000	
.3 REYNOLDS DRIVE - Aldershot to Elizabeth	88,000	88,000			0								
TAX RATE PORTION		0			0								
WATER PORTION		0			0								
SANITARY SEWER PORTION		88,000			88,000	Sewer Rate Rsv Fund	88,000	0	40,000	0	0		
.4 PRE-ENGINEERING SERVICES	40,000	40,000											
TOTAL SERVICES:	827,300	827,300			827,300		432,300	40,000	355,000	0	0	355,000	0
5. WATERFRONT DEVELOPMENT:													
TOTAL WATERFRONT:	0	0			0			0	0	0	0	0	0
6. MANAGED REPLACEMENT FUNDS:													
.1 FLEET PROGRAM		1,531,141	Fed/Prov subsidy	155,690	1,375,451	Fleet Rsv Fd	341,451	0	1,034,000			106,200	927,800
.2 WPCP EQUIPMENT PROGRAM		253,690			253,690	Sewer Rate Rsv Fund	253,690	0	0				
.3 COMPUTER REPLACEMENT PROGRAM		131,500			131,500	Mfr Office Equip Rsv Fd	131,500	0	0				
.4 CORPORATE COMPUTER SYSTEM		103,500	Cont from Partner Mun	67,500	46,000	Mfr Office Equip Rsv Fd	24,620	21,380	0	0			
.5 PARKLAND EQUIPMENT PROGRAM		109,282			109,282	Parkland Equip Rsv Fd	109,282	0	0				
.6 BUILDING/EQUIPMENT MAINTENANCE PROGRAM		198,873			198,873	Building Maint. Rsv Fd	198,873	0	0				
.7 PARKING LOT IMPROVEMENTS		0			0	Parking Reserve Fund	0	0	0	0			
.8 WATER EQUIPMENT/CONSTRUCTION		482,207			482,207	Water Rate Rsv Fund	482,207	0	0	0			
TOTAL FUNDED RESERVE FUNDS:		2,810,193		213,190	2,597,003		1,541,623	21,380	1,034,000	0	0	106,200	927,800

CAPITAL PROJECTS PROPOSED FOR 2005

FILE F05-25B

DRAFT

Revised: 5/17/2005

DESCRIPTION OF PROJECT COSTS and REVENUES STATED IN 2004 DOLLARS	1	2	3		4	5		6	7				
	Total Gross Cost of Project	Amount Required This Year	Cost Recovery		Net Cost of Project to The City	Contributions from Internal Sources		Current Fund	Total Resulting Debtentures	Debtentures Funded by Tax Rate	Debtentures Funded by Water Rate	Debtentures Funded by Sewer (Wastewater) Rate	Debtentures Funded by Other Reserve Funds
			External Source	Amount		Fund	Amount						
7. ASPHALT, ROADS, SIDEWALK RECONSTRUCTION:													
.1 ASPHALT / CONCRETE PROGRAM		399,493			399,493			399,493	0				
TOTAL ASPHALT, ROADS, SIDEWALK RECONSTRUCTION:		399,493			399,493			399,493	0	0	0	0	0
8. MINOR CAPITAL: (Items below \$25,000)													
.1 PRIORITY MINOR CAPITAL PROJECTS		85,588			85,588			85,588	0	0			
TOTAL MINOR CAPITAL:		85,588			85,588			85,588	0	0	0	0	0
9. OTHER PROJECTS & FINANCIAL CONSIDERATIONS													
.1 FIRE HALL # 1 - RENOVATIONS - Phase 4 of 4	90,000	90,000			90,000			90,000	0	0			
.2 RAILWAY TUNNEL - Displays - Phase 3of 3	295,000	120,000			120,000			120,000	0	0			
.3 ST. LAWRENCE LODGE RENOVATIONS Phase 2 of 3	32,400,000	25,400,000	Other Municipalities	10,093,960	15,306,040				15,306,040	15,306,040			
.4 RAILWAY TUNNEL - Structural Repairs (North Portal)	110,000	110,000			110,000	Cont. from Fiscal Policy 2004 Debtenture Surplus	26,254 35,700	38,746	0	14,300			
TOTAL OTHER PROJECTS & FIN. CONSIDERATIONS:	32,895,000	25,720,000		10,093,960	15,626,040		61,954	243,746	15,320,340	15,320,340	0	0	0
10. GRAND TOTAL THIS YEAR	34,319,300	30,027,574		10,307,150	19,720,424		2,035,877	865,207	16,829,340	15,440,340	0	461,200	927,800

Capital Budget revised April 28, 2005 with adjustments
from April 27, 2005 Budget Meeting.

Less: City's portions of St. Lawrence Lodge
Proposed Debtentures now in this 2005 Capital Budget
CAPACITY PER FINANCE PLAN
Remaining amount that still could be debtentured in
2005 as per the Finance Plan

15,306,040
134,300
1,182,186
1,047,886

WATER RATE ADMINISTRATION RESERVE FUND - RL410-8600-L998 CASH FLOW POSITION AND PROJECTION AS AT DECEMBER 31, 2004

2004												
	BUDGET	ACTUAL	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
	2.00%	2.18%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
OPENING BALANCE JANUARY 1	934,099	934,098.65	1,105,876	1,108,936	843,660	497,004	-444,061	-630,358	-1,314,385	-1,950,572	-2,230,544	-3,031,386
ADD-PROJECTED REVENUES:												
Contributions from Operating Budget:	0											
Brookville Water Billings - Rate Driven	2,449,894	2,558,138.79	2,399,000	2,399,000	2,399,000	2,399,000	2,399,000	2,399,000	2,399,000	2,399,000	2,399,000	2,399,000
Fire Protection Charges	390,000	415,032.79	415,000	415,000	415,000	415,000	415,000	415,000	415,000	415,000	415,000	415,000
Elizabethtown Water Billings			50,894	50,894	50,894	50,894	50,894	50,894	50,894	50,894	50,894	50,894
Rural Contracts	88,000	73,677.71	88,000	88,000	88,000	88,000	88,000	88,000	88,000	88,000	88,000	88,000
Other Revenues												
Contributions from capital fund (surplus)	107,498	154,068.00	108,030	111,142	111,142	111,142	111,142	111,142	111,142	111,142	111,142	111,142
Interest income - from own funds:	19,208	20,330.72	0	0	0	0	0	0	0	0	0	0
TOTAL PROJECTED REVENUES:	3,054,600	3,221,248.01	3,078,132	3,088,142	3,080,587	3,064,036	3,064,036	3,064,036	3,064,036	3,064,036	3,064,036	3,064,036
TOTAL AVAILABLE:	3,989,692	4,155,346.66	4,184,008	4,197,078	3,924,247	3,561,040	2,619,975	2,433,678	1,749,651	1,113,464	833,482	32,650
LESS- PLANNED EXPENDITURES:												
OPERATING EXPENSES:												
Water Operating Expenses	2,254,322	2,185,087.12	2,375,032	2,422,533	2,470,983	2,520,403	2,570,811	2,622,227	2,674,672	2,728,165	2,782,729	2,838,383
Contribution to current budget: debt charges	0	0.00	0	0	0	0	0	0	0	0	0	0
Debt charges for OMEIFA loan at 2.69%	64,405	0.00	94,538	94,538	94,538	94,538	94,538	94,538	94,538	94,538	94,538	0
Short term loan interest - OSIFA (Apr/May/June 2004)												
CAPITAL COMPONENT:												
Contribution to water projects in the capital budget	789,500	880,295.10	120,000	340,866	420,000	742,000	195,000	330,000	525,000	80,000	165,000	0
Contribution to WTC and Water Distribution projects in the Capital Bud			482,207	373,500	438,000	560,600	310,500	655,000	335,000	316,000	488,000	383,500
Contribution to Fleet Reserve Fund: Water Fleet Purchases	4,088	4,088.00	3,295	121,982	3,721	67,560	79,484	46,298	71,013	125,304	334,611	56,841
TOTAL PLANNED EXPENDITURES:	3,092,315	3,049,470.22	3,075,072	3,353,419	3,427,242	4,005,101	3,250,333	3,748,063	3,700,223	3,344,007	3,864,678	3,278,724
RESERVE FUND EQUITY BALANCE, DECEMBER 31	896,384	1,105,876.44	1,108,936	843,660	497,004	-444,061	-630,358	-1,314,385	-1,950,572	-2,230,544	-3,031,386	-3,246,074
LESS: NON-CASH ITEMS:												
Add: Dec'd bank interest earned		-186.21										
Transfer for Dec'd revenues that will occur in 2005		-265,349.03										
Transfer for Dec'd expenses that will occur in 2005		282,643.25										
RESERVE FUND CASH BALANCE DECEMBER 31	896,384	1,122,985.45										

THEN:

If the water rate was increased 15% in 2007 then no further increase in rates would be needed until 2019.
This scenario has not been included in the Sewer Rate Model

**2005 BASE LEVEL BUDGET
DEPARTMENT SUMMARY
WATER**

STAFFING	2004	2005
FULL TIME	14.5	14.5
PART TIME/FTE		
CONTRACT		

PURPOSE	STAFF		
MUNICIPAL PERFORMANCE MEASUREMENTS	2001	2002	2003
	2004 BUDGET	2005 BUDGET	PERCENT CHANGE
EXPENSES			
Salaries & Benefits	1,304,614	1,347,565	3.3%
Materials & Supplies/Contracted Services	949,708	1,027,467	8.2%
Contribution to Capital	769,500	602,207	-21.7%
Contribution to Fleet	4,088	3,295	-19.4%
Debt Charges	64,405	94,538	46.8%
TOTAL EXPENSE	3,092,315	3,075,072	-0.6%
REVENUES			
Water Revenue			
Water Billings	(2,536,044)	(2,536,044)	0.0%
Fire Protection	(390,000)	(415,000)	6.4%
Interest Revenue	(19,208)	(19,208)	0.0%
Fees and Service Charges	(67,564)	(66,822)	-1.1%
PIL's Revenue in Lieu	(41,784)	(41,058)	-1.7%
TOTAL REVENUES	(3,054,600)	(3,078,132)	0.8%
(2004) Excess of expenses over revenues causing depletion of previous balances in the following funds.	37,715	(3,060)	-108.1%
(2005) Revenues exceed expenses.			
MUNICIPAL STATISTICAL INDICATORS			
2005 Residential component cost per capita = Net Expense*57.% of net levy/19,970	\$ 1.08	\$ (0.09)	
2005 Base cost per capita = Net Expense/19,970	\$ 1.89	\$ (0.15)	

**2005 BASE LEVEL BUDGET
DEPARTMENT SUMMARY
WASTEWATER**

STAFFING	2004	2005
FULL TIME	10	10
PART TIME/FTE		
CONTRACT		

PURPOSE	STAFF		
MUNICIPAL PERFORMANCE MEASUREMENTS	2001	2002	2003
	2004 BUDGET	2005 BUDGET	PERCENT CHANGE
EXPENSES			
Salaries & Benefits	953,866	975,283	2.2%
Materials & Supplies/Contracted Services	1,008,897	1,067,264	5.8%
Contribution to Capital	412,000	341,690	-17.1%
Contribution to Fleet	32,452	50,778	56.5%
Debt Charges	762,930	526,967	-30.9%
TOTAL EXPENSE	3,170,145	2,961,982	-6.6%
REVENUES			
Wastewater Revenue	(2,849,274)	(2,849,274)	0.0%
Fees & Services Charges	(137,089)	(136,000)	-0.8%
Interest Revenue	(10,000)	(10,000)	0.0%
PIL's Revenue	(5,039)	(4,952)	-1.7%
Contribution from Fiscal Policy	(150,000)		-100.0%
TOTAL REVENUES	(3,151,402)	(3,000,226)	-4.8%
Net (Revenue)/Expense	18,743	(38,244)	-304.0%
MUNICIPAL STATISTICAL INDICATORS			
2005 Residential component cost per capita = Net Expense*57.% of net levy/19,970	\$ 0.53	\$ (1.09)	
2005 Base cost per capita = Net Expense/19,970	\$ 0.94	\$ (1.92)	

WASTEWATER SERVICE RATE RESERVE FUND - RL410-8600-1957 CASH FLOW POSITION AND PROJECTION AS AT DECEMBER 31, 2004

RE: FICA-19

CASH I
S

WHAT IF

- 1) Capital per proposed Capital Budget
- 2) The Water Pollution Control Centre upgrade starting in 2006 with a maximum cost of \$37M
- 3) Rate increases begin in January
- 4) Operating costs increased by \$825,000 in 2008 and 2009 and by an additional \$1.1M in 2010 and beyond.

OPENING BALANCE JANUARY 1,

ADD-PROJECTED REVENUES:

Funding from Subsidy for WW Treatment Plant Upgrade
Debiture Revenue

Contributions from the Fiscal Policy
Re: implementation date of rate increase

Contribution from Finance Plan funded by Fiscal Policy

Miscellaneous Sewer (Wastewater) Revenues

Septage Revenue

Contribution from Sewer (Wastewater) Service Rates

Cash from Sewer (Wastewater) Service Rates

P.L.L.'s Revenue

Investment Income - from own funds:

TOTAL PROJECTED REVENUES:

LESS- PLANNED EXPENDITURES:

Operating Expenses:

Total Operating Expense:

ACTUAL Debt charges (approved)

Short term loan interest - OSFA

Capital Component:

Contributions to WPCCC projects in capital budget:

Contributions to Feed Reserve Fund (ie Capital Plan)

Proposed Contributions to Sewer (Wastewater) projects in capital budget:

Estimated Operating Expenses

Net Cash Contribution to Sewer (Wastewater) projects in Capital Budget

ESTIMATED Debt Charges For Debt Service on Capital Projects

Secondary Treatment Plant - Upgrade (Debt Charges for 20 yrs)

Secondary Treatment Plant - Upgrade (Debt Charges for 20 yrs)

TOTAL PLANNED EXPENDITURES:

RESERVE FUND NET EQUITY BALANCE DEC 31

Less: Non-Cash Items:

Transfers for Debit Revenues

Transfer for Debit Expenses

Investment Interest earned

Dec Revenue Adjustment made in January

RESERVE FUND CASH BALANCE DECEMBER 31

THEN:

Council may wish to increase the Sewer Rate:

- 10% in 2006 = 144% of the current water rate
- Plus 15% in 2007 = 166% of the current water rate
- Plus 15% in 2008 = 181% of the current water rate
- Plus 20% in 2009 = 228% of the current water rate
- Plus 35% in 2010 = 309% of the current water rate
- Plus 10% in 2011 = 340% of the current water rate
- Plus 5% in 2012 = 357% of the current water rate
- Plus 5% in 2013 = 374% of the current water rate
- Plus 5% in 2014 = 391% of the current water rate
- Plus 5% in 2015 = 393% of the current water rate
- Plus 2% in 2016 = 401% of the current water rate

2004

	BUDGET	ACTUAL	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
	2,00%	1,80%	2,00%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%
OPENING BALANCE JANUARY 1,	397,671	397,670,77	681,330	719,574	389,390	455,268	-1,520,576	-4,180,116	-8,123,926	-12,619,592	-17,442,803	-22,185,116	-27,215,296
ADD-PROJECTED REVENUES:													
Funding from Subsidy for WW Treatment Plant Upgrade					5,800,000	12,000,000	12,000,000	7,000,000					
Debiture Revenue	0	0,00											
Contributions from the Fiscal Policy	150,000	150,000,00											
Re: implementation date of rate increase	157,080	117,975,58	136,000	138,720	141,404	144,324	147,211	150,155	153,159	156,221	159,348	162,535	165,785
Contribution from Finance Plan funded by Fiscal Policy													
Miscellaneous Sewer (Wastewater) Revenues	2,840,274	3,145,940,81	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274
Septage Revenue	2,840,274	3,145,940,81	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274
Contribution from Sewer (Wastewater) Service Rates	2,840,274	3,145,940,81	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274	2,840,274
Cash from Sewer (Wastewater) Service Rates	5,038	14,574,02	4,952	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
P.L.L.'s Revenue	10,000	14,574,02	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Investment Income - from own funds:	3,151,462	3,151,460,42	3,000,228	2,892,884	8,705,718	14,995,698	15,001,485	11,019,247	4,033,388	4,050,948	4,081,081	4,105,538	4,128,881
TOTAL PROJECTED REVENUES:	1,982,783	1,979,538,53	2,042,547	2,083,386	2,125,088	2,892,567	3,052,419	4,213,467	4,287,738	4,350,881	4,417,385	4,500,702	4,602,088
LESS- PLANNED EXPENDITURES:													
Operating Expenses:	782,830	738,841,00	526,867	328,834	310,887	267,770	243,536	243,848	38,873	174,455	152,385	80,851	0
Total Operating Expense:	2,100	307,000,00	253,880	198,600	180,300	394,801	277,001	284,002	138,502	157,003	119,003	143,004	102,504
ACTUAL Debt charges (approved)	32,452	32,452,90	50,776	121,346	80,802	40,296	19,098	60,008	60,068	156,589	55,552	111,817	134,588
Short term loan interest - OSFA	307,000	307,000,00	253,880	198,600	180,300	394,801	277,001	284,002	138,502	157,003	119,003	143,004	102,504
Capital Component:	32,452	32,452,90	50,776	121,346	80,802	40,296	19,098	60,008	60,068	156,589	55,552	111,817	134,588
Contributions to WPCCC projects in capital budget:	32,452	32,452,90	50,776	121,346	80,802	40,296	19,098	60,008	60,068	156,589	55,552	111,817	134,588
Contributions to Feed Reserve Fund (ie Capital Plan)	32,452	32,452,90	50,776	121,346	80,802	40,296	19,098	60,008	60,068	156,589	55,552	111,817	134,588
Proposed Contributions to Sewer (Wastewater) projects in capital budget:	32,452	32,452,90	50,776	121,346	80,802	40,296	19,098	60,008	60,068	156,589	55,552	111,817	134,588
Estimated Operating Expenses	32,452	32,452,90	50,776	121,346	80,802	40,296	19,098	60,008	60,068	156,589	55,552	111,817	134,588
Net Cash Contribution to Sewer (Wastewater) projects in Capital Budget	32,452	32,452,90	50,776	121,346	80,802	40,296	19,098	60,008	60,068	156,589	55,552	111,817	134,588
ESTIMATED Debt Charges For Debt Service on Capital Projects	32,452	32,452,90	50,776	121,346	80,802	40,296	19,098	60,008	60,068	156,589	55,552	111,817	134,588
Secondary Treatment Plant - Upgrade (Debt Charges for 20 yrs)	32,452	32,452,90	50,776	121,346	80,802	40,296	19,098	60,008	60,068	156,589	55,552	111,817	134,588
Secondary Treatment Plant - Upgrade (Debt Charges for 20 yrs)	32,452	32,452,90	50,776	121,346	80,802	40,296	19,098	60,008	60,068	156,589	55,552	111,817	134,588
TOTAL PLANNED EXPENDITURES:	3,172,242	3,167,531,53	2,861,882	3,353,178	8,729,890	15,019,443	17,061,423	14,854,058	8,559,032	8,880,189	8,833,314	8,153,718	9,181,195
RESERVE FUND NET EQUITY BALANCE DEC 31	376,826	681,329,66	719,574	389,390	455,268	-1,520,576	-4,180,116	-8,123,926	-12,619,592	-17,442,803	-22,185,116	-27,215,296	-32,280,930
Less: Non-Cash Items:													
Transfers for Debit Revenues		-287,084,90											
Transfer for Debit Expenses		187,849,46											
Investment Interest earned		-44,837											
Dec Revenue Adjustment made in January		0,00											
RESERVE FUND CASH BALANCE DECEMBER 31	376,827,64	581,819,45											