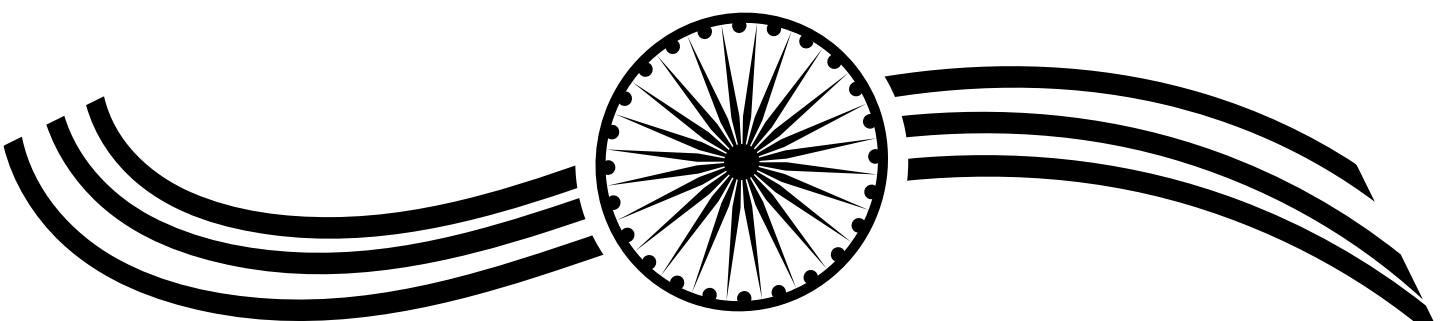
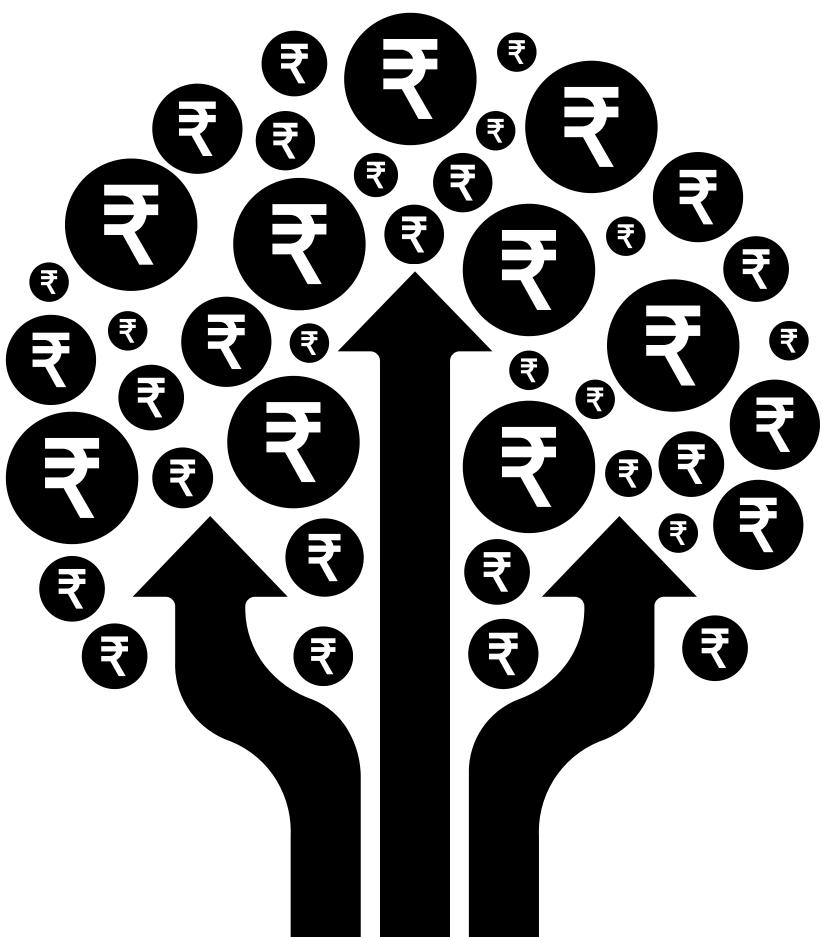




SIXTEENTH FINANCE COMMISSION



Report for 2026-31
Volume II - ANNEXURES

VOLUME - II

ANNEXURES

Annexures

Chapter 1	Introduction	Pages
Annexure 1.1	Notification constituting the Sixteenth Finance Commission and Terms of Reference	1
Annexure 1.2	Notification dated 30 January 2024 Appointing Members of the Commission	2
Annexure 1.3	Notification dated 5 April 2024 Appointing Dr. Manoj Panda	3
Annexure 1.4	Notification dated 7 June 2025 Appointing Shri T. Rabi Sankar	4
Annexure 1.4A	Notification dated 10 October 2025 Extending the Tenure of the Commission	5
Annexure 1.5	List of Functionaries	6
Annexure 1.6	Public Notice Inviting Suggestions from Stakeholders	9
Annexure 1.7	Schedule of all State Visits Undertaken by the Commission*	10
Annexure 1.8	Meetings Held with Principal Accountant General/ Accountant General of the States	11
Annexure 1.9	Meetings Held with Ministries/ Departments of Union Government and Other Organisations	13
Annexure 1.10	List of Stakeholder Consultations – Experts, Civil Society and State Representatives	14
Annexure 1.11	List of Workshops, Regional Consultations and Conferences Organised or Attended by Commission	16
Annexure 1.12	List of Studies Commissioned by the FC-16	17
Annexure 1.13	Constitution of the Advisory Council	20
Annexure 1.14	Deliberations and Studies Undertaken by the Advisory Council	22
Chapter 5	Review of State Finance	
Annexure 5.1	State-wise Fiscal Deficit from 2011-12 to 2023-24 (percentage of GSDP)	23
Annexure 5.2	State-wise Revenue Deficit from 2011-12 to 2023-24 (percentage of GSDP)	24
Annexure 5.3	State-wise Outstanding Liabilities from 2011-12 to 2023-24 (percentage of GSDP)	25
Annexure 5.4	State-wise Special Assistance to States for Capital Investment	26

Annexure 5.5	State-wise Own Tax Revenue from 2011-12 to 2023-24 (percentage of GSDP)	27
Annexure 5.6	State-wise Revenue Receipts from 2011-12 to 2023-24 (percentage of GSDP)	28
Annexure 5.7	State-wise Revenue Expenditure from 2011-12 to 2023-24 (percentage of GSDP)	29

Chapter 6 Union Finances during the Award Period: An Assessment

Annexure 6.1	Projections of Union Finances for the Award Period (₹ lakh crore)	30
Annexure 6.2	Projections of Union Finances for the Award Period (percentage of Nominal GDP)	31

Chapter 7 Sharing of Tax Revenues: Vertical Devolution

Annexure 7.1	Time Series of Devolution, FC Grants and Non-FC Grants Transferred from Union to States (₹ crore) - First to Fifteenth Finance Commissions	32
---------------------	--	----

Chapter 8 Sharing of Tax Revenues: Horizontal Devolution

Annexure 8.1	Criteria and Weights (percentage) as Suggested by States to FC-16	36
---------------------	---	----

Chapter 10 Local Body Grants

Annexure 10.1	Details of OSR Generated by RLBs (₹ crore)	40
Annexure 10.2	Details of OSR Generated by ULBs (₹ crore)	41
Annexure 10.3	Inter se Share of States in RLB Grants	42
Annexure 10.4	Inter se Share of States in ULB Grants	43
Annexure 10.5	State-wise and Year-wise Local Body Grants (₹ crore)	44
Annexure 10.6	RLB Basic and Performance Components (₹ crore)	45
Annexure 10.7	ULB Basic and Performance Components (₹ crore)	46
Annexure 10.8	RLB Performance Components (₹ crore)	47
Annexure 10.9	ULB Performance Components (₹ crore)	48
Annexure 10.10	Conditions of Basic and Performance Grants	49
Annexure 10.11	Special Infrastructure Component: Eligible Cities	50
Annexure 10.12	List of States Forming Their SFCs after Recommendations of the FC-15	51

Chapter 11 Financing of Disaster Management

Annexure 11.1	Methodology of Disaster Risk Index	52
Annexure 11.2	Disaster Risk Index and State-wise Allocation of Disaster Grants of FC-16	59
Annexure 11.3	State-wise Annual SDRF Allocation (₹ crore)	60
Annexure 11.4	State-wise Annual SDMF Allocation (₹ crore)	61
Annexure 11.5	Union and State Share of SDRF (₹ crore)	62
Annexure 11.6	Union and State Share of SDMF (₹ crore)	63

Chapter 12 The Path to Macro and Fiscal Stability

Annexure 12.1	Suggested Reporting Framework for Off-budget Borrowing in the State Finance Accounts	64
----------------------	--	----

Chapter 15 Public Sector Enterprise Reforms

Annexure 15.1	State-wise Top Sectors with Net Loss among SPSEs for the Year 2022-23	65
Annexure 15.2	State-wise Top Sectors with Net Profit among SPSEs for the Year 2022-23	66
Annexure 15.3	Composition of Budgetary Outgo by States to SPSEs for the Year 2022-23 (₹ crore)	67
Annexure 15.4	Top 10 Profit-Making CPSEs and Amount of Profit Earned (₹ crore)	68
Annexure 15.5	SPSEs' Accounts in Arrears as on 31 March 2023	69

Appendices

Appendix to Annexure 1.7	70
Appendix to Annexure 1.11	200

Annexure 1.1

**MINISTRY OF FINANCE
(Department of Economic Affairs)**

NOTIFICATION

New Delhi, the 31st December, 2023

S.O. 5533(E).— The following order made by the President is to be published for general information: —

ORDER

In pursuance of clause (1) of article 280 of the Constitution read with the provisions of the Finance Commission (Miscellaneous Provisions) Act, 1951 (33 of 1951), the President is pleased to constitute a Finance Commission with Dr. Arvind Panagariya, former Vice-Chairman, NITI Aayog and Professor, Columbia University, as the Chairman. Members of the Commission will be notified separately.

2. Shri Ritvik Ranjanam Pandey shall be the Secretary to the Commission.
3. The Chairman and other members of the Commission shall hold office from the date on which they respectively assume office up to the date of submission of Report or 31st day of October, 2025, whichever is earlier.
4. The Commission shall make recommendations as to the following matters, namely: —
 - (i) The distribution between the Union and the States of the net proceeds of taxes which are to be, or may be, divided between them under Chapter I, Part XII of the Constitution and the allocation between the States of the respective shares of such proceeds;
 - (ii) The principles which should govern the grants-in-aid of the revenues of the States out of the Consolidated Fund of India and the sums to be paid to the States by way of grants-in-aid of their revenues under article 275 of the Constitution for the purposes other than those specified in the provisos to clause (1) of that article; and
 - (iii) The measures needed to augment the Consolidated Fund of a State to supplement the resources of the Panchayats and Municipalities in the State on the basis of the recommendations made by the Finance Commission of the State.

The Commission may review the present arrangements on financing Disaster Management initiatives, with reference to the funds constituted under the Disaster Management Act, 2005 (53 of 2005), and make appropriate recommendations thereon.

5. The Commission shall make its report available by 31st day of October, 2025 covering a period of five years commencing on the 1st day of April, 2026.

Sd/-

New Delhi,
Dated the 31st December, 2023

DROUPADI MURMU
President of India

[F. No. 10(2)-B(S)/2022]
ASHISH VACHHANI, Addl. Secy. (Budget)

Annexure 1.2

**MINISTRY OF FINANCE
(Department of Economic Affairs)**

NOTIFICATION

New Delhi, the 30th January, 2024

S.O. 369(E).—The following order made by the President is to be published for general information: —

Order

In pursuance of clause (1) of article 280 of the Constitution read with the provisions of the Finance Commission (Miscellaneous Provisions) Act, 1951 (33 of 1951), the President is pleased to appoint following as Members of the Sixteenth Finance Commission, namely:-

1.	Shri. Ajay Narayan Jha , former Member, 15th Finance Commission and former Secretary, Department of Expenditure	Full time Member
2.	Smt. Annie George Mathew , former Special Secretary, Department of Expenditure	Full time Member
3.	Dr. Niranjan Rajadhyaksha , Executive Director, Artha Global	Full time Member
4.	Dr. Soumya Kanti Ghosh , Group Chief Economic Advisor, State Bank of India	Part time Member

2. The Chairman and other members of the Commission shall hold office from the date on which they respectively assume office up to the date of submission of Report or 31st day of October, 2025, whichever is earlier.
3. This order is in continuation of the Notification No. S.O.5533 (E) dated 31.12.2023 with respect to constitution of Sixteenth Finance Commission.

Sd/-

New Delhi,
Dated the 30th January, 2024

DROUPADI MURMU
President of India

—
[F. No. 10(2)-B(S)/2022]
ASHISH VACHHANI, Addl. Secy. (Budget)

Annexure 1.3

**MINISTRY OF FINANCE
(Department of Economic Affairs)**

NOTIFICATION

New Delhi, the 5th April, 2024

S.O. 1625(E).—The following order made by the President is to be published for general information:—

ORDER

In pursuance of clause (1) of article 280 of the Constitution read with the provisions of the Finance Commission (Miscellaneous Provisions) Act, 1951 (33 of 1951), the President is pleased to appoint the following as Member of the Sixteenth Finance commission, namely:-

Dr. Manoj Panda, former Director, Institute of Economic Growth	Full-time Member
--	------------------

2. The above member of the Commission shall hold office from the date of assuming office up to the date of submission of Report or 31st day of October, 2025, whichever is earlier.
3. This order is in continuation of the Notification No. S.O.5533 (E) dated 31.12.2023 and Notification No. S.O.369 (E) dated 30.01.2024 with respect to constitution of Sixteenth Finance Commission.

New Delhi,
Dated 5th April, 2024

Sd/-
DROUPADI MURMU,
President of India

[F. No. 10(2)-B(S)/2022]
SURBHI JAIN, Jt. Secy.

Annexure 1.4

**MINISTRY OF FINANCE
(Department of Economic Affairs)**

NOTIFICATION

New Delhi, the 7th June, 2025

S.O. 2506(E).—The following Order made by the President is published for general information: —

ORDER

In pursuance of clause (1) of article 280 of the Constitution read with the provisions of the Finance Commission (Miscellaneous Provisions) Act, 1951 (33 of 1951), the President is pleased to appoint Shri T. Rabi Sankar as a part-time Member of the Sixteenth Finance Commission.

2. The said part-time Member shall hold office from the date on which he assumes office up to the date of submission of Report by the said Finance Commission or 31st October, 2025, whichever is earlier.

3. This Order is in continuation of the notification numbers S.O. 5533(E), dated the 31st December, 2023, and S.O. 369(E), dated the 30th January, 2024, issued with respect to the constitution of Sixteenth Finance Commission.

Sd/-

New Delhi,
Dated the 7th June, 2025

DROUPADI MURMU
President of India

[F. No. 10(2)-B(S)/2022]
SOLOMON AROKIAJARAJ, Addl. Secy. (Budget)

Annexure 1.4A

MINISTRY OF FINANCE
(Department of Economic Affairs)

NOTIFICATION

New Delhi, the 10th October, 2025

S.O. 4640(E).—The following order made by the President is to be published for general information:-

ORDER

In pursuance of powers under clause (1) of article 280 of the Constitution, read with the provisions contained in the Finance Commission (Miscellaneous Provisions) Act, 1951 (33 of 1951), the President is pleased to make the following amendments in the Order number S.O. 5533 (E), dated the 31st December, 2023, published in the Gazette of India, Extraordinary, Part II, Section 3, Sub-section (ii), dated the 31st December, 2023, namely:-

In the said order:-

- (a) in paragraph 3, for the figures, letters and words “31st day of October, 2025”, the figures, letters and words, “the 30th day of November, 2025” shall be substituted;
- (b) in paragraph 5, for the figures, letters and words “31st day of October, 2025”, the figures, letters and words “the 30th day of November, 2025” shall be substituted.

Sd/-

DROUPADI MURMU

President of India

Camp: Sasangir, Gujarat

Dated the 10th October, 2025

[F. No. 10(1)-B(S)/2025]

VYASAN R., Jt. Secy. (Budget)

List of Functionaries

Chairman	Dr. Arvind Panagariya
Member	Shri Ajay Narayan Jha (upto 08.04.2025)
	Smt. Annie George Mathew
	Dr. Manoj Panda
	Shri T. Rabi Sankar <i>vice</i> Shri Ajay Narayan Jha
	Dr. Soumya Kanti Ghosh
Secretary	Shri Ritvik Ranjanam Pandey
Joint Secretary	Shri Kamlesh Kumar Mishra
	Shri Rahul Jain
Economic Adviser	Dr. Prasant Kumar Panda
PS to Chairman	Shri Kumar Vivek

Review and analysis of grants to local bodies, both rural and urban and funds for disaster management.	Shri K. Balaji, Director Shri Maanas Bajpai, Deputy Director Shri Liankhankhup Guite, Deputy Director Shri Indermeet Singh, Officer on Special Duty Shri Kuldeep Singh Meena, Assistant Director Ms. Venkata Sahithi Kompella, Consultant Ms. Dakshja Sharma, Young Professional Shri Arpit Anoop, Consultant Ms. Dipti Paridhi Kindo, Sr. Consultant (upto 20.11.2024)
Review and analysis of Union finances, grants-in-aid, performance incentives, subnational fiscal rules.	Ms. P. Amrutha Varshini, Joint Director Shri Aditya Pant, Deputy Director Ms. Jyoti Nagarkoti, Deputy Director Shri Abhay Menon, Assistant Director (upto 11.09.2025) Ms. Lipi Budhraja, Consultant
Review and analysis of State finances, debt and borrowings and matters related to Advisory Council.	Shri Raghvendra Singh, Joint Director Shri Ashutosh Awasthi, Deputy Director Ms. Nikita Jain, Deputy Director Shri Abhay Mittal, Officer on Special Duty Ms. A.R. Selva Swetha, Sr. Consultant Shri Himanshu Jha, Young Professional (upto 27.08.2025)

Review and analysis of Subsidies, State expenditure, beneficiary-oriented schemes of States and matters related to expenditure projection analysis.	<p>Shri Ajit Kumar Ranjan, Deputy Secretary Shri Sandeep Kumar, Deputy Director Shri Ompal, Officer on Special Duty Shri Anand Kumar Singh, Assistant Director Ms. Sangeeta Kanwar, Consultant Ms. Revati Patil, Young Professional (upto 19.09.2025) Ms. Anusuya Radhika Dev Sarmah, Young Professional (upto 10.03.2025)</p>
Review and analysis of revenue receipts of States.	<p>Shri Davinder Chodha, Joint Director Shri Gutte Rohit Manikrao, Deputy Director Shri Abhishek Nandan, Officer on Special Duty Dr. Bhabesh Hazarika, Assistant Director Ms. Arushi Gupta, Assistant Director Shri Vikal Jain, Consultant Ms. Shrutee Sharma, Consultant</p>
Review and analysis of GDP and GSDP, public sector enterprises, urbanization and computations of the devolution, and international knowledge exchange programme.	<p>Ms. Priya Sarraf, Joint Director Ms. Manshi Gupta, Deputy Director Ms. Shikha Singh, Deputy Director Shri Virat Singh, Young Professional Ms. Nivedita Gupta, Consultant Dr. Nilachala Acharya, Sr. Consultant (upto 30.06.2025) Ms. Ramya Krishna Poladi, Young Professional (upto 01.01.2025)</p>
Administration Unit	<p>Shri Manish Kumar Lal, Director Shri Rahul Dabhi, Deputy Director Shri Rahul Kumar Sharma, Assistant Director Shri Anoop Kumar, Assistant Director Shri Mukesh Kumar Singh, Admin and Accounts Officer Shri Gourav Kumar Dusad, Assistant Accounts Officer Shri Rajesh Kumar, Assistant Section Officer Shri Rajesh Kumar Sharma, Cashier Shri Satish Kumar, Junior Secretariat Assistant Shri Shyam Lal, Junior Secretariat Assistant</p>

Hindi Translation Unit	Shri Nikhil Arora, Deputy Director Shri Jaswant Singh, Assistant Director Shri Sushil Kumar, Assistant Director Shri Saurabh Arya, Senior Translation Officer Shri Pramod Kumar, Senior Translation Officer Shri Raveesh Ranjan, Senior Translation Officer
Editing Unit	Ms. Arunima Hakhu, Editor Shri Dinesh Dewan, DTP Operator Shri Paljar Lepcha, DTP Operator

Principal Secretary	Private Shri P Venkata Swamy Ms. Meena Mahendru Shri. G V Subrahmanyam Ms. Promila Rajvanshi
Private Secretary	Shri Ramagya Maurya Shri Komal Singh
Personal Staff	Ms. Sudha Rajagopalan Shri Jagdish Kumar Wadhwa Shri Nirmal Kumar Mondal Shri S. Sudarshan (upto 07.05.2025)
Protocol Officer	Shri Sumeet Singh Kanwal

Annexure 1.6

Sixteenth Finance Commission

Public Notice

24th April 2024

The Sixteenth Finance Commission invites suggestions/views on issues related to its terms of reference from the members of the general public, institutions and organizations.

The Sixteenth Finance Commission has been constituted in pursuance of the provisions of the Constitution of India by the President with Dr. Arvind Panagariya as Chairman vide a Notification dated 31st December 2023. The Commission is required to make recommendations covering a period of five years commencing on 01st April 2026 as to the following matters:

- i. The distribution between the Union and the States of the net proceeds of taxes which are to be, or may be, divided between them under Chapter I, Part XII of the Constitution and the allocation between the States of the respective shares of such proceeds;
- ii. The principles which should govern the grants-in-aid of the revenues of the States out of the Consolidated Fund of India and the sums to be paid to the States by way of grants in-aid of their revenues under article 275 of the Constitution for the purposes other than those specified in the provisos to clause (1) of that article; and
- iii. The measures needed to augment the Consolidated Fund of a State to supplement the resources of the Panchayats and Municipalities in the State on the basis of the recommendations made by the Finance Commission of the State.

The Commission is also mandated to review the present arrangements on financing Disaster Management initiatives, with reference to the funds constituted under the Disaster Management Act, 2005 (53 of 2005), and make appropriate recommendations thereon.

All interested organizations and individuals are invited to submit their suggestions/views on the terms of reference for the Commission as specified above, as well as the general approach that the Commission should adopt. Views are also invited on any other issue relevant to the work of the Finance Commission.

Suggestions may be submitted through the website of the Finance Commission (<https://fincomindia.nic.in/>) under the section ‘Call for Suggestions’.

Annexure 1.7

Schedule of all State Visits Undertaken by the Commission*

S. No.	Name of the State	Date		Meeting with the Chief Minister
		From	To	
1	Himachal Pradesh	24 June 2024	25 June 2024	24 June 2024
2	Chhattisgarh	11 July 2024	13 July 2024	11 July 2024
3	Punjab	22 July 2024	23 July 2024	22 July 2024
4	Rajasthan	01 August 2024	02 August 2024	01 August 2024
5	Karnataka	29 August 2024	30 August 2024	29 August 2024
6	Telangana	09 September 2024	10 September 2024	10 September 2024
7	Assam	26 September 2024	27 September 2024	26 September 2024
8	Meghalaya	30 September 2024	01 October 2024	30 September 2024
9	Gujarat	21 October 2024	22 October 2024	21 October 2024
10	Nagaland	05 November 2024	06 November 2024	05 November 2024
11	Manipur	07 November 2024	08 November 2024	08 November 2024
12	Tamil Nadu	18 November 2024	20 November 2024	18 November 2024
13	West Bengal	03 December 2024	05 December 2024	03 December 2024
14	Kerala	09 December 2024	10 December 2024	10 December 2024
15	Goa	09 January 2025	10 January 2025	09 January 2025
16	Sikkim	20 January 2025	21 January 2025	20 January 2025
17	Tripura	29 January 2025	31 January 2025	30 January 2025
18	Odisha	05 February 2025	06 February 2025	06 February 2025
19	Mizoram	24 February 2025	26 February 2025	24 February 2025
20	Madhya Pradesh	05 March 2025	07 March 2025	06 March 2025
21	Bihar	20 March 2025	21 March 2025	20 March 2025
22	Arunachal Pradesh	08 April 2025	09 April 2025	08 April 2025
23	Andhra Pradesh	16 April 2025	17 April 2025	16 April 2025
24	Haryana	28 April 2025	29 April 2025	28 April 2025
25	Maharashtra	08 May 2025	09 May 2025	08 May 2025
26	Uttarakhand	19 May 2025	21 May 2025	19 May 2025
27	Jharkhand	28 May 2025	30 May 2025	30 May 2025
28	Uttar Pradesh	03 June 2025	05 June 2025	04 June 2025

* Appendix to Annexure 1.7 at the end of Vol 2 contains details of participants in the meetings

Annexure 1.8**Meetings Held with Principal Accountant General/ Accountant General of the States**

S. No.	Name and Designation	State	Date
1	Ms. Chanda Pandit, Principal Accountant General (Audit)	Himachal Pradesh	13 June 2024
2	Shri Yashwant Kumar, Principal Accountant General (Audit)	Chhattisgarh	28 June 2024
3	Ms. Nazli Jafri Shayin, Principal Accountant General (Audit)	Punjab	09 July 2024
4	Shri K. Subramaniam, Principal Accountant General (Audit I)	Rajasthan	18 July 2024
5	Ms. Shanthi Priya S, Principal Accountant General (Audit-I)	Karnataka	20 August 2024
6	Shri Kumar Abhay, Accountant General (Audit)	Assam	03 September 2024
7	Shri John K. Sellate, Principal Accountant General (Audit)	Meghalaya	05 September 2024
8	Ms. P. Madhavi, Principal Accountant General (Audit)	Telangana	06 September 2024
9	Shri Bijit Kumar Mukherjee Principal Accountant General (Audit-II)	Gujarat	14 October 2024
10	Shri Frederick Syiemlieh, Principal Accountant General (Audit)	Nagaland	16 October 2024
11	Shri D. Jaisankar, Principal Accountant General (Audit I)	Tamil Nadu	25 October 2024
12	Shri Hongray Stephen, Principal Accountant General (Audit)	Manipur	29 October 2024
13	Ms. Preethi Abraham, Accountant General (Audit - II)	Kerala	25 November 2024
14	Shri Bibhudatta Basantia, Principal Accountant General (Audit I)	West Bengal	27 November 2024
15	Ms. Eti Shukla, Accountant General (Audit)	Goa	06 January 2025
16	Shri Ranendu Sarkar, Accountant General (Audit)	Tripura	13 January 2025

S. No.	Name and Designation	State	Date
17	Shri Raj Kumar, Principal Accountant General (Audit-1)	Odisha	15 January 2025
18	Ms. R. Narmadha, Accountant General (Audit)	Sikkim	17 January 2025
19	Shri Lhunkhothang Hangshing, Principal Accountant General (Audit I)	Mizoram	10 February 2025
20	Ms. Priya Parikh, Accountant General (Audit-II)	Madhya Pradesh	27 February 2025
21	Dr. Sandip Roy, Principal Accountant General (Audit I)	Bihar	18 March 2025
22	Shri Vanlal Chhuanga, Principal Accountant General	Arunachal Pradesh	24 March 2025
23	Shri Sarat Chaturvedi, Principal Accountant General (Audit)	Andhra Pradesh	04 April 2025
24	Dr. Ashutosh Sharma, Principal Accountant General (Audit)	Haryana	25 April 2025
25	Shri C.M. Sane, Principal Accountant General (Audit-I)	Maharashtra	02 May 2025
26	Shri Mohd. Parwez Alam, Accountant General (Audit)	Uttarakhand	15 May 2025
27	Ms. Indu Agrawal, Principal Accountant General (Audit)	Jharkhand	23 May 2025
28	Shri Rajiv Kumar Pandey, Principal Accountant General (Audit II)	Uttar Pradesh	02 June 2025

Annexure 1.9**Meetings Held with Ministries/ Departments of Union Government and Other Organisations**

S. No.	Ministry/ Department of Union Government and Other Organisations	Meeting Date
1	Reserve Bank of India	14 March 2024, 22 August 2024
2	NITI Aayog	21 March 2024
3	Ministry of Panchayati Raj	25 April 2024
4	Ministry of Environment, Forest & Climate Change	20 May 2024
5	Ministry of Power	16 August 2024
6	Department of Food and Public Distribution	24 September 2024
7	Department of Agriculture & Farmers' Welfare	07 October 2024
8	Department of Economic Affairs, Ministry of Finance	08 October 2024, 31 December 2024, 25 March 2025, 16 May 2025, 01 August 2025
9	Ministry of Development of North Eastern Region	09 October 2024
10	Power Finance Corporation	17 October 2024
11	Ministry of New & Renewable Energy	18 October 2024
12	Department of School Education & Literacy	13 November 2024
13	Ministry of Mines	21 November 2024
14	Department of Fertilizers	23 December 2024
15	Ministry of Rural Development	23 December 2024
16	Department of Drinking Water and Sanitation, Ministry of Jal Shakti	27 December 2024
17	Ministry of Road Transport & Highways	17 January 2025
18	Ministry of Health & Family Welfare	24 January 2025
19	Comptroller and Auditor General of India	05 March 2025
20	Ministry of Housing & Urban Affairs	10 March 2025
21	Securities and Exchange Board of India	11 March 2025
22	Department of Telecommunications	13 March 2025
23	Ministry of Home Affairs	01 April 2025
24	Ministry of Coal	21 April 2025
25	Ministry of Petroleum and Natural Gas	05 May 2025
26	Ministry of AYUSH [led by Shri Prataprao Ganpatrao Jadhav, Honourable Minister of State (IC)]	11 June 2025
27	Ministry of Statistics and Programme Implementation	26 August 2025

List of Stakeholder Consultations – Experts, Civil Society and State Representatives

S. No.	Institution/ State Ministry/ Department	Meeting Date
1	Dr. Govinda Rao, Member, Fourteenth Finance Commission	05 April 2024
2	Harald Finger, Assistant Director, Asia Pacific Department, IMF and Mr. Ranil Salgado, Sr. Resident Representative (India & Bhutan), IMF	05 April 2024
3	Dr. D.K. Srivastava, Chief Policy Advisor, EY India, Member FC-12	25 April 2024
4	Prof. (Dr.) Vijay Vir Singh, STYA University	01 May 2024
5	Prof. Ram Singh, DSE	02 May 2024
6	Shri Keshav Verma, Chairman, High Level Committee on Urban Planning	06 May 2024
7	Dr. Poonam Gupta, Director General, NCAER	10 May 2024
8	Shri Ajay Vir Jhakar, Chairman, Bharat Krishak Samaj	29 May 2024
9	Luis Miranda, ISPP	07 June 2024
10	Mr. Ashley Tellis	10 June 2024
12	Dr. Ajit Ranade, Director, Gokhale Institute, Pune	27 June 2024
13	Vikram Haksar, IMF	05 July 2024
14	M R Madhavan, PRS India	18 July 2024
15	Shri N.K. Singh, Chairman, FC-15	25 July 2024
16	VN Alok, IIPA	29 July 2024
17	Dr. Prachi Mishra, Ashoka University	30 July 2024
18	Karnataka State Finance Commission	20 August 2024
19	Santanu Sengupta, Goldman Sachs	20 August 2024
20	Dr. Vijay Kelkar, Chairman, FC-13	23 August 2024
21	Hindol Sengupta, OP Jindal Global University	05 September 2024
22	Dr. YV Reddy, Chairman, FC-14	08 September 2024

S. No.	Institution/ State Ministry/ Department	Meeting Date
23	Srikanth Viswanathan, Janaagraha	09 October 2024
24	Param Iyer, World Bank	10 October 2024
25	Madhav Pai, WRI	15 October 2024
26	HDFC Country Heads	11 November 2024
27	Kerala State Finance Commission	13 November 2024
28	Dr. C. Rangarajan, Chairman, FC-12	17 November 2024
29	IMF Article IV Team	05 December 2024
30	Jaya Prakash Narayan, Lok Satta Party	24 December 2024
31	Pallavi Bajaj, International Trade Policy Advisor	03 January 2025
32	Manuel Muñiz, Provost of IE University in Madrid	18 March 2025
33	Michael Kramer, University of Chicago	18 March 2025
34	Shruti Rajagopalan, Mercatus	11 April 2025
35	Sachin Chaturvedi, Nalanda University	16 May 2025
36	Pranjul Bhandari, HSBC	12 August 2025
37	Rajiv Mantri, Navam Capital	18 August 2025
38	David Keith, University of Chicago	28 August 2025
39	IMF Article IV Team	16 September 2025
40	Odisha Finance Commission	16 September 2025

Annexure 1.11**List of Workshops, Regional Consultations and Conferences Organised or Attended by Commission***

S. No.	Workshop/ Regional Conference	Date
1	North-Eastern Regional Conference with Economist, Domain Experts in Shillong, Meghalaya	14 May 2024
2	Western Regional Conference with Economist, Domain Experts in Jaipur, Rajasthan	27 May 2024
3	Eastern Regional Conference with Economist, Domain Experts in Nalanda, Bihar	19 June 2024
4	Conference on “Issues Before the Sixteenth Finance Commission” by National Institute of Public Finance and Policy in New Delhi	15-16 July 2024
5	Northern Regional Conference with Economist, Domain Experts in New Delhi	26 July 2024
6	Southern Regional Conference with Economist, Domain Experts in Vishakhapatnam, Andhra Pradesh	12 August 2024
7	High-Level Roundtable on Fiscal Relations Across Levels of Government in collaboration with Organisation for Economic Co-operation and Development in New Delhi	03 October 2024
8	Conference on International Experience in Intergovernmental Transfers & Fiscal Equalization with the World Bank in New Delhi	12 November 2024
9	Finance Commission’s Conclave of State Finance Commissions – Devolution to Development in collaboration with Ministry of Panchayati Raj in New Delhi	14 November 2024
10	National Conference of Mayors and Chairpersons on Strengthening Urban Local Governments in India in collaboration with Janaagraha in New Delhi	26 November 2024
11	Conference on Financing Disaster Risk Management in India in collaboration with the World Bank in New Delhi	28-29 November 2024
12	Workshop on Urban Finances in collaboration with Asian Development Bank in New Delhi	12 December 2024
13	Conference on Disaster Risk Reduction: Special focus on Himalayan Disaster Resilience in collaboration with National Institute of Disaster Management and University of Ladakh in Leh	27 March 2025

* Appendix to Annexure 1.7 at the end of Vol 2 contains details of participants in the meetings

Annexure 1.12**List of Studies Commissioned by the FC-16**

S. No.	Subject	Name of Institute/ Organization
1	Study on Recommendations of Latest State Finance Commissions	Indian Institute of Public Administration, New Delhi
2	Study on Comprehensive Review of Panchayat Finances and Measures to Augment their Revenues	Institute of Rural Management Anand, Gujarat
3	Study on Identification and Financing of Urbanisation in India	Indian Institute of Human Settlements, New Delhi
4	Study on the Status and Impact of Finance Commission Grants to Rural Local Bodies	Institute of Economic Growth, New Delhi
5	Study to Inform the Principles of Devolution to Urban Local Bodies	Janaagraha, New Delhi
6	Study on Draft Municipal Reform Blueprint	Janaagraha, New Delhi
7	Study of Subsidies and Transfers in India	Asian Development Bank
8	Analysing India's Subnational Fiscal Rules	World Bank
9	State-level Diagnostic Reports and Policy Briefs	National Council of Applied Economic Research, New Delhi
10	Macroeconomic and Fiscal Policy Simulations	Madras School of Economics, Chennai
11	Analysis of States Fiscal Situation and Debt Sustainability	National Council of Applied Economic Research, New Delhi
12	Study on Power Distribution Sector in India	PRAYAS (Energy Group), Pune
13	Study on Health Sector in India	National Health Systems Resource Centre, New Delhi
14	Intergovernmental Transfers and Fiscal Equalization	World Bank
15	Disaster Risk Management Financing in India and Extreme Weather Events.	World Bank

S. No.	Subject	Name of Institute/ Organization
16	Financing Disaster Risk Management	Indian Institute of Technology Roorkee
17	Study on Disaster Risk Index	Coalition for Disaster Resilient Infrastructure, and Council on Energy, Environment and Water
18	Evaluation of Finances of the State of Andhra Pradesh	Center for Economic and Social Studies, Hyderabad
19	Evaluation of Finances of the State of Assam	Cotton University, Guwahati
20	Evaluation of Finances of the State of Arunachal Pradesh	Rajiv Gandhi University, Doimukh
21	Evaluation of Finances of the State of Bihar	Asian Development Research Institute, Patna
22	Evaluation of Finances of the State of Chhattisgarh	Pt Ravi Shankar Shukla University, Raipur
23	Evaluation of Finances of the State of Goa	Goa Business School, Goa University, Tiswadi
24	Evaluation of Finances of the State of Gujarat	Gujrat Institute of Development Research, Ahmedabad
25	Evaluation of Finances of the State of Haryana	Management Development Institute, Gurugram
26	Evaluation of Finances of the State of Himachal Pradesh	National Academy of Audit and Accounts, Shimla
27	Evaluation of Finances of the State of Jharkhand	Xavier School of Management, Jamshedpur
28	Evaluation of Finances of the State of Karnataka	Institute of Social and Economic Change, Bengaluru
29	Evaluation of Finances of the State of Kerala	Center for Development Society, Thiruvananthapuram

S. No.	Subject	Name of Institute/ Organization
30	Evaluation of Finances of the State of Madhya Pradesh	Indian Institute of Management, Indore
31	Evaluation of Finances of the State of Maharashtra	Gokhale Institute of Politics & Economics, Pune
32	Evaluation of Finances of the State of Manipur	Manipur University, Imphal
33	Evaluation of Finances of the State of Meghalaya	Indian Institute of Management, Shillong
34	Evaluation of Finances of the State of Mizoram	Indian Institute of Management, Shillong
35	Evaluation of Finances of the State of Nagaland	Nagaland University, Lumami
36	Evaluation of Finances of the State of Odisha	Nabakrushna Choudhury Centre for Development Studies, Bhuvneshwar
37	Evaluation of Finances of the State of Punjab	Indian School of Business, Mohali
38	Evaluation of Finances of the State of Rajasthan	Apeejay Satya University, Jaipur (Study awarded to Dr. Vijay Vir Singh, Vice Chancellor)
39	Evaluation of Finances of the State of Sikkim	Sikkim University, Gangtok
40	Evaluation of Finances of the State of Tamil Nadu	Madras School of Economics, Chennai
41	Evaluation of Finances of the State of Telangana	Indian School of Business, Hyderabad
42	Evaluation of Finances of the State of Tripura	Tripura University, Agartala
43	Evaluation of Finances of the State of Uttarakhand	Arun Jaitley National Institute of Financial Management Faridabad
44	Evaluation of Finances of the State of Uttar Pradesh	Lucknow University, Lucknow
45	Evaluation of Finances of the State of West Bengal	Indian Statistical Institute, Kolkata

Annexure 1.13

Constitution of the Advisory Council

No. 10/35/2024-Estt/SFC

Government of India

Sixteenth Finance Commission

9th Floor, Jawahar Vyapar Bhawan,

Tolstoy Marg, New Delhi-110001

Dated the 13th June, 2024

OFFICE MEMORANDUM

Subject: Constitution of an Advisory Council - Sixteenth Finance Commission

The Sixteenth Finance Commission hereby constitutes an Advisory Council with the following members:

- i. Dr. D.K. Srivastava
 - ii. Mr. Neelkanth Mishra
 - iii. Dr. Poonam Gupta
 - iv. Ms. Pranjul Bhandari
 - v. Mr. Rahul Bajoria
2. Dr. Poonam Gupta shall be the Convenor of the Advisory Council.
 3. The role and function of the Advisory Council will be:
 - i. To advise the Commission on any of the ToR or related subjects that may be of relevance.
 - ii. To assist in the preparation of papers or research studies and to monitor or assess studies commissioned by the Finance Commission, thereby enhancing the Commission's understanding of the issues in its ToR.
 - iii. To help broaden the Commission's ambit and understanding by seeking the best national and international practices on matters pertaining to fiscal devolution and improving the quality, reach, and enforcement of its recommendations.
 4. The Commission may hold meetings in person/virtually as per the requirements of the Commission and availability of the Council members.
 5. The Commission would bear the cost of travel wherever required and facilitate other logistic arrangements as admissible.
 6. This issues with the approval of the Competent Authority

Sd/-

(Ritvik Pandey)

Secretary

Tel: 011 23701032

Email: secy-fc@gov.in

To,

Members of the Advisory Council (through email)

- i. Dr. D.K. Srivastava
- ii. Mr. Neelkanth Mishra
- iii. Dr. Poonam Gupta
- iv. Ms. Pranjul Bhandari
- v. Mr. Rahul Bajoria

Copy to:

- i. PS to the Chairman, XVI-FC
- ii. PPS/PS to all the Members, XVI-FC
- iii. PPS/PS to the Secretary, XVI-FC
- iv. PPS/PS to the Joint Secretary, XVI-FC
- v. Director (Admin.), XVI-FC

Annexure 1.14

Deliberations and Studies Undertaken by the Advisory Council

Deliberations of the Advisory Council

Meeting No.	Date
First Advisory Council Meeting	27 August 2024
Second Advisory Council Meeting	28 October 2024
Third Advisory Council Meeting	28 January 2025

Studies Undertaken by Members of the Advisory Council

Member Name	Title of Study
Dr. D.K. Srivastava	Normative Assessment of State Revenues and Expenditures: 2026-27 to 2030-31
Mr. Neelkanth Mishra	Critical Evaluation of Subsidies: Assessing Efficiency and Impact on Public Finances
Dr. Poonam Gupta	Horizontal Devolution by Finance Commissions: Issues and Way Forward
Ms. Pranjul Bhandari	Growth Forecasting in FC-16 Finance Commission Years
Mr. Rahul Bajoria	Impact of Increased Devolution in FC-14 on Expenditure Quality

Annexure 5.1

State-wise Fiscal Deficit from 2011-12 to 2023-24 (percentage of GSDFP)

State	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
All States	1.9	1.9	2.2	2.6	3.0	3.4	2.4	2.4	2.6	3.4	2.1	2.7	2.9
Non-NEH States	2.0	2.1	2.3	2.8	3.3	3.7	2.5	2.6	2.7	3.7	2.2	2.8	3.0
NEH States	2.0	1.6	2.5	3.2	1.2	2.8	3.0	2.7	4.0	3.3	2.5	4.7	3.8
Andhra Pradesh	-	-	-	3.7	4.5	4.2	4.1	4.3	5.5	2.0	4.1	4.5	
Arunachal Pradesh	9.5	2.0	11.0	-2.9	-1.0	-4.3	1.4	7.8	3.4	3.6	3.4	4.9	4.1
Assam	1.2	1.0	2.1	2.8	-1.3	2.5	3.3	1.5	4.4	3.4	4.5	6.6	4.1
Bihar	2.5	2.4	2.7	3.3	3.3	4.0	3.1	2.6	2.6	4.7	2.9	5.9	4.1
Chhattisgarh	0.5	1.5	2.4	3.6	2.5	1.6	2.4	2.5	5.2	3.7	0.3	1.0	5.3
Goa	2.0	3.1	3.8	2.4	2.5	1.4	2.3	2.5	2.7	3.8	2.3	1.2	2.2
Gujarat	1.8	2.3	2.3	2.0	2.3	1.5	1.8	2.0	1.8	2.3	0.6	0.9	1.2
Haryana	2.5	3.1	2.1	2.9	6.4	4.8	3.0	3.2	4.2	3.5	2.8	3.3	2.9
Himachal Pradesh	2.0	3.4	4.0	3.6	1.7	4.4	2.7	2.4	3.5	2.7	1.5	6.4	5.3
Jharkhand	1.3	2.0	1.2	3.0	5.6	4.3	4.4	2.2	2.6	4.5	0.0	1.1	1.4
Karnataka	2.0	2.1	2.1	2.1	1.8	2.4	2.3	2.6	2.4	3.3	2.4	2.0	2.5
Kerala	3.5	3.6	3.6	3.6	3.2	4.2	3.8	3.4	2.9	4.6	4.0	2.5	3.0
Madhya Pradesh	1.9	2.6	2.4	2.5	2.6	4.5	3.3	2.9	3.8	5.2	2.9	3.6	3.4
Maharashtra	1.5	0.9	1.5	1.9	1.4	1.8	1.0	1.0	2.4	1.9	1.6	1.9	2.2
Manipur	7.6	0.0	-1.6	3.2	1.6	2.4	1.3	3.4	2.4	6.2	5.2	4.6	4.3
Meghalaya	5.5	1.9	1.7	4.3	2.3	3.0	0.8	6.5	3.3	7.2	5.1	6.1	6.0
Mizoram	6.5	7.0	7.1	7.7	-2.7	-1.5	1.6	1.6	5.1	7.9	1.4	3.8	2.1
Nagaland	4.3	4.6	2.8	0.7	3.1	1.3	1.8	4.0	4.8	4.4	0.8	4.3	4.3
Odisha	-0.3	-0.0	1.6	1.8	2.2	2.4	2.1	2.0	3.6	1.1	-3.9	2.2	1.9
Punjab	3.2	3.2	2.7	3.1	4.4	12.5	2.6	3.1	3.1	2.6	2.5	5.0	4.4
Rajasthan	0.8	1.7	2.8	3.1	9.3	6.2	3.1	3.8	3.8	5.4	3.5	3.7	4.4
Sikkim	1.6	0.5	0.4	1.8	2.9	-0.4	1.8	2.3	6.7	6.9	2.4	4.4	5.4
Tamil Nadu	2.3	1.9	2.1	2.5	2.8	4.3	2.7	2.9	3.5	5.3	3.7	3.6	3.6
Telangana	-	-	-	3.2	5.4	3.6	3.1	3.4	5.0	3.8	2.5	3.4	
Tripura	-1.5	-1.7	-0.2	3.8	4.7	6.5	4.8	2.8	6.1	3.4	-0.8	2.2	0.8
Uttar Pradesh	2.2	2.4	2.5	3.2	5.1	4.3	1.9	2.2	-0.7	3.0	1.6	2.9	3.2
Uttarakhand	1.1	1.1	2.1	3.7	3.5	2.8	3.5	3.2	1.4	0.2	1.0	2.5	
West Bengal	3.4	3.3	3.7	3.7	2.6	2.9	3.0	3.1	3.2	3.5	3.3	3.3	

Source: MoSPI Comparable Estimates for GDP (2011-12 series), States' Finance Accounts

Annexure 5.2

State-wise Revenue Deficit from 2011-12 to 2023-24 (percentage of GSDP)

State	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
All States	-0.2	-0.2	0.1	0.4	0.0	0.3	0.2	0.1	0.7	1.4	-0.2	0.3	0.3
Non-NEH States	-0.2	-0.1	0.2	0.4	0.1	0.4	0.2	0.2	0.7	1.6	-0.1	0.3	0.4
NEH States	-1.6	-1.9	-1.0	-0.4	-1.7	-1.1	-0.6	-1.6	0.4	-0.9	-2.1	0.3	-0.6
Andhra Pradesh	-	-	-	-	1.2	2.5	2.1	1.6	2.9	3.5	0.5	3.4	2.8
Arunachal Pradesh	-10.3	-8.3	-0.6	-11.1	-11.8	-12.2	-12.7	-14.9	-8.9	-13.2	-16.5	-17.8	-17.9
Assam	-0.7	-1.0	-0.1	0.5	-2.4	0.1	0.5	-2.1	0.4	-0.4	0.2	2.6	0.5
Bihar	-2.0	-1.9	-2.1	-1.7	-3.4	-2.6	-3.2	-1.3	0.3	1.3	-1.0	1.5	-0.3
Chhattisgarh	-2.1	-1.5	0.4	0.7	-1.1	-2.1	-1.2	-0.2	2.8	1.1	-2.4	-1.9	2.2
Goa	-0.7	0.6	1.0	-0.6	-0.2	-1.1	-0.7	-0.5	0.4	1.1	-1.2	-2.8	-1.5
Gujarat	-0.5	-0.8	-0.6	-0.6	-0.2	-0.5	-0.4	-0.2	-0.1	1.0	-1.2	-1.1	-1.7
Haryana	0.5	1.3	1.0	1.9	2.4	2.9	1.7	1.6	2.3	2.5	1.5	1.8	1.1
Himachal Pradesh	-0.8	0.6	1.6	1.7	-0.9	-0.7	-0.2	-1.0	-0.0	-1.1	-2.2	3.3	2.6
Jharkhand	-1.0	-0.8	-1.4	0.1	-2.0	-0.8	-0.7	-1.8	-0.6	0.5	-2.5	-3.3	-2.4
Karnataka	-0.8	-0.3	-0.0	-0.1	-0.2	-0.1	-0.3	-0.0	-0.1	0.4	-0.2	-0.6	0.4
Kerala	2.2	2.3	2.4	2.7	1.7	2.4	2.4	2.2	1.8	2.6	2.3	0.9	1.6
Madhya Pradesh	-3.2	-2.1	-1.4	-1.3	-1.1	-0.6	-0.7	-0.8	0.3	1.6	-1.1	-0.4	-1.0
Maharashtra	0.2	-0.3	0.3	0.7	0.3	0.4	-0.1	-0.5	0.7	1.1	0.1	0.1	0.3
Manipur	-4.7	-10.6	-9.1	-3.9	-4.3	-4.1	-4.2	-3.0	-1.5	-1.8	-4.2	-4.5	-2.0
Meghalaya	0.9	-2.6	-3.1	-0.8	-2.9	-2.3	-3.0	1.7	0.4	2.0	-2.0	0.1	-2.6
Minoram	-1.7	-0.3	1.4	1.1	-7.3	-7.0	-8.7	-7.1	-0.9	3.3	-2.3	-0.6	-1.8
Nagaland	-5.7	-4.2	-4.5	-4.8	-2.4	-3.6	-3.4	-1.9	0.7	-1.3	-5.1	-1.9	-3.2
Odisha	-2.4	-2.2	-1.1	-1.9	-3.1	-2.4	-3.0	-2.9	-0.5	-2.4	-7.2	-2.8	-3.9
Punjab	2.6	2.5	2.0	2.1	2.2	1.7	2.0	2.6	2.7	1.7	1.0	3.8	3.7
Rajasthan	-0.8	-0.7	0.2	0.5	0.9	2.4	2.3	3.2	3.7	3.9	1.6	2.3	2.6
Sikkim	-3.9	-6.3	-6.2	-4.7	-0.8	-3.9	-4.0	-2.4	4.3	2.3	-1.1	-1.1	-0.3
Tamil Nadu	-0.2	-0.2	0.2	0.6	1.0	1.0	1.5	1.4	2.1	3.4	1.9	1.6	1.8
Telangana	-	-	-	-	-0.0	-0.2	-0.5	-0.5	0.7	2.1	0.4	-0.5	-0.1
Tripura	-9.4	-9.0	-7.2	-6.6	-4.4	-2.0	0.7	-0.3	4.4	1.7	-3.2	-0.8	-2.8
Uttar Pradesh	-1.0	-0.6	-1.1	-2.2	-1.2	-1.6	-0.9	-1.8	-4.0	-0.2	-2.2	-1.7	-1.4
Uttarakhand	-0.6	-1.3	-0.7	0.6	1.0	0.2	0.9	0.4	0.9	-1.5	-2.9	-1.8	-1.1
West Bengal	2.8	2.4	2.8	2.3	1.1	1.9	1.0	0.9	1.7	2.2	1.9	1.8	1.6

The Revenue Deficit figures have been adjusted for loans for GST compensation.

Source: MoSPI Comparable Estimates for GDP (2011-12 series), States' Finance Accounts

Annexure 5.3

State-wise Outstanding Liabilities from 2011-12 to 2023-24 (percentage of GSDP)

State	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
All States	22.1	21.6	21.2	21.5	22.7	24.0	24.1	25.4	29.3	26.9	26.1	26.1	26.4
Non-NEH States	23.6	23.1	22.4	23.0	24.3	25.7	25.8	25.7	31.2	28.6	27.7	27.7	28.0
NEH States	27.5	26.3	25.4	25.6	24.9	25.8	25.6	27.0	29.2	34.4	31.5	31.3	32.5
Andhra Pradesh	-	-	26.1	27.1	28.0	27.8	29.4	32.6	36.0	33.5	32.6	32.6	34.6
Arunachal Pradesh	38.5	37.6	33.8	34.3	31.9	28.7	32.0	34.0	40.5	44.9	42.0	43.8	50.9
Assam	22.1	21.1	18.0	18.6	17.1	17.7	17.4	19.2	21.6	26.9	25.1	26.5	28.7
Bihar	28.3	28.2	27.9	29.2	31.5	33.3	34.2	32.2	33.5	40.6	38.3	37.3	37.0
Chhattisgarh	11.5	11.3	12.5	14.5	17.8	17.0	18.7	20.5	22.9	26.0	22.4	20.8	24.7
Goa	22.2	30.1	35.3	29.0	28.3	26.1	26.8	28.4	30.1	35.0	36.3	33.6	31.9
Gujarat	24.5	23.1	23.0	22.6	22.0	22.3	21.1	21.4	22.9	25.8	22.0	21.4	20.6
Haryana	18.8	19.3	19.2	20.4	24.6	26.5	26.0	26.7	29.7	33.5	30.7	30.8	30.5
Himachal Pradesh	34.9	34.3	33.9	32.6	32.7	35.8	35.5	36.8	39.3	45.0	40.8	42.7	42.8
Jharkhand	20.4	20.1	19.9	19.9	27.4	28.3	28.6	27.4	30.4	36.2	29.1	27.6	26.5
Karnataka	17.1	16.9	16.5	17.4	16.8	17.5	17.6	18.2	19.8	23.5	22.3	21.8	22.6
Kerala	25.5	26.3	26.7	27.8	28.6	29.9	30.6	30.7	32.8	39.2	37.1	35.7	35.3
Madhya Pradesh	26.4	24.7	22.8	23.1	23.7	25.3	24.9	24.1	26.6	32.6	29.9	30.8	30.7
Maharashtra	19.1	18.4	17.6	17.8	18.1	18.3	18.6	17.5	18.3	20.7	18.6	17.6	18.0
Manipur	46.1	48.0	41.0	39.2	39.4	38.6	37.0	38.6	38.3	43.3	44.2	44.5	43.5
Meghalaya	26.4	24.1	27.4	29.7	29.4	33.9	33.6	34.1	34.0	39.1	39.4	40.1	40.6
Mizoram	61.9	61.5	53.3	48.7	42.2	40.5	37.3	34.0	36.2	41.8	39.6	37.2	37.0
Nagaland	54.2	52.2	50.3	43.1	45.8	44.0	42.8	40.9	45.3	43.5	42.6	44.2	
Odisha	18.3	16.7	15.3	16.3	18.4	18.4	22.1	21.7	24.0	22.3	15.9	14.5	15.7
Punjab	31.5	31.4	30.9	31.7	33.1	43.2	41.3	41.2	42.7	46.4	42.4	43.4	42.9
Rajasthan	24.6	24.1	23.8	24.0	30.8	34.0	34.2	34.4	35.8	40.2	38.2	35.9	37.9
Sikkim	22.7	22.3	21.9	22.5	21.9	22.4	20.8	22.3	23.7	27.5	28.9	29.7	32.7
Tamil Nadu	16.8	17.2	17.2	17.9	18.8	21.7	22.2	22.6	24.7	31.0	30.1	29.5	29.9
Telangana	-	-	-	18.7	19.1	22.1	23.0	23.2	25.0	29.9	28.3	27.0	27.3
Tripura	38.7	37.7	37.2	34.0	29.4	29.1	30.1	30.8	33.3	41.7	35.5	30.3	27.9
Uttar Pradesh	34.2	32.5	30.0	30.4	32.0	32.8	32.6	32.8	34.0	31.1	29.5	29.7	
Uttarakhand	19.9	18.2	19.4	20.8	22.1	23.0	23.6	25.2	27.6	31.8	28.2	25.0	25.5
West Bengal	40.1	39.3	37.0	37.6	38.5	38.9	37.3	35.9	37.1	42.5	39.4	38.2	38.3

The Outstanding Liabilities figures have been adjusted for loans for GST compensation.
Source: MoSPI Comparable Estimates for GDP (2011-12 series), States' Finance Accounts

Annexure 5.4

State-wise Special Assistance to States for Capital Investment

States	2020-21			2021-22			2022-23			2023-24		
	Amount (₹ crore)	Percentage of GSDP	Percentage of Capital Expenditure	Amount (₹ crore)	Percentage of GSDP	Percentage of Capital Expenditure	Amount (₹ crore)	Percentage of GSDP	Percentage of Capital Expenditure	Amount (₹ crore)	Percentage of GSDP	Percentage of Capital Expenditure
All States	11,830	0.06	2.7	14,186	0.06	2.6	81,195	0.30	12.5	1,09,554	0.36	14.0
Non-NEH States	8,522	0.05	2.1	10,638	0.05	2.1	70,337	0.29	11.8	92,946	0.35	12.9
NEH States	3,308	0.36	8.4	3,548	0.33	6.7	10,858	0.87	20.2	16,609	1.22	25.9
Andhra Pradesh	688	0.07	3.3	502	0.05	2.7	6,106	0.47	67.7	4,091	0.29	17.0
Arunachal Pradesh	233	0.76	4.5	371	1.13	5.7	1,564	4.38	19.3	2,363	6.14	27.9
Assam	450	0.14	3.6	600	0.15	3.0	4,300	0.93	26.3	5,804	1.15	27.0
Bihar	843	0.15	4.4	1,247	0.19	5.0	8,456	1.12	25.2	8,815	1.01	22.8
Chhattisgarh	286	0.08	3.2	423	0.10	3.9	2,942	0.65	21.9	3,365	0.66	21.4
Goa	98	0.13	4.9	111	0.15	4.1	573	0.67	16.7	695	0.71	19.4
Gujarat	285	0.02	1.0	432	0.03	1.5	4,046	0.22	10.9	4,254	0.21	7.3
Haryana	91	0.01	1.3	135	0.02	1.1	1,267	0.13	9.0	1,702	0.16	8.5
Himachal Pradesh	533	0.36	9.5	800	0.47	12.5	651	0.34	10.6	1,516	0.71	26.4
Jharkhand	277	0.09	2.3	246	0.07	2.3	2,964	0.72	16.3	4,581	0.98	18.4
Karnataka	305	0.02	0.6	452	0.02	0.9	3,399	0.15	5.6	3,879	0.15	6.9
Kerala	82	0.01	0.5	239	0.03	1.4	1,903	0.18	11.3	-	-	-
Madhya Pradesh	1,320	0.15	4.2	1,512	0.15	3.4	7,360	0.64	15.7	12,636	0.98	22.0
Maharashtra	514	0.02	1.6	772	0.02	1.6	6,744	0.19	10.2	5,376	0.13	6.9
Manipur	317	1.04	12.9	213	0.61	6.5	467	1.21	13.4	543	1.25	19.8
Meghalaya	200	0.57	11.0	281	0.71	9.9	1,049	2.28	37.8	1,293	2.44	28.3
Mizoram	200	0.85	17.7	300	1.12	29.8	298	1.01	22.5	743	2.28	58.1
Nagaland	200	0.67	11.9	300	0.94	15.8	504	1.38	18.6	973	2.37	31.2
Odisha	472	0.09	2.4	517	0.07	2.1	75	0.01	0.2	3,532	0.45	7.7
Punjab	297	0.06	5.6	224	0.04	2.3	798	0.12	9.9	-	-	-
Rajasthan	1,002	0.10	6.4	692	0.06	2.8	5,596	0.41	28.0	8,513	0.58	31.5
Sikkim	200	0.61	13.2	300	0.80	22.8	551	1.29	23.2	798	1.72	30.0
Tamil Nadu	-	-	-	506	0.03	1.2	4,011	0.17	8.6	5,326	0.21	10.8
Telangana	358	0.04	1.3	214	0.02	0.6	2,501	0.19	6.4	1,948	0.13	3.8
Tripura	300	0.60	35.9	119	0.20	8.4	350	0.50	16.4	663	0.84	23.4
Uttar Pradesh	976	0.06	1.8	1,483	0.08	2.0	7,940	0.36	7.7	19,215	0.76	16.2
Uttarakhand	675	0.30	10.3	264	0.10	3.3	1,124	0.39	13.6	1,912	0.61	17.2
West Bengal	630	0.06	4.1	933	0.07	5.0	3,656	0.24	16.2	5,016	0.30	16.9

Source: MoSPI Comparable Estimates for GDP (2011-12 series), States' Finance Accounts, Data provided by Dept. of Economic Affairs (Ministry of Finance)

Annexure 5.5

State-wise Own Tax Revenue from 2011-12 to 2023-24 (percentage of GSDP)

State	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
All States	6.3	6.5	6.3	6.2	6.1	5.9	5.9	6.1	5.8	5.7	6.0	6.3	6.2
Non-NEH States	6.9	7.2	6.8	6.8	6.7	6.4	6.5	6.6	6.4	6.2	6.5	6.8	6.8
NEH States	4.7	4.7	4.7	4.6	4.5	4.8	4.4	4.9	4.6	5.0	5.1	5.3	5.4
Andhra Pradesh	-	-	-	5.8	6.7	6.4	6.3	6.7	6.3	6.0	6.4	6.0	6.1
Arunachal Pradesh	3.0	2.7	3.0	2.6	2.9	3.6	3.6	4.2	4.1	4.7	5.0	6.3	7.3
Assam	5.4	5.3	5.1	5.0	4.4	4.9	4.7	5.1	4.9	5.3	4.9	5.3	5.6
Bihar	5.3	6.0	6.4	6.1	6.9	5.7	5.0	5.6	5.2	5.5	5.4	5.8	5.6
Chhattisgarh	6.8	7.3	6.9	7.1	7.9	7.3	7.0	6.6	6.4	6.6	6.7	7.4	7.6
Goa	5.9	7.9	10.0	8.2	7.2	6.6	6.8	6.8	6.3	5.6	7.7	9.2	8.9
Gujarat	7.2	7.5	7.1	6.8	6.2	5.9	5.9	6.0	5.7	5.2	6.0	6.8	6.7
Haryana	7.0	7.0	6.4	6.4	6.3	6.2	6.5	6.2	5.9	5.9	6.2	6.6	6.8
Himachal Pradesh	5.1	5.2	5.1	5.1	5.3	5.3	4.9	5.1	4.8	5.4	5.7	5.5	5.6
Jharkhand	4.6	4.7	5.0	4.7	5.6	5.6	4.6	4.8	5.4	5.7	5.7	6.1	6.0
Karnataka	7.7	7.8	7.7	7.7	7.2	6.9	6.6	6.5	6.3	5.9	6.1	6.2	6.3
Kerala	7.0	7.3	6.9	6.9	6.9	6.6	6.6	6.4	6.2	6.2	6.3	6.9	6.5
Madhya Pradesh	8.8	8.5	8.0	7.8	7.5	7.2	6.5	6.3	6.4	6.2	6.4	6.3	7.0
Maharashtra	6.8	7.1	6.5	6.4	6.5	6.3	7.2	7.5	7.2	6.3	7.1	7.7	7.4
Manipur	2.7	2.3	2.7	2.8	2.7	2.6	3.1	3.9	4.0	4.2	4.7	4.8	2.8
Meghalaya	3.6	4.1	4.1	4.1	4.3	4.5	5.1	5.8	5.6	6.0	5.8	5.8	6.1
Mizoram	2.4	2.7	2.2	2.0	2.4	2.7	2.8	3.4	3.1	2.7	3.2	3.7	3.7
Nagaland	2.4	2.4	2.0	2.1	2.2	2.4	2.6	3.1	3.2	3.4	4.1	4.0	3.9
Odisha	5.8	5.8	6.4	6.4	6.9	5.9	6.3	6.1	6.2	6.4	5.9	6.6	7.0
Punjab	7.1	7.7	7.3	7.2	6.8	6.6	6.4	6.1	5.6	5.6	6.1	6.2	6.2
Rajasthan	5.9	6.3	6.1	6.3	6.3	5.9	6.2	6.3	6.0	6.0	6.3	6.3	6.4
Sikkim	2.6	3.5	3.7	3.4	3.1	3.1	2.6	3.1	3.1	2.9	3.3	3.5	3.8
Tamil Nadu	7.9	8.3	7.6	7.3	6.8	6.6	6.4	6.5	6.3	6.4	6.2	6.6	6.6
Telangana	-	-	5.8	6.8	7.4	7.5	7.5	7.2	7.2	8.2	8.2	8.2	7.7
Tripura	4.8	4.9	4.6	4.3	3.8	3.7	3.3	3.7	3.9	4.7	4.4	4.3	4.2
Uttar Pradesh	7.4	7.3	7.3	7.1	6.7	6.8	7.6	7.2	7.3	7.7	7.9	7.6	
Uttarakhand	4.7	4.6	4.9	5.2	5.3	5.6	4.6	5.3	4.8	5.3	5.6	5.9	6.1
West Bengal	4.8	5.6	5.3	5.3	5.3	5.2	5.4	5.5	5.2	5.3	5.3	5.6	5.4

Source: MoSPI Comparable Estimates for GDP (2011-12 series), States' Finance Accounts

Annexure 5.6

State-wise Revenue Receipts from 2011-12 to 2023-24 (percentage of GSDP)

State	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
All States	12.3	12.3	11.9	12.5	13.0	13.0	13.3	12.8	12.5	13.2	13.1	13.1	12.6
Non-NEH States	12.8	12.9	12.4	13.1	13.7	13.5	13.6	13.8	13.3	12.9	13.6	13.5	13.1
NEH States	20.8	20.8	19.7	20.9	20.6	21.7	21.2	22.4	20.5	23.1	23.7	22.7	21.8
Andhra Pradesh	-	-	12.7	15.0	14.4	13.5	13.2	12.1	12.2	13.6	12.2	12.2	12.4
Arunachal Pradesh	52.4	48.8	39.9	51.2	57.0	60.0	61.1	64.1	49.6	56.1	64.9	66.6	71.3
Assam	19.3	19.7	18.3	20.0	18.6	19.8	19.1	20.5	19.2	20.0	20.1	19.5	18.1
Bihar	21.4	21.9	22.1	23.1	26.0	25.3	25.6	25.2	21.6	23.3	24.6	22.8	22.2
Chhattisgarh	16.5	16.6	15.5	17.2	21.2	20.6	21.1	20.0	18.6	18.3	19.6	20.8	20.3
Goa	13.4	15.7	18.0	16.1	15.5	14.8	15.9	15.9	15.1	14.2	18.9	20.3	18.7
Gujarat	10.2	10.4	10.1	10.3	9.7	10.1	10.1	10.2	10.4	9.5	10.2	10.9	11.1
Haryana	10.5	10.0	9.6	9.4	9.7	9.5	9.9	9.6	9.4	9.5	9.1	9.4	9.5
Himachal Pradesh	18.0	17.6	15.7	15.2	18.6	19.6	19.0	21.0	19.4	22.4	22.0	19.8	18.4
Jharkhand	14.9	14.3	13.9	14.4	19.7	19.9	19.6	18.4	18.8	18.9	18.5	19.4	18.9
Karnataka	11.6	11.3	10.9	11.4	11.4	11.0	11.1	11.1	10.9	9.6	9.9	9.9	8.9
Kerala	10.4	10.7	10.6	11.3	12.3	11.9	11.8	11.1	12.6	12.6	12.8	11.0	11.0
Madhya Pradesh	20.4	19.5	18.0	19.0	19.8	20.1	19.5	18.5	17.1	16.8	17.8	17.8	18.1
Maharashtra	9.4	9.8	9.0	9.2	9.5	9.5	10.5	11.2	10.8	10.4	10.7	11.3	10.6
Manipur	40.9	48.1	42.3	42.7	40.1	40.0	40.1	38.9	35.9	42.6	40.5	41.2	33.9
Meghalaya	24.1	26.9	27.4	28.2	28.9	33.8	32.9	31.2	27.8	30.7	36.3	32.2	33.9
Mizoram	52.1	54.5	45.3	41.0	43.9	44.6	43.8	42.0	40.3	32.7	34.3	34.9	35.0
Nagaland	44.8	43.4	39.1	41.4	41.2	43.5	45.3	42.0	38.3	38.4	42.0	38.5	39.3
Odisha	17.3	16.9	16.8	18.4	21.2	19.1	19.4	20.0	19.3	19.6	22.2	21.4	22.9
Punjab	9.9	10.9	10.6	11.0	10.6	11.4	11.2	12.1	11.5	12.8	12.7	12.9	11.8
Rajasthan	13.2	13.7	13.6	14.9	14.7	14.5	15.5	15.2	14.2	13.3	15.6	14.2	13.8
Sikkim	25.5	26.5	27.8	26.5	20.9	22.1	19.9	20.8	15.5	17.0	18.8	18.9	18.0
Tamil Nadu	11.2	11.5	11.1	11.4	10.9	10.7	9.9	10.6	10.2	10.5	10.5	10.6	10.4
Telangana	-	-	10.2	13.0	12.7	11.9	11.8	11.0	10.9	11.4	12.2	11.6	
Tripura	36.5	34.6	32.6	33.7	26.7	24.9	23.5	25.1	20.5	26.6	29.6	26.4	26.2
Uttar Pradesh	18.4	18.2	17.9	19.1	19.8	19.9	19.4	20.9	21.6	18.0	19.3	18.4	
Uttarakhand	11.5	11.2	11.7	12.6	12.0	12.8	13.6	12.8	17.0	17.0	16.9	16.1	
West Bengal	11.3	11.7	10.7	11.7	13.8	13.6	13.3	12.2	13.1	13.4	13.0	12.1	

Source: MoSPI Comparable Estimates for GDP (2011-12 series), States' Finance Accounts

Annexure 5.7

State-wise Revenue Expenditure from 2011-12 to 2023-24 (percentage of GSDP)

State	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
All States	12.0	12.1	12.0	12.9	13.1	13.3	13.2	13.4	13.4	14.4	13.6	13.4	12.9
Non-NEH States	12.6	12.8	12.5	13.5	13.8	13.9	13.8	14.0	14.0	15.0	14.1	13.8	13.5
NEH States	19.2	18.9	18.8	20.5	18.9	20.7	20.5	20.8	20.9	22.8	22.4	22.9	21.2
Andhra Pradesh	-	-	15.3	16.2	16.9	15.5	14.8	15.0	15.9	14.4	15.5	15.5	15.2
Arunachal Pradesh	42.1	40.5	39.2	40.1	45.2	47.9	48.3	49.2	40.7	42.9	48.5	48.8	53.4
Assam	18.6	18.7	18.1	20.5	16.2	19.8	19.6	18.4	19.6	19.8	20.8	22.1	18.6
Bihar	19.4	20.1	20.0	21.4	22.6	22.7	22.4	23.8	21.9	25.4	24.7	24.3	21.9
Chhattisgarh	14.4	15.2	15.9	17.9	20.1	18.5	19.9	19.8	21.4	20.3	18.5	18.9	22.5
Goa	12.7	16.2	18.9	15.5	15.3	13.8	15.2	15.4	15.5	16.5	18.8	17.5	17.2
Gujarat	9.7	9.6	9.5	9.7	9.5	9.5	9.7	9.9	10.2	11.1	9.8	9.8	9.4
Haryana	11.0	11.3	10.6	11.3	12.1	12.4	11.6	11.2	11.7	12.6	11.5	11.2	10.6
Himachal Pradesh	17.2	18.2	17.4	16.9	17.7	19.2	18.8	20.0	19.4	22.5	21.4	23.1	21.0
Jharkhand	14.0	13.5	12.5	14.6	17.7	19.1	18.9	16.6	18.2	20.0	16.7	16.1	16.5
Karnataka	10.8	11.0	10.9	11.4	11.2	10.9	10.7	11.1	10.8	10.7	10.5	9.3	9.3
Kerala	12.6	12.9	13.0	14.0	14.0	14.4	14.2	14.0	12.9	16.0	15.8	13.7	12.6
Madhya Pradesh	17.2	17.4	16.6	17.7	18.7	19.5	18.8	17.6	17.4	18.9	17.4	17.4	17.1
Maharashtra	9.6	9.5	9.3	9.9	9.8	9.9	10.4	10.7	11.4	12.0	11.2	11.3	10.9
Manipur	36.2	37.5	33.2	38.8	35.8	35.9	35.9	35.9	34.4	40.8	36.4	36.7	31.8
Meghalaya	25.1	24.3	24.2	27.5	26.1	31.5	29.9	32.9	28.2	33.0	34.6	32.3	31.3
Mizoram	50.3	54.2	46.7	42.1	36.7	37.5	35.2	34.9	39.5	36.0	32.1	34.2	33.2
Nagaland	39.1	39.2	34.6	36.6	38.9	39.8	41.9	40.1	39.1	37.1	36.9	36.6	36.0
Odisha	14.9	14.7	15.6	16.5	18.1	16.7	16.3	17.1	18.9	17.9	15.9	18.6	19.0
Punjab	12.5	13.4	12.6	13.1	12.8	13.1	13.2	14.7	14.1	16.1	15.7	16.8	15.5
Rajasthan	12.4	13.0	13.8	15.4	15.6	16.9	17.7	18.4	17.9	17.7	17.8	16.5	16.4
Sikkim	21.6	20.2	21.6	21.7	20.1	18.2	15.8	18.4	19.8	19.4	17.7	17.8	17.7
Tamil Nadu	11.1	11.3	11.3	12.0	11.9	11.7	11.4	12.1	12.3	14.3	12.8	12.2	12.2
Telangana	-	-	10.1	13.0	12.5	11.4	11.3	11.6	13.3	12.2	11.8	11.5	11.5
Tripura	27.1	25.6	25.3	27.2	22.3	22.8	24.1	24.8	25.0	28.7	27.1	25.5	23.4
Uttar Pradesh	17.4	17.6	16.8	16.9	18.5	18.3	19.1	17.6	18.2	17.5	17.3	16.9	16.9
Uttarakhand	10.9	9.9	10.9	13.1	13.1	13.2	14.0	13.7	16.5	15.4	15.0	15.0	15.0
West Bengal	14.2	14.0	13.5	14.1	14.9	15.4	14.6	14.3	13.9	15.7	15.8	14.8	13.6

Source: MoSPI Comparable Estimates for GDP (2011-12 series), States' Finance Accounts

Annexure 6.1**Projections of Union Finances for the Award Period (₹ lakh crore)**

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	Budget	Projections	Projections	Projections	Projections	Projections
GDP	364.21	404.28	448.75	498.11	552.90	613.72
Revenue Receipts	34.20	35.10	39.26	43.92	49.13	54.96
Gross Tax Revenue	42.70	46.63	52.22	58.49	65.52	73.39
Corporation Tax	10.82	12.15	13.63	15.30	17.18	19.28
Taxes on Income	14.38	15.92	17.87	20.06	22.51	25.27
Customs	2.40	2.66	2.96	3.28	3.64	4.04
Union Excise Duties	3.17	3.48	3.83	4.21	4.62	5.08
CGST	10.11	12.29	13.79	15.48	17.38	19.50
States' Share	14.22	16.44	18.41	20.62	23.10	25.88
Net Tax Revenue	28.37	30.07	33.68	37.72	42.25	47.33
Non-tax Revenue	5.83	5.03	5.58	6.20	6.88	7.63
Revenue Expenditure	39.44	39.91	43.35	46.83	50.54	54.60
Interest Payments	12.76	13.34	14.47	15.67	16.93	18.28
Pensions	2.77	2.99	3.23	3.48	3.76	4.06
Defence	3.12	3.40	3.72	4.07	4.46	4.90
Subsidies	4.26	4.39	4.59	4.79	5.05	5.31
Grants and Transfers to States and UTs	9.44	8.07	8.91	9.60	10.27	11.09
<i>of which</i>						
FC Grants	1.33	1.29	1.69	1.97	2.16	2.36
Other Revenue Expenditure	5.67	6.13	6.62	7.15	7.72	8.34
Non-debt Capital Receipts	0.76	0.84	0.94	1.04	1.15	1.28
Capital Expenditure	11.21	12.85	14.77	17.06	19.77	23.03
Defence	1.80	2.34	3.04	3.95	5.14	6.68
Loans to State Governments and UT	1.71	1.96	2.24	2.57	2.94	3.37
Revenue Deficit	5.24	4.82	4.09	2.92	1.41	-0.36
Effective Revenue Deficit	0.97	0.20	-0.89	-2.47	-4.40	-6.64
Fiscal Deficit	15.69	16.82	17.93	18.93	20.03	21.39
Outstanding Liabilities	200.16	213.61	231.53	250.47	270.49	291.88

Annexure 6.2**Projections of Union Finances for the Award Period (percentage of Nominal GDP)**

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	Budget	Projections	Projections	Projections	Projections	Projections
Revenue Receipts	9.4	8.9	9.0	9.1	9.1	9.2
Gross Tax Revenue	11.7	11.5	11.6	11.7	11.8	12.0
Corporation Tax	3.0	3.0	3.0	3.1	3.1	3.1
Taxes on Income	3.9	3.9	4.0	4.0	4.1	4.1
Customs	0.7	0.7	0.7	0.7	0.7	0.7
Union Excise Duties	0.9	0.9	0.9	0.8	0.8	0.8
CGST	2.8	3.0	3.1	3.1	3.1	3.2
States' Share	3.9	4.1	4.1	4.1	4.2	4.2
Net Tax Revenue	7.8	7.4	7.5	7.6	7.6	7.7
Non-tax Revenue	1.6	1.2	1.2	1.2	1.2	1.2
Revenue Expenditure	10.8	10.2	10.0	9.7	9.4	9.1
Interest Payments	3.5	3.3	3.2	3.2	3.1	3.0
Pensions	0.8	0.7	0.7	0.7	0.7	0.7
Defence	0.9	0.8	0.8	0.8	0.8	0.8
Subsidies	1.2	1.1	1.0	1.0	0.9	0.9
Grants and Transfers to States and UTs	2.6	2.0	2.0	1.9	1.9	1.8
<i>of which</i>						
<i> FC Grants</i>	0.4	0.3	0.4	0.4	0.4	0.4
Other Revenue Expenditure	1.6	1.5	1.5	1.4	1.4	1.4
Non-debt Capital Receipts	0.2	0.2	0.2	0.2	0.2	0.2
Capital Expenditure	3.1	3.2	3.3	3.4	3.6	3.8
<i> Defence</i>	0.5	0.6	0.7	0.8	0.9	1.1
<i> Loans to State Governments and UT</i>	0.5	0.5	0.5	0.5	0.5	0.5
Revenue Deficit	1.4	1.2	0.9	0.6	0.3	-0.1
Effective Revenue Deficit	0.3	0.1	-0.2	-0.5	-0.8	-1.1
Fiscal Deficit	4.4	4.2	4.0	3.8	3.6	3.5
Outstanding Liabilities	55.1	52.8	51.6	50.3	48.9	47.6

Annexure 7.1

**Time Series of Devolution, FC Grants and Non-FC Grants Transferred from
Union to States (₹ crore) - First to Fifteenth Finance Commissions**

FC	Year	States' Share	FC Grants	Total FC Transfers	Non-FC Grants	Total Transfers	GTR
1	1952-53	74	19	93	17	110	445
1	1953-54	73	21	94	24	118	420
1	1954-55	72	22	94	29	123	455
1	1955-56	81	24	105	24	129	485
1	1956-57	78	20	98	19	117	570
2	1957-58	121	48	169	66	235	692
2	1958-59	162	57	219	85	304	701
2	1959-60	170	62	232	120	352	794
2	1960-61	179	63	242	161	403	895
2	1961-62	178	56	234	161	395	1,054
3	1962-63	224	80	304	142	446	1,285
3	1963-64	260	82	342	149	491	1,634
3	1964-65	258	88	346	197	543	1,821
3	1965-66	276	88	364	260	624	2,061
4	1966-67	368	169	537	228	765	2,307
4	1967-68	408	165	573	288	861	2,353
4	1968-69	487	166	653	328	981	2,510
5	1969-70	625	179	804	353	1,157	2,822
5	1970-71	756	171	927	395	1,322	3,206
5	1971-72	942	168	1,110	684	1,794	3,873
5	1972-73	1,061	177	1,238	749	1,987	4,505
5	1973-74	1,162	164	1,326	773	2,099	5,070
6	1974-75	1,229	506	1,735	516	2,251	6,322
6	1975-76	1,599	519	2,118	700	2,818	7,609
6	1976-77	1,680	516	2,196	989	3,185	8,271
6	1977-78	1,806	600	2,406	1,238	3,644	8,858

Annexure 7.1 (Continued)**Time Series of Devolution, FC Grants and Non-FC Grants Transferred from Union to States (₹ crore) - First to Fifteenth Finance Commissions**

FC	Year	States' Share	FC Grants	Total FC Transfers	Non-FC Grants	Total Transfers	GTR
6	1978-79	1,953	632	2,585	1,841	4,426	10,525
7	1979-80	3,408	274	3,682	1,809	5,491	11,974
7	1980-81	3,789	298	4,087	2,325	6,412	13,179
7	1981-82	4,260	309	4,569	2,417	6,986	15,847
7	1982-83	4,633	451	5,084	2,931	8,015	17,696
7	1983-84	5,008	462	5,470	3,631	9,101	20,721
8	1984-85	5,855	542	6,397	4,220	10,617	23,471
8	1985-86	7,260	1,071	8,331	5,252	13,583	28,670
8	1986-87	8,384	965	9,349	6,020	15,369	32,838
8	1987-88	9,660	1,289	10,949	6,986	17,935	37,665
8	1988-89	10,736	1,358	12,094	8,302	20,396	44,474
9	1989-90	13,097	1,594	14,691	6,911	21,602	51,636
9	1990-91	14,242	3,394	17,636	9,246	26,882	57,577
9	1991-92	16,848	3,450	20,298	11,770	32,068	67,361
9	1992-93	20,580	3,855	24,435	13,905	38,340	74,636
9	1993-94	22,395	4,037	26,432	17,133	43,565	75,742
9	1994-95	24,885	1,704	26,589	18,196	44,785	92,297
10	1995-96	29,048	5,284	34,332	15,586	49,918	1,11,224
10	1996-97	35,038	5,373	40,411	17,577	57,988	1,29,762
10	1997-98	40,411	3,105	43,516	20,755	64,271	1,39,220
10	1998-99	39,421	3,395	42,816	20,085	62,901	1,43,797
10	1999-00	44,121	3,779	47,900	26,401	74,301	1,71,752
11	2000-01	50,734	11,579	62,313	25,711	88,024	1,88,605
11	2001-02	52,215	12,891	65,106	29,709	94,815	1,87,060
11	2002-03	56,655	10,746	67,401	34,424	1,01,825	2,15,905
11	2003-04	67,080	11,002	78,082	39,828	1,17,910	2,54,347

Annexure 7.1 (Continued)

Time Series of Devolution, FC Grants and Non-FC Grants Transferred from Union to States (₹ crore) - First to Fifteenth Finance Commissions

FC	Year	States' Share	FC Grants	Total FC Transfers	Non-FC Grants	Total Transfers	GTR
11	2004-05	78,550	12,117	90,667	44,223	1,34,890	3,04,957
12	2005-06	94,024	25,148	1,19,172	51,602	1,70,774	3,66,151
12	2006-07	1,20,293	28,454	1,48,747	65,997	2,14,744	4,73,512
12	2007-08	1,51,402	26,364	1,77,766	82,258	2,60,024	5,93,147
12	2008-09	1,61,052	27,259	1,88,311	1,02,665	2,90,976	6,05,298
12	2009-10	1,65,014	29,697	1,94,711	1,21,276	3,15,987	6,24,527
13	2010-11	2,19,489	31,514	2,51,003	1,31,983	3,82,986	7,93,072
13	2011-12	2,55,592	43,973	2,99,565	1,42,443	4,42,008	8,88,898
13	2012-13	2,91,530	45,253	3,36,783	1,43,429	4,80,212	10,36,234
13	2013-14	3,18,273	53,905	3,72,178	1,52,047	5,24,226	11,38,733
13	2014-15	3,37,835	63,205	4,01,040	2,67,600	6,68,640	12,44,885
14	2015-16	5,06,191	84,579	5,90,770	2,41,317	8,32,087	14,55,648
14	2016-17	6,07,861	95,550	7,03,411	2,60,541	9,63,953	17,15,822
14	2017-18	6,05,186	92,244	6,97,430	3,13,714	10,11,144	19,19,008
14	2018-19	7,46,894	93,703	8,40,597	3,46,166	11,86,763	20,80,465
14	2019-20	6,50,687	1,23,709	7,74,396	4,10,858	11,85,254	20,10,059
15	2020-21	5,95,227	1,84,062	7,79,289	4,59,779	12,39,068	20,27,104
15	2021-22	8,83,100	2,07,434	10,90,534	4,15,194	15,05,728	27,09,316
15	2022-23	9,48,982	1,72,759	11,21,741	4,88,698	16,10,438	30,54,192
15	2023-24	11,29,494	1,48,522	12,78,016	5,90,738	18,70,316	34,65,519
15	2024-25 RE	12,86,885	1,27,146	14,14,031	6,46,020	20,60,051	37,95,226
15	2025-26 BE	14,22,444	1,32,767	15,55,211	7,53,240	23,08,451	42,70,233

Item	Sources
GTR	Indian Public Finance Statistics (IPFS) report [2017-18, Table 1.7] and budget documents (Annex-2 of Receipt Budget, 2025-26) from 2016-17 to 2023-24. IPFS documents end in 2017-18 with actuals available till 2015-16. GTR figures are also available from Budget documents from 1976-77 onward and RBI from 1979-80 onward. For the overlapping years, the three documents match perfectly.

Item	Sources
FC Devolution	RBI Bulletin, various issues and Data Base on India Economy (DBIE) till 2022-23. 2023-24 data from Union Budget. Detailed sources are mentioned in the sheet 'RBI Bulletin references'.
FC Grants	1952-53 to 1981-82: FC-8 Report, Appendix 4
	1982-83 to 2001-02: FC-12 Report, Annexure 2.1 This is the only source for FC grants during these years and provides the grants figure as a proportion of Gross Revenue Resources of the center. The corresponding rupee figure, reported in Column C of this table, is obtained by multiplying this proportion by the Gross Revenue Resources as reported by the RBI in DBIE.
	2002-03 to 2015-16: Table 2.1 of successive IPFS reports (Grants under substantive provision of Article 275(1)). These figures are also available from RBI but they exhibit large differences with corresponding figures in FC-12, Annexure 2.1 and those in IPFS for the overlapping years across the three sources. In contrast, figures from IPFS and FC-12, Annexure 2.1 for available overlapping years match.
	2016-17 to 2023-24: Statement 18 of Expenditure Profile of Union Budget as IPFS reports were discontinued
Total Grants	1952-53 to 1989-90: RBI Bulletins of various years. The detailed references are provided in the sheet 'RBI Bulletin references'.
	1990-91 to 2022-23: RBI Study on State Finances 2014, 2023, 2024. Appendix 2.
	The data for 2023-24 is taken from Statement 18 of Union Budget
Non-FC Grants	Calculated as difference between total grants and FC grants
GRR	Database on Indian Economy, RBI. The figure is derived as a sum of Gross Tax Revenue and Gross Non-tax Revenue taken from HBS Table 93 (Central Government Receipts- Major components) of DBIE. Since the data on non-tax revenue is available only from 1970-71 from DBIE, the GRR figures for the previous years are not available
Net Proceeds	Data on divisible pool is taken from the CAG certificates for respective years
GDP	Table 1.6 of Economic Survey 2024-25

Annexure 8.1

Criteria and Weights (percentage) as Suggested by States to FC-16

States	Area 2011 (with 2% floor)	International Border Area of State	Population (Census <th>Population density</th> <th>Vulnerable Population (SC, ST, Old- age, Widowed etc.)</th> <th>Rural/ Urban/ Population (Census 2011)</th> <th>Demographic Performance (Inverse of TFR (2011) scaled by Census 1971 Population)</th> <th>Income Distance</th> <th>MPCE- based Distance</th>	Population density	Vulnerable Population (SC, ST, Old- age, Widowed etc.)	Rural/ Urban/ Population (Census 2011)	Demographic Performance (Inverse of TFR (2011) scaled by Census 1971 Population)	Income Distance	MPCE- based Distance
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Andhra Pradesh	5.0		5.0				20.0	30.0	
Arunachal Pradesh	15.0		15.0				12.5 ²⁰	45.0	
Assam	10.0 ¹		7.5				12.5 ²¹	50.0	
Bihar	10.0		10.0				5.0	45.0	
Chhattisgarh	15.0 ²		7.5	2.5 ⁹	5.0 ¹¹		5.0	25.0	10.0
Goa	15.0		15.0 ⁶				12.5 ²²	30.0 ²⁷	
Gujarat	15.0		12.5			7.5 ¹⁶	5.0	30.0	
Haryana	15.0		7.5				7.5	15.0	
Himachal Pradesh	15.0		10.0		5.0 ¹²		5.0 ²³	45.0	
Jharkhand	15.0		17.5					50.0	
Karnataka	15.0		15.0				12.5	25.0 ²⁸	
Kerala	5.0		32.5	2.5 ¹⁰			22.5	30.0	
Madhya Pradesh	10.0 ³		10.0		10.0 ¹²		5.0 ²⁴	40.0	
Maharashtra	15.0					20.0 ¹⁷	10.0	37.5 ²⁹	
Manipur	10.0		15.0					55.0	
Meghalaya [*]	10.0		15.0 ⁶		2.5 ¹¹	5.0 ¹⁸	5.0	45.0	
Mizoram	10.0		25.0					40.0	
Nagaland ^{**}	15.0		15.0		5.0 ¹⁰	15.0 ¹³		12.5	40.0
Odisha							10.0	45.0	
Punjab	12.5		7.5		7.5 ¹⁴		12.5 ²⁵	47.5	
Rajasthan	15.0 ⁴		15.0 ⁷				12.5 ²⁶	45.0 ³⁰	
Sikkim	20.0		20.0 ⁶					25.0	
Tamil Nadu	5.0 ²		15.0 ⁸			10.0 ¹⁹	15.0	35.0 ³¹	
Telangana	5.0		5.0				10.0	20.0	
Tripura	5.0		5.0	10.0			5.0	50.0	
Uttar Pradesh	10.0		22.5				7.5	45.0	
Uttarakhand	20.0 ⁵		15.0					40.0	
West Bengal		10.0			10.0 ¹⁵	7.5 ¹⁶	20.0	50.0	

Annexure 8.1 (continued)

Criteria and Weights (percentage) as Suggested by States to FC-16

States	Forest Cover (Dense Forest)	Forest and Ecology Index	Tax Effort (Tax-to-GSDP)	Fiscal Indicators	GST Index	Multidimensional Poverty	Sustainable Development Indicators	Share of GSDP in GDP	Index of Infrastructure	Cost of Essential Commodities Index
	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)	(19)
Andhra Pradesh	20.0 ³²							20.0 ³⁸		
Arunachal Pradesh		12.5 ⁴¹								
Assam	10.0 ³³	5.0				5.0 ⁵⁰				
Bihar	10.0	2.5				17.5 ⁵¹				
Chhattisgarh	12.5	2.5				10.0 ⁵²				
Goa	10.0 ³⁴	5.0 ⁴⁴					12.5 ⁵⁴			
Gujarat				5.0 ⁴⁵		10.0 ⁵¹	10.0 ⁵⁵	5.0		
Haryana	5.0	35.0			15.0 ⁴⁹					
Himachal Pradesh	12.5 ³⁵					7.5 ⁵³				
Jharkhand	12.5 ³⁶	2.5			2.5					
Karnataka	10.0	2.5							20.0	
Kerala	7.5									
Madhya Pradesh	15.0 ³³	2.5				5.0 ⁵⁰				
Maharashtra	10.0	2.5						2.5 ⁵⁶	2.5 ⁶⁰	
Manipur	17.0 ³⁶	3.0								
Meghalaya*	15.0			2.5 ⁴⁶						
Mizoram	10.0						7.5 ⁵⁴			7.5
Nagaland**	15.0 ³⁷	2.5								
Odisha	10.0			15.0 ⁴⁷						
Punjab	7.5	5.0 ⁴⁴								
Rajasthan		10.0 ⁴²	2.5							
Sikkim	20.0						5.0 ⁵⁷	10.0		
Tamil Nadu		5.0 ⁴³	2.5					12.5		
Telangana	5.0 ³⁸	5.0						50.0		
Tripura	20.0								5.0	
Uttar Pradesh	5.0 ³⁹		10.0							
Uttarakhand	20.0 ⁴⁰	2.5	2.5 ⁴⁸							
West Bengal			2.5							

Notes: –

- 1) Assam suggested no floor on area, but an assured minimum amount for all States and ceiling of 5% in area.
- 2) Chhattisgarh and Tamil Nadu suggested two floors of 1% and 2% in area.
- 3) Madhya Pradesh suggested multiple floors of 0.5%, 1%, 1.5% and 2% in area, excluding the States of Goa, Haryana, Kerala and Punjab.
- 4) Rajasthan suggested floor of 1.5% in area.
- 5) Uttarakhand suggested using 3-dimensional (3-D) area of States instead of 2-dimensional geographical area.
- 6) Goa, Meghalaya and Sikkim suggested floor of 1% on population.
- 7) Rajasthan suggested using projected population of 2024, instead of population from Census 2011.
- 8) Tamil Nadu suggested using population from Census 1971.
- 9) Chhattisgarh suggested using low population density based on Census 2011.
- 10) Kerala and Odisha suggested using high population density based on Census 2011.
- 11) Chhattisgarh and Meghalaya suggested to include percentage of ST in State's population as per Census 2011.
- 12) Himachal Pradesh and Madhya Pradesh suggested to include percentage of SC and ST in State's population as per Census 2011.
- 13) Odisha suggested including modified population that includes - SC, ST, Old-aged (80+) and widowed population.
- 14) Punjab suggested to give 5% weight to percentage of ST population and 2.5% weight to old-age population (aged 60+), based on Census 2011.
- 15) West Bengal suggested using an index of State's population, with higher weightage to State's SC & ST population as per Census 2011.
- 16) Gujarat and West Bengal suggested to use the share of urban population in total urban population of all States.
- 17) Maharashtra suggested to give 10% weight to share of urban population in total urban population of all States and 10% weight to share of rural population in total rural population of all States.
- 18) Meghalaya suggested using rural dispersion gap defined as rural population per village.
- 19) Tamil Nadu suggested using share of urban population in total population of a State.
- 20) Arunachal Pradesh suggested to include demographic change based on preservation of tribal people, culture and heritage.
- 21) Assam suggested to use a floor value of 2.1 on Total Fertility Rate (TFR) under demographic performance criterion.
- 22) Goa suggested floor value of 1 on TFR.
- 23) Himachal Pradesh suggested using upper and lower bound on TFR scaled by population as per Census 1971.
- 24) Madhya Pradesh suggested using TFR based on NFHS-5 scaled with population as per Census 2011.
- 25) Punjab suggested using inverse of TFR in demographic performance criterion, without multiplying it with population.
- 26) Rajasthan suggested to give 5% weight to TFR based on NFHS-5 multiplied with population as per 1971 Census and 7.5% weight to change in TFR based on NFHS-4 and NFHS-5.
- 27) Goa suggested taking income distance from the State with the highest per capita income (without removing outliers).
- 28) Karnataka suggested taking square root of per capita income distance before multiplying it with population, and per capita income distance should be calculated from average per capita income of top 3 States.
- 29) Maharashtra suggested excluding district domestic products of outlier districts from State's GSDP for the purpose of calculating per capita income distance.
- 30) Rajasthan suggested to include State's share of SECC deprived households with 5% weight by reducing income distance's weight, upon FC's discretion.
- 31) Tamil Nadu suggested using real income of States calculated using CPI-AL as price deflator under income distance criterion.
- 32) Andhra Pradesh suggested to give 5% weight to share of State's dense forest cover (very dense & moderately dense forest) in total dense forest cover of all States and 15% weight to change in dense forest cover over 10 years.
- 33) Assam and Madhya Pradesh suggested to include Open Forest (OF) along-with Very Dense Forest (VDF) and Moderately Dense Forest (MDF).
- 34) Goa suggested to introduce floor of 1% in forest cover.
- 35) Himachal Pradesh suggested to give 2.5% weight to dense forest cover, 5% weight to initiatives taken for Green Credit Programme, and 5% weight to forest cover as proportion of total geographical area under this criterion.
- 36) Jharkhand and Manipur suggested to use total forest cover (VDF, MDF and OF) as proportion of total geographical area of State.
- 37) Nagaland suggested to use forest cover with 3% ceiling value excluding the States- Chhattisgarh and Arunachal Pradesh.
- 38) Telangana suggested to use change in forest cover over 5 years.
- 39) Uttar Pradesh suggested to use total forest cover including - VDF, MDF, OF and Tree cover.
- 40) Uttarakhand suggested to use modified forest cover criterion viz. State's dense forest cover as proportion of State's geographical area wherein very dense forest cover is given twice the weight of moderately dense forest while calculating State's Forest cover (VDF + MDF).
- 41) Arunachal Pradesh suggested to use a forest and ecology index based on State-wise data on carbon sink and forest cover.
- 42) Rajasthan suggested to use forest and ecology composite indicator based on State-wise data on wasteland area, water scarcity and forest cover.
- 43) Tamil Nadu suggested forest and ecology index based on State-wise data on wetlands, coastline and renewable energy's installed capacity.

- 44) Goa and Punjab suggested to use tax-to GSDP ratio without multiplying it with population under tax effort criterion.
- 45) Gujarat suggested using State's improvement in revenue receipt to revenue expenditure ratio as compared to all States' average.
- 46) Meghalaya suggested to use capital outlay as proportion of total expenditure as a criterion.
- 47) Odisha suggested to reward States having revenue surplus by introducing State's revenue deficit (surplus) as proportion of GSDP as a criterion.
- 48) Uttarakhand suggested fiscal discipline index based on 5-year averaged ratio of revenue receipt and revenue expenditure, weighted by population as per Census 2011.
- 49) Haryana suggested to include a criterion that captures revenue loss due to introduction of GST.
- 50) Assam and Madhya Pradesh suggested using State's multi-dimensionally poor index (MDPI) value (as per NFHS-5) weighted by its population as per Census 2011.
- 51) Bihar and Gujarat suggested including MDPI based poor population share in total poor population of all States, based on NFHS-5 data.
- 52) Chhattisgarh suggested including MDPI poor population (NFHS-5) as proportion of total population of State as a criterion.
- 53) Himachal Pradesh suggested using a composite indicator of socio-economic indicators like health, education, rural electrification, self-employment etc.
- 54) Goa and Mizoram suggested using a Sustainable Development index based on SDG Composite score given by NITI Aayog.
- 55) Gujarat suggested constructing sustainable development index using data on - micro irrigation area, water management and renewable energy.
- 56) Maharashtra suggested using renewable energy share in total energy consumption, to States' capture efforts for sustainable development.
- 57) Sikkim suggested to use an index based on change in SDG score (NITI Aayog report) from 2018 to 2023.
- 58) Andhra Pradesh suggested including State's contribution of agriculture gross value added (GVA) to total GVA of agriculture sector as a criterion.
- 59) Chhattisgarh suggested including State's contribution of mining GVA to total GVA of mining sector.
- 60) Maharashtra suggested to introduce incremental increase in GSDP as a share of incremental increase in India's GDP in last 10 years as a criterion.
* Meghalaya suggested using reduction in Infant Mortality Rate (IMR) and Maternal Mortality Rate (MMR) in place of TFR in demographic performance, however no weight was suggested for this criterion.
** Nagaland suggested incorporating disability index using multiple development indicators, however no weight was suggested for this criterion.

Annexure 10.1**Details of OSR Generated by RLBs (₹ crore)**

State	2019-20	2020-21	2021-22	2022-23	2023-24
Andhra Pradesh	1,536.75	1,413.05	1,385.19	1,712.05	1,315.01
Arunachal Pradesh	0.00	0.00	0.00	0.00	0.00
Assam	42.08	81.03	35.95	42.22	44.79
Bihar	53.50	53.50	53.11	52.45	55.39
Chhattisgarh	71.86	50.49	58.32	78.01	89.46
Goa	53.18	52.24	67.91	85.26	96.60
Gujarat	348.61	325.38	363.87	347.90	435.70
Haryana	480.43	353.36	634.04	691.67	1,104.85
Himachal Pradesh	124.66	154.94	141.27	163.71	157.18
Karnataka	1,891.00	2,106.08	3,156.80	2,415.74	2,792.42
Kerala	816.71	821.43	1,674.10	1,831.82	2,330.09
Madhya Pradesh	160.47	132.69	182.50	148.68	233.78
Maharashtra	3,906.52	3,416.93	4,146.94	4,311.55	4,744.93
Manipur	0.39	0.51	0.24	0.18	0.08
Odisha	65.60	55.41	52.60	63.92	74.00
Punjab	511.30	531.93	522.26	539.89	559.01
Rajasthan	99.54	109.50	120.44	132.49	145.74
Sikkim	5.75	5.03	5.86	6.86	7.10
Tamil Nadu	855.74	1,152.64	1,396.31	1,520.67	1,195.81
Telangana	487.19	481.09	546.52	521.65	514.91
Tripura	3.12	4.25	3.47	4.15	4.63
Uttar Pradesh	176.67	229.08	243.26	276.00	294.91
Uttarakhand	41.63	37.96	151.15	57.96	56.17
West Bengal	1,503.68	987.12	1,138.06	1,104.68	1,029.48
Total	13,236.37	12,555.64	16,080.17	16,109.50	17,282.01

Source: Data provided by the States on FC-16 portal (as on 31 August 2025)

Note: Jharkhand, Mizoram and Nagaland reported NA and Meghalaya provided only ADCs OSR which have been excluded from the RLBs OSR.

Annexure 10.2**Details of OSR Generated by ULBs (₹ crore)**

State	2019-20	2020-21	2021-22	2022-23	2023-24
Andhra Pradesh	2,177.11	2,400.62	2,637.20	3,227.58	3,247.26
Arunachal Pradesh	4.82	1.75	5.49	9.37	6.84
Assam	205.11	218.67	245.07	348.83	378.68
Bihar	347.75	351.56	416.75	480.62	553.49
Chhattisgarh	477.16	513.03	607.09	701.58	641.30
Goa	97.82	109.97	120.12	145.96	154.05
Gujarat	7,182.95	6,837.77	8,202.62	9,199.82	11,492.31
Haryana	1,045.01	1,061.04	1,415.29	1,443.10	1,841.08
Himachal Pradesh	129.42	123.89	123.56	146.18	150.42
Jharkhand	287.54	258.43	281.43	370.71	410.33
Karnataka	4,872.72	5,011.78	5,582.31	6,557.52	7,120.60
Kerala	1,101.30	1,086.76	1,202.61	1,401.76	1,694.99
Madhya Pradesh	2,940.22	3,020.48	3,434.11	3,650.58	3,811.49
Maharashtra	31,117.63	28,190.46	49,187.85	39,131.25	44,190.21
Manipur	11.11	12.62	10.45	9.43	6.67
Meghalaya	7.63	6.39	6.34	6.98	7.20
Mizoram	7.21	5.96	6.40	10.15	11.57
Nagaland	24.04	24.03	29.28	24.45	26.26
Odisha	373.31	445.19	500.84	628.76	601.67
Punjab	1,190.63	1,238.19	1,408.51	1,657.42	1,704.62
Rajasthan	717.45	728.34	1,131.42	1,575.39	1,792.44
Sikkim	14.24	11.05	13.29	17.78	18.64
Tamil Nadu	5,547.18	4,957.21	5,537.86	7,621.83	8,247.56
Telangana	3,563.40	3,784.63	4,151.41	4,988.69	4,916.95
Tripura	45.82	54.49	65.44	48.86	59.91
Uttar Pradesh	2,207.06	2,328.68	2,528.49	3,000.86	3,387.42
Uttarakhand	163.44	162.93	173.79	256.43	308.42
West Bengal	2,483.40	2,531.84	2,456.70	3,210.06	3,721.84
Total	68,342.48	65,477.75	91,481.73	89,871.94	1,00,504.21

Source: Data collected by FC-16 for ULBs on Cityfinance.in as on 28 August 2025 pertaining to 4,621 ULBs (96 per cent of total ULBs)

Annexure 10.3**Inter se Share of States in RLB Grants**

State	Area ('000 Sq. Km)	Area Share (10%)	Rural Population ('000)	Rural Population Share (90%)	Rural Inter se (%)
Andhra Pradesh	162.92	0.53	32,974	3.29	3.82
Arunachal Pradesh	83.74	0.27	1,185	0.12	0.39
Assam	78.44	0.26	30,987	3.09	3.35
Bihar	94.16	0.31	1,16,546	11.62	11.93
Chhattisgarh	135.19	0.44	22,516	2.24	2.68
Goa	3.70	0.01	329	0.03	0.04
Gujarat	196.24	0.64	36,906	3.68	4.32
Haryana	44.21	0.15	17,577	1.75	1.90
Himachal Pradesh	55.67	0.18	6,806	0.68	0.86
Jharkhand	79.72	0.26	30,178	3.01	3.27
Karnataka	191.79	0.63	37,253	3.71	4.34
Kerala	38.85	0.13	6,351	0.63	0.76
Madhya Pradesh	308.25	1.01	63,685	6.35	7.36
Maharashtra	307.71	1.01	65,537	6.53	7.54
Manipur	22.33	0.07	2,213	0.22	0.29
Meghalaya	22.43	0.07	2,734	0.27	0.34
Mizoram	21.08	0.07	563	0.06	0.13
Nagaland	16.58	0.05	1,128	0.11	0.16
Odisha	155.71	0.51	38,064	3.79	4.30
Punjab	50.36	0.17	17,861	1.78	1.95
Rajasthan	342.24	1.12	61,261	6.11	7.23
Sikkim	7.10	0.02	310	0.03	0.05
Tamil Nadu	130.06	0.43	34,701	3.46	3.89
Telangana	112.12	0.37	19,258	1.92	2.29
Tripura	10.49	0.03	2,427	0.24	0.27
Uttar Pradesh	240.93	0.79	1,84,063	18.34	19.13
Uttarakhand	53.48	0.18	7,526	0.75	0.93
West Bengal	88.75	0.29	62,144	6.19	6.48
Total	3,054.25	10.00	9,03,083	90.00	100.00

Source:

1. *Rural population: Population projection 2026 (Oct) – Report of the Technical Group on Population Projections, MoHFW (2020)*
2. *Area: MoSPI*

Annexure 10.4

Inter se Share of States in ULB Grants

State	Urban Population ('000)	Sum of Total Own Revenue of ULBs (crore)	Secondary + Tertiary GSVVA (crore)	Sum of OSR and Urban Population ('000)	Product of OSR Ratio and Urban Population Share (90%)	Urban Population Share (90%)	Product OSR Ratio Share (10%)	Urban Inter se (%)
1	2	3	4	5=3/4	6=5*2	7	8	9=7+8
Andhra Pradesh	20,789	9,112	22,41,646	0.00406	84.40	3.84	0.3519	4.19
Arunachal Pradesh	426	22	69,227	0.00031	0.13	0.08	0.0005	0.08
Assam	5,902	973	8,10,839	0.00120	7.08	1.09	0.0295	1.12
Bihar	16,743	1,451	16,92,268	0.0086	14.40	3.10	0.0601	3.16
Chhattisgarh	8,871	1,950	9,38,597	0.00208	18.45	1.64	0.0769	1.72
Goa	1,274	420	2,12,398	0.00198	2.52	0.24	0.0105	0.25
Gujarat	37,629	28,895	36,74,151	0.00786	295.76	6.96	1.2333	8.19
Haryana	13,914	4,699	21,01,397	0.00224	31.17	2.57	0.1300	2.70
Himachal Pradesh	789	420	4,59,580	0.00091	0.72	0.15	0.0030	0.15
Jharkhand	11,043	1,062	8,88,133	0.00120	13.25	2.04	0.0553	2.10
Karnataka	31,906	19,260	55,04,895	0.00350	111.67	5.90	0.4656	6.37
Kerala	29,912	4,299	24,80,084	0.00173	51.75	5.53	0.2158	5.75
Madhya Pradesh	26,499	10,896	19,44,724	0.00560	148.39	4.90	0.6188	5.52
Maharashtra	64,254	1,32,509	83,49,127	0.01587	1,019.71	11.88	4.2521	16.13
Manipur	1,111	27	86,737	0.00031	0.34	0.21	0.0014	0.21
Meghalaya	720	21	97,432	0.00021	0.15	0.13	0.0006	0.13
Mizoram	714	28	67,478	0.00042	0.30	0.13	0.0013	0.13
Nagaland	1,175	80	76,465	0.00105	1.23	0.22	0.0051	0.23
Odisha	9,213	1,731	13,61,752	0.00127	11.70	1.70	0.0488	1.75
Punjab	13,547	4,771	13,95,528	0.00342	46.33	2.51	0.1932	2.70
Rajasthan	22,796	4,499	26,25,291	0.00171	38.98	4.21	0.1625	4.37
Sikkim	401	50	1,10,076	0.00045	0.18	0.07	0.0008	0.07
Tamil Nadu	42,908	21,407	53,89,198	0.00397	170.34	7.93	0.7103	8.64
Telangana	19,435	14,057	28,91,354	0.00486	94.45	3.59	0.3938	3.98
Tripura	1,850	174	1,05,194	0.00166	3.07	0.34	0.0128	0.35
Uttar Pradesh	59,858	8,917	45,73,548	0.00195	116.72	11.07	0.4867	11.56
Uttarakhand	4,529	739	7,15,777	0.00103	4.66	0.84	0.0194	0.86
West Bengal	38,570	9,389	32,82,245	0.00286	110.31	7.13	0.4600	7.59
Total	4,86,778	2,81,858	5,41,45,139	0.07457	2,398.16	90.00	10.00	100.00

Source: 1. Urban Population: Population Projection 2026 (Oct) – Report of the Technical Group on Population Projections, MoHFW (2020)

2. OSR Data: Data collected by FC-16 for ULBs on City finance as on 28 August 2025 pertaining to 4,621 ULBs (96 per cent of total ULBs)

3. GSVVA Sector Wise Data: Comparable GSVVA estimates from MoSPI

Note:

1. Sum of Total Own Revenue of ULBs: 2021-22 to 2023-24
2. Secondary + Tertiary GSVVA: 2021-22 to 2023-24

Annexure 10.5

State-wise and Year-wise Local Body Grants (₹ crore)

State	2026-27			2027-28			2028-29			2029-30			2030-31			Total	
	RLB	ULB	RLB	ULB	RLB	ULB	RLB	ULB	RLB	ULB	RLB	ULB	RLB	ULB	RLB	ULB	
Andhra Pradesh	2,136	1,562	2,724	2,250	3,521	2,497	3,908	2,772	4,338	3,077	16,627	12,158					
Arunachal Pradesh	218	30	278	43	360	48	399	53	443	59	1,698	233					
Assam	1,873	417	2,388	601	3,088	668	3,427	741	3,804	822	14,580	3,249					
Bihar	6,670	1,178	8,506	1,697	10,995	1,883	12,205	2,091	13,547	2,320	51,923	9,169					
Chhattisgarh	1,498	641	1,911	923	2,470	1,025	2,742	1,138	3,043	1,263	11,664	4,990					
Goa	22	93	29	134	37	149	41	166	45	184	174	726					
Gujarat	2,415	3,053	3,080	4,398	3,982	4,881	4,419	5,418	4,906	6,014	18,802	23,764					
Haryana	1,062	1,006	1,355	1,450	1,751	1,609	1,944	1,786	2,158	1,983	8,270	7,834					
Himachal Pradesh	481	56	613	81	793	89	880	99	977	110	3,744	435					
Jharkhand	1,828	783	2,331	1,127	3,014	1,252	3,345	1,389	3,713	1,542	14,231	6,093					
Karnataka	2,427	2,374	3,094	3,420	4,000	3,797	4,440	4,214	4,928	4,678	18,889	18,483					
Kerala	425	2,143	542	3,087	701	3,427	777	3,804	863	4,222	3,308	16,683					
Madhya Pradesh	4,115	2,057	5,248	2,964	6,783	3,290	7,529	3,652	8,358	4,053	32,033	16,016					
Maharashtra	4,216	6,012	5,376	8,661	6,949	9,614	7,714	10,671	8,562	11,845	32,817	46,803					
Manipur	162	78	207	113	267	125	297	139	329	154	1,262	609					
Meghalaya	190	49	242	70	313	77	348	86	386	95	1,479	377					
Mizoram	73	49	93	70	120	77	133	86	148	95	567	377					
Nagaland	90	86	114	123	147	137	164	152	182	169	697	667					
Odisha	2,404	652	3,066	940	3,963	1,043	4,399	1,158	4,883	1,285	18,715	5,078					
Punjab	1,090	1,006	1,390	1,450	1,797	1,609	1,995	1,786	2,214	1,983	8,486	7,834					
Rajasthan	4,042	1,629	5,155	2,346	6,664	2,605	7,396	2,891	8,210	3,209	31,467	12,680					
Sikkim	28	26	36	38	46	42	51	46	57	51	218	203					
Tamil Nadu	2,175	3,220	2,773	4,639	3,585	5,149	3,980	5,716	4,417	6,345	16,930	25,069					
Telangana	1,280	1,483	1,633	2,137	2,111	2,372	2,343	2,633	2,601	2,923	9,968	11,548					
Tripura	151	130	193	188	249	209	276	232	307	257	1,176	1,016					
Uttar Pradesh	10,695	4,309	13,640	6,207	17,631	6,890	19,571	7,648	21,724	8,489	83,261	33,543					
Uttarakhand	520	321	663	462	857	513	951	569	1,056	632	4,047	2,497					
West Bengal	3,623	2,829	4,620	4,075	5,972	4,524	6,629	5,021	7,359	5,574	28,203	22,023					
Total	55,909	37,272	71,300	53,694	92,166	59,601	1,02,303	66,157	1,13,558	73,433	4,35,236	2,90,157					

Annexure 10.6**RLB Basic and Performance Components (₹ crore)**

State	2026-27			2027-28			2028-29			2029-30			2030-31			For Award Period (2026-27 till 2030-31)		
	Basic	Performance	Basic	Performance	Basic	Performance	Basic	Performance	Basic	Performance	Total Basic	Total Performance	Total Basic	Total Performance	Total Grants RLB			
Andhra Pradesh	2,136	0	2,371	353	2,632	889	2,921	987	3,242	1,096	13,302	3,325	16,627	1,698				
Arunachal Pradesh	218	0	242	36	269	91	298	101	331	112	1,358	340						
Assam	1,873	0	2,078	310	2,308	780	2,561	866	2,843	961	11,663	2,917	14,580					
Bihar	6,670	0	7,404	1,102	8,218	2,777	9,122	3,083	10,125	3,422	41,539	10,384	51,923					
Chhattisgarh	1,498	0	1,663	248	1,846	624	2,049	693	2,275	768	9,331	2,333	11,664					
Goa	22	0	25	4	28	9	31	10	34	11	140	34	174					
Gujarat	2,415	0	2,681	399	2,976	1,006	3,303	1,116	3,667	1,239	15,042	3,760	18,802					
Haryana	1,062	0	1,179	176	1,309	442	1,453	491	1,613	545	6,616	1,654	8,270					
Himachal Pradesh	481	0	534	79	593	200	658	222	730	247	2,996	748	3,744					
Jharkhand	1,828	0	2,029	302	2,253	761	2,500	845	2,775	938	11,385	2,846	14,231					
Karnataka	2,427	0	2,693	401	2,990	1,010	3,318	1,122	3,683	1,245	15,111	3,778	18,889					
Kerala	425	0	472	70	524	177	581	196	645	218	2,647	661	3,308					
Madhya Pradesh	4,115	0	4,568	680	5,070	1,713	5,627	1,902	6,247	2,111	25,627	6,406	32,033					
Maharashtra	4,216	0	4,679	697	5,194	1,755	5,766	1,948	6,399	2,163	26,254	6,563	32,817					
Manipur	162	0	180	27	199	68	222	75	246	83	1,009	253	1,262					
Meghalaya	190	0	211	31	234	79	260	88	288	98	1,183	296	1,479					
Mizoram	73	0	81	12	90	30	99	34	110	38	453	114	567					
Nagaland	90	0	99	15	110	37	122	42	136	46	557	140	697					
Odisha	2,404	0	2,669	397	2,962	1,001	3,288	1,111	3,650	1,233	14,973	3,742	18,715					
Punjab	1,090	0	1,210	180	1,343	454	1,491	504	1,655	559	6,789	1,697	8,486					
Rajasthan	4,042	0	4,487	668	4,980	1,684	5,528	1,868	6,136	2,074	25,173	6,294	31,467					
Sikkim	28	0	31	5	34	12	38	13	43	14	174	44	218					
Tamil Nadu	2,175	0	2,414	359	2,679	906	2,975	1,005	3,301	1,116	13,544	3,386	16,930					
Telangana	1,280	0	1,421	212	1,578	533	1,751	592	1,944	657	7,974	1,994	9,968					
Tripura	151	0	168	25	186	63	206	70	230	77	941	235	1,176					
Uttar Pradesh	10,695	0	11,872	1,768	13,177	4,454	14,628	4,943	16,236	5,488	66,608	16,653	83,261					
Uttarakhand	520	0	577	86	640	217	711	240	789	267	3,237	810	4,047					
West Bengal	3,623	0	4,021	599	4,463	1,509	4,955	1,674	5,500	1,859	22,562	5,641	28,203					
Total	55,909	0	62,059	9,241	68,885	23,281	76,462	25,841	84,873	28,685	3,48,188	87,048	4,35,236					

Annexure 10.7

ULB Basic and Performance Components (₹ crore)

State	2026-27		2027-28		2028-29		2029-30		2030-31		For Award Period (2026-27 till 2030-31)		
	Basic	Performance	Basic	Performance	Basic	Performance	Basic	Performance	Total Basic Grant	Total Performance Grant	Total Basic Grant	Total Performance Grant	
Andhra Pradesh	1,562	0	1,734	516	1,924	573	2,136	636	2,371	706	9,727	2,431	12,158
Arunachal Pradesh	30	0	33	10	37	11	41	12	45	14	186	47	233
Assam	417	0	463	138	514	154	571	170	633	189	2,598	651	3,249
Bihar	1,178	0	1,307	390	1,451	432	1,611	480	1,788	532	7,335	1,834	9,169
Chhattisgarh	641	0	711	212	790	235	877	261	973	290	3,992	998	4,990
Goa	93	0	103	31	115	34	128	38	142	42	581	145	726
Gujarat	3,053	0	3,388	1,010	3,761	1,120	4,175	1,243	4,634	1,380	19,011	4,753	23,764
Haryana	1,006	0	1,117	333	1,240	369	1,376	410	1,528	455	6,267	1,567	7,834
Himachal Pradesh	56	0	63	18	68	21	76	23	85	25	348	87	435
Jharkhand	783	0	869	258	964	288	1,070	319	1,188	354	4,874	1,219	6,093
Karnataka	2,374	0	2,635	785	2,926	871	3,247	967	3,604	1,074	14,786	3,697	18,483
Kerala	2,143	0	2,379	708	2,641	786	2,931	873	3,253	969	13,347	3,336	16,683
Madhya Pradesh	2,057	0	2,284	680	2,535	755	2,814	838	3,123	930	12,813	3,203	16,016
Maharashtra	6,012	0	6,673	1,988	7,408	2,206	8,222	2,449	9,127	2,718	37,442	9,361	46,803
Manipur	78	0	87	26	96	29	107	32	119	35	487	122	609
Meghalaya	49	0	54	16	59	18	66	20	74	21	302	75	377
Mizoram	49	0	54	16	59	18	66	20	74	21	302	75	377
Nagaland	86	0	95	28	106	31	117	35	130	39	534	133	667
Odisha	652	0	724	216	804	239	892	266	990	295	4,062	1,016	5,078
Punjab	1,006	0	1,117	333	1,240	369	1,376	410	1,528	455	6,267	1,567	7,834
Rajasthan	1,629	0	1,808	538	2,007	598	2,228	663	2,473	736	10,145	2,535	12,680
Sikkim	26	0	29	9	32	10	36	10	39	12	162	41	203
Tamil Nadu	3,220	0	3,574	1,065	3,965	1,182	4,404	1,312	4,889	1,456	20,054	5,015	25,069
Telangana	1,483	0	1,647	490	1,828	544	2,029	604	2,252	671	9,239	2,309	11,548
Tripura	130	0	145	43	161	48	179	53	198	59	813	203	1,016
Uttar Pradesh	4,309	0	4,783	1,424	5,309	1,581	5,893	1,755	6,541	1,948	26,835	6,708	33,543
Uttarakhand	321	0	356	106	395	118	438	131	487	145	1,997	500	2,497
West Bengal	2,829	0	3,140	935	3,486	1,038	3,869	1,152	4,295	1,279	17,619	4,404	22,023
Total	37,272	0	41,372	12,322	45,923	13,678	50,975	15,182	56,583	16,850	2,32,125	58,032	2,90,157

Annexure 10.8

RLB Performance Components (₹ crore)

State	2026-27			2027-28			2028-29			2029-30			2030-31			For Award Period (2026-27 till 2030-31)	
	RLB	State	RLB	State	RLB	State	RLB	State	RLB	State	RLB	State	Total RLB	Total State			
Andhra Pradesh	0	0	0	353.0	497.0	392.0	552.0	435.0	613.5	482.5			1,662.5	1,662.5			
Arunachal Pradesh	0	0	0	36.0	51.0	40.0	57.0	44.0	62.0	50.0			170.0	170.0			
Assam	0	0	0	310.0	436.0	344.0	485.0	381.0	537.5	423.5			1,458.5	1,458.5			
Bihar	0	0	0	1,102.0	1,554.0	1,223.0	1,725.0	1,358.0	1,913.0	1,509.0			5,192.0	5,192.0			
Chhattisgarh	0	0	0	248.0	349.0	275.0	388.0	305.0	429.5	338.5			1,166.5	1,166.5			
Goa	0	0	0	4.0	5.0	4.0	6.0	4.0	6.0	5.0			17.0	17.0			
Gujarat	0	0	0	399.0	563.0	443.0	624.0	492.0	693.0	546.0			1,880.0	1,880.0			
Haryana	0	0	0	176.0	247.0	195.0	275.0	216.0	305.0	240.0			827.0	827.0			
Himachal Pradesh	0	0	0	79.0	112.0	88.0	124.0	98.0	138.0	109.0			374.0	374.0			
Jharkhand	0	0	0	302.0	426.0	335.0	473.0	372.0	524.0	414.0			1,423.0	1,423.0			
Karnataka	0	0	0	401.0	565.0	445.0	627.0	495.0	697.0	548.0			1,889.0	1,889.0			
Kerala	0	0	0	70.0	99.0	78.0	110.0	86.0	121.5	96.5			330.5	330.5			
Madhya Pradesh	0	0	0	680.0	958.0	755.0	1,064.0	838.0	1,181.0	930.0			3,203.0	3,203.0			
Maharashtra	0	0	0	697.0	982.0	773.0	1,090.0	858.0	1,209.5	953.5			3,281.5	3,281.5			
Manipur	0	0	0	27.0	38.0	30.0	42.0	33.0	46.5	36.5			126.5	126.5			
Meghalaya	0	0	0	31.0	44.0	35.0	49.0	39.0	55.0	43.0			148.0	148.0			
Mizoram	0	0	0	12.0	17.0	13.0	19.0	15.0	21.0	17.0			57.0	57.0			
Nagaland	0	0	0	15.0	21.0	16.0	23.0	19.0	26.0	20.0			70.0	70.0			
Odisha	0	0	0	397.0	560.0	441.0	621.0	490.0	690.0	543.0			1,871.0	1,871.0			
Punjab	0	0	0	180.0	254.0	200.0	282.0	222.0	312.5	246.5			848.5	848.5			
Rajasthan	0	0	0	668.0	942.0	742.0	1,045.0	823.0	1,160.0	914.0			3,147.0	3,147.0			
Sikkim	0	0	0	5.0	7.0	5.0	7.0	6.0	8.0	6.0			22.0	22.0			
Tamil Nadu	0	0	0	359.0	507.0	399.0	562.0	443.0	624.0	492.0			1,693.0	1,693.0			
Telangana	0	0	0	212.0	298.0	235.0	331.0	261.0	368.0	289.0			997.0	997.0			
Tripura	0	0	0	25.0	35.0	28.0	39.0	31.0	43.5	33.5			117.5	117.5			
Uttar Pradesh	0	0	0	1,768.0	2,491.0	1,963.0	2,765.0	2,178.0	3,070.5	2,417.5			8,326.5	8,326.5			
Uttarakhand	0	0	0	86.0	121.0	96.0	134.0	106.0	150.0	117.0			405.0	405.0			
West Bengal	0	0	0	599.0	844.0	665.0	936.0	738.0	1,040.5	818.5			2,820.5	2,820.5			
Total	0	0	0	9,241.0	13,023.0	10,258.0	14,455.0	11,386.0	16,046.0	12,639.0			43,524.0	43,524.0			

Annexure 10.9

ULB Performance Components (₹ crore)

State	2026-27			2027-28			2028-29			2029-30			2030-31			For Award Period (2026-27 till 2030-31)	
	ULB	State	ULB	State	ULB	State	ULB	State	ULB	State	ULB	State	Total ULB	Total State			
Andhra Pradesh	0	0	258.0	258.0	286.5	286.5	318.0	318.0	353.0	353.0	353.0	353.0	1,215.5	1,215.5			
Arunachal Pradesh	0	0	5.0	5.0	5.5	5.5	6.0	6.0	7.0	7.0	7.0	7.0	23.5	23.5			
Assam	0	0	69.0	69.0	77.0	77.0	85.0	85.0	94.5	94.5	94.5	94.5	325.5	325.5			
Bihar	0	0	195.0	195.0	216.0	216.0	240.0	240.0	266.0	266.0	266.0	266.0	917.0	917.0			
Chhattisgarh	0	0	106.0	106.0	117.5	117.5	130.5	130.5	145.0	145.0	145.0	145.0	499.0	499.0			
Goa	0	0	15.5	15.5	17.0	17.0	19.0	19.0	21.0	21.0	21.0	21.0	72.5	72.5			
Gujarat	0	0	505.0	505.0	560.0	560.0	621.5	621.5	690.0	690.0	690.0	690.0	2,376.5	2,376.5			
Haryana	0	0	166.5	166.5	184.5	184.5	205.0	205.0	227.5	227.5	227.5	227.5	783.5	783.5			
Himachal Pradesh	0	0	9.0	9.0	10.5	10.5	11.5	11.5	12.5	12.5	12.5	12.5	43.5	43.5			
Jharkhand	0	0	129.0	129.0	144.0	144.0	159.5	159.5	177.0	177.0	177.0	177.0	609.5	609.5			
Karnataka	0	0	392.5	392.5	435.5	435.5	483.5	483.5	537.0	537.0	537.0	537.0	1,848.5	1,848.5			
Kerala	0	0	354.0	354.0	393.0	393.0	436.5	436.5	484.5	484.5	484.5	484.5	1,668.0	1,668.0			
Madhya Pradesh	0	0	340.0	340.0	377.5	377.5	419.0	419.0	465.0	465.0	465.0	465.0	1,601.5	1,601.5			
Maharashtra	0	0	994.0	994.0	1,103.0	1,103.0	1,224.5	1,224.5	1,359.0	1,359.0	1,359.0	1,359.0	4,680.5	4,680.5			
Manipur	0	0	13.0	13.0	14.5	14.5	16.0	16.0	17.5	17.5	17.5	17.5	61.0	61.0			
Meghalaya	0	0	8.0	8.0	9.0	9.0	10.0	10.0	10.5	10.5	10.5	10.5	37.5	37.5			
Mizoram	0	0	8.0	8.0	9.0	9.0	10.0	10.0	10.5	10.5	10.5	10.5	37.5	37.5			
Nagaland	0	0	14.0	14.0	15.5	15.5	17.5	17.5	19.5	19.5	19.5	19.5	66.5	66.5			
Odisha	0	0	108.0	108.0	119.5	119.5	133.0	133.0	147.5	147.5	147.5	147.5	508.0	508.0			
Punjab	0	0	166.5	166.5	184.5	184.5	205.0	205.0	227.5	227.5	227.5	227.5	783.5	783.5			
Rajasthan	0	0	269.0	269.0	299.0	299.0	331.5	331.5	368.0	368.0	368.0	368.0	1,267.5	1,267.5			
Sikkim	0	0	4.5	4.5	5.0	5.0	5.0	5.0	6.0	6.0	6.0	6.0	20.5	20.5			
Tamil Nadu	0	0	532.5	532.5	591.0	591.0	656.0	656.0	728.0	728.0	728.0	728.0	2,507.5	2,507.5			
Telangana	0	0	245.0	245.0	272.0	272.0	302.0	302.0	335.5	335.5	335.5	335.5	1,154.5	1,154.5			
Tripura	0	0	21.5	21.5	24.0	24.0	26.5	26.5	29.5	29.5	29.5	29.5	101.5	101.5			
Uttar Pradesh	0	0	712.0	712.0	790.5	790.5	877.5	877.5	974.0	974.0	974.0	974.0	3,354.0	3,354.0			
Uttarakhand	0	0	53.0	53.0	59.0	59.0	65.5	65.5	72.5	72.5	72.5	72.5	250.0	250.0			
West Bengal	0	0	467.5	467.5	519.0	519.0	576.0	576.0	639.5	639.5	639.5	639.5	2,202.0	2,202.0			
Total	0	0	6,161.0	6,161.0	6,839.0	6,839.0	7,591.0	7,591.0	8,425.0	8,425.0	8,425.0	8,425.0	29,016.0	29,016.0			

Annexure 10.10

Conditions of Basic and Performance Grants

Entry Level Conditions	Applicable to	2026-27	2027-28	2028-29	2029-30	2030-31
Duly elected local bodies	State Government					
Online public availability of Audited Accounts of (T-2 th Financial year and Provisional accounts of (T-1) th Financial year to avail LB grants of T th year.	Local Bodies					
Constitution of SFCs, and laying of SFC report and its Action Taken Report (ATR) within six months of SFC report submission to State	State Government					
Performance Conditions	Applicable to	2026-27	2027-28	2028-29	2029-30	2030-31
The States would be required to transfer a matching grant of minimum 20 per cent of the Central Finance Commission's basic grants to Local Bodies	State Government					
Annual increase in OSR to be at least 5 per cent	Urban Local Bodies					
Increase in OSR by 2.5 per cent and exceeding the minimum OSR slab for GPs, 75 per cent GPs qualifying the performance criteria for BPs and an increase of 2.5 per cent for DPs	Rural Local Bodies					

Special Infrastructure Component: Eligible Cities

City	State	Population (Census 2011)
Pune	Maharashtra	31,24,458
Jaipur	Rajasthan	30,46,163
Lucknow	Uttar Pradesh	28,17,105
Kanpur	Uttar Pradesh	27,65,348
Nagpur	Maharashtra	24,05,665
Indore	Madhya Pradesh	19,64,086
Bhopal	Madhya Pradesh	17,98,218
Vishakhapatnam	Andhra Pradesh	17,28,128
Patna	Bihar	16,84,222
Vadodara	Gujarat	16,70,806
Ludhiana	Punjab	16,18,879
Faridabad	Haryana	14,14,050
Rajkot	Gujarat	12,86,678
Dhanbad	Jharkhand	11,62,472
Amritsar	Punjab	11,32,383
Howrah	West Bengal	10,77,075
Ranchi	Jharkhand	10,73,427
Coimbatore	Tamil Nadu	10,50,721
Vijayawada	Andhra Pradesh	10,34,358
Jodhpur	Rajasthan	10,33,756
Madurai	Tamil Nadu	10,17,865
Raipur	Chhattisgarh	10,10,433

Annexure 10.12**List of States Forming Their SFCs after Recommendations of the FC-15**

State	SFC Constituted on
Andhra Pradesh (5th SFC)	March, 2023
Arunachal Pradesh (3rd SFC)	December, 2024
Assam (7th SFC)	July, 2024
Chhattisgarh (4th SFC)	July, 2021
Gujarat (4th SFC)	November, 2024
Himachal Pradesh (7th SFC)	March, 2024
Jharkhand (5th SFC)	January, 2024
Karnataka (5th SFC)	October, 2023
Kerala (7th SFC)	September, 2024
Maharashtra (6th SFC)	April, 2025
Mizoram (2nd SFC)	April, 2021
Nagaland (4th SFC)	October, 2024
Odisha (6th SFC)	January, 2025
Rajasthan (6th SFC)	April, 2021
Sikkim (6th SFC)	June, 2022
Telangana (2nd SFC)	February, 2024
Uttar Pradesh (6th SFC)	January, 2024
Uttarakhand (6th SFC)	January, 2025
West Bengal (6th SFC)	December, 2024

Source: Indian Institute of Public Administration compilation from various SFC reports (April 2025)

Methodology of Disaster Risk Index

The Disaster Risk Index (DRI) is a function of Hazard, Exposure and Vulnerability. Hazard refers to the possible future occurrence of natural or human-induced physical events that may have adverse effects on vulnerable and exposed elements. Exposure refers to the inventory of elements in an area in which hazard events may occur. Vulnerability refers to the propensity of exposed elements such as human beings, their livelihoods, and assets to suffer adverse effects when impacted by hazard events. FC-16's methodology to calculate DRI considers all three pillars – Hazard, Exposure and Vulnerability.

Hazards

A comprehensive and contextually relevant approach to hazard identification has been adopted, covering a wide range of hydro-meteorological and geological hazards prevalent in India. Specifically, the Commission considered cyclones, floods, droughts, landslides, earthquakes, cloudbursts, hailstorms and cold waves – eight of the twelve disasters notified at the national level by the Union Government. The availability of reliable, State-disaggregated data from official sources and national repositories informed the selection of these hazards.

In addition to the above eight disasters, heat waves and lightning have been included as part of our assessment in the State-specific disaster category. While these events are currently classified as State-specific hazards due to their localised nature, their increasing frequency, severity and geographic spread across multiple States indicate the need to consider them for future inclusion in the list of nationally notified disasters.

A structured and objective scoring framework has been adopted to estimate hazard scores for each State. The raw hazard values were classified into five ordinal risk classes and assigned scores of 3, 6, 9, 12 and 15, respectively. These scores reflect increasing levels of hazard intensity across States.

For the classification of hazard data into these ordinal risk classes, the quintile classification was used and calculated the breaks at 20, 40, 60 and 80 percentiles, respectively. This approach ensures that each class contains approximately an equal number of States. This approach is useful for comparative ranking across a fixed number of entities (such as States) and its ability to effectively distinguish the relative risk profile of States.

The score of each hazard is then summed after applying weightages based on disaster wise expenditure from the NDMIS – Flood (50 per cent), Drought (15 per cent), Cyclone (7 per cent), Landslide (5 per cent), State-Specific Disasters (15 per cent), Earthquake (2 per cent), hailstorm (2 per cent), Cold wave (2 per cent) and Cloud Burst (2 per cent). While the share of the reported expenditure for certain disasters is less, the weight applied to the latter four disasters and to landslides has been increased to 2 per cent each and 5 per cent, respectively, to give them their fair share in the hazard calculation.

Flood

Floods in India arise primarily from three distinct sources: (i) riverine flooding, which largely affects the extensive floodplains of northern and eastern India; (ii) intense rainfall during cyclones, which impacts coastal States and adjoining inland regions; and (iii) flash floods, often triggered by heavy and very heavy rainfall events, particularly in hilly and urbanised areas.

To assess flood hazard across States in a comprehensive manner, two complementary datasets has been utilised. First, flood inundation data was used from the Central Water Commission (CWC)¹, which

¹ <https://www.pib.gov.in/PressReleaseIframePage.aspx?PRID=2037094>

measures the spatial extent of flood-affected areas in each State. This indicator captures the total area affected (in square kilometres) and provides insights into the geographic distribution and severity of flood events during the period 1986 - 2022.

Second, records of extreme rainfall occurrences were used from the India Meteorological Department (IMD) for the period 2011–2023². Based on IMD's classification, a 'heavy rainfall day' is defined as one in which rainfall exceeds 64.5 mm but remains below 115.5 mm, while a 'very heavy rainfall day' refers to days with rainfall exceeding 115.5 mm. The frequency of such events for each State was calculated over the last decade, thereby capturing the intensity and recurrence of extreme rainfall patterns contributing to flood risk. The scores of both these parameters are added, assigning a weight of 80 per cent to CWC data and 20 per cent to IMD data.

Drought

Drought remains one of the most pervasive and recurrent natural hazards in India, exerting far-reaching impacts on agriculture, water availability, rural livelihoods and food security. With nearly half of the country's net sown area being rainfed, droughts pose a significant risk to agricultural productivity and rural incomes and can have cascading effects on broader economic growth.

Multiple interrelated factors, including deficient seasonal rainfall, delayed onset or early withdrawal of the southwest monsoon, and erratic intra-seasonal rainfall distribution, typically trigger drought events in India.

To assess drought hazard across States, data on the area affected by drought (in hectares) during both kharif and rabi cropping seasons was sourced from the Ministry of Agriculture and Farmers' Welfare. The dataset spans the period from 2011 to 2024. And this metric serves as a reliable indicator of spatial and seasonal variability in drought exposure and provides a basis for comparative assessment of drought risk across States.

Cyclone

Cyclonic storms in India primarily originate over the Bay of Bengal and the Arabian Sea, impacting both the eastern and western coastlines. Given India's extensive and densely populated coastline, the risks posed by tropical cyclones remain substantial.

To quantify cyclone-related hazards, the return period (in years) for cyclonic storms passing annually within a 50 nautical mile radius of a given location was used. The return period refers to the expected frequency with which cyclonic storms of a particular intensity are likely to occur within a defined buffer zone. This data was obtained from the IMD which provides a probabilistic measure of cyclone exposure across States, and the data pertains to the period 1961-2020³.

Landslide

Landslides constitute a major geo-hazard in India, with recurrent occurrences across the Himalayan region, parts of the Western Ghats, and the Northeastern States. A combination of intense rainfall, seismic activity, and anthropogenic factors such as deforestation, slope destabilisation and unregulated construction on fragile terrains typically triggers these events.

Emerging evidence suggests that the impacts of climate change – including the intensification of rainfall patterns, accelerated glacial melt in mountainous regions, and an increase in the frequency of extreme

² https://imdpune.gov.in/cmpg/Griddata/Rainfall_25_NetCDF.html

³ https://imdpune.gov.in/hazardatlas/cyclonenew_p1961_2020.html

weather events – are likely to further exacerbate landslide occurrences in the coming years. Moreover, expanding urbanisation and infrastructure development in ecologically sensitive and geologically unstable regions have significantly increased exposure and vulnerability to landslide risks.

For the purpose of landslide hazard assessment, the National Landslide Susceptibility Mapping data from the Geological Survey of India⁴ was used. This classification identifies areas as ‘Moderately Affected’ or ‘Highly Affected’ based on terrain stability, recorded events, and geophysical characteristics. The dataset spans the period 2016-2023 and enables State-level comparative assessment of landslide-prone zones for risk analysis and planning.

Earthquake

Although earthquakes occur less frequently compared to other natural hazards, they pose a substantial risk in India due to their potential to cause catastrophic damage and large-scale loss of life. A significant portion of the Indian subcontinent falls within moderate to high seismic zones, particularly the Himalayan belt, the Indo-Gangetic Plain, parts of Gujarat and Maharashtra, and the Northeastern States.

India’s seismic vulnerability arises primarily from the tectonic interaction between the Indian Plate and the Eurasian Plate. The persistent northward movement of the Indian Plate results in the accumulation of stress along geological fault lines, which is periodically released as seismic activity. This geodynamic process underpins the elevated seismic risk in several regions of the country.

The risks associated with earthquakes are further compounded by rapid urbanisation and inadequate enforcement of earthquake-resistant building norms, particularly in densely populated and infrastructure-intensive urban centres. These factors significantly increase the exposure and vulnerability of people and physical assets to seismic events.

To assess earthquake hazard across States, the Seismic Zonation Map prepared by the Bureau of Indian Standards for the year 2024 was used and the data related to the number of earthquake events between 2013 and 2023 as obtained from the National Centre of Seismology (NCoS)⁵. The zonation map classifies regions based on the expected intensity of seismic activity and provides a consistent basis for evaluating seismic risk at the national scale. The data from NCoS provides the historical number of earthquake events for a State along with the magnitude. The data on both these parameters are assigned a weightage of 2 per cent, 4 per cent, 6 per cent, 8 per cent and 10 per cent based on levels of seismic zonation and magnitude, respectively. These are then averaged to arrive at the earthquake score.

Hailstorm

Hailstorms, while localised in nature, pose a significant hazard to agriculture, infrastructure, and property, particularly in the northern and central regions of India. Crops such as wheat, mustard, and various horticultural produce are especially vulnerable to hail-induced damage, often resulting in considerable economic losses for farming communities.

A hailstorm is a severe convective weather event characterised by the formation and descent of solid ice particles-known as hailstones-from cumulonimbus clouds. Scientifically, hailstones are defined as precipitation particles with a diameter of at least 5 millimetres. Their size and impact potential are determined by the intensity of the storm, prevailing atmospheric instability, and the presence of wind shear. Hailstorms typically occur in regions experiencing strong thermal gradients and high moisture availability and are commonly associated with severe thunderstorms.

⁴ <https://www.gsi.gov.in/webcenter/portal/OCBIS/pageQuickLinks/pageNLSM>

⁵ <https://riseq.seismo.gov.in/riseq/earthquake>

There is growing evidence to suggest that the frequency and severity of hailstorm events may be increasing in certain regions, influenced by changes in climatic conditions. Such variability has added to the unpredictability of hailstorm events and amplified their impacts on climate-sensitive sectors like agriculture.

For the purpose of hazard assessment, the annual number of hailstorm days across states was considered based on data from the IMD for the period 2011–2023⁶. This indicator provides a consistent temporal measure of hailstorm exposure at the State level.

Cold Wave

Cold waves constitute a significant seasonal hazard in India, predominantly impacting the northern plains, central regions, and parts of northwestern India during the winter months. These events are characterised by a sudden and sustained drop in minimum temperatures, posing heightened risks to human health – particularly among vulnerable populations such as the elderly, children, and outdoor workers.

Cold wave events often coincide with dense fog conditions, compounding risks related to public health, transportation, and economic productivity. There is emerging evidence that climate variability has rendered cold wave patterns more erratic in recent years, with unpredictable onset and duration.

For the purpose of cold wave hazard assessment, the total number of disastrous cold wave days annually was considered, sourced from the IMD Atlas for the period 1969–2019⁷.

As per the definition by the IMD, a Cold Wave is declared based on the following criteria.

- The minimum temperature must reach $\leq 10^{\circ}\text{C}$ or less in the plains, $\leq 15^{\circ}\text{C}$ for coastal areas, and 0°C or less in hilly regions.
- In addition, the departure from normal temperature (1981–2010 climatology) should be:
 - -4.5°C to -6.4°C for a cold wave day
 - $\leq -6.4^{\circ}\text{C}$ for a severe cold wave day

If the above criteria are met at least at two stations in a meteorological sub-division for at least two consecutive days, a cold wave or severe cold wave is officially declared on the second day.

Cloudburst

A cloudburst is a sudden, intense rainstorm that results in more than 10 cm of rain in less than an hour over a small area (approximately 10 km²). A hailstorm and thunder can also accompany it. Cloudbursts are common in mountainous areas, especially in the Himalayas. Due to their localised nature, cloudbursts are hard to predict or detect but can unleash sudden, devastating rainfall, leading to flash floods and landslides.

The frequency of cloud burst events has been sourced from the IMD for the period 1982 -2023.

State Specific Disasters (Heat Wave and Lightning)

Heatwave and lightning were considered as State-specific hazards in the present analysis, given their increasing frequency, intensity, and overlapping impacts across several regions of India. Over recent

⁶ <https://imdpune.gov.in/hazardatlas/hailnew.html>

⁷ <https://imdpune.gov.in/hazardatlas/coldnew.html>

decades, both hazards have exhibited an alarming upward trend, with severe implications for public health, livelihoods, and infrastructure.

Heatwave refers to prolonged periods of abnormally high temperatures, often accompanied by elevated humidity, lasting for several consecutive days. With rising global temperatures, heatwaves have emerged as one of the deadliest weather-related hazards in India. The impacts are highly State-specific, with central, northern, and parts of western India experiencing recurrent and severe heatwave events.

For the purpose of heatwave hazard assessment, the total number of disastrous heatwave days annually was used, as reported in the IMD Atlas for the period 1969-2019.⁸

As per the IMD, a heatwave is declared based on the following criteria:

- The maximum temperature must reach $\geq 40^{\circ}\text{C}$ in the plains, $\geq 37^{\circ}\text{C}$ in coastal areas, or $\geq 30^{\circ}\text{C}$ in hilly regions.
- In addition, the departure from normal temperature (1981-2010 climatology) should be:
 - 4.5°C to 6.4°C for a heatwave day
 - $> 6.4^{\circ}\text{C}$ for a severe heatwave day
- If these criteria are met at two or more stations in a meteorological subdivision for at least two consecutive days, a heatwave or severe heatwave is officially declared on the second day.
- Independently, if the maximum temperature reaches $\geq 45^{\circ}\text{C}$ or $\geq 47^{\circ}\text{C}$, a heatwave or severe heatwave is declared outright, regardless of departure from normal.

Lightning, meanwhile, has become another major and growing hazard in India, accounting for one of the highest annual fatality counts among natural hazards. It is primarily associated with convective thunderstorms, which are most frequent during the pre-monsoon (March-May) and monsoon (June-September) seasons.

For lightning hazard assessment, the average number of lightning flashes was used, based on observations from the IMD for the period 2014-2023. The values of both these hazards (Heatwave and Lightning) are averaged to arrive at the State specific disaster score.

Exposure

To estimate exposure to disaster risks, the total projected population for October 2026 was used, sourced from the Technical Group of Population Projections 2020 constituted by the Ministry of Health & Family Welfare⁹. These projections are based on data from the 2011 Census and the Sample Registration System, which provide long-term trends on fertility and mortality. Population projections offer a forward-looking estimate of demographic scenarios, which is critical for assessing potential human exposure to hazard events.

The total projected population is used for exposure as a composite hazard score has been estimated for all the hazards. This means that the total population is expected to be affected by at least one hazard in one way or the other. The population inter se is calculated for all the States. However, smaller States have a share of less than one per cent. To bring all states at a minimum of 1 per cent share, the ratio of

⁸ <https://imdpune.gov.in/hazardatlas/heatnew.html>

⁹ https://mohfw.gov.in/sites/default/files/Population%20Projection%20Report%202011-2036%20-%20upload_compressed_0.pdf

the highest share was scaled to twenty-five and minimum scaled at one. The derived value is exposure score for all the States.

Vulnerability

To assess State-wise vulnerability, per-capita income was considered, which is sourced from the Ministry of Statistics and Programme Implementation. This provides a robust and comprehensive framework for assessing socio-economic vulnerability across states.

The average of per capita income for the years 2018-19 to 2023-24 (excluding COVID-19 year 2020-21) have been taken. The average values are normalised on a scale of 0 - 1 using $\frac{[PCI_{MAX} - PCI]}{[PCI_{MAX} - PCI_{MIN}]}$ where Telangana has the highest per capita income and Bihar the lowest. Fifty percent of the normalised score is then added with 1 to arrive at the vulnerability value. Sikkim and Goa, which have a higher per capita income than Telangana, have been imputed a value of 1.

Final DRI

Finally, Disaster Risk Index arrived by multiplication of Hazard Score, Exposure Score and Vulnerability Score which is presented in *Annexure 11.2*.

Calculation of hazard score (x_i) from raw values (r_i) is as follows

$$x_i = \begin{cases} 0 & r_i = 0 \\ 3 & 0 < r_i \leq P_{20} \\ 6 & P_{20} < r_i \leq P_{40} \\ 9 & if \quad P_{40} < r_i \leq P_{60} \\ 12 & P_{60} < r_i \leq P_{80} \\ 15 & r_i > P_{80} \end{cases}$$

A sample illustration of the methodology for two hazards (x and y) and three States (i , j and k) along with exposure and vulnerability is shown below:

State	Hazard x	Hazard y	Composite Hazard Score (H)	Population Score (E)	Vulnerability Score (V)	DRI
State i	x_i	y_i	$\alpha_x \times x_i + \alpha_y \times y_i$	ap_i	v_i	$H_i \times E_i \times V_i$
State j	x_j	y_j	$\alpha_x \times x_j + \alpha_y \times y_j$	ap_j	v_j	$H_j \times E_j \times V_j$
State k	x_k	y_k	$\alpha_x \times x_k + \alpha_y \times y_k$	ap_k	v_k	$H_k \times E_k \times V_k$

where,

x_i = score of hazard x for State i

y_i = score of hazard y for State i

α_x = NDMIS expenditure weights for hazard x

α_y = NDMIS expenditure weights for hazard y

r_i = raw value of hazard for State i

P_{20} = 20th Percentile score

ap_i = adjusted inter-se population of State i , where $ap_i = \text{ceiling} \left(\frac{p_i}{p_{\max}} \times 25 \right)$

p_i = raw population value of State i

p_{\max} = maximum raw population value

v_i = normalized per-capita income of State i , $v_i = 1 + 0.5 \times \left(\frac{PCI_{\max} - PCI_i}{PCI_{\max} - PCI_{\min}} \right)$

PCI_i = Per-Capita Income of State i

PCI_{\max} = Maximum Per capita Income of State

PCI_{\min} = Minimum Per capita Income of State

H_i = Composite Hazard Score of State i

E_i = Exposure Score of State i

V_i = Vulnerability Score of State i

DRI_i = DRI of State i

Final Allocation for State i = $204401 \left[\frac{0.7 * AE_i}{\sum AE} + \frac{0.3 * DRI_i}{\sum DRI} \right]$

where,

AE_i = Average Expenditure of State

$\sum AE$ = Sum of Average Expenditure of all States

$\sum DRI$ = Sum of DRI of all States

Annexure 11.2**Disaster Risk Index and State-wise Allocation of Disaster Grants of FC-16**

State	Hazard (H)	Exposure (E)	Vulnerability (V)	DRI	Final Allocation (₹ crore)
	Composite Score (Weighted)	Population Score	Per capita Income Score	H×E×V	(70% AE+30% DRI)
Andhra Pradesh	10.73	6	1.178	75.8	8,166
Arunachal Pradesh	5.81	1	1.182	6.9	684
Assam	9.95	4	1.379	54.9	5,825
Bihar	10.68	14	1.500	224.2	18,153
Chhattisgarh	8.21	4	1.332	43.7	3,308
Goa	4.04	1	1.000	4.0	149
Gujarat	9.80	8	1.135	88.9	11,278
Haryana	5.07	4	1.019	20.7	3,896
Himachal Pradesh	7.56	1	1.127	8.5	2,980
Jharkhand	7.70	5	1.414	54.4	3,741
Karnataka	9.65	8	1.004	77.5	8,559
Kerala	8.03	4	1.073	34.5	2,580
Madhya Pradesh	11.30	10	1.364	154.1	15,596
Maharashtra	11.91	14	1.093	182.2	39,492
Manipur	4.73	1	1.395	6.6	288
Meghalaya	4.26	1	1.362	5.8	485
Mizoram	3.78	1	1.163	4.4	315
Nagaland	3.02	1	1.303	3.9	453
Odisha	12.03	5	1.327	79.8	11,866
Punjab	5.09	4	1.214	24.7	3,303
Rajasthan	9.96	9	1.308	117.2	12,281
Sikkim	3.50	1	1.000	3.5	505
Tamil Nadu	9.66	8	1.071	82.8	11,314
Telangana	7.41	4	1.000	29.6	3,699
Tripura	3.08	1	1.303	4.0	395
Uttar Pradesh	11.51	25	1.436	413.2	20,428
Uttarakhand	7.35	2	1.139	16.7	5,504
West Bengal	11.43	11	1.331	167.3	9,158
Total					2,04,401

Annexure 11.3**State-wise Annual SDRF Allocation (₹ crore)**

State	2026-27	2027-28	2028-29	2029-30	2030-31	Total
Andhra Pradesh	1,182	1,241	1,303	1,368	1,439	6,533
Arunachal Pradesh	99	104	109	114	121	547
Assam	843	885	929	975	1,028	4,660
Bihar	2,628	2,759	2,897	3,042	3,196	14,522
Chhattisgarh	479	503	528	554	582	2,646
Goa	22	23	24	25	25	119
Gujarat	1,633	1,715	1,801	1,891	1,982	9,022
Haryana	564	592	622	653	686	3,117
Himachal Pradesh	431	453	476	500	524	2,384
Jharkhand	542	569	597	627	658	2,993
Karnataka	1,239	1,301	1,366	1,434	1,507	6,847
Kerala	374	393	413	434	450	2,064
Madhya Pradesh	2,258	2,371	2,490	2,615	2,743	12,477
Maharashtra	5,718	6,004	6,304	6,619	6,952	31,597
Manipur	42	44	46	48	50	230
Meghalaya	70	74	78	82	84	388
Mizoram	46	48	50	53	55	252
Nagaland	66	69	72	76	79	362
Odisha	1,718	1,804	1,894	1,989	2,088	9,493
Punjab	478	502	527	553	582	2,642
Rajasthan	1,778	1,867	1,960	2,058	2,162	9,825
Sikkim	73	77	81	85	88	404
Tamil Nadu	1,638	1,720	1,806	1,896	1,991	9,051
Telangana	536	563	591	621	648	2,959
Tripura	57	60	63	66	70	316
Uttar Pradesh	2,957	3,105	3,260	3,423	3,597	16,342
Uttarakhand	797	837	879	923	967	4,403
West Bengal	1,326	1,392	1,462	1,535	1,611	7,326
Total	29,594	31,075	32,628	34,259	35,965	1,63,521

Annexure 11.4**State-wise Annual SDMF Allocation (₹ crore)**

State	2026-27	2027-28	2028-29	2029-30	2030-31	Total
Andhra Pradesh	296	311	327	343	356	1,633
Arunachal Pradesh	25	26	27	28	31	137
Assam	211	222	233	245	254	1,165
Bihar	657	690	725	761	798	3,631
Chhattisgarh	120	126	132	139	145	662
Goa	5	5	6	7	7	30
Gujarat	408	428	449	471	500	2,256
Haryana	141	148	155	163	172	779
Himachal Pradesh	108	113	119	125	131	596
Jharkhand	135	142	149	156	166	748
Karnataka	310	326	342	359	375	1,712
Kerala	93	98	103	108	114	516
Madhya Pradesh	564	592	622	653	688	3,119
Maharashtra	1,429	1,500	1,575	1,654	1,737	7,895
Manipur	10	11	12	12	13	58
Meghalaya	18	19	19	20	21	97
Mizoram	11	12	13	13	14	63
Nagaland	16	17	18	19	21	91
Odisha	429	450	473	497	524	2,373
Punjab	120	126	132	139	144	661
Rajasthan	444	466	489	513	544	2,456
Sikkim	18	19	20	21	23	101
Tamil Nadu	410	431	453	476	493	2,263
Telangana	134	141	148	155	162	740
Tripura	14	15	16	17	17	79
Uttar Pradesh	739	776	815	856	900	4,086
Uttarakhand	199	209	219	230	244	1,101
West Bengal	332	349	366	384	401	1,832
Total	7,396	7,768	8,157	8,564	8,995	40,880

Annexure 11.5

Union and State Share of SDRF (₹ crore)

State	SDRF Union Share					SDRF State Share					Total	
	2026-27	2027-28	2028-29	2029-30	2030-31	Total	2026-27	2027-28	2028-29	2029-30	2030-31	
Andhra Pradesh	886.50	930.75	977.25	1,026.00	1,079.25	4,899.75	295.50	310.25	325.75	342.00	359.75	1,633.25
Arunachal Pradesh	89.10	93.60	98.10	102.60	108.90	492.30	9.90	10.40	10.90	11.40	12.10	54.70
Assam	758.70	796.50	836.10	877.50	925.20	4,194.00	84.30	88.50	92.90	97.50	102.80	466.00
Bihar	1,971.00	2,069.25	2,172.75	2,281.50	2,397.00	10,891.50	657.00	689.75	724.25	760.50	799.00	3,630.50
Chhattisgarh	359.25	377.25	396.00	415.50	436.50	1,984.50	119.75	125.75	132.00	138.50	145.50	661.50
Goa	16.50	17.25	18.00	18.75	18.75	89.25	5.50	5.75	6.00	6.25	6.25	29.75
Gujarat	1,224.75	1,286.25	1,350.75	1,418.25	1,486.50	6,766.50	408.25	428.75	450.25	472.75	495.50	2,255.50
Haryana	423.00	444.00	466.50	489.75	514.50	2,337.75	141.00	148.00	155.50	163.25	171.50	779.25
Himachal Pradesh	387.90	407.70	428.40	450.00	471.60	2,145.60	43.10	45.30	47.60	50.00	52.40	238.40
Jharkhand	406.50	426.75	447.75	470.25	493.50	2,244.75	135.50	142.25	149.25	156.75	164.50	748.25
Karnataka	929.25	975.75	1,024.50	1,075.50	1,130.25	5,135.25	309.75	325.25	341.50	358.50	376.75	1,711.75
Kerala	280.50	294.75	309.75	325.50	337.50	1,548.00	93.50	98.25	103.25	108.50	112.50	516.00
Madhya Pradesh	1,693.50	1,778.25	1,867.50	1,961.25	2,057.25	9,357.75	564.50	592.75	622.50	653.75	685.75	3,119.25
Maharashtra	4,288.50	4,503.00	4,728.00	4,964.25	5,214.00	23,697.75	1,429.50	1,501.00	1,576.00	1,654.75	1,738.00	7,899.25
Manipur	37.80	39.60	41.40	43.20	45.00	207.00	4.20	4.40	4.60	4.80	5.00	23.00
Meghalaya	63.00	66.60	70.20	73.80	75.60	349.20	7.00	7.40	7.80	8.20	8.40	38.80
Mizoram	41.40	43.20	45.00	47.70	49.50	226.80	4.60	4.80	5.00	5.30	5.50	25.20
Nagaland	59.40	62.10	64.80	68.40	71.10	325.80	6.60	6.90	7.20	7.60	7.90	36.20
Odisha	1,288.50	1,353.00	1,420.50	1,491.75	1,566.00	7,119.75	429.50	451.00	473.50	497.25	522.00	2,373.25
Punjab	358.50	376.50	395.25	414.75	436.50	1,981.50	119.50	125.50	131.75	138.25	145.50	660.50
Rajasthan	1,333.50	1,400.25	1,470.00	1,543.50	1,621.50	7,368.75	444.50	466.75	490.00	514.50	540.50	2,456.25
Sikkim	65.70	69.30	72.90	76.50	79.20	363.60	7.30	7.70	8.10	8.50	8.80	40.40
Tamil Nadu	1,228.50	1,290.00	1,354.50	1,422.00	1,493.25	6,788.25	409.50	430.00	451.50	474.00	497.75	2,262.75
Telangana	402.00	422.25	443.25	465.75	486.00	2,219.25	134.00	140.75	147.75	155.25	162.00	739.75
Tripura	51.30	54.00	56.70	59.40	63.00	284.40	5.70	6.00	6.30	6.60	7.00	31.60
Uttar Pradesh	2,217.75	2,328.75	2,445.00	2,567.25	2,697.75	12,256.50	739.25	776.25	815.00	855.75	899.25	4,085.50
Uttarakhand	717.30	753.30	791.10	830.70	870.30	3,962.70	79.70	83.70	87.90	92.30	96.70	440.30
West Bengal	994.50	1,044.00	1,096.50	1,151.25	1,208.25	5,494.50	331.50	348.00	365.50	383.75	402.75	1,831.50
Total	22,574.10	23,703.90	24,888.45	26,132.55	27,433.65	1,24,732.65	7,019.90	7,371.10	7,739.55	8,126.45	8,531.35	38,788.35

Annexure 11.6

Union and State Share of SDMF (₹ crore)

States	SDMF Union Share						SDMF State Share				Total	
	2026-27	2027-28	2028-29	2029-30	2030-31	Total	2026-27	2027-28	2028-29	2029-30	2030-31	
Andhra Pradesh	222.00	233.25	245.25	257.25	267.00	1,224.75	74.00	77.75	81.75	85.75	89.00	408.25
Arunachal Pradesh	22.50	23.40	24.30	25.20	27.90	123.30	2.50	2.60	2.70	2.80	3.10	13.70
Assam	189.90	199.80	209.70	220.50	228.60	1,048.50	21.10	22.20	23.30	24.50	25.40	116.50
Bihar	492.75	517.50	543.75	570.75	598.50	2,723.25	164.25	172.50	181.25	190.25	199.50	907.75
Chhattisgarh	90.00	94.50	99.00	104.25	108.75	496.50	30.00	31.50	33.00	34.75	36.25	165.50
Goa	3.75	3.75	4.50	5.25	5.25	22.50	1.25	1.25	1.50	1.75	1.75	7.50
Gujarat	306.00	321.00	336.75	353.25	375.00	1,692.00	102.00	107.00	112.25	117.75	125.00	564.00
Haryana	105.75	111.00	116.25	122.25	129.00	584.25	35.25	37.00	38.75	40.75	43.00	194.75
Himachal Pradesh	97.20	101.70	107.10	112.50	117.90	536.40	10.80	11.30	11.90	12.50	13.10	59.60
Jharkhand	101.25	106.50	111.75	117.00	124.50	561.00	33.75	35.50	37.25	39.00	41.50	187.00
Karnataka	232.50	244.50	256.50	269.25	281.25	1,284.00	77.50	81.50	85.50	89.75	93.75	428.00
Kerala	69.75	73.50	77.25	81.00	85.50	387.00	23.25	24.50	25.75	27.00	28.50	129.00
Madhya Pradesh	423.00	444.00	466.50	489.75	516.00	2,339.25	141.00	148.00	155.50	163.25	172.00	779.75
Maharashtra	1,071.75	1,125.00	1,181.25	1,240.50	1,302.75	5,921.25	357.25	375.00	393.75	413.50	434.25	1,973.75
Manipur	9.00	9.90	10.80	10.80	11.70	52.20	1.00	1.10	1.20	1.20	1.30	5.80
Meghalaya	16.20	17.10	17.10	18.00	18.90	87.30	1.80	1.80	1.90	1.90	2.00	9.70
Mizoram	9.90	10.80	11.70	11.70	12.60	56.70	1.10	1.20	1.30	1.30	1.40	6.30
Nagaland	14.40	15.30	16.20	17.10	18.90	81.90	1.60	1.70	1.80	1.90	2.10	9.10
Odisha	321.75	337.50	354.75	372.75	393.00	1,779.75	107.25	112.50	118.25	124.25	131.00	593.25
Punjab	90.00	94.50	99.00	104.25	108.00	495.75	30.00	31.50	33.00	34.75	36.00	165.25
Rajasthan	333.00	349.50	366.75	384.75	408.00	1,842.00	111.00	116.50	122.25	128.25	136.00	614.00
Sikkim	16.20	17.10	18.00	18.90	20.70	90.90	1.80	1.90	2.00	2.10	2.30	10.10
Tamil Nadu	307.50	323.25	339.75	357.00	369.75	1,697.25	102.50	107.75	113.25	119.00	123.25	565.75
Telangana	100.50	105.75	111.00	116.25	121.50	555.00	33.50	35.25	37.00	38.75	40.50	185.00
Tripura	12.60	13.50	14.40	15.30	15.30	71.10	1.40	1.50	1.60	1.70	1.70	7.90
Uttar Pradesh	554.25	582.00	611.25	642.00	675.00	3,064.50	184.75	194.00	203.75	214.00	225.00	1,021.50
Uttarakhand	179.10	188.10	197.10	207.00	219.60	990.90	19.90	20.90	21.90	23.00	24.40	110.10
West Bengal	249.00	261.75	274.50	288.00	300.75	1,374.00	83.00	87.25	91.50	96.00	100.25	458.00
Total	5,641.50	5,925.45	6,222.15	6,532.50	6,861.60	31,183.20	1,754.50	1,842.55	1,934.85	2,031.50	2,133.40	9,696.80

Annexure 12.1

Suggested Reporting Framework for Off-budget Borrowing in the State Finance Accounts

Annexure 15.1**State-wise Top Sectors with Net Loss among SPSEs for the Year 2022-23**

States	Sector with the Highest Loss	Sector with 2nd Highest Loss	Sector with 3rd Highest Loss
Uttar Pradesh	Power	Manufacturing	Agriculture and Allied
Rajasthan	Power	Finance	Agriculture and Allied
Tamil Nadu	Power	Services	Agriculture and Allied
Andhra Pradesh	Miscellaneous	Services	Infrastructure
Telangana	Power	Infrastructure	Agriculture and Allied
Punjab	Power	Agriculture and Allied	Services
Bihar	Power	Agriculture and Allied	Services
Jharkhand	Power	Miscellaneous	Infrastructure
Uttarakhand	Power	Miscellaneous	Infrastructure
Kerala	Services	Infrastructure	Manufacturing
Maharashtra	Infrastructure	Power	Manufacturing
Himachal Pradesh	Power	Services	Finance
Meghalaya	Power	Manufacturing	Infrastructure
Tripura	Power	Manufacturing	Agriculture
Manipur	Power	Finance	Miscellaneous
Mizoram	Agriculture	Miscellaneous	Manufacturing
Arunachal Pradesh	Finance	Agriculture and Allied	Power
Goa	Manufacturing	Services	
Assam	Services	Manufacturing	Finance
West Bengal	Services	Manufacturing	Infrastructure
Haryana	Agriculture	Services	Finance
Sikkim	Infrastructure	Services	Miscellaneous
Karnataka	Power	Services	Miscellaneous
Odisha	Infrastructure	Services	Agriculture and Allied
Gujarat	Manufacturing	Miscellaneous	Finance

Source: State Finances Audit Reports, 2024, CAG.

Note: 1) Data for Nagaland and Chhattisgarh not available. MP's net loss figure given for only finance sector amounting to ₹1,872 crore.

2) Manufacturing sector comprises of chemicals, power loom and paper, etc.; Agriculture and allied sector comprises of warehousing, sugar, crops etc.; Finance sector comprises of finance, credit and investment corporations, financial services etc.; Miscellaneous comprises of textbook publishing, governance/leadership institutes for backward population, region development corporations etc.; Infrastructure sector comprises of construction, urban development etc. Service sectors include transport, warehousing, information technology corporation etc.

State-wise Top Sectors with Net Profit among SPSEs for the Year 2022-23

States	Sector with the Highest Profit	Sector with 2nd Highest Profit	Sector with 3rd Highest Profit
Gujarat	Agriculture and allied	Services	Power
Odisha	Manufacturing	Power	Agriculture and allied
Karnataka	Infrastructure		
Sikkim	Power	Finance	Agriculture and allied
Haryana	Power	Infrastructure	Miscellaneous
West Bengal	Power	Finance	Miscellaneous
Assam	Power	Miscellaneous	Agriculture and allied
Goa	Infrastructure	Miscellaneous	
Arunachal Pradesh	Services		
Mizoram	Finance		
Manipur	Infrastructure		
Himachal Pradesh	Infrastructure	Agriculture and allied	Manufacturing
Maharashtra	Agriculture and allied	Finance	Miscellaneous
Jharkhand	Agriculture and allied	Infrastructure	
Uttarakhand	Agriculture and allied	Infrastructure	
Bihar	Infrastructure	Miscellaneous	
Punjab	Infrastructure		
Telangana	Manufacturing		
Andhra Pradesh	Power		
Rajasthan	Manufacturing	Services	Infrastructure
Uttar Pradesh	Miscellaneous	Finance	Services

Source: State Finances Audit Reports, 2024, CAG.

Notes: 1) Manufacturing sector comprises of chemicals, power loom and paper etc.; Agriculture and allied sector comprises of warehousing, sugar, crops etc.; Finance sector comprises of finance, credit and investment corporations, financial services etc.; Miscellaneous comprises of textbook publishing, governance/leadership institutes for backward population, region development corporations etc.; Infrastructure sector comprises of construction, urban development etc. Service sectors include transport, warehousing, information technology corporation etc.

2) Data for Chhattisgarh and Nagaland not available. Data on profit/loss figures in Madhya Pradesh available for limited SPSEs.

3) Data across sectors for some states – Maharashtra, Karnataka, Kerala, Madhya Pradesh and Tamil Nadu are available for only GCs.

4) States of – Tripura, Meghalaya, Kerala and Tamil Nadu have net losses in all sectors.

Annexure 15.3

Composition of Budgetary Outgo by States to SPSEs for the Year 2022-23 (₹ crore)

States	Equity	Grants/ Subsidies	Loans
Non-NEH States			
Andhra Pradesh	2.60	9,683.10	1,421.30
Bihar	11.60	0	0
Chhattisgarh	0	9,740.30	128.60
Goa	0	812.80	1.20
Gujarat	5,411.20	17,135.00	1,275.90
Haryana	200.10	336.10	407.80
Jharkhand	53.60	0	3,040.90
Karnataka	728.00	14,263.60	396.90
Kerala	728.40	11,422.70	1,553.20
Madhya Pradesh	0	37,592.10	0
Maharashtra	3,775.70	16,512.40	86.30
Odisha	246.70	3,132.00	710.00
Punjab	2.10	165.20	0
Rajasthan	1,825.40	26,757.90	140.00
Tamil Nadu	0	26,472.10	394.60
Telangana	0.10	8,431.20	950.70
Uttar Pradesh	0	32,125.60	13.90
West Bengal	527.80	2,038.90	1,171.40
NEH States			
Arunachal Pradesh	0	23.5	0
Assam	63.80	1,567.70	335.20
Himachal Pradesh	305.40	110.10	-2.80
Manipur	5.00	249.2	0
Meghalaya	577.80	797.70	0
Mizoram	0	14.70	0
Nagaland	NA	29.50	NA
Sikkim	6.30	66.40	25.00
Tripura	43.20	160.70	0
Uttarakhand	133.30	166.20	0
All States	14,648.10	2,19,806.70	1,20,50.10

Source: State Finances Audit Reports, 2024, CAG.

Top 10 Profit-making CPSEs and Amount of Profit Earned (₹ crore)

2020-21		2021-22		2022-23		2023-24	
Profit-making CPSEs	Profit (per cent of Total Profits)	Profit-making CPSEs	Profit (per cent of Total Profits)	Profit-making CPSEs	Profit (per cent of Total Profits)	Profit-making CPSEs	Profit (per cent of Total Profits)
IOC	21,836 (10.6%)	ONGC	40,306 (14.2%)	ONGC	38,829 (14.2%)	ONGC	40,526 (10.6%)
BPCL	19,042 (9.2%)	IOC	24,184 (8.5%)	NTPC	17,197 (6.3%)	IOC	39,619 (10.4%)
NTPC	13,770 (6.7%)	NPGC	17,094 (6.0%)	NPGC	15,333 (5.6%)	BPCL	26,674 (7.0%)
NPGC	11,936 (5.8%)	NTPC	16,111 (5.7%)	COALIN	14,802 (5.4%)	NTPC	18,079 (4.7%)
ONGC	11,246 (5.4%)	SAIL	12,015 (4.2%)	MCFL	13,475 (4.9%)	COALIN	15,767 (4.1%)
HPCL	10,664 (5.2%)	COALIN	11,202 (3.9%)	PFC	11,605 (4.2%)	NPGC	15,475 (4.1%)
PFC	8,444 (4.1%)	GAIL	10,364 (3.6%)	REC	11,055 (4.0%)	HPCL	14,694 (3.8%)
REC	8,362 (4.0%)	REC	10,046 (3.5%)	IOC	8,242 (3.0%)	PFC	14,367 (3.8%)
COALIN	7,640 (3.7%)	PFC	10,022 (3.5%)	NCFL	6,974 (2.5%)	REC	14,019 (3.7%)
MCFL	6,872 (3.3%)	NMDC	9,398 (3.3%)	OIL	6,810 (2.5%)	MCFL	11,845 (3.1%)
Profit of Top 10 Profit-making CPSEs	1,19,812 (58.0%)	Profit of Top 10 Profit-making CPSEs	1,60,742 (56.5%)	Profit of Top 10 Profit-making CPSEs	1,44,322 (52.7%)	Profit of Top 10 Profit-making CPSEs	2,11,065 (55.3%)
Total Profit of All Profit-making CPSEs	2,06,588 (100.0%)	Total Profit of All Profit-making CPSEs	2,84,319 (100.0%)	Total Profit of All Profit-making CPSEs	2,74,043 (100.0%)	Total Profit of All Profit-making CPSEs	3,81,794 (100.0%)

Source: Compiled from base data presented in General Purpose Financial Reports of CPSEs (Compliance Audit), and those provided by Comptroller and Auditor General (CAG) of India, various years.

Note: 1) Amount of profit earned by CPSEs are given in ₹ crore. Figures in parentheses are profit of that CPSEs as percentage of total profit earned by all profit-making CPSEs.

2) **BPCL:** Bharat Petroleum Corporation Limited; **COALIN:** Coal India Limited ; **GAIL:** Gas Authority of India Limited ; **HPCL:** Hindustan Petroleum Corporation Limited; **IOC:** Indian Oil Corporation Limited ; **MCFL:** Mahanadi Coalfields Limited ; **NCFL:** Northern Coalfields Limited; **NMDC:** National Mineral Development Corporation; **NPGC:** Power Grid Corporation of India Limited; **NTPC :** National Thermal Power Corporation; **OIL:** Oil India Limited ; **ONGC :** Oil and Natural Gas Corporation Limited; **PFC :** Power Finance Corporation Limited; **REC :** Rural Electrification Corporation Limited; **SAIL:** Steel Authority of India Limited.

Annexure 15.5

SPSEs' Accounts in Arrears as on 31 March 2023

States	Number of SPSEs Having Accounts in Arrears	Number of Accounts in Arrears	Number of SPSEs for which Accounts in Arrears for Three Years or More	Number of Accounts in Arrears for Three Years or More	Highest Number of Years for which Accounts of One or More Working SPSEs in Arrears
Andhra Pradesh	90	342	58	299	11
Arunachal Pradesh	6	40	6	40	6
Assam	45	410	20*	348*	NA
Bihar	59	1133	15	89	19
Chhattisgarh	25	47	5	16	NA
Goa	14	59	6	31	12
Gujarat	69	188	60	NA	8
Haryana	25	60	7	25	6
Himachal Pradesh	27	73	10	39	9
Jharkhand	32	107	15	87	13
Karnataka	96	233	64	NA	NA
Kerala	115	270	36	159	8
Madhya Pradesh	66	258	NA	NA	33
Maharashtra	96	261	NA	126	8
Manipur	14	207	7	110	35
Meghalaya	19	40	4	16	7
Mizoram	6	37	5	35	NA
Odisha^	69	929	NA	888	NA
Punjab	39	217	7	28	7
Rajasthan	30	62	23	NA	8
Sikkim	10	47	6	40	9
Tamil Nadu	16	22	3	NA	NA
Telangana	71	601	34	NA	8
Tripura	12	25	2	11	7
Uttarakhand	24	282	7	62	17
Uttar Pradesh	101	1,047	34	273	19
West Bengal	62	163	7*	66*	NA
Total	1,237	7,162	441	2,791	NA

Source: State Finances Audit Reports, 2024, CAG.

Note: NA indicates data not available

*Indicates arrears of accounts for more than 5 years.

[^]For Odisha, the data on number of SPSEs having accounts in arrears and number of accounts in arrears also include those of non-working SPSEs.

*Appendix to Annexure 1.7***List of Participants of Meetings with State Governments**

1. Himachal Pradesh (24-25 June 2024)		
Representatives of State Government		
S. No.	Name	Designation
1	Shri Sukhvinder Singh Sukhu	Chief Minister
2	Shri Mukesh Agnihotri	Deputy Chief Minister
3	Dr. (Col.) Dhani Ram Shandil	Minister, Health & Family Welfare
4	Shri Chander Kumar	Minister, Agriculture
5	Shri Harshwardhan Chauhan	Minister, Industries
6	Shri Jagat Singh Negi	Minister, Revenue
7	Shri Rohit Thakur	Minister, Education
8	Shri Anirudh Singh	Minister, Rural Development & Panchavati Raj
9	Shri Vikramaditya Singh	Minister, Public Works
10	Shri Rajesh Dharmani	Minister, Town and Country Planning
11	Shri Yadvinder Goma	Minister, Ayush
12	Shri Prabodh Saxena	Chief Secretary to Government
13	Shri Onkar Chand Sharma	Additional Chief Secretary (Home, Revenue and TD)
14	Shri R.D. Nazeem	Principal Secretary (FCS, Transport and Industries)
15	Shri Maneesh Garg	Principal Secretary (Election)
16	Shri Devesh Kumar	Principal Secretary (Finance)
17	Dr. Amandeep Garg	Principal Secretary (Personnel and Forest)
18	Dr. Abhishek Jain	Secretary (Finance, IT, YSS, PWD and LEP)
19	Ms. M. Sudha Devi	Secretary (Health)
20	Shri C. Paulrasu	Secretary (Horticulture, Agriculture and Coop.)
21	Shri Priyatu Mandal	Secretary (RD & PR and TE)
22	Shri Rakesh Kanwar	Secretary (Education, IPR, AH, LAC and CM)
23	Shri Kadam Sandeep	Secretary (Ayush)
24	Shri Ashish Singhmar	Secretary (SJ&E)
25	Shri Atul Verma	Director General, Police
26	Shri Rajeev Kumar	Principal Chief Conservator of Forests
27	Dr. Yunus	Commissioner, ST&E
28	Shri Gopal Chand	Director, Urban Development
29	Shri Rakesh Kumar Prajapati	Director, Industries
30	Shri Ashutosh Garg	Special Secretary (Finance)

31	Shri Rohit Jamwal	Special Secretary (Finance)
32	Shri Raghav Sharma	Director, RD&PR
33	Shri Harishikesh Meena	Director, Energy
34	Shri Basu Sood	Adviser, Planning Department
35	Shri Vinod Rana	Adviser, Economic & Statistics
36	Shri Pardeep Kumar	Joint Secretary (Finance)
37	Shri Shravan Negi	Joint Controller (Fin-Pension)
38	Shri Ram Dev	OSD (Finance- W&M)

Representatives of Urban Local Bodies

1	Shri Nand Lal	Chairman, 7th State Finance Commission.
2	Dr. Basu Sood	Member Secretary, 7th State Finance Commission.
3	Shri Surinder Chauhan	Mayor, Municipal Corporation, Shimla
4	Shri Gopal Chand Nag	Mayor, Municipal Corporation, Palampur
5	Shri Chaman Kapoor	President, Municipal Council, Manali
6	Ms. Pushpa Devi	President, Municipal Council, Una
7	Shri Shammi Soni	President, Nagar Panchayat, Nadaun
8	Shri Anuj Gupta	President, Nagar Panchayat, Arki
9	Shri Pardeep Sharma	President, Nagar Panchayat, Sunni

Representatives of Rural Local Bodies

1	Shri Nand Lal, Chairman	7th State Finance Commission.
2	Dr. Basu Sood	Member Secretary, 7th State Finance Commission
3	Ms. Priya Negi	Vice Chairperson Zila Parishad Kinnaur
4	Shri Dorje Larje	Member Zila Parishad District Lahual Spiti
5	Shri Rajesh Kanwar	Member Zila Parishad Shimla, Deorighat Ward
6	Ms. Santosh	Member Zila Parishad Shimla, Junga Ward
7	Shri Hitesh Negi	Member Zila Parishad Kinnaur
8	Shri Vikram Thakur	Vice-Chairman, Panchayat Samiti, Mashobra, Shimla
9	Shri Balwinder Singh	Member, Panchayat Samiti Theog, Makhrol Ward
10	Shri Mahinder Dholiyan	Pradhan Gram Panchayat Jangla District Shimla
11	Shri Ashok Negi	Pradhan Gram Panchayat Gawana, Shimla

Representatives of Trade and Industry Bodies

1	Shri Rajender Guleria,	BBN Industries Association
2	Shri Rajeev Aggarwal,	BBN Industries Association
3	Shri Shailesh Aggarwal,	CII
4	Shri Gagan Kapoor,	CII

5	Shri Rajesh Gupta,	Himachal Drugs Manufacturing Association
6	Shri Sanjay Sharma,	Himachal Drugs Manufacturing Association
7	Shri Sanjeev Gupta	C/o Vyopar Mandal Solan
8	Shri Prashant Jain	C/o Vyopar Mandal Solan
9	Shri Manish Kapoor	C/o Vyopar Mandal Solan
10	Shri Anish Kumar Sood	President, Vyopar Mandal Jawlamukhi
11	Shri Prince Rajput	Una District Swarnkar Association
12	Shri Mohider Seth	President Hotelier Association' Shimla
13	Shri Krishan Chand	President Hotelier I Association Manikaran Valley
14	Shri Manu Sharma	Manali Hotel Association
15	Shri Devender Verma	Hotelier Association, Solan
16	Shri Sanjeev Gandhi	General Secretary, Hotel & Restaurant Association
17	Shri Mayu Sud	Palampur Hotelier Association

Representatives of Political Parties

1	Shri Jai Ram Thakur	Bhartiya Janta Party
2	Shri Anurag Thakur	Bhartiya Janta Party
3	Dr. Sikander Kumar	Bhartiya Janta Party
4	Shri Kaul Singh Thakur	Bhartiya Janta Party
5	Shri Gangu Ram Musafir	Bhartiya Janta Party
6	Shri Ram Lal Thakur	Bhartiya Janta Party
7	Shri Surjeet Singh Thakur	Aam Aadmi Party
8	Shri Surender Singh Thakur	Aam Aadmi Party
9	Tilak Raj Roach	Aam Aadmi Party
10	Dr. Onkar Shad	Communist Party of India (Marxist)
11	Shri Rakesh Singha	Communist Party of India (Marxist)
12	Dr. Kuldip Singh Tanwar	Communist Party of India (Marxist)
13	Shri Sanjay Chauhan	Communist Party of India (Marxist)
14	Shri Anil Kumar Manget	Bahujan Samaj Party
15	Shri Kameshwar Singh	Bahujan Samaj Party
16	Shri Bhagat Lal	Bahujan Samaj Party

2. Chhattisgarh (11-13 July 2024)		
Representatives of State Government		
1	Shri Vishnu Deo Sai	Chief Minister
2	Shri Arun Sao	Deputy Chief Minister
3	Shri Vijay Sharma	Deputy Chief Minister,
4	Shri Ramvichar Netam	Minister, Tribal Development, Scheduled Caste Development, Backward Classes and Minority Development, Agriculture Development and Farmer Welfare Department
5	Shri Dayal Das Baghel	Minister, Food Civil Supplies and Consumer Protection Department
6	Shri Kedar Kashyap	Minister, Forest and Climate Change, Water Resources, Skill Development and Cooperation Department
7	Shri Lakhan Lal Dewangan	Minister, Commerce and Industry, and Labor Department
8	Shri O. P. Choudhary	Minister, Finance, Commercial Taxes, Housing and Environment, Planning, Economic and Statistical Department
9	Shri Shyam Bihari Jaiswal	Minister, Public Health and Family Welfare, Medical Education, Twenty-Point Program Department
10	Ms. Laxmi Rajwade	Minister, Women and Child Development and Social Welfare Department
11	Shri Tank Ram Verma	Minister, Sports and Youth Welfare, Revenue and Disaster Management Department
12	Shri Amitabh Jain	Chief Secretary to the Government
13	Shri Ashok Juneja	DGP, Chhattisgarh
14	Shri V. Srinivasa Rao	PCCF, Chhattisgarh
15	Ms. Richa Sharma	ACS, Forest & Climate Change Department
16	Shri Manoj Kumar Pingua	ACS, Home & Jail Department,
17	Shri Sonmoni Borah	Principal Secretary, Department of Schedule Tribe, Schedule Caste, Backward Classes & Minorities Development
18	Ms. Shahla Nigar	Secretary, Department of Agriculture Development and Farmer Welfare and Biotechnology
19	Dr. Kamal Preet Singh	Secretary, Department of Public Works
20	Shri Pardeshi Siddhartha Komal	Secretary, Department of School Education
21	Shri Avinash Champawat	Secretary, Department of Revenue & Disaster Management & Rehabilitation
22	Shri Prasana R.	Secretary, Department of Higher Education

23	Shri Mukesh Kumar Bansal	Secretary, Department of Finance
24	Shri Rajesh Sukumar Toppo	Special Secretary (Independent Charge), Department of Water Resources
25	Shri Rahul Bhagat	Secretary to Chief Minister, Secretary Good Governance & Convergence
26	Shri Ankit Anand	Secretary, Department of Commerce & Industries & Public Undertakings
27	Shri P. Dayanand	Secretary to Chief Minister
28	Dr. C.R. Prasanna	Secretary, Department of Co-operative,
29	Shri Bhuvanesh Yadav	Secretary, Department of Social Welfare
30	Shri Solai Bharti Dasan	Secretary, Department of Skill Development, Technical Education & Employment
31	Ms. Shammi Abidi	Secretary, Department of Woman & Child Development
32	Shri Basavaraju S.	Secretary to Chief Minister
33	Shri Himshikhar Gupta	Secretary, Department of Sports & Youth Welfare
34	Shri Mohammad Qaiser Abdulhaque	Secretary, Department of Public Health Engineering
35	Shri Yashwant Kumar	Additional charge of Secretary, Department of Rural Industries
36	Shri Rajesh Singh Rana	Secretary, Department of Panchayat & Rural Development
37	Shri Mahadeo Kawre	Director, Treasuries & Accounts
38	Ms. Sheetal Shashwat Verma	Special Secretary, Finance & Director, DIF
39	Shri Saurabh Kumar	Director, Town and Country Planning
40	Shri Jitendra Kumar Shukla	M.D., Chhattisgarh Tourism Board
41	Shri Rajat Bansal	Commissioner, Commercial Taxes (GST)
42	Shri Kundan Kumar	Director, Urban Administration & Development
43	Ms. Priyanka Hrishi Mahobia	Director, Panchayat & Rural Development
Representatives of Urban Local Bodies		
1	Dr. Ajay Kumar Tirkey	Mayor, Ambikapur
2	Ms. Safira Sahu	Mayor, Jagdalpur
3	Ms. Meenal Chhagan Choubey	Councillor, Municipal Corporation, Raipur (Leader of Opposition RMC)
4	Shri Rajesh Singh	Councillor, Municipal Corporation, Bilaspur (Dy Leader of Opposition Bilaspur)
5	Shri Abdul Gani	Councillor, Municipal Corporation, Durg (Con. Durg H.S.)

6	Shri Manharan Kaushik	Chairman, Municipal Council, Kawardha
7	Shri Natwar lal Tamarekar	Chairman, Municipal Council, Ahiwara
8	Shri Ghanshyam Ratre	Chairman, Municipal Council, Ratanpur
9	Shri Swapnil Swarnkar	Chairman, Municipal Council, Sariya
10	Ms. Sunayna Vishwakarma	Councillor, Municipal Corporation, Manendragarh
11	Shri Ashok Yadav	Councillor, Municipal Corporation, Raigarh
12	Ms. Ankita Ravi Shukla	Councillor, Municipal Council Bade, Lormi
13	Ms. Gulabi Painkara	Councillor, Nagar Panchayat, Kunkuri
14	Shri Aman Sharma	Councillor, Nagar Panchayat, Kunkuri
15	Shri Dhansingh Nag	Councillor, Municipal Council, Bade Bacheli
16	Dr. Basavaraju S.	Secretary, Urban Administration & Development
17	Shri Kundan Kumar	Director, Urban Administration & Development
18	Shri Shashank Pandey	CEO, State Urban Development Agency, (SUDA)
19	Shri Dharmendra Kumar	Additional Director (F), Urban Administration & Development

Representatives of Rural Local Bodies

1	Shri Arun Singh Chauhan	President, Zila Panchayat Bilaspur
2	Shri Ram Kumar Bhatt	Member, Zila Panchayat, Kabirdham
3	Shri Vikram Singh	Vice President, Janpad Panchayat, Belha
4	Shri Sadram Patel	Sarpanch, Gram Panchayat, Goadwal
5	Shri Rakesh Sao	Sarpanch, Gram Panchayat, Rengalpali
6	Ms. Renuka Singh	President, Zila Panchayat, Koria
7	Ms. Dukhiya Bai Patel	Sarpanch, Janpad Panchayat, Birutola
8	ShuShri Dineshwari Netam	President, Janpad Panchayat, Nagri
9	SuShri Anita Yadav	Sarpanch, Gram Panchayat, Rudri
10	Shri Lekha Ram Dhruwa	Sarpanch, Gram Panchayat, Nawapara
11	Shri Dinesh Sinha	Sarpanch, Gram Panchayat, Sankara
12	Shri Ramprasad Korram	Member, Janpad Panchayat, Katghora
13	Shri Netram Nishad	Sarpanch, Gram Panchayat, Kikirmeta
14	Ms. Vedwati Kashyap	President, Zila Panchayat Bastar
15	Shri Mani Ram Kashyap	Vice President, Zila Panchayat Bastar

16	Shri Raitu Ram Baghel	Member, Zila Panchayat Bastar
17	Shri Dhanurjay Kashyap	President, Janpad Panchayat Bakawand
18	Shri Mohan Ram Mourya	Vice President, Janpad Panchayat Bastar
19	Shri Basant Kashyap	Member, Janpad Panchayat Lohandiguda
20	Shri Khuleshwar Kashyap	Member, Janpad Panchayat Bastar
21	Ms. Jayanti Kashyap	Sarpanch, Gram Panchayat Aadawal Janpad Panchayat Jagdalpur
22	Shri Mohan Lal Bharti	Sarpanch, Gram Panchayat Rajnagar Janpad Panchayat Bakawand
23	Shri Ramesh Baghel	Sarpanch, Gram Panchayat Kolchur Janpad Panchayat Bastar
24	Shri Pilu Ram Kashyap	Sarpanch, Gram Panchayat Chidpal Janpad Panchayat Darbha
25	Shri Durjan Singh Kashyap	Sarpanch, Gram Panchayat Dilmili Janpad Panchayat Darbha
26	Shri Santosh Baghel	Sarpanch, Gram Panchayat Karandola Janpad Panchayat Bastar
27	Shri Jivnath Morya	Sarpanch, Gram Panchayat Chhapar Bhanpuri-1, Janpad Panchayat Tokapal
28	Ms. Urmila Goyal	Sarpanch, Gram Panchayat Tekameta Janpad Panchayat Tokapal
29	Shri Rajesh Rana	Secretary, Panchayat & Rural Development
30	Dr. S. Bharti Dasan	Secretary, Tech. Education
31	Shri Taran Prakash Sinha	Joint Secretary, Panchayat & Rural Development
32	Ms. Priyanka Mahobia	Director Panchayat & Rural Development
33	Shri Dinesh Agrawal	Joint Director, Panchayat & Rural Development
34	Shri Shyam Dhawade	Commissioner, Bastar
35	Shri Sundarraj P.	IGP, Bastar
36	Shri Vijay Dayaram K	Collector, Bastar
37	Shri Shalabh Singh	SP, Bastar
38	Shri Prakash Sarve	CEO-ZP, Bastar

Representatives of Trade and Industry		
1	Shri Pradeep Tandon	Jindal Steel & Power Ltd.
2	Shri Vikram Jain	Urla Industries Association
3	Shri Prateek Singh	Chairman, PHPCCI AM
4	Shri Purushottam Patel	Laghu Udyog Bharati
5	Shri Devendra Jain	Rice Exporters Association
6	Shri Mukesh Jain	Rice Exporters Association
7	Shri Narendra Goel	Managing Director, Shri Bajrang Power and Ispat
8	Shri Shankar Bajaj	PHD Chamber
9	Shri Amar Parwani	Chhattisgarh Chamber of Commerce and Industries
10	Shri S.K. Goel	Director, Shri Bajrang Power and Ispat
11	Shri Sudipta Mandal	Adani Cements Ltd (ACC-Ambuja Cement)
12	Shri Kaushal Kumar Mishra	Adani Cements Ltd (ACC-Ambuja Cement)
13	Shri Ashish Saraf	Chairman, CII C.G. Chapter
14	Shri Sanjay Jain	Vice Chairman, CII C.G. Chapter
15	Shri Pankaj Sarda	Sarda Group
16	Shri Vijay Jhawar	Vraj Iron and Steel Ltd.
17	Shri Ramesh Agarwal	Real Ispat
18	Shri Rishabh Parashar	Dy. Secretary, Finance Dept.
19	Ms. Sharda Verma	Secretary cum Director Budget
20	Shri Ankit Anand	Secretary Industries
21	Shri Alok Trivedi	Joint Secretary, Industries
22	Shri Anil Shrivastava	ED, CSIDC
23	Shri O P Banjare	General Manager, CSIDC
Representatives of Political Parties		
1	Shri Shyam Tandan	Bahujan Samaj Party
2	Shri Dauram Ratnakar	Bahujan Samaj Party
3	Shri O.P. Bajpai	Bahujan Samaj Party
4	Shri Suraj Upadhyay	Chief Spokesperson, Aam Aadmi Party
5	Shri D.R. Mahapatra	Secretariat Member CPI (M)

6	Shri M.K. Nandi	Secretary CPI (M)
7	Shri S.C. Bhattacharya	State Committee Member CPI (M)
8	Shri Jasbir Singh	General Secretary (ORG) State AAP
9	Shri Ajay Chandrakar	MLA, B.J.P., Chhattisgarh
10	Shri Amar Agrawal	MLA, B.J.P., Chhattisgarh
11	Shri Nandan Jain	State Treasurer, B.J.P. Chhattisgarh
12	Shri Shailesh Nitin Trivedi	Chairman-War Room, I.N.C. Chhattisgarh
13	Shri Deva Dewangan (Advocate)	Chairman- Legislative Cell, I.N.C. Chhattisgarh
14	Shri CA Ravi Gwalani	Co-ordinator, Professional Congress Chhattisgarh, State Congress Committee
15	Shri Mahesh Dewangan	State General Secretary, Janta Congress Chhattisgarh
16	Shri Aviral Singh	President Division-Durg Janta Congress Chhattisgarh
17	Shri Saurabh Jha	Organisation Minister

3. Punjab (22-23 July 2024)		
Representatives of State Government		
1	Shri Bhagwant Mann	Chief Minister
2	Shri Harpal Singh Cheema	Minister, Finance, Planning, Programme Implementation, Excise & Taxation, Economic & Statistical Organization
3	Shri Aman Arora	Minister, New & Renewable Energy Resources, Printing & Stationery, Governance Reforms and Removal of Grievances
4	Dr. Baljit Kaur	Minister, Social Security, Women & Child Development, Social Justice, Empowerment & Minorities
5	Dr. Balbir Singh	Minister, Health and Family Welfare, Medical Education & Research and Elections
6	Shri Bram Shankar	Minister, Revenue, Rehabilitation & Disaster Management, Water Supply & Sanitation
7	Shri Laljit Singh Bhullar	Minister, Transport, Rural Dev. & Panchayats,
8	Shri Harjot Singh Bains	Minister, Technical Education & Industrial Training & Languages, Higher Education and School Education
9	Shri Harbhajan Singh	Minister, Public Works, (B&R) & Power
10	Shri Balkar Singh	Minister, Local Government, Parliamentary Affairs
11	Shri Gurmeet Singh Khudian	Minister, Agriculture & Farmer Welfare, Animal Husbandry, Fisheries and Dairy Development, Food Processing
12	Shri Vijoy Kumar Singh	Special Chief Secretary to Chief Minister, Punjab, Special Chief Secretary-cum-Financial Commissioner, Cooperation and in addition
13	Shri Sarvjeet Singh	Special Chief Secretary, Sports and Youth Services.
14	Ms. Raji P Shrivastava	Special Chief Secretary, Freedom Fighters and SSWCD
15	Shri K. A. P. Sinha	Special Chief Secretary-cum-Financial Commissioner, Revenue and Rehabilitation
16	Shri Vikas Partap	Additional Chief Secretary, Animal Husbandry, Dairy Development & Fisheries
17	Shri Alok Shekhar	Additional Chief Secretary-cum-Financial Commissioner, Rural Development and Panchayats
18	Shri Dhirendra Kumar Tiwari	Additional Chief Secretary, Social Justice, Empowerment and Minorities

19	Shri Tejveer Singh	Additional Chief Secretary, Power
20	Shri Vivek Pratap Singh	Principal Secretary, Technical Education and Industrial Training
21	Shri Ajoy Kumar Sinha	Principal Secretary, Finance
22	Shri Krishan Kumar	Principal Secretary, Water Resources
23	Shri Nilkanth S. Avhad	Principal Secretary, Water Supply and Sanitation.
24	Shri Rahul Tiwari	Administrative Secretary, Science, Technology and Environment
25	Shri Gurkirat Kirpal Singh	Administrative Secretary, Home Affairs and Justice
26	Shri Priyank Bharti	Administrative Secretary, Public Department (Building & Roads)
27	Shri Kamal Kishore Yadav	Administrative Secretary, School Education
28	Shri Diprava Lakra	Secretary, Finance
29	Ms. Gurpreet Kaur Sapra	Secretary, Finance
30	Shri Malwinder Singh Jaggi	Administrative Secretary, Information & Public Relations
31	Shri Abhinav Tarikha	Secretary, Health & Family Welfare
32	Shri Amit Dhaka	Administrative Secretary, Planning
33	Shri Ravi Bhagat	Special Principal Secretary to the Chief Minister, Punjab and in addition Secretary, Punjab Rural Development Board
34	Shri Mohammad Tayyab	Secretary Expenditure, Finance
35	Shri Yashanjeet Singh	Special Secretary, Finance
36	Shri Puneet Goyal	Director
37	Shri Anurag Kundu	Member, PDC
38	Shri Shoikat Roy	Member, PDC

Representatives of Urban Local Bodies

1	Shri D.K. Tiwari	Additional Chief Secretary, Local Government
2	Shri Uma Shankar Gupta	Director, Local Government
3	Ajit Pal Singh Kohli	MLA, Patiala
4	Jagtar Singh Dyalpur	MLA, Samrala
5	Baljeet Singh	Mayor, Moga
6	Jaspal Singh	President, Ajnala
7	Anuradha Bali	President, Sujanpur

8	Harpreet Singh Prince	President, Gobindgarh
9	Rajvir Singh Raji	Councillor, Kharar
10	Bhajan Lal Nanda	Councillor, Banur
11	Amarjeet Singh Malwa	Councillor, Jagroan
12	Manish Kumar	President, Bhadaur
13	Ashwani Kumar Duggal	President, Dhariwal
14	Harjit Singh	President, Anandpur Sahib
15	Navjot Singh	Councillor, Zirakpur
16	Jasbir Singh Chadha	Mayor, Ludhiana (Ex-MC)
Representatives of Rural Local Bodies		
1	Shri Alok Shekhar	Additional Chief Secretary-cum-Financial Commissioner, Rural Development and Panchayats
2	Shri Amit Kumar	Secretary-cum-Director, Panchayats
3	Shri Jatinder Sijngoh Brar	Joint Director
4	Ms. Gultaj Kaur	BDPO
5	Shri Palminder Singh	DCFA
6	Shri Parampal Singh Chairman	Block Samiti, Andana at Moonak, Distt. Sangrur
7	Shri Raman Lakha	Member, Block Samiti, Hoshiarpur-2 Block
8	Miss Seshandeep Kaur Sidhu	Ex-Sarpanch, Village Manak Khana, Block Maur, Distt. Bathinda
9	Shri Gursewak Singh	Ex-Sarpanch, Jhuneer, Sardulgarh, Mansa
10	Shri Pritam Singh	Ex-Sarpanch, Village Chahad, Distt. Sangrur
11	Shri Mandeep Singh	Ex-Sarpanch, Village Pola, Tehsil & Distt. Fatehgarh Sahib
12	Ms. Mandeep kaur W/o Shri Harbhajan Singh	Ex. Sarpanch, Jatana Uchha, Block Khamano
13	Sh Baljit Singh S/o Sh Surjit Singh	Ex. Sarpanch, Gram Panchayat Lakha Singh wala, Block Amloh, Distt. Fategarh Sahib
14	Sh Bahadr Singh Virk	Ex. Sarpanch, Gram Panchayat Nanuwal, Block Bassi Patha, Distt Fatehagrh sahib
15	Sh Panthdeep Singh	Ex. Sarpanch, Gram Panchayat Chheena, Block Dhariwal, Distt Gurdaspur
16	Shri Naib Singh Bajwa	Ex. Sarpanch, Village Tasimbali, Dera Bassi, SAS Nagar

17	Sh Ajay Kumar	Ex. Sarpanch, Village Sadapur, Dera Bassi, SAS Nagar
18	Shri Kashmire Lal	Samiti Member, Block Noorpur Bedi, Distt Roopnagar
19	Shri Hardyal Singh	Ex. Sarpanch, Village Barwa, Block Noorpur Bedi
20	Sh Kuldeep Singh J. E	Ex. Sarpanch, Village Ghnuli
21	Sh Tajinder Singh	Ex. Sarpanch, Village Lohgarh, Phide, Block Ropar
22	Shri Hardev Singh Ahuja	Ex. Sarpanch, Village Janhagir, Block Nakodar, Distt. Jalandhar
23	Shri Rajnesh Gautam	Ex. Sarpanch, Village Chuhan, Block Nakodar, Distt. Jalandhar

Representatives of Trade and Industry

1	Shri Tejveer Singh	Additional Chief Secretary, Industries & Commerce
2	Shri Abhishek Gupta	Chairman, CII - Punjab
3	Shri RS Sachdeva	Chair, Punjab State Chapter, PHDCCI
4	Shri Karan Gilhotra	Co- Chair, Punjab State Chapter, PHDCCI
5	Shri Sachit Jain	Chairman, Managing Director, M/s Vardhman Group
6	Shri Amit Thapar	Managing Director, M/s. Ganga Acrowool, Ludhiana
7	Shri Ashok Kumar Sethi	Punjab Rice Millers & Exporters Association, Amritsar
8	Shri Sandeep Khosla	President, Bal Kalan Industrial Welfare Association, Amritsar
9	Shri Kamal Dalmia	President, Focal Point Industrial Welfare Association
10	Shri Ashwani Kumar Victor	President, Federation of Indian Export Organization & Director, Victor Tools & Forgings, Jalandhar
11	Shri Mukul Verma	General Secretary, Sports Goods manufacturer and Exporters association Jalandhar & Director M/s. Savi International, Jalandhar
12	Shri Ajay Bharti	Director of New Swan MultiTech Ltd. and Finance Secretary, CICU, Ludhiana
13	Shri Bhavdeep Sardana	Managing Director, M/s. Sukhjit Starch, Phagwara
14	Shri Ghanshyam Kansal	President, Sangrur Industrial Chamber of Commerce
15	Shri AP Singh Chattha	President, Amritsar Hotel & Restaurant Association, Amritsar
16	Shri Krishan Sharma	President, Amritsar Printing & Processing Association, Amritsar
17	Shri Piarya Lal Seth	President, Punjab Pradesh Beopar Mandal (Regd.) Amritsar

Representatives of Political Parties		
1	Dr. Nachhatar Pal	MLA, BSP
2	Shri Jasvir Singh Garhi	Pradesh Adhyshak, BSP
3	Dr. Daljit Singh Cheema	Shiromani Akali Dal (SAD)
4	Shri Maheshinder Singh Grewal	Shiromani Akali Dal (SAD)
5	Shri Vijay Inder Singla	Ex Cabinet Minister, Congress
6	Shri Kuldeep Vaid	Ex- MLA, Congress
7	Shri Hardip Singh Kingra	Indian National Congress
8	Shri Harjit Singh Grewal	Bhartiya Janata Party (BJP)
9	Dr. Jagmohan Singh Raju	Bhartiya Janata Party (BJP)
10	Shri Aman Arora	Cabinet Minister, Aam Adami Party (AAP)
11	Shri Jagroop Singh Gill	MLA Bathinda (city), Aam Adami Party (AAP)
12	Shri Gurinder Singh Garry Birring	MLA Amloh, Aam Adami Party (AAP)
13	Shri Kulwant Singh	MLA Mohali, Aam Adami Party (AAP)

4. Rajasthan (01-02 August 2024)		
Representatives of State Government		
1	Shri Bhajan Lal Sharma	Chief Minister
2	Ms. Diya Kumari	Deputy Chief Minister, Finance, Tourism, Art, Literature and Culture, Public Works Department (PWD), Women and Child Development and Child Rights Department
3	Dr. Prem Chand Bairwa	Deputy Chief Minister, Technical Education Department, Higher Education Department, Ayurveda, Yoga and Natural Education, Unani and Homeopathy (Ayush Department), Transport and Road Safety Department
4	Col. Rajyavardhan Singh Rathore	Minister, Department of Industries and Commerce, Department of Information Technology and Communications, Department of Youth Affairs and Sports, Department of Skills, Planning and Entrepreneurship, Department of Soldier Welfare.
5	Shri Babulal Kharadi	Minister, Tribal Area Development Department, Home Guard Department
6	Shri Heeralal Nagar	Minister, Energy Department (Minister of State Independent Charge)
7	Shri Jhabar Singh Kharra	Minister, Urban Development, Local Self-Government (Minister of State Independent Charge)
8	Shri Otaram Dewasi	Minister, Panchayati Raj Department, Rural Development Department, Disaster Management, Relief and Civil Defense Department (Minister of State)
9	Shri Sudhansh Pant	Chief Secretary to Government
10	Ms. Shubhara Singh	Additional Chief Secretary, Medical & Health
11	Shri Abhay Kumar	Additional Chief Secretary, Water Resources Department and Rural Development and Panchayati Raj
12	Shri Akhil Arora	Additional Chief Secretary, Finance Department
13	Shri Alok	Additional Chief Secretary, Energy Department
14	Ms. Aparna Arora	Additional Chief Secretary, Forest Department
15	Shri Shikhar Agrawal	Additional Chief Secretary to Chief Minister
16	Shri Kuldeep Ranka	Additional Chief Secretary, Social Justice and Empowerment Department
17	Ms. Sreya Guha	Additional Chief Secretary, Transport Department

18	Shri Anand Kumar	Additional Chief Secretary, Home and Relief Department
19	Shri Praveen Gupta	Principal Secretary, Public Works Department
20	Shri Ajitabh Sharma	Principal Secretary, Industries Department
21	Shri Alok Gupta	Principal Secretary to Chief Minister
22	Ms. Gayatri A. Rathore	Principal Secretary, Tourism Department
23	Shri T. Ravikant	Principal Secretary, Urban Development and Housing Department
24	Shri Naveen Jain	Secretary, Planning Department
25	Dr. Krishna Kant Pathak	Secretary, Finance (Revenue)
26	Shri Krishna Kunal	Secretary to Government, School Education Department
27	Dr. Samit Sharma	Secretary, Public Health & Engineering Department
28	Shri Rohit Gupta	Commissioner, Industries
29	Dr. Mohan Lal Yadav	Secretary, Women & Child Development Department

Representatives of Urban Local Bodies

1	Ms. Saumya Gurjar	Mayor, Municipal Corporation, Jaipur (Greater)
2	Ms. Sushila Kanwar	Mayor, Municipal Corporation, Bikaner
3	Shri Naresh Kanodia	Chairman, Municipal Council, Beawar
4	Ms. Madhu Kanwar Hada	President, Nagar Palika, Rawatbhata
5	Ms. Pushpa Devi Gupta	President, Nagar Palika, Surajgarh
6	Shri Kamal Pathak	Chairman, Nagar Palika, Pushkar
7	Shri Govind Rathore	Chairman, Nagar Palika, Bagar
8	Shri Vikash Bareth	Committee Chairman, Municipal Corporation, Jaipur (Greater)

Representatives of Rural Local Bodies

1	Shri Ravi Jain,	Secretary to Government and Commissioner, Panchayati Raj
2	Ms. Mamta Kanwar	Zila Pramukh, Zila Parishad, Udaipur
3	Ms. Rama Devi Chopra	Zila Pramukh, Zila Parishad, Jaipur
4	Ms. Harshini Kulhari	Zila Pramukh, Zila Parishad, Jhunjhunu
5	Ms. Girija Meena	Zila Parishad Sadsya, Zila Parishad, Karoli
6	Shri Abhishek Gothwal	Pradhan, Panchayat Samiti, Madhorajpura, Jaipur
7	Ms. Chhavi Rajawat	Purv Sarpanch, Gram Panchayat Soda, Panchayat Samiti Malpura, Tonk

8	Shri Amit Kumar Choudhary	Sarpanch, Gram Panchayat Suvana, Panchayat Samiti Suvana, Bhilwara
9	Shri Shyam Pratap Singh	Sarpanch, Gram Panchayat Jahota, Panchayat Samiti Jalsu, Jaipur
10	Shri Sunil Meena	Sarpanch, Gram Panchayat Gohata, Panchayat Samiti Keshoraypatan, Bundi
11	Shri Krishan Murari Dilawar	Sarpanch, Gram Panchayat Chardana, Panchayat Samiti Atru, Baran
12	Shri Gopal Meena	Sarpanch, Gram Panchayat Heerapura, Panchayat Samiti Madhorajpur, Jaipur
13	Shri Giriraj Sharma	Sarpanch, Gram Panchayat Bhankrota, Panchayat Samiti Madhorajpur, Jaipur
14	Dr. Samit Sharma	Secretary, Public Health & Engineering Department
15	Shri Rohit Gupta	Commissioner, Industries
Representatives of Trade and Industry		
1	Dr. Ravi Kumar Surpur	Commissioner, Commercial Taxes Department
2	Shri Nakate Shivprasad Madan	Managing Director, Rajasthan State Industrial Development and Investment Corporation (RIICO)
3	Shri Abhinav Banthia	CII, Rajasthan
4	Shri Atul Sharma	State Head Federation of Indian Chambers of Commerce and Industries (FICCI)
5	Shri Manish Gupta	Co-Chairman, PHD Chambers of Commerce and Industries (PHDCCI)
6	Shri Tushar Sogani	President ASSOCHAM, Jaipur
7	Shri Nilesh Agarwal	General Secretary, United Council of Rajasthan of Industries (UCORI)
8	Shri Banechand Jain	President All Rajasthan Agriculture Trade and Industries Association, Jaipur
9	Shri Prem Biyani	Executive Chairman, All Rajasthan Trade and Industries Association, Jaipur
10	Dr. K.L. Jain	Secretary, Rajasthan Chamber of Commerce and Industry
11	Shri Mahendra Khurana	Vice President, Laghu Udyog Bharti, Rajasthan
12	Shri Ankit Baberwal	President DICCI (Dalit Indian Chamber of Commerce and Industry)
Representatives of Political Parties		
1	Shri Suresh Kumar Garg, CA	Bhartiya Janata Party (BJP)
2	Shri Sachin Jain, CA	Bhartiya Janata Party (BJP)

3	Shri Pankaj Gupta	Bhartiya Janata Party (BJP)
4	Shri Rohit Bohra, General Secretary & MLA	Indian National Congress (INC)
5	Shri Swarnim Chaturvedi, General Secretary & Spokes Person	Indian National Congress (INC)
6	Shri Shankarlal Narolia, State Office In charge	Rashtriya Loktantrik Party (RLP)
7	Shri Mohit Choudhary, Deputy President, Legal Cell	Rashtriya Loktantrik Party (RLP)
8	Dr. Sanjay Madhav, Member of State Committee	Communist Party of India (CPI) (Marxist)
9	Shri Ramgopal Phogawat, Parliament Secretary, Jaipur (Rural)	Aam Aadmi Party (AAP)

5. Karnataka (29-30 August 2024)

Representatives of State Government

1	Shri Siddaramaiah	Chief Minister
2	Shri D.K. Shivakumar	Deputy Chief Minister
3	Shri H.K. Patil	Minister Law and Parliamentary Affairs, Legislation, Tourism Department
4	Shri M.B. Patil	Minister Large & Medium Scale Industries Department Infrastructure Development Department
5	Shri Satish Jarakiholi	Minister Public Works Department
6	Shri Krishna Byregowda	Minister Revenue Department
7	Shri Priyank Kharge	Minister Rural Development and Panchayat Raj Information Technology and Biotechnology
8	Shri Rahim Khan	Minister Municipal Administration Haj Department
9	Shri Suresha B.S. (Bhairathi)	Minister Urban Development Department
10	Shri Dinesh Gundu Rao	Minister Health & Family Welfare Department
11	Shri K.J. George	Minister Energy Department
12	Shri Basavaraja Rayaraddy	Chief Ministers Economic Advisor, Government of Karnataka.
13	Dr. Govinda Rao	Chairman, High Power Committee on Redressal of Regional Imbalances
14	Dr. Shalini Rajneesh	Chief Secretary, Government of Karnataka

15	Shri Gaurav Gupta	Additional Chief Secretary to Govt., Energy Department.
16	Shri L K Atheeq	Additional Chief Secretary to Chief Minister and Additional Chief Secretary to Govt., Finance Department
17	Ms. Uma Mahadevan	Additional Chief Secretary to Government-cum-Development Commissioner
18	Shri Tushar Giri Nath	Chief Commissioner, Bruhat Bengaluru Mahanagara Palike, Bengaluru
19	Shri Umashankar S. R.	Additional Chief Secretary to Govt., Home Department
20	Shri Anjum Parwaz	Additional Chief Secretary to Govt., Rural Development and Panchayat Raj Department.
21	Ms. Rashmi V Mahesh	Principal Secretary to Govt., Revenue Department (Disaster Management, Bhoomi and UPOR)
22	Dr. Selvakumar S	Principal Secretary to Govt., Commerce & Industries Department and Public Works Department
23	Dr. Ekroop Caur	Secretary to Government, Department of Electronics, Information Technology, Biotechnology, Science and Technology
24	Dr. J. Ravishakar	Commissioner for Excise
25	Dr. P.C Jaffer	Secretary to Government (Budget and Resources), Finance Department
26	Dr. Vishal R	Secretary to Government (Fiscal Reforms), Finance Department
27	Ms. Shikha. C.	Commissioner for Commercial Taxes, Bengaluru
28	Dr. M.T. Reju	Secretary to Government (Expenditure), Finance Department
29	Ms. Deepa Cholan	Secretary to Government, Urban Development Department (UD & Municipalities)
30	Shri Nitish K	Deputy Commissioner Raichur District, Sath Kacheri Raichur
31	Shri Prabhash Chandra Ray	Additional Principal Chief Conservator of Forests & Principal Secretary to Government (Forest)
32	Dr. C. Narayana Swamy	Chairman, 5 th State Finance Commission
33	Shri Mohamad Sanaulla, IAS (Rtd)	Member, 5 th State Finance Commission
34	Shri R.S Pondey	Member, 5 th State Finance Commission
35	Shri C.G Suprasanna	Consultant, 5 th State Finance Commission

36	Ms. Annapurna K	Additional Secretary, 5 th State Finance Commission
37	Shri K. Yalakki Gowda	PS to Chairman, 5 th State Finance Commission
38	Shri M. K. Kempegowda	Consultant (PRIS), 5 th State Finance Commission
Representatives from Urban Local Bodies		
1	Shri Umashankar S. R.	Additional Chief Secretary to Government, Urban Development Department
2	Ms. Deepa Cholan	Secretary to Government, Urban Development Department (UD & Municipalities)
3	Shri Tushar Giri Nath	Chief Commissioner, Bruhat Bengaluru Mahanagara Palike, Bengaluru
4	Ms. Megha Kundaragi	Khanapura Town Panchayat
5	Ms. Sumithra Nair	Udupi City Town Municipal Council
6	Shri Manjunatha Jadav	Navalagunda Town Municipal Council
7	Shri Raju Chintamani	Bidar City Municipal Council
8	Shri Ajay Kumar J	Hiriyuru City Municipal Council
9	Shri Narayana Swamy	Attibele, Town Municipal Council
10	Ms. Rekha Umesh	Chintamani, City Municipal Council
11	Shir Janardhan	Kushalnagar Town Municipal Council
12	Shri Prasanna	Davanagere Mahanagar Palike
13	Ms. Savitha Kulamani,	Davanagere Mahanagar Palike
14	Ms. Suvarna Kalakunta	Hubballi-Dharawad Mahanagar Palike
15	Shri Prabulinga Kavalakatti	Director of Municipal Administration
16	Shri B.S. Prahallad	Engineer-in-Chief, BBMP
17	Ms. Pampashree.P	ADA, DMA, Nodal officer
18	Ms. L. Nandini	Accounts Officer
19	Shri M. Ramachandrappa	Ex-Mayor
20	Shri J. Huchappa	Ex-Mayor, BBMP
21	Shri R.Sampath Raj	Ex-Mayor, BBMP

Representatives from Rural Local Bodies		
1	Ms. Uma Mahadevan	Additional Chief Secretary to Government (Panchayat Raj), Rural Development and Panchayat Raj Department
2	Shri Anjum Parwaz	Additional Chief Secretary to Government, Rural Development and Panchayat Raj Department.
3	Shri Bhanwar Singh Meena	Chief Executive Officer, Kalaburgi District
4	Shri Eshwar Kumar Khandoo	Chief Executive Officer, Uttara Kannada District
5	Shri Manjunath	Ex-ZP President, Chikkaballapur ZP
6	Shri Nagesh Raj	EX-TP President, Nanjanagudu Taluk Panchayat, Mysore District
7	Shri HariShri R.	Executive Officer, Sira Taluk, Tumkur District
8	Shri Ganesh K. S.	AD (Panchayat Raj), Belagavi Taluk and District.
9	Ms. Vanaja	AD (Panchayat Raj), Karatagi Taluk and District.
10	Ms. Nafisa Mohammad Haneef	President, Peruvai Gram Panchayat, Bantawala Taluk, Dakshina Kannada District
11	Ms. Salma Azaruddin Hamsabhai	President, Chikkerur Gram Panchayat, Hirekerur Taluk, Haveri District.
12	Ms. Shivaleela	President, Dandoti Gram Panchayat, Chittapur Taluk
13	Shri Abdulla	PDO, Hoddur Gram Panchayat, Ponnampete Taluk, Kodagu District
14	Ms. Ambika M	PDO, Bettur Gram Panchayat, Davanagere Taluk and District
15	Shri Maheboob Patel	PDO, Dandoti, Gram Panchayat, Chittapur Taluk and Kalaburgi
16	Dr. Arundathi Chandrashekhar	Commissioner, Panchayat Raj
17	Shri H. Venugopal	KSDP & DC, RDPR
18	Shri S. Nanjundarao	Consultant, KSDP & DC, RDPR
19	Shri D.R Patil	Ex-MLA, Member, Decentralized Planning
20	Shri V.Y. Ghorpade	President, Karnataka Panchayat Raj Parishad
21	Shir Pramod Hegde	Vice President, Decentralized Planning and Development
22	Ms. Geetha Shankar	Deputy Director, KPRC
23	Ms. Renuka Ilagar	PDO
24	Shri N.D Prakash	Director (Development), KPRC
25	Dr. N. Nomesh Kumar	Director (PR), RDPR
26	Shri P. Shivashankar	Member, Karnataka Delimitation Commission

Representatives of Trade and Industries		
1	Shri K. Ullas Kamath	Chairman, Federation of Indian Chamber of Commerce & Industry (FICCI)
2	Shri Ramesh Chandra Lahoti	President, Federation of Karnataka Chambers of Commerce & Industry (FKCCI)
3	Shri Vineet Verma	President, Bangalore Chamber of Industry and Commerce (BCIC)
4	Shri M.G. Rajgopal	Karnataka Small Scale Industries
5	Shri T R Parasuraman	Senior Executive Advisor, Toyota Industries Engines Ltd., & Chairman ASSOCHAM Karnataka State Development Council
6	Shri Murugan	President, JSW Vijayanagar Plant, JSW STEEL LTD
7	Shri Vikram Annappa	Managing Director, Aequus Pvt. Ltd
8	Shri Anil Bajaj	Manufacturing head, Ultra Tech cement Limited
9	Shri Bhaskar	Regional Head, NASSCOM
10	Ms. Gunjan Krishna, IAS,	Commissioner for Industrial Development & Director of Industries and Commerce
11	Ms. Julin B Daniel	CII
12	Shir Deepak Balla,	CII
Representatives of Political Parties		
1	Shri Darshan Jain	Aam Admi Party (AAP)
2	Shri Prakash Nedungadi	Aam Admi Party (AAP)
3	Shir Arun Prasad	Bahujana Samaja Party (BSP)
4	Shri U Basavaraja	Communist Party of India (Marxist)
5	Shri Prakash K	Communist Party of India (Marxist)
6	Shri MK Baladeva Krishna	KPCC, Indian National Congress
7	Dr. Ashok Xaviar, President	National Peoples Party
8	Shri Prabhu Bosco, GS	National Peoples Party
9	Shri Sudhakara.D	National Peoples Party
10	Shri Venkat Rao Nadagouda, Ex- MLA	Janatha Dal (Secular)
11	Shri A.Manju, MLA	Janatha Dal (Secular)
12	Shri T.N. Javaraye Gowda, MLC	Janatha Dal (Secular)
13	Shri T.A Sharavana, MLC	Janatha Dal (Secular)
14	Shri K.A. Thippeswamy, MLC	Janatha Dal (Secular)

6. Telangana (09-10 September 2024)		
Representatives of State Government		
1	Shri Anumula Revanth Reddy	Chief Minister
2	Shri Bhatti Vikramarka Mallu	Deputy Chief Minister for Finance, Planning & Energy
3	Shri Nalamada Uttam Kumar Reddy	Minister for Irrigation & CAD; Food & Civil Supplies
4	Shri Damodar Rajanarasimha	Minister for Health, Medical & Family Welfare, Science and Technology
5	Shri Komatireddy Venkat Reddy	Minister for Roads & Buildings, Cinematography
6	Shri Duddilla Sridhar Babu	Minister for ITE&C; I&C and Legislative Affair
7	Shri Ponguleti Srinivas Reddy	Minister for Revenue, Housing, Information & Public Relation
8	Shri Ponnam Prabhakar	Minister for Transport, BC Welfare
9	Shri Tummala Nageswara Rao.	Minister for Agriculture, Marketing, Co-operation and Handlooms & Textile
10	Shri Jupally Krishna Rao	Minister for Prohibition & Excise, Tourism & Culture and Archaeology
11	Dr. K. Keshava Rao	Advisor to Government (Public Affairs)
12	Shri Mohammed Ali Shabbir	Advisor to Government (SC, ST, OBC, Minorities Welfare)
13	Shri V. Sheshadri	Principal Secretary to Chief Minister
14	Dr. G. Chandrashekhar Reddy	Secretary to Chief Minister
15	Ms. S. Sangeetha Satyanarayana	Joint Secretary to Chief Minister
16	Shri Vemula Srinivasulu	OSD to Chief Minister
17	Ms. A. Shanti Kumari	Chief Secretary to Government
18	Shri Arvind Kumar	Special Chief Secretary, Revenue (DM) Department
19	Shri Jayesh Ranjan	Special Chief Secretary, Industries and Commerce & ITE
20	Shri Vikas Raj	Special Chief Secretary, Transport, Roads and Buildings
21	Shri Sabyasachi Ghosh	Principal Secretary, Animal Husbandry & Fisheries
22	Shri B. Venkatesham	Principal Secretary, Education Department
23	Shri Sanjay Kumar	Principal Secretary, LET&F Department
24	Shri Benhur Mahesh Dutt Ekka	Principal Secretary, G.A. (Ser & HRM) Department
25	Ms. A. Vani Prasad	Principal Secretary, YATC&S Department
26	Shri Navin Mittal	Principal Secretary, Revenue (LR) Department

27	Shri M. Dana Kishore	Principal Secretary, M.A.& U.D. Department
28	Ms. Shailaja Ramaiyer	Principal Secretary, Revenue (Endowments) Department
29	Shri N. Sridhar	Principal Secretary, SC Development Department
30	Shri Syed Ali Murtaza Rizvi	Principal Secretary, Revenue (CT & Excise) Department
31	Shri Rahul Bojja	Secretary, Irrigation and CAD
32	Dr. Christina Z. Chongthu	Secretary, H.M& F.W. Department
33	Dr. Jyoti Buddha Prakash	Secretary, Housing Department
34	Shri M. Raghuandan Rao	Secretary, Agriculture & Co-operation
35	Shri Lokesh Kumar D.S.	Secretary, P.R. &R.D. Department
36	Shri D. Ronald Rose	Secretary, Energy Department
37	Shri K. Surendra Mohan	Secretary, Ind. & Commerce (M&G) Department
38	Ms. Amrapali Kata	Commissioner, GHMC
39	Shri V. P. Gautham	Director of Municipal Administration
40	Ms. Smita Sabharwal	Member Secretary to SFC
41	Shri Anudeep Durishetty	Collector, Hyderabad
42	Ms. Anita Ramachandran	Commissioner of PR&RD
43	Shri Ravi Gupta	Special Chief Secretary, Home Department
44	Dr. Jitender	Director General of Police
45	Shri B. Shivdhar Reddy	Director General of Police (Int)
46	Shri Rakesh Mohan Dobriyal	PCCF (HoFF))
47	Shri R. Thirupathi	Secretary (LA, LA & Justice), Law Department
48	Shri N. V. S. Reddy	MD, HMRL, MA & UD Department

Representatives of Urban Local Bodies

1	Ms. Gadwal Vijayalakshmi	Mayor, Greater Hyderabad Municipal Corporation.
2	Ms. Gundu Sudha Rani	Mayor, Greater Warangal Municipal Corporation.
3	Ms. D. Neethu Kiran	Mayor, Nizamabad Municipal Corporation.
4	Shri Amar Singh	Mayor, Peerzadiguda Municipal Corporation.
5	Ms. Chigirintha Parijatha Narsimha Reddy	Mayor, Badangpet Municipal Corporation.
6	Shri Thodapanuri Chandrapal	Chairperson, Medak Municipality.
7	Shri Dammalapati Venakteswar Rao	Chairperson, Yellandu Municipality.
8	Shri Ravula Uppalaiah	Chairperson, Mancherial Municipality.
9	Ms. Angothu Aruna	Chairperson, Wardannapet Municipality.

10	Shri Vankdoth Veeranna	Chairperson, Dornakal Municipality.
11	Shri B.S. Keshav	Chairperson, Gadwal Municipality.
12	Shri Narendra Kondu	Chairperson, Shadnagar Municipality.
13	Shri Anand Kumar Goud	Chairperson, Mahabubnagar Municipality.
14	Shri Burri Srinivas Reddy	Chairperson, Nalgonda Municipality.
15	Shri Venreddy Raju	Chairperson, Choutuppal Municipality.
16	Shri M. Dana Kishore	Principal Secretary, M.A & U.D Department.
17	Shri V. P. Gautham	Director of Municipal Administration.
18	Shri Aswini Tanaji Wakade	Commissioner, Greater Warangal Municipal Corporation.
19	Ms. Chahat Bachpai	Commissioner, Karimnagar Municipality.
20	Ms. Amrapali Katta	Commissioner, GHMC.
21	Shri Manda Makarandu	Commissioner, Nizamabad

Representatives of Rural Local Bodies

1	Dr. K. Nagesh	Ex-ZPTC, Yadari-Bhuvanagiri District
2	Shri T. Vishala	Ex-ZPTC, Ranga Reddy District
3	Shri G. Padma	Ex-Mandal President, Madgul Mandal
4	Shri Sanjeeva Goud	Ex-MPTC, Pallerla
5	Shri Kadem Latha Rajesh Babu	Ex- Sarpanch, Kondamadugu
6	Shri G. Laxmi Narasimha Reddy	Ex- Sarpanch, Kadthal
7	Shri Ch. Kiran Kumar Goud	Ex- Sarpanch, Abdullapur
8	Shri K. Thamas Reddy	Ex- Sarpanch, Maheswaram
9	Shri G. Kavitha Venugopal Reddy	Ex- Sarpanch, Thurkapally
10	Shri K. Narshimha Reddy	Ex- Sarpanch, Kerelly
11	Shri Surender	Ex- Sarpanch, Gowdavelly
12	Shri M. Raghuvardhan Reddy, Ex- Sarpanch	Ex- Sarpanch, Chandravancha
13	Shri Lokesh Kumar D.S.	Secretary, PR & RD Department
14	Ms. Anita Ramachandran	Commissioner of PR & RD
15	Shri Ch. Krishna Reddy	Chief Executive Officer, ZPP, Rangareddy
16	Shri V. Suresh Mohan	District Panchayat Officer, Rangareddy
17	Shri Narendra Reddy	Mandal Parishad Development Officer, Yacharam, Rangareddy

18	Ms. Y. Aruna	Mandal Parishad Development Officer, Jinnaram, Sangareddy
19	Ms. Y. Uma Rani	Panchayat Secretary, Aipoor, Atmakur(S), Suryapet
20	Shri G. Krupakar Reddy	E.N.C(MB)
21	Shri V. Kanaka Ratnam	E.N.C(PR)
22	Shri Rajaiah Sircilla	Chairman, Telangana State Finance Commission
23	Shri Sankipally Sudheer Reddy	Member, Telangana State Finance Commission
24	Shri Nehru Naik Malothu	Member, Telangana State Finance Commission
25	Shri Malkud Ramesh	Member, Telangana State Finance Commission Member, Telangana State Finance Commission
26	Ms. Smita Sabharwal	Member Secretary, Telangana State Finance Commission
27	Shri D. S.V. Sarma	Joint Secretary, Telangana State Finance Commission
28	Shri N. Suresh Nishal	OSD to Member Secretary
29	Ms. Srujana Yadav	Senior Project Lead

Representatives of Trade and Industry

1	Ms. Rama Devi Kanneganti	President, (Lady Entrepreneurs of India), Shivani Engineering Indus
2	Ms. A. Durga Bhavani	Vice President, ALEAP, Universal Diagnostics
3	Ms. Y. Tripuramba	Managing Committee Member, ALEAP Dristi Associates
4	Ms. Neetu Singh	Financial Advisory, ALEAP, Chartered Accountant, Neetu Singh & Co.
5	Shri Krishna Kumar Maheshwari	Vice President, FTCCI - CIL Securities Ltd.
6	CA Sudhir V.S.	HNA&CO. LLP
7	Shri Suresh Kumar Singhal	President FTCCI
8	Shri Prem Chand Kankaria	Raj Packaging Indus. Ltd.
9	Ms. Sujatha T	Sr. Director
10	Shri Lakshminarayana Neti	CEO, Biological E Ltd.
11	Shri Rajiv Julakanti	Head & Director, FICCI TS Council.
12	Shri Sanjay	CEO, Sudhakar Pipes.

Representatives of Political Parties

1	Dr Diddi Sudhakar	Convenor, Aam Aadmi Party
2	Shri Burra Ramu Goud	Aam Aadmi Party
3	Shri Ahmed Ahsan Abbas	Aam Aadmi Party

4	Shri K. Janak Kumar	Bahujan Samaj Party (BSP)
5	Shri B. Eshwar	Bahujan Samaj Party (BSP)
6	Shri Etela Rajendar	Bhartiya Janata Party
7	Dr. Kasam Venkateshwarlu	Bhartiya Janata Party
8	Shri N. Narsimulu Reddy	Communist Party of India (Marxist)
9	Shri Rajaiah Sircilla	Indian National Congress Party (INC)
10	Shri S. Sudheer Reddy	Indian National Congress Party (INC)
11	Dr. T. Rammohan Reddy	Indian National Congress Party (INC)
12	Shri Ahmed Bin Abdullah Balala	All India Majilis-E-Itteshadul Muslimeen (AIMIM)
13	Shri Akbaruddin Owaisi	All India Majilis-E-Itteshadul Muslimeen (AIMIM)
14	Shri Syed Aminul Hasan Jafri	All India Majilis-E-Itteshadul Muslimeen (AIMIM)
15	Shri T. Harish Rao	Bharat Rashtra Samithi (BRS)
16	Shri P. Rajeshwar Reddy	Bharat Rashtra Samithi (BRS)
17	Shri K. Vevik Goud	Bharat Rashtra Samithi (BRS)
18	Shri S. Bhoopal Reddy	Telugu Desam Party (TDP)
19	Shri N. Durga Prasad	Telugu Desam Party (TDP)

7. Assam (26-27 December 2024)		
Representatives of State Government		
1	Dr. Himanta Biswa Sarma	Chief Minister of Assam
2	Shri Ranjeet Kumar Dass	Minister, P&RD, Food, CS & CA, GAD
3	Shri Atul Bora	Minister of Agriculture & Hort., Animal Husb & Vety., Border Prot. & Dev., Implementation of Assam Accord
4	Shri Keshab Mahanta	Minister - Transport, Fisheries, Excise, Science & Tec. and Climate Change, IT
5	Shri Urkha Gwra Brahma	Minister - Handloom & Textile, Soil conservation, Welfare of Bodoland
6	Shri Chandra Mohan Patowary	Minister - Env. & Forest, Act East Policy Affairs, Welfare of Minorities
7	Dr. Ranoj Pegu	Minister - Education (Higher, Technical & Elementary), Tribal Welfare, Indigenous and Tribal Faith and Culture (Directorates of Library and Museum)
8	Shri Ashok Singhal	Minister - DoHUA
9	Shri Jogen Mohan	Minister - R&DM, Hill Areas, Mines & Minerals
10	Shri Sanjoy Kishan	Minister - Welfare of Tea Tribes, Labour Welfare
11	Smt. Ajanta Neog	Minister - Finance, Women & Child Development
12	Shri Pijush Hazarika	Minister - Water Resources, Info. & Public Relations, Parliamentary Affairs, Social Justice & Empowerment
13	Shri Bimal Borah	Minister - Industries & Commerce and Public Enterprise, Cultural Affairs
14	Shri Jayanta Malla Baruah	Minister - PHE, Skill Employment & Entrepreneurship, Tourism
15	Smt. Nandita Garlosa	Minister - Power, sports and Youth Welfare, Cooperation, Indigenous & Tribal Faith and Culture (Only the Directorate of Archaeology)
16	Dr. Ravi Kota	Chief Secretary, Assam
17	Shri M.K. Yadava	Special CS, Environment & Forest
18	Shri Biswaranjan Samal	Addl. CS, Food, PD & CA, Hill Areas, T&D, Parliamentary Affairs
19	Shri Ajay Tewari	Addl. CS Home & Political, Mines & Minerals
20	Shri Kailash Chand Samria	Addl. CS Fishery

21	Shri K.S.P.V. Pavan Kumar	Spl. Secy Information & Technology
22	Shri B. Kalyan Chakravarthy	Prin. Secy. Cooperation, Cultural Affairs, Labour Welfare, Skill, Employment & Enter.
23	Dr. J.B. Ekka	Prin. Secy. Tea Tribes & Adivasi, Tourism, P&RD
24	Shri Anurag Goel	Prin. Secy., CEO Election
25	Dr. Krishna Kumar Dwivedi	Prin. Secy to CM, CM Secretariat, Power
26	Shri Mukesh Ch. Sahu	Prin. Secy, Tribal Affairs (Plain), Welfare of Bodoland, W &CD
27	Shri Manish Thakur	Prin. Secy, Animal Husb. & Vety.
28	Shri Gyanendra Dev Tripathi	Prin. Secy, Border Protection & Dev, Revenue & DM
29	Dr. Patibandla Ashok Babu	Comm. & Secy, Health & FW
30	Shri Santanu P Gotmare	Comm. & Secy, ARTPPG
31	Smti. Aruna Rajoria	Comm. & Secy, Agriculture & Horticulture, Information, PR, P & Stationery
32	Shri M.S. Manivannan	Comm. & Secy, GAD, Personnel
33	Dr. Siddharth Singh	Comm. & Secy, Medical Education & Research
34	Shri Rakesh Kumar	Comm. & Secy, Excise
35	Smti. Kavitha Padmanabhan	Comm. & Secy, DoHUA
36	Shri. Virendra Mittal	Comm. & Secy, Social Justice & Empowerment, Irrigation
37	Smti. Laya Madduri	Secretary, Science & Tech.
38	Shri Narayan Konwar	Secretary, Higher Education, School Education
39	Shri Pabitra Ram Khaund	Secretary, Water Resources
40	Dr. Lakshmanan S.	Secretary, Industries, Commerce & PE
41	Shri Adil Khan	Secretary, Transport, Welfare of Minorities & development
42	Shri Manvendra Pratap Singh	Secretary, Act East Policy
43	Shri Kausar Jamil Hilaly	Secretary, Sports & Youth welfare
44	Shri. Dilip Kr. Borah	Secretary, Handloom Textile & Sericulture
45	Smti. Varshaty Das	Secretary, Soil Conservation
46	Shri Kailash Karthik N	Secretary, PHED
47	Shri Ranjan Sarma	ACS, Comm. & Secy, Indigenous & Tribal Faith & culture

48	Shri Chandan Sarma	Spl. Comm.& Spl. Secretary, PWD(Roads)
49	Shri Raj Chakrabarty	Spl. Comm. & Spl. Secretary, PWD (Blg)
50	Shri Aditya Hazarika	LR & Secretary, Judicial
51	Smti. Geetanjali Das Saikia	ALS, Secretary, Legislative
52	Shri R.P. Singh	PCCF & HOFF, Assam, Principal Chief Conservator of Forest & Head of Forest Force
53	Shri Gyanendra Pratap Singh	Director General of Police, Assam
54	Dr. Om Prakash	Mission Director, Samagra Shiksha, Assam
55	Shri Sumit Sattawan	District commissioner, Kamrup (M)
56	Shri Rakesh Kumar	Managing Director, APDCL
57	Dr. Lakshmanan S	MD, NHM
58	Shri Kailash Karthik	MD, JJM
59	Shri Kumar Padma Pani Borah	MD, ATDCL
60	Shri Megha Nidhi Dahal	Commissioner of Transport
61	Shri Jitu Doley	Commissioner of Excise
62	Shri Pallav Gopal Jha	Commissioner of Taxes
63	Shri Keerthy Jalli	Commissioner of PNRD
64	Shri Tonkeswar Das	Director, MAD
65	Shri Ranaj Kr. Borkataky	Director, Tourism
66	Shri Sanjiv Shyam	Chief Engineer PWD (R)
67	Shri Hiren Das	Chief Engineer PWD (Building & NH)

Representatives of 6th Schedule Autonomous Councils and Seven State Autonomous Councils		
1	Shri Pramod Boro	CEM, BTR, Bodoland Territorial Council
2	Shri Gautam Das	EM, BTR, Bodoland Territorial Council
3	Shri Wilson Hasda	EM, BTR, Bodoland Territorial Council
4	Shri G. C. Basumatary	Bodoland Territorial Council
5	Shri Jatin Bora	ACS, Secretary, Bodoland Territorial Council
6	Ms. Pami Brahma	ACS, Bodoland Territorial Council
7	Shri Subhendu Ghosh	OSD to CEM, Bodoland Territorial Council
8	Shri Jayanta Kr. Saha	Chief Financial Consultant, Bodoland Territorial Council
9	Shri Lalremsiama Darnei	MAC, N. C. Hills Autonomous Council
10	Shri Dhriti Thaosen	MAC, N. C. Hills Autonomous Council
11	Shri T. T. Daulagupu	Principal Secretary, N. C. Hills Autonomous Council
12	Shri D. Thaoson	EM, N. C. Hills Autonomous Council
13	Shri Monet Hojai	Chairman, N. C. Hills Autonomous Council
14	Shri Prabhat Pegu	Joint Secretary, N. C. Hills Autonomous Council
15	Dr. Tuliram Ronghang	CEM, Karbi Anglong Autonomous Council
16	Shri Amarsing Tisso	EM, Karbi Anglong Autonomous Council
17	Shri Alwin Teron	Chief Adviser to CEM, Karbi Anglong Autonomous Council
18	Shri Lunsing Teron	EM, Karbi Anglong Autonomous Council
19	Shri Dorsing Ronghang	MLA, Karbi Anglong Autonomous Council
20	Shri Dilip Terang	ACS, Principal Secretary, Karbi Anglong Autonomous Council
21	Shri Sanjay Hanse	Deputy Secretary, Karbi Anglong Autonomous Council
22	Shri N.C. Dutta	EE, Karbi Anglong Autonomous Council
23	Shri L. Darngawn	Sr. FA, Karbi Anglong Autonomous Council
24	Shri Paramananda Chayengia	CEM, Mising Autonomous Council
25	Shri Johan Doley	EM, Mising Autonomous Council
26	Shri P. Doley	EM, Mising Autonomous Council
27	Shri Boirab Deori	CEM, Deori Autonomous Council
28	Shri Pratap Kachari	CEM, Thengal Kachari Autonomous Council

29	Shri Tankeswar Sonowal	I/C CEM, Sonowal Kachari Autonomous Council
30	Shri Jiban Chandra Konwar	CEM, TIWA Autonomous Council
31	Shri Tankeswar Rabha	CEM, Rabha Hasong Autonomous Council
32	Shri Mihineswar Basumatary	CEM, Bodo Kachari Welfare Autonomous Council
33	Shri R. Narzary	Deputy CEM, Bodo Kachari Welfare Autonomous Council
34	Shri Pranab Boro	EM, Bodo Kachari Welfare Autonomous Council
35	Shri Joy Kt. Boro	EM, Bodo Kachari Welfare Autonomous Council
36	Shri M. Boro	EM, Bodo Kachari Welfare Autonomous Council
37	Shri Anil Basumatary	Chairman, Bodo Kachari Welfare Autonomous Council
38	Shri Anil Ch. Deori	Principal Secretary, Bodo Kachari Welfare Autonomous Council

Representatives of Local Bodies

1	Shri Krishna Koch	Ex-Member, Sonitpur Zilla Parishad
2	Shri Tilak Pakowal Chetry	Ex- President, Borchala Anchalik Panchayat
3	Shri Sourav Bora	Ex- President, No.1 Bihaguri Gaon Panchayat
4	Shri Lakhinath Payung	Ex AP President, Majuli Dev. Block
5	Shri Utpal Bherua	Ex GP President, Kamalabari GP, Majuli Dev. Block
6	Shri Biraj Medhi	ZP Member, Nalbari Zilla Parishad
7	Shri Pankaj Deka	ZP Member, Nalbari Zilla Parishad
8	Shri Deepak Chandra Das	AP Member, Paschim Kaliabor Dev. Block
9	Shri Kishor Karmakar	GP President, Hatigaon Bagisha GP
10	Shri Amitabh Rai	Ex President, Cachar Zilla Parishad
11	Shri Ranjan Saikia	Ex- Chairperson, Jorhat Zilla Parishad
12	Shri Diganta Kalita	Ex-AP Member, Titabor Dev. Block
13	Shri Ranjit Saloi	Ex President, Bajali Zilla Parishad
14	Shri Dhirendra Deka	Ex President, Darrang Zilla Parishad
15	Shri Mohan Gogoi	Ex President, Dhemaji Zilla Parishad
16	Ms. Shiromoni Konwar	Ex President, Kamrup (M) Zilla Parishad
17	Ms. Rita Talukdar	Ex President, Kamrup Zilla Parishad
18	Shri Nitul Deka	Ex President, Nalbari Zilla Parishad
19	Shri Prakash Barman	BDO, Nalbari, Borkhetri Dev. Block

20	Shri Mrigen Sarania	Mayor, Guwahati Municipal Corporation
21	Dr. Saikat Patra	Mayor, Dibrugarh Municipal Corporation
22	Ms. Smita Roy	Deputy Mayor, Guwahati Municipal Corporation
23	Shri Kallol Chakraborty	Member, Mayor-in-Council in Taxation and Finance and Planning and Development, Guwahati Municipal Corporation
24	Dr. Debamoy Sanyal	Chairman, Dhubri Municipal Board
25	Ms. Mrinali Konwar	Chairperson, Sivasagar Municipal Board
26	Shri Debabrata Sharma	AUAS, Executive Officer, Sivasagar MB
27	Ms. Tulika Saikia	Vice Chairperson, Dhekiajuli Municipal Board
28	Shri Sidhartha Dev Sarma	AUAS, Executive Officer, Dhekiajuli MB
29	Shri Ajay Chakraborty	Spokesperson & Councillor, Guwahati Municipal Corporation
30	Shri Nilam Jyoti Bhuyan	Councillor, Guwahati Municipal Corporation
31	Shri Ashish Bharali	Spokesperson & Councillor, Guwahati Municipal Corporation
32	Shri Saurav Jhunjhunwala	Spokesperson & Councillor, Guwahati Municipal Corporation

Representatives of Trade and Industry Bodies

1	Shri R.S. Joshi	Former President, Federation of Industries & Commerce North Eastern Region (FINER)
2	Shri Sandeep Khaitan	Director, Federation of Industries & Commerce North Eastern Region (FINER)
3	Shri Joydeep Gupta	Chairman, Federation of Indian Chambers of Commerce & Industry (FICCI)
4	Shri S. K. Barua	Former Chairman, Confederation of Indian Industry (CII)
5	Smt. Shanta Sharma	Director, Confederation of Indian Industry (CII)
6	Shri Ravi Surekha	President, Laghu Udyog Bharti
7	Shri Kaushik Dutta	State Head, Federation of Indian Export Organisation (FIEO)
8	Shri Badan Barman	GS, All Assam Small Scale Industries Association (AASSIA)
9	Shri J.N. Baruah	All Assam Small Scale Industries Association (AASSIA)

10	Shri Mrinal Hatkhowa	GS, North East Federation of International Trade (NEFIT)
11	Shri Asish Deb	Treasurer, North East Federation of International Trade (NEFIT)
12	Shri Anshuman Das	Executive, North East Federation of International Trade (NEFIT)
13	Smt. Indu Singh	GS, North East Women Entrepreneurs Associations (NEWA)
14	Shri Prodyut Kr. Mahanta	Assam Chamber of Commerce
15	Shri S. Kalita	Assam Chamber of Commerce
16	Shri Pranjeet Hazarika	Assam Chamber of Commerce
17	Shri Abhijit Sarma	Secretary, Indian Tea Association (ITA)
18	Shri Bidyananda Boarkatoky	North-Eastern Tea Association (NETA)
19	Shri D. Deka	Secretary, Tea Association of India (TAI)
20	Shri Siddhartha Roy	Indian Chambers of Commerce (ICC) (Assam Chapter)
21	Shri Ishantor Sobhapandit	Regional Director, Indian Chambers of Commerce (ICC) (Assam Chapter)
22	Shri R.S. Joshi	Former President, Federation of Industries & Commerce North Eastern Region (FINER)

Representatives of Political Parties

1	Shri Amlanjyoti Hatiborua	Aam Admi Party
2	Shri Jarbom Kutum	Aam Admi Party
3	Ms. Punom Gogoi	Aam Admi Party
4	Shri Bishnu Das	Asom Gana Parishad
5	Shri Nipa Phukon	Asom Gana Parishad
6	Dr. Partha Protim Medhi	Asom Gana Parishad
7	Shri Isfaqur Rahman	Communist Party of India (Marxist)
8	Dr. Bhupen Sarmah	Communist Party of India (Marxist)
9	Shri Nayan Bhuyan	Communist Party of India (Marxist)
10	Shri Raju Kr. Narzary	General Secretary (A), UPPL, United People's Party Liberal
11	Shri Ayub Hussain Mondal	Office Secretary, UPPL, United People's Party Liberal

12	Shri Charan Baro	MLA, Mazbat, LAC & Vice President, BPF, Bodoland Peoples Front
13	Shri Robinson Muchahary	Vice President, BPF, Bodoland Peoples Front
14	Ms. Ajanta Neog	Finance Minister, Bhartiya Janata Party
15	Ms. Rekha Rani Das Boro	State Vice President, BJP, Assam Pradesh, Bhartiya Janata Party
16	Shri Ashok Kumar Bhattarai	State Vice President, BJP, Assam Pradesh, Bhartiya Janata Party
17	Shri Rupam Goswami	Chairman of Assam Financial Corporation and Assam Chamber of Commerce, Bhartiya Janata Party
18	Shri Devajit Mahanta	Director-APGCL, Bhartiya Janata Party
19	Shri Dhruhajyoti Dawka	State Convener, Election Coordinator Department, BJP, Assam Pradesh, Bhartiya Janata Party
20	Md. Animul Islam	MLA & Vice President, AIUDF, All India United Democratic Front
21	Dr. H. Rafiqul Islam	MLA & General Secretary, All India United Democratic Front
22	Shri Awal Mazid	VP, All India United Democratic Front
23	Shri Bhaskar Baruah	MLA, Indian National Congress
24	Ms. Manjula Das	VP, APCC, Indian National Congress
25	Shri Hemanta Bijoy Mahanta	Retd. IRS, Indian National Congress
26	Shri Bipul Gogoi	GS, APCC, Indian National Congress

8. Meghalaya (30 September – 01 October 2024)		
Representatives of State Government		
1	Shri Conrad Sangma	Chief Minister
2	Shri Sniawbhalang Dhar	Deputy Chief Minister
3	Shri Alexander Laloo Hek	Cabinet Minister, Animal Husbandry & Veterinary Department, Fisheries Department, etc.
4	Dr. (Ms.) Mazel Ampareen Lyngdoh	Cabinet Minister, Agriculture and Farmer's Welfare Department, Health & Family Department, etc.
5	Shri Paul Lyngdoh	Cabinet Minister, Arts & Culture Department, Social Welfare Department, etc.
6	Shri Abu Taher Mondal	Cabinet Minister, Community & Rural Department, Power Department, etc.
7	Shri Kyrmen Shylla	Cabinet Minister, Revenue & Disaster Management Department, Excise Department, etc.
8	Shri Rakkam A. Sangma	Cabinet Minister, Border Areas Development Department, Education Department, etc.
9	Shri D. P. Wahlang	Chief Secretary, Meghalaya
10	Shri Sampath Kumar	Principal Secretary, C&RD, Social Welfare Department, etc.
11	Shri Frederick Roy Kharkongor	Principal Secretary, Arts & Culture Department, Textiles Department, etc.
12	Shri R. S. Gill	Principal Chief Conservator of Forest & HoFF
13	Shri H. C. Choudhary	Principal Chief Conservator of Forest
14	Shri P. K. Agrahari	Chief Conservator of Forests
15	Shri M. B. K. Reddy	Addl. Principal Chief Conservator of Forest
16	Ms. I. Nongrang	Director General of Police
17	Shri Sanjay Goyal	Commissioner & Secretary, Revenue & Disaster Management Department, Transport Department, etc.
18	Dr. Vijay Kumar D	Commissioner & Secretary, Finance Department, Planning Department, etc.
19	Shri Pravin Bakshi	Commissioner & Secretary, Food Civil Supplies & Consumer Affairs, Social Welfare Department, etc.
20	Shri Vijay Kumar Mantri	Commissioner & Secretary, Information & Public Relations Department, Mining & Geology, etc.
21	Shri Ryntihlang Rapthap	Secretary, Education Department, etc.
22	Shri Cyril V. Darlong Diengdoh	Secretary, Personnel & A.R Department, Home (Police) Department, etc.

23	Shri Frederick M. Dophth	Secretary, Arts & Culture Department, Mining & Geology Department, etc.
24	Ms. I. Matsiewdor War Nongbri	Secretary, Printing & Stationary Department, Revenue & Disaster Management Department, etc.
25	Shri Israel W. Ingty	Secretary, Revenue & Disaster Management Department, Social Welfare Department, etc.
26	Shri Sibhi Chakravarthy Sadhu	Secretary, C&RD Department, Fisheries Department, etc.
27	Shri Wilfred Nongsiej	Secretary, Prisons & Correctional Services Department
28	Shri Rakhsin P. Marak	Secretary, Mining & Geology
29	Shri Ambrose Ch. Marak	Secretary, Personnel & A.R Department
30	Shri Ram Kumar S	Secretary, Health & Family Welfare Department, P.I & Implementation Department, etc.
31	Ms. Isawanda Laloo	Secretary, Agriculture & Farmer's Welfare Department, Sports & Youth Affairs Department
32	Shri Syed Md. A. Razi	Commissioner & Secretary, Public Works Department (R&B) (Buildings)Public Works Department (R&B) (Buildings)
33	Shri B. W. Phira	Secretary PWD (Roads & Building)
34	Shri R. Swer	Secretary, Finance (Estt. PC, etc.)
35	Shri K.L Nongbri	Joint Secretary
36	Shri R. Chitturi	Joint Secretary
37	Shri Gunaka D.B	Joint Secretary & Project Director, Science & Technology Cell
38	Dr. C. D. Sangma	Director, AH & Veterinary
39	Shri F. Sutnga	Director of Commerce & Industries
40	Shri L.C. Marak	Director, Border Areas Development
41	Shri S. Tembe	Director of School Education & Literacy
42	Ms. C. D. Lyngwa, MCS	Director of Social Welfare
43	Ms. M.L. Shira	Social Welfare Officer (Anti-Drugs)
44	Shri B. M. Lyndem	Chief Engineer P.H.E.
45	Shri P. B. Lartang	Joint Director, Accounts & Treasuries
46	Shri J.M.L. Bany	Joint Director, DERT
47	Shri Silkal M. Sangma	Joint Director, Dairy Development
48	Shri K. Marwein	Deputy Director, Dairy Development
49	Shri D. Khyllep	Officer on Special Duty, Border Areas Development

50	Shri S. Jyrwa	Planning Officer & Ex-Officio Deputy Secretary, Border Areas Development
51	Shri R. Sumer	Deputy Director, Economics & Statistics
52	Shri S.R. Marak	Director, Printing & Stationery
53	Ms. I. Rosetta Mary Kurbah	Deputy Commissioner, East Khasi Hills District, Shillong
54	Shri Garod LSN Dykes	Deputy Commissioner, West Khasi Hills District, Nongstoin
55	Shri Batlang Samuel Sohliya	Deputy Commissioner, West Jaintia Hills District, Jowai
56	Shri Vibhor Aggarwal	Deputy Commissioner, East Garo Hills District, Williamnagar
57	Shri Shivansh Awasthi	Deputy Commissioner, East Jaintia Hills District, Khliehriat
58	Miss Mitali Chandra	Deputy Commissioner, Eastern West Khasi Hills District Mairang
59	Shri R.Z.D. Shira	Addl. Deputy Commissioner, Southwest Garo Hills District, Ampati
60	Shri P.R.Marak	Addl. Deputy Commissioner, South Garo Hills District, Baghmara

Representatives of Autonomous District Council

1	Shri Pyniaid Singh Syiem	Chief Executive Member, KHADC
2	Shri Pynshngainlang Syiem	Deputy Chief Executive Member, KHADC
3	Shri Carness Sohshang	Executive Member i/c Development, etc., KHADC
4	Shri Fantin J Lakadong	Executive Member i/c Taxation, etc., KHADC
5	Shri T. Shiawat	Chief Executive Member, JHADC
6	Shri L. Rymbai	Deputy Chief Executive Member, JHADC
7	Shri W. Sungoh	Executive Member, JHADC
8	Shri P. Dkhar	Executive Member, JHADC
9	Shri A. R. Marak	Chief Executive Member, GHADC
10	Shri N. Ch. Marak	Deputy Chief Executive Member, GHADC
11	Shri A. D. Shira	Executive Member, Forest, GHADC
12	Shri L. K. Sangma	Executive Member, Finance, GHADC
13	Shri G.A. Sangma	Executive Member, Taxation, GHADC
14	Shri Cyril. V Darlong Diengdoh	Secretary to the Government of Meghalaya, District Council Affairs Department

Representatives of Urban Local Bodies		
1	Shri P. Kr Boro, MCS	Chief Executive Officer Shillong Municipal Board
2	Ms. I. D. V. Lyngdoh, MCS	Chief Executive Officer, Jowai Municipal Board
3	Shri Vilash H. Pawar	Chief Executive Officer (Officiating), Shillong Cantonment Board
4	Shri Philanderwell Lyngdoh	Chairman Jowai Municipal Board
5	Shri J. D. Sangma	Chairman Tura Municipal Board
6	Shri R. Kharkamni	Secretary, Nongpoh Town Committee
7	Ms. I. K. K. Marak	Executive Engineer, Tura Municipal Borad
8	Shri F. B. Chyne	Executive Engineer, Shilong Municipal Board
9	Ms. I. R. Marbaniang	FAO, Meghalaya Urban Development Authority
10	Shri L. Rymbui	Town Planning Officer Meghalaya Urban Development Authority
11	Shri K. Kharumnuid	Joint Director (Technical) Urban Affairs Department
12	Shri K. Wahlang	Joint Director (Technical) Urban Affairs Department
13	Shri R. Sohkhlet	Joint Director (Technical) Urban Affairs Department
14	Shri B. R. M Lyngdoh	Joint Director (Planning) Urban Affairs Department
15	Shri S. Shullai	Joint Director (Design) Urban Affairs Department
16	Shri H. P. N Sangma	Joint Director (Technical) Urban Affairs Department
17	Dr. Vijay Kumar. D	Commissioner & Secretary to the Government of Meghalaya, Urban Affairs Department
18	Ms. I. Isawanda Laloo	Director, Urban Affairs Department, Shillong
Representatives of Trade and Industries		
1	Dr. K. K. Jhunjhunwala (Speaker)	General Secretary, Meghalaya Chamber of Commerce & Industry
2	Shri N. R. Diengdoh	President, Micro and Small-Scale Industries Associations of Meghalaya (MSSIAM)
3	Shri M. R. Diengdoh	President, Micro and Small-Scale Industries Associations of Meghalaya (ASSIAM)
4	Shri P. K. Mishra (Speaker)	Byrnihat Industry Association
5	Shri Pawan Dhan	Byrnihat Industry Association
6	Shri Rahul Bajaj (Speaker)	Member, Confederation of Industries Meghalaya (CIM)
7	Shri Madhusudhan Patra	Member, Confederation of Industries Meghalaya (CIM)
8	Shri E. C. L Nongrum	President, Shillong Millers Association.
9	Shri N. Lyngwa (Speaker)	General Secretary, Shillong Millers Association

10	Shri R. K. Pareek (Speaker)	President, Jaintia Hills Cement Manufacturers Association
11	Shri D. Bhansal	Jaintia Hills Cement Manufacturers
12	Shri Pawan Joshi	Jaintia hills Cement Manufacturers
13	Shri Sanjay Goyal	Commissioner & Secretary to the Government of Meghalaya, Commerce & Industries Department
14	Shri F. Sutnga	Director, Commerce & Industries Department, Meghalaya, Shillong.
15	Shri W. Warshong	Deputy Director, Commerce & Industries Department Meghalaya, Shillong.

Representatives of Political Parties

1	Shri Jayanta Sen	Secretary Meghalaya Unit / All India Trinamool Congress (AITC)
2	Shri Khrawboklang Basaiawmoit	State President / Bhartiya Janata Party (BJP)
3	Shri David Kharsati	National Council Member / Bhartiya Janata Party (BJP)
4	Shri Panboprlang L Ryntathiang	General Secretary / Hills State People's Democratic Party (HSPDP)
5	Shri Starfing Pdahkasiej	CEC Member / hills State People's Democratic Party (HSPDP)
6	Shri Manuel Badwar	Secretary / Indian National Congress (INC)
7	Shri Banphiralang Basaiawmoit	Vice President / Indian National Congress (INC)
8	Shri Wailadmiki Shylla	State Working President / National People's Party (NPP)
9	Shri H. M. Shangliang	Spokesperson / National People's Party (NPP)
10	Dr. Jemino Mawthoh	General Secretary / United Democratic Party (UDP)
11	Shri Alantry Dkhar	Vice President / United Democratic Party (UDP)
12	Dr. Wandinecia Tariang	Party Member / Voice of the People Party (VPP)
13	Shri Shanbor Rymbai	Party Member / Voice of the People Party (VPP)
14	Shri Cyril. V Darlong Diengdoh	Secretary to the Government of Meghalaya, Home (Political) Department

9. Gujarat (21-22 October 2024)		
Representatives of State Government		
1	Shri Bhupendrabhai Patel	Chief Minister
2	Shri Kanubhai Desai	Minister (Finance)
3	Shri Raj Kumar	Chief Secretary to Government
4	Dr. Hasmukh Adhia	Principal Advisor to Chief Minister
5	Shri S S Rathore	Advisor to Chief Minister
6	Shri Pankaj Joshi	Additional Chief Secretary to Chief Minister and ACS (P&T)
7	Shri M K Das	Additional Chief Secretary to Chief Minister and ACS (Home)
8	Ms. Avantika Singh	Secretary to Chief Secretary and Secretary I&B
9	Ms. Sunaina Tomar	Additional Chief Secretary (Higher and Technical Education)
10	Shri Kamal Dayani	Additional Chief Secretary (Personnel), General Administration
11	Shri Chandra Vanu Som	Additional Chief Secretary, Narmada, WR, WS and Kalpsar
12	Dr. Jayanti S. Ravi	Additional Chief Secretary, Revenue
13	Dr. Anju Sharma	Additional Chief Secretary, Agriculture, Farmers' Welfare and Co-operation
14	Shri S. J. Haider	Additional Chief Secretary, Energy and Petro-Chemicals
15	Shri Jagdish Prasad Gupta	Additional Chief Secretary, Tribal Development
16	Ms. Mona Khandhar	Principal Secretary, Panchayat, RD and RH, Science and Technology
17	Dr. T Natarajan	Principal Secretary, Finance Department
18	Shri Rajeev Topno	Chief Commissioner of State Tax
19	Ms. Mamta Verma	Principal Secretary, Industry and Mines Department
20	Shri Mukesh Kumar	Principal Secretary (Primary and Secondary) Education Department
21	Ms. Shahmeena Husain	Principal Secretary, Narmada, WR, WS and Kalpsar
22	Shri Ashwini Kumar	Principal Secretary, Urban Development and Urban Housing, Sports Youth and Cultural Activities

23	Shri Ramesh Chand Meena	Principal Secretary, Food Civil Supply and Consumer Affairs
24	Shri Dhananjay Dwivedi	Principal Secretary, (Medical Services & Medical Education) Health & Family Welfare
25	Shri Mohammad Shahid	Principal Secretary, Social Justice & Empowerment
26	Shri Sanjeev Kumar	Principal Secretary, Forest and Environment
27	Ms. Arti Kanwar	Secretary (Economic Affairs,) Finance Department
28	Shri K. K. Nirala	Secretary (Expenditure), Finance Department
29	Shri A. K. Patel	Secretary Road and Building Department
30	Shri P. C. Vyas	Secretary, Water Resources
31	Shri Rakesh Shankar	Commissioner and Secretary, Women and Child Development Department
32	Dr. Vinod Rao	Secretary, Labour and Employment
33	Ms. Pongumatl Bharathi	Special Commissioner of State Tax Commissioner of State Tax
34	Dr. Rajender Kumar	Secretary (Tourism), Industry and Mines

Representatives from Urban Local Bodies

1	Shri Devang Jitendrabhai Dani	Chairman - Standing committee, Ahmedabad Municipal Corporation
2	Shri Daxesh Kishorbhai Mavani	Mayor, Surat Municipal Corporation
3	Dr. Sheetalbhai Mistry	Chairman - Standing committee, Vadodara Municipal Corporation
4	Ms. Naynaben Pedhadiya	Mayor, Rajkot Municipal Corporation
5	Nileshbhai Bipinchandra Kagthara	Chairman - Standing committee, Jamnagar Municipal Corporation
6	Shri Rajeshbhai Rabadiya	Chairman - Standing committee, Bhavnagar Municipal Corporation
7	Ms. Miraben Patel	Mayor, Gandhinagar Municipal Corporation
8	Ms. Jignaben Pandya	President, Surendranagar
9	Shri Jigneshbhai Pate	President, Anand
10	Ms Kinneriben Chiragbhai Shah	President, Nadiad
11	Ms. Minal Alpesh Desai	President, Navsari
12	Dr Chetnaben G Tiwar	President, Porbandar- Chhaya

13	Shri A K Sinh	Chairman the Committee, Gandhidham
14	Shri Bhojrambhai Gadhavi	Chairman the Committee, Mundra- Baroi
Representative of Rural Local Bodies		
1	Ms. Bhaviniben Atulbhai Patel	Surat – DP President
2	Shri MahendraSinh DilipSinh Vansdiya	Bharuch – DP President
3	Shri Hareshbhai Bavabhai Thumar	Junagadh – DP President
4	Parmar Chetnaben Jagdishkumar	Block- Vadali, SK / TP President
5	Patel Priyanka Hirenkumar	Block- Mansa, GNR / TP President
6	Ms. Ankitaben Ronakbhai Parmar	Block- Vadodara / TP President
7	Patel Bhumikaben Jayantibhai	Block-Himmatnagar/TP President
8	Ms. Rashmiben Sureshbhai Chhang (Kutch)	GP-Kunariya/ Block-Bhuj/ Dist- Kutch
9	Ms. Miyahusen Gulbeg Mutva (Kutch)	GP-Dhordo/ Block-Bhuj/ Dist- Kutch
10	Shri Tanmayben Devrambhai Thakre (Dang)	GP-Malegav/ Block-Ahwa/ Dist- Dang
11	Shri Himanshubhai	Punasari
12	Shri Jatanbhailal Thakor	Modhera GP
Representatives of Trade and Industry		
1	Shri Rajesh Gandhi	Managing Director, Vadilal Industries Limited, Food Processing
2	Shri Sandeep P. Engineer	Chairman & Managing Director / President, Astral Limited / GCCI, MSME Ecosystem
3	Shri Manish P. Kiri	Chairman & Managing Director, Kiri Industries Ltd, Chemicals
4	Shri Chintan Thakkar	Group Head - Corporate Affairs, Welspun Group, Textiles
4	Shri Jaimin Shah	Director, DEVITPL, IT/ITeS, Startup Ecosystem
5	Ms. Geeta Goradia	Managing Director / Co-Chairperson, Jewel Consumer Care Pvt Ltd. / FICCI - Gujarat State Council, Gems & Jewellery
6	Shri Hemant Desai	President, Reliance Industries Ltd., Diversified

7	Shri Rajiv Gandhi	CEO & MD / Chairman, Hester Biosciences / FICCI Gujarat Council, Biotechnology
8	Shri Agam Sanghvi	Director, M/s. Sanghavi Exports, Gems & Jewellery
9	Shri Pathik Patwari	Past President, Gujarat Chamber of Commerce & Industry (GCCI), MSME Ecosystem
10	Dr. Viranchi Shah	National President, Indian Drugs Manufacturers Association, Pharmaceuticals
11	Shri Kunj Shah	Chairman & Managing Director, Zodiac Energy Ltd., Renewable Energy
12	Shri Kulin Lalbhai	Vice Chairman, Arvind Limited, Textiles

Representatives of Political parties

1	Shri Yamal Vyas, CA,	Main Spokesperson, BJP, Gujarat Pradesh
2	Shri Jainik Vakil, CA,	Co-Spokesperson, BJP, Gujarat Pradesh
3	Shri Prerak Shah	Economic Cell, BJP, Gujarat Pradesh
4	Dr. Jaynarayan Vyas	Senior Leader, Gujarat Pradesh Congress
5	Shri Shailesh Parmar	Vice President, Gujarat State Assembly, Congress Party
6	Dr. Manish Doshi	Spokesperson, Gujarat Pradesh Congress
7	Shri Manojbhai Sorathia	Secretary, AAP Gujarat
8	Anup Sharma	Secretary, AAP State office, Gujarat
9	Shri Pradipbhai Parmar	Bahujan Samajwadi Party
10	Shri Shaileshbhai Parmar	Bahujan Samajwadi Party

10. Nagaland (05-06 November 2024)		
Representatives of State Government		
1	Shri Neiphiu Rio	Chief Minister
2	Shri T.R. Zeliang	Deputy Chief Minister
3	Shri Y. Patton	Deputy Chief Minister
4	Shri K.G. Kenye	Minister, Power
5	Shri Temjen Imna Along	Minister, Tourism & Higher Education
6	Shri Jacob Zhimomi	Minister, PHE
7	Shri Metsubo Jamir	Minister, Rural Development
8	Ms. Salhoutuonuo Kruse	Minister, Horticulture & Women Resource
9	Shri Kekhrie Yhome	Advisor, School Education
10	Ms. Hekani Jakhalu	Advisor, Industries & Commerce
11	Dr. J. Alam	Chief Secretary to the Government
12	Shri Sentiyanger Imchen	Additional Chief Secretary & Finance Commissioner
13	Shri R. Ramakrishnan	Principal Secretary to Chief Minister & Development Commissioner
14	Shri Dharmendra Prakash	PCCF & HOFF
15	Shri Rupin Sharma	DGP
16	Ms. Kevileno Angami	Commissioner & Secretary, Department of School Education & SCERT
17	Shri Vikeyie Kenya	Commissioner & Secretary, Department of Animal Husbandry & Veterinary Services
18	Shri Kekhrievor Kevichusa	Commissioner & Secretary, Department of Urban Development
19	Shri Y. Kikheto Sema	Commissioner & Secretary, Department of Law & Justice & Fisheries
20	Ms. Martha Ritse	Secretary, Department of Social Welfare
21	Shri Kevin Zehol	Commissioner & Secretary, Department of Land Resources
22	Shri Kesonyu Yhome	Commissioner & Secretary, Department of Works & Housing & Finance
23	Shri Wezope Kenye	Commissioner & Secretary, Department of Agriculture
24	Shri R. Vysan	Commissioner & Secretary, Home Commissioner
25	Shri Louchalie Viyu	Commissioner & Secretary, NRE & Disaster Management

26	Shri Hukuga Sema	Commissioner & Secretary, Department of Tourism
27	Ms. Asangla Imti	Secretary, Department of Power
28	Sm. Sotsula	Secretary, Department of Labour
29	Shri Rajesh Soundarajan	Secretary, Department of Higher & Technical Education
30	Shri Shanavas C	Secretary, Department of Industries & Commerce
31	Shri Robert Longchari	Secretary, Department of Transport
32	Shri Anthony Ngully	Secretary, Department of Youth Resources & Sports
33	Shri V. Kezo	Adviser, Finance Department
34	Ms. Sara Ritse	Chairperson, Nagaland State Finance Commission
35	Shri G.W. Lee	Member, Nagaland State Finance Commission
36	Dr. Kikameren	Joint Director, Department of Health & Family Welfare
37	Shri Thavaseelan K, IAS	Principal Director, Department of School Education
38	Er. Vipulhou Lhoungu	Director, Department of Technical Education
39	Er. S. L. Wati Aier	Labour Commissioner, Department of Labour & Skill Development
40	Er. Akho	Chief Engineer, Department of Public Works & Housing
41	Er. Sungti Amer	Assistant Chief Engineer, Home (Civil Administrative Works Department)
42	Er. Kasho Chishi	Chief Engineer, Department of Power
43	Shri Khekiya Rengma	Director, Department of Geology & Mining
44	Shri Solesul Tholre	Director, Department of Urban Development
45	Ms. Temjenrenla Kechu	Additional Director & HOD, Department of Municipal Affairs
46	Dr. Achila Ao	Director, Department of Animal Husbandry & Veterinary Services
47	Er. Kimaba	Director, Department of New & Renewable Energy
48	Shri Meyasashi	Director, Department of Horticulture
49	Shri Kethosituo Sekhose	Director, Department of Youth Resources & Sports
50	Er. Sabou Yashu	Director, Department of Information Technology
51	Shri C. Peter Yanthan	Director, Department of Agriculture
52	Shri Albert Ngullie	Director, Department of Land Resources
53	Ms. Tosheli Zhimomi	Director, Department of Social Welfare
54	Shri T. Wati Aier, NCS	Director, DUDA (District Urban Development Agency)

55	Ms. Vilone Sakhrie	Director, Department of Women Resources
56	Shri P. Tokugha Sema	Director, Department of Industries & Commerce
57	Shri Reny Wilfred, IAS	Joint Secretary, Department of Finance
58	Shri Kethoulhouy Metha	OSD (Budget), Department of Finance
59	Shri Thomas Y. Kiutsangmong	DGM, Department of Transport (Nagaland State Transport)
60	Shri Johnny Rongmei	OSD, NSDMA (Nagaland State Disaster Management Authority)
61	Ms. Adela Moa	Director, Department of Art & Culture
62	Ms. Veyiolo Doulo	Director, Department of Tourism
63	Er. Vipulhou Lhoungu	Director, Department of Technical Education
64	Ms. Dzuvinuo Theunuo	Director, Department of Information & Public Relations
Representatives Urban Local Bodies		
1	Shri Khrielievi Chusi	Deputy Chairperson, Kohima Municipal Council
2	Ms. Aneu Khaming	Councilor, Kohima Municipal Council
3	Shri Lanutoshi Steven Yaden	Councilor, Dimapur Municipal Council
4	Shri Lanuakum	Deputy Chairperson, Mokokchung Municipal Council
5	Ms. Nzano P. Kikon	Deputy Chairperson, Wokha Town Council
6	Shri Khonthungia Odyuo	Chairperson, Bhandari Town Council
7	Shri Chetezo Akami	Deputy Chairperson, Phek Town Council
8	Shri Nuvezo Kotso	Councilor, Pfutsero Town Council
9	Shri Astato Yephomi	Councilor, Zunheboto Town Council
10	Ms. Kitoli Naje	Chairperson, Atoizu Town Council
11	Shri Abei Thepa	Chairperson, Medziphema Town Council
12	Shri Mireulung	Chairperson, Peren Town Council
13	Ms. Raiyilungwangle	Councilor, Jalukie Town Council
14	Ms. Sole Tep	Deputy Chairperson, Tseminyu Town Council
15	Ms. Moala Ao	Deputy Chairperson, Chumukidima Town Council
16	Ms. Kekhrieneiuo Zumvu	Deputy Chairperson, Chiephobozou Town Council
Representatives of Rural Local Bodies		
1	Shri Keduolhoulie Houzha	Village Council Chairman, Meriema, Chiephobozou
2	Shri Noklem Konyak	Village Council Chairman, Tizit Village, Tizit
3	Shri Vandan Erui	Village Council Chairman, Wokha Village, Wokha

4	Shri Aosanen Pongen	Village Council Chairman, Chuchuyimlang, Chuchuyimlang
5	Shri Vikaho T Zhimomi	Village Council Chairman, Sheyipu, Zunheboto
6	Shri Y. Mantzak Konyak	VDB Secretary, Shangnyu, Mon
7	Ms. Man-I	VDB Secretary, Wangti, Chen
8	Shri Yongmeth	VDB Secretary, Chingdang, Wakching
9	Shri Wangjen Konyak	VDB Secretary, S/Chingnyu, Phomching
10	Ms. Ngungyeang Konyak	VDB Women Member, Tizit Village, Tizit
11	Shri Ketuolekho Ngukha	VDB Secretary, Mima, Jakhamo
12	Shri Andrew Kent	VDB Secretary, Tseminyu South Village, Tseminyu
13	Shri Medovilie Meru	VDB Member, Khonoma, Sechu Zubza
14	Ms. Neichutuonuo	VDB Women Member, Kohima Village, Kohima
15	Ms. Teisovu Seyie	VDB Women Member, Tuophema, Botsa

Representatives of Trade and Industry

1	Er. Y. Lipongse Thongtsar	Additional Director, Industries & Commerce
2	Shri Changsang Soted, NCS	Under Secretary, Investment & Development Authority of Nagaland (IDAN)
3	Shri Lezo Putsure	Director, Educentre School of Business, Incubation Centre
4	Er. Kevin Khezie	Director, Nagabots, Incubation Centre
5	Shri L. Mongkum Jamir	President, Business Association of Nagaland (BAN)
6	Shri Kedo Nagi	Vice President, Business Association of Nagaland (BAN)
7	Shri Benthungo Kithan	Executive Member, Business Association of Nagaland (BAN)
8	Ms. Zakietsongo Jamir	Women Entrepreneur Network of Nagaland (WENN)
9	Ms. Nengneithem Hengna	Women Entrepreneur Network of Nagaland (WENN)
10	Dr. Khekughu Murru	Chairman, Confederation of Nagaland Chamber of Commerce (CNCCI)
11	Dr. Seyievilie Mor	General Secretary, Confederation of Nagaland Chamber of Commerce (CNCCI)
12	Shri Mahesh Agarwal	Treasurer, Confederation of Nagaland Chamber of Commerce (CNCCI)
13	Shri Lemjan B Phom	Member, Business Association of Nagaland (BAN), Longleng

14	Shri Oka Chisho	Member, Business Association of Nagaland (BAN), Zunheboto
15	Shri Peihauding Reunim	Startup, Peren
16	Shri Myan Ngullie	Startup, Wokha
17	Ms. S. Mhathung Ngullie	Startup, Wokha
Representatives of Political Parties		
1	Shri Abu Metha	Secretary General, NDPP
2	Shri Merentoshi R. Jamir	Vice President, NDPP
3	Er. Sunep Jamir	State General Secretary, BJP
4	Shri Vanthungo Odyuo	State President, NCP
5	Shri Diethoselhou Sachü	General Secretary, NPF
6	Shri Hiketo Shohe	State General Secretary, NPP
7	Shri G. K Zhimomi	State Vice President, INC
Representatives of Tribal HoHos		
1	Shri Thejao Vihienuo	President, APO, Kohima
2	Shri Keneilesa Neikha	G/Secy., APO, Kohima
3	Shri Etsungmomo Kikon	President, Naga Council, Dimapur
4	Shri Temjentiba	Ao Senden Rep., Mokokchung
5	Shri Limaakum Jamir	Ao Senden Rep., Mokokchung
6	Shri C.N. Yanchu	V/President USLP, Tuensang
7	Shri Jeiang Konyak	V/President KU, KOHIMA Unit, Mon
8	Shri Achat Konyak	G/S, KU Kohima Unit, Mon
9	Shri Vezuhu Keyho	President, Chakhesang Public Org., Phek
10	Shri Chonpa Jurry	President, Pochury Hoho, Phek
11	Dr. P. Kikon	Advisor, Lotha Hoho, Wokha
12	Shri Pankathung	Advisor, Lotha Hoho, Wokha
13	Shri Thamlong	V/President, Longleng
14	Shri Imtiluin	President, Phom Union Kohima, Longleng
15	Shri Selipi	V/President USLP, Kiphire
16	Shri P. Timong	President, Tikhir Tribal Council, Kiphire
17	Shri Hokheto Sumi	Advisor, Eastern Sumi Hoho, Kiphire
18	Shri Ranglia Thou	Cultural Secretary NZPO, Peren
19	Shri Jevito Achumi	Joint Secretary, Sumi Hoho, Zunheboto

20	Shri L. Ngon	President, Khiamnungan Tribal Council, Noklak
21	Shri Timothy Thong	Vice President, Rengma Hoho, Tseminyu
22	Shri Nthonwa Magh	Secretary, Rengma Hoho, Tseminyu
23	Shri Zhato Kimho	President, Chakroma Public Org., Chumoukedima
24	Shri Kheto Zhimo	Secretary, Western Sumi Hoho, Nuiland
25	Shri Tokam Janger	Secretary, Yimkhiung Arihako, Nuiland
26	Shri Kihoto Janger	Member, Yimkhiung Arihako, Nuiland
27	Shri Hanji	Vice President, Yimkhiung Tribal Hoho, Shamator

11. Manipur (07-08 November 2024)		
Representatives of State Government		
1	Shri N. Biren Singh	Chief Minister
2	Shri Thongam Biswajit Singh	Minister, Power, Environment, Forest & Climate Change, Agri, Sc & Technology
3	Shri Konthoujam Govindas Singh	Minister, PWD and YAS
4	Shri Yumnam Khemchand Singh	Minister, MAHUD, RD & PR
5	Shri Awangbow Newmai	Minister, WR, Relief & DM
6	Dr. Sapam Ranjan Singh	Minister, Health & FW, DIPR
7	Shri Th Basanta Singh	Minister, Education/Law & Legislative Affairs
8	Shri Leishangthem Susindro Meitei	Minister, PHED, CAF & PD
9	Shri H. Dingo Singh	Minister, SW/Skill, Labour, Employment & Entrepreneurship and Fisheries
10	Shri Khasjim Vashum	Minister, Vety & AH and Transport
11	Dr. Vineet Joshi	Chief Secretary, Finance, IT, DP, Cabinet, Planning, Health and Family Welfare)
12	Shri Rajiv Singh	DGP, Manipur
13	Shri Anurag Bajpai	PCCF & HoFF, Manipur
14	Shri M.H. Khan	Special Chief Secretary (TA& Hills/Relief &DM/ Forest & Environment & climate change
15	Shri Thaithuilung Pamei	Commissioner-cum-Secretary, (Sericulture/Horticulture)
16	Shri Arun Kumar Sinha	Principal Secretary, (TC&I)
17	Shri H. Gyan Prakash	Commissioner-cum-Secretary (Hr. & Tech. Education / SCERT/Edn-S/Adult Education)
18	Shri N Ashok Kumar	Commissioner-cum-Secretary (Home) and OSD, Manipur Bhawan
19	Shri Devesh Deval	Commissioner-cum-Secretary (Tourism) & Commissioner (DE)
20	Shri M. Harekrishna	Commissioner-cum-Secretary & State Election Commissioner
21	Shri M. Joy Singh	Commissioner-cum-Secretary (Arts & Culture/MAHUD/IPR)

22	Shri P.K. Jha	Chief Electoral Officer, Manipur and Commissioner-cum-Secretary (Election)
23	Shri Ningthoujam Geoffrey	Secretary to Chief Minister & Commissioner-cum-Secretary (MA/OBC&SC/Social Welfare/MI/CADA/WR) and Special Secretary (Cabinet/DP)
24	Dr. Shailesh Kumar Chourasia	Commissioner-cum-Secretary (Cooperation/Power)
25	Shri N. Kheda Varta Singh	Secretary (Land Resources/YAS)
26	Shri Michael Achom, IRS (CI&T)	Secretary (GAD/Veterinary & A.H. /Transport) & Special Secretary (Finance)
27	Ms. Haobam Rosita	Secretary (Fisheries) & Special Secretary (Health & FW)
28	Shri Robert Singh Kshetrimayum	Secretary (Works) & Secretary, Manipur Lok Ayukta in addition
29	Shri Hungyo Worshang	Secretary (PHEE/Science & Tech) and Special Secretary (Health) and Commissioner (Excise)
30	Shri Neilenthang Telien	Special Secretary (Finance)
31	Shri Joseph Pauline Kamson	Secretary (Eco & Stats)
32	Shri Mercina Panmei	Commissioner (Taxes)
33	Ms. Haobam Rosita	Secretary (Fisheries)
34	Shri H. Shantikumar	MD (MSPDCL)
35	Shri Ng. Subhachandra	MD (MSPCL)
Representatives of Autonomous District Council		
1	Shri Ad. Firoj Khan	Chief Executive Officer, ADC Chandel
2	Shri Ringo Lamkang	ex-ADC Chairman Chandel
3	Shri Lalthazam	Chief Executive Officer, ADC, Churachandpur
4	Shri Langkhanpau	Ex-MDC, Chairman, ADC, Churachandpur
5	Shri James Doujapao Haokip	Chief Executive Officer, ADC, Kangpokpi
6	Shri Thangkham Lupheng	Ex-ADC Member, Kangpokpi
7	Shri A. Adahrii Maheo	Chief Executive Officer, ADC, Senapati
8	Shri A. Kapani	Ex-Chairman, ADC, Senapati
9	Shri Kachamthai Faiga Gangmei	Chief Executive Officer, ADC, Tamenglong
10	Shri Namsinrei Panmei	Ex-Chairman, ADC, Tamenglong
11	Shri David Kashungnao	Chief Executive Officer, ADC, Ukhrul

12	Shri N. Wungreiyo	Ex-Executive member, ADC, Ukhrul
Representatives of Urban Local Bodies		
1	Shri Hungyo Worshang	Secretary (PHEE/Science & Tech) and Special Secretary (Health) and Commissioner (Excise)
2	Shri Meibon Phaomei	Caretaker Corporator, IMC
3	Shri R. K. Jiten Singh	Caretaker Corporator, IMC
4	Ms. L. Tombi Devi	Caretaker Corporator, IMC
5	Ms. L. Inunganbi Devi	Caretaker Corporator, IMC
6	Shri Moirangthem Sarat	Caretaker Chairperson, Sungunu MC
7	Shri N. shanjitkumar Singh	Caretaker Chairperson Kakching MC
8	Ms. A Thaja Devi	Caretaker Chairperson, Lamshang MC
9	Shri Ch. Basanta Singh	Caretaker Chairperson, Nambol MC
10	Ms. L. Nonibala Devi	Caretaker Chairperson, Samuron MC
11	Shri L. Maniyaima Singh	Caretaker Chairperson, Bishnupur MC
12	Shri Minarjan Bibi	Caretaker Chairperson, Kwakta MC
13	Shri L. Lallamani Singh	Caretaker Chairperson, Lilong (Imohal West) MC
14	Shri Y. Jamuna Devi	Caretaker Chairperson, Thongkhong Laxmi MC
15	Shri S. Roma Devi	Caretaker Chairperson, Shikhong Sekmai MC
16	Md. Islao Rahaman	Caretaker Vice Chairperson, Lilong (Thoubal) MC
Representatives of Rural Local Bodies		
1	Shri Kh. Sobha Singh	Chairperson, Thoubal ZP
2	Ms. L. Boby Devi	Chairperson, Imphal West ZP
3	Shri N. Dinesh Singh	Vice Chairperson, Bishnupur ZP
4	Shri Jasowan chirom	ZP Member, Bashikhang, Imphal East ZP
5	Shri S. Kumar Meitei	Chairperson, Leirongthel Ningel GP
6	N. Jadu Singh	Chairperson, Nachou GP
7	Shri Potshangbam Baleshwor Singh	Chairperson, Wangoo GP
8	Shri Irengbam Gopen Singh	Chairperson, Irengbam GP
9	Shri T. Manglemba Singh	Chairperson, Lairenjam Meojrao GP
10	Shri A. Bishorjit Singh	Chairperson, Sagolband Sapam Leikai GP

11	Shri I. Shanta Singh	Chairperson, Khurkhul GP
12	Md. Sikander Ali	Chairperson, Hayel Hangoon
13	Shri Urikhinbam Narjit Singh	Chairperson, Mayeng Lamjao GP
14	Shri Moirangthem Narjit Singh	Chairperson, Takhel GP
15	Ms. Khundrakpam Nungshirei Devi	Chairperson, Khongman GP

Representatives of Trade and Industry

1	Shri Hemanta Sapam	Kuropokpi Industrial Estate Association
2	Ms. Momita Nongmaithem	Kuropokpi Industrial Estate Association
3	Shri Elangbam Sovid Singh	Manipur Chamber of Commerce & Industry (MCCI)
4	Shri Nameirakpam Aeroshil	Manipur Chamber of Commerce & Industry (MCCI)
5	Shri Wangkheimayum Beliram	Business Excellence Group (BEG)
6	Shri Anand Sapam	Business Excellence Group (BEG)
7	Shri Watham Nabachandra Singh	Indo-Myanmar Border Trade's Union (IMBTU)
8	Shri Yumlembam Kapir Singh	Indo-Myanmar Border Trade's Union (IMBTU)
9	Shri K. Kishan Singh	Tera Urak Industrial Estate Association
10	Shri I. Tombi Singh	Tera Urak Industrial Estate Association

Representatives of Political Parties

1	Shri Bishwanath Thingnam	Co-ordinator, Aam Aadmi Party, Moirangkhom, Imphal
2	Shri Thiyam Jugindro	Activity Co-Ordinator, Aam Aadmi Party, Moirangkhom, Imphal
3	Shri Preshow M. K Shimray	Spokesperson, BJP Manipur Pradesh
4	Shri Bikramjit Kongkham	State Secretary, BJP Manipur Pradesh
5	Shri Kshetrimayum Santa	Secretary, Communist Party of India (Marxist)
6	Shri Sarat Salam	Secretariat Member, Communist Party of India (Marxist)
7	Shri K. Meghachandra Singh	MLA, President, Manipur Pradesh Congress Committee
8	Shri P. Sharatchandra, IAS (Retd)	Ex-MLA, General Secretary, Manipur Pradesh Congress Committee
9	Shri Yumnam Joykumar Singh	National Vice President National People's Party
10	Shri Russel Heisnam	General Secretary (Administration), National People's Party
11	Shri M. Joykumar	State Asst. Secretary Communist Party of India

12	Shri N. Singhajit	State Asst. Secretary Communist Party of India
13	Shri Awangba Newmai	President, Naga People's Front Chingmeairong Regailong, Imphal
14	Shri Honreikhui Kashung	General Secretary, Naga People's Front Chingmeairong Regailong, Imphal
15	Shri M. Surjit Singh	General Secretary, Janata Dal (United) Bapupara, Imphal
16	Shri Ch. Nabachandra Singh	General Secretary, Janata Dal (United) Bapupara, Imphal

12. Tamil Nadu (18-20 November 2024)		
Representatives of State Government		
1.	Thiru M. K. Stalin	Chief Minister
2.	Shri Duraimurugan	Minister for Water Resources
3.	Shri Udhayanidhi Stalin	Deputy Chief Minister
4.	Shri K. N. Nehru	Minister for Municipal Administration
5.	Shri I. Periyasamy	Minister for Rural Development
6.	Shri R. S. Rajakannappan	Minister for Forest
7.	Shri E. V. Velu	Minister for Public Works
8.	Shri Thangam Thennarasu	Minister for Finance and Environment, Climate Change
9.	Shri P. Moorthy	Minister for Commercial Taxes and Registration
10.	Dr. T.R.B. Rajaa	Minister for Industries
11.	Shri N. Muruganandam	Chief Secretary
12.	Dr. P. Umanath	Secretary-I to Chief Minister
13.	Dr. M S Shanmugam	Secretary-II to Chief Minister
14.	Ms. Anu George	Secretary-III to Chief Minister
15.	Shri G. Lakshmi Pathy	Joint Secretary to Chief Minister
16.	Shri T. Udhayachandran	Principal Secretary to Government Finance Department
17.	Shri Brajendra Navnit	Principal Secretary to Government Commercial Taxes and Registration Department
18.	Ms. G. Laxmi Priya	Secretary to Government Adi Dravidar and Tribal Welfare Department
19.	Ms. Apoorva	Agricultural Production Commissioner and Principal Secretary to Government Agriculture – Farmers’ Welfare Department
20.	Shri Satyabrata Sahoo	Principal Secretary to Government Animal Husbandry, Dairying, Fisheries and Fishermen Welfare Department
21.	Shri C. Vijayaraj Kumar	Principal Secretary to Government Backward Classes, Most Backward Classes and Minorities Welfare Department

22.	Dr. J. Radhakrishnan	Additional Chief Secretary to Government Co-operation, Food and Consumer Protection Department
23.	Dr. Beela Venkatesan	Principal Secretary to Government Energy Department
24.	Dr. P. Senthil Kumar, IAS	Principal Secretary to Government Environment, Climate Change and Forests Department
25.	Ms. V. Amuthavalli	Secretary to Government Handlooms, Handicrafts, Textiles and Khadi Department
26.	Ms. Supriya Sahu	Additional Chief Secretary to Government Health and Family Welfare Department
27.	Dr. K. Gopal	Additional Chief Secretary to Government Higher Education Department
28.	Dr. R. Selvaraj	Secretary to Government Highways and Minor Ports Department
29.	Shri Dheeraj Kumar	Additional Chief Secretary to Government Home, Prohibition and Excise Department
30.	Ms. Kakarla Usha	Principal Secretary to Government Housing and Urban Development Department
31.	Shri C. Samayamoorthy	Secretary to Government Human Resources Management Department
32.	Shri V. Arun Roy	Secretary to Government Industries, Investment Promotion & Commerce Department
33.	Shri Kumar Jayant	Additional Chief Secretary to Government Information Technology and Digital Services Department
34.	Shri K. Veera Raghava Rao	Secretary to Government Labour Welfare and Skill Development Department
35.	Dr. Atual Anand	Principal Secretary to Government Micro, Small and Medium Enterprises Department
36.	Dr. D. Karthikeyan	Principal Secretary to Government Municipal Administration and Water Supply Department
37.	Shri K. Phanindra Reddy	Additional Chief Secretary to Government (FAC) Natural Resources Department
38.	Shri Ramesh Chand Meena	Additional Chief Secretary to Government Planning and Development Department

39.	Ms. Reeta Harish Thakkar	Secretary to Government Public and Rehabilitation Department
40.	Ms. Archana Patnaik	Chief Electoral Officer and Principal Secretary to Government Public (Elections) Department
41.	Shri Mangat Ram Sharma	Additional Chief Secretary to Government Public Works Department
42.	Ms. P. Amudha	Principal Secretary to Government Revenue and Disaster Management Department
43.	Shri Gagandeep Singh Bedi	Additional Chief Secretary to Government Rural Development and Panchayat Raj Department
44.	Ms. S. Madumathi	Secretary to Government School Education Department
45.	Shri T. S. Jawahar	Additional Chief Secretary to Government (FAC) Social Reforms Department
46.	Ms. Jayashree Muralidharan	Secretary to Government Social Welfare and Women Empowerment Department
47.	Shri Har Sahay Meena	Principal Secretary to Government Special Initiatives Department
48.	Dr. Darez Ahamed	Secretary to Government Special Programme Implementation Department
49.	Shri V. Rajaraman	Secretary to Government Tamil Development and Information Department
50.	Dr. B. Chandra Mohan	Principal Secretary to Government Tourism, Culture and Religious Endowments Department
51.	Shri K. Phanindra Reddy	Additional Chief Secretary to Government Transport Department
52.	Dr. K. Manivasan	Additional Chief Secretary to Government Water Resources Department
53.	Ms. Sigy Thomas Vaidhyan	Secretary to Government Welfare of the Differently Abled Persons Department
54.	Dr. Atulya Misra	Additional Chief Secretary to Government Youth Welfare and Sports Development Department
55.	Dr. K. Manivasan	Additional Chief Secretary / Vigilance Commissioner and Commissioner for Administrative Reforms (FAC)
56.	Shri S. George Alexander	Secretary to Government Law Department

Representatives of Urban Local Bodies		
1.	Ms. R. Priya	Mayor, Greater Chennai Corporation
2.	Shri M. Anbalagan	Mayor, Tiruchirapalli Corporation
3.	Ms. A. A. S. Bavithra Shyam	Chairman, Rajapalayam Municipality
4.	Shri N. Dineshkumar	Mayor, Tirupur Corporation
5.	Shri S. Rajesh	Chairman, Vennathur Town Panchayat, Namakkal District
6.	Shri V. Saravanan	Commissioner, Trichirapalli Corporation
7.	Shri Ramamoorthy	Commissioner, Tiruppur Corporation
8.	Shri S. Nagarajan	Commissioner, Rajapalayam Municipality
9.	Shri V. Saravanan	Executive Officer, Pennathur Town Panchayat
Representatives of Rural Local Bodies		
1.	Ms. S. Umamaheswari	District Panchayat Chairman, Nagapattinam
2.	Ms. C. Sowmya Arokia Edwin	Block Panchayat Chairman, Nanguneri, Trirunelveli
3.	Ms. Rekha Ramu	Panchayat President, Pandeeswaram Panchayat, Villivakkam Block, Tiruvallur
4.	Shri R. Saranya	Panchayat President, Alathur Panchayat, Madurai West Block
5.	Shri S. Sivarasu	Panchayat President, Pradhabaramapuram Panchayat, Keelaiyur Block, Nagapattinam
Representatives of Trade and Industries		
1.	Ms. Nandini Rangaswamy	Chairperson, Founder & Trustee, GRG Institutions, Coimbatore and Managing Director, Chandra Group of Companies, Coimbatore
2.	Shri Srivats Ram	Managing Director and Executive Director, Wheels India Ltd and Chairman, CII, Tamil Nadu
3.	Shri GSK Velu	Chairman and Managing Director, Trivitron Health Care and Chairman of FICCI, Tamil Nadu
4.	Shri C.K. Mohan	President, TANSTIA and Director, TEAM COM LLP, Chennai

5.	Shri Ramkumar Ramamoorthy	Partner Catalincs / Former Chairman and Managing Director, Cognizant India / Former Vice Chairman, AMCHAM and President, MCCI
6.	Shri Venkatamaraja	Managing Director, RAMCO
7.	Shri Karthikeyan	President, CODISSIA and Director, Sukshma Dynamics Pvt Ltd., Coimbatore
8.	Shri Satyakam Arya	Managing Director & CEO, Daimer India Commercial Vehicles
9.	Shri M. Ponnusamy	Chairman and Managing Director, Pon Pure Chemicals India Pvt. Ltd. and Chairman, CII National MSME Panel, Chennai
10.	Ms. Bimal Patwari	President Pinnacle Infotech
11.	Shri M. Abdul Wahab	Chairman and Managing Director, KH Export India Pvt. Ltd. and Director, Council for Leather Export, Ranipet
Representatives of Political Parties		
1.	Shri R. S. Bharathi	Organisational Secretary, Dravida Munnetra Kazhagam
2.	Shri N. R. Elango	Law Secretary, Dravida Munnetra Kazhagam
3.	Shri D. Jayakumar	Organisational Secretary, All India Anna Dravida Munnetra Kazhagam
4.	Shri I. S. Inbadurai	Ex. MLA Legal Wing Secretary All India Anna Dravida Munnetra Kazhagam
5.	Shri N. Periyasamy	State Deputy Secretary, Communist Party of India
6.	Ms Vahitha Nizam	State Executive Member, Communist Party of India
7.	Shri K. Nallathambi	Ex. MLA Party Youth Wing Secretary, Desiya Murpokku Dravida Kahagam
8.	Shri S. Janarthanan	Advocate Party Legal Wing Dy. Secretary, Desiya Murpokku Dravida Kahagam
9.	Shri S. Peter Alphonse	Ex. M.P, Executive Member, Indian National Congress
10.	Shri Anand Srinivasan	President, Tamil Nadu Congress Media and Press Relations Department, Indian National Congress
11.	Shri H. Raja	Ex. MLA National Executive Member, Bhartiya Janata Party

12.	Dr. S. G. Suryah	State Secretary Bhartiya Janata Party
13.	Shri M. Chinnadurai	MLA, State Committee Member, Communist Party of India (Marxist)
14.	Shri R. Sachinthanandam	State Committee Member, Communist Party of India (Marxist)
15.	Shri P. Anandan	State President, Bahujan Samaj Party
16.	Shri K. Jeyasankar	Bahujan Samaj Party
17.	Shri E. Joseph	State General Secretary, Aam Aadmi Party
18.	Ms. Stella Merry	State Committee Member/ Women Wing President, Aam Aadmi Party

13. West Bengal (03-05 December 2024)		
Representatives of State Government		
1	Ms. Mamata Banerjee	Chief Minister
2	Dr. Amit Mitra	Principal Chief Advisor to Chief Minister
3	Ms. Chandrima Bhattacharya	Minister of State (Independent Charge), Finance Department
4	Shri Janab Firhad Hakim	Minister in Charge, Urban Development Municipal Affairs
5	Shri Aroop Biswas	Minister in Charge, POWER
6	Shri Bankim Chandra Hazar	Minister in Charge, Sundarban Affairs
7	Shri Pradip Kr. Mazumdar	Minister in Charge, Panchayat & Rural Development
8	Shri Manas Ranjan Bhunia	Minister in Charge, Irrigation & Waterways
9	Dr. Shashi Panja	Minister in Charge, Women & Child Development & Social Welfare
10	Shri Pulak Roy	Minister in Charge, Public Works
11	Shri Bratya Basu	Minister in Charge, School Education & Higher Education
12	Shri Chandranath Sinha	Minister in Charge, Micro, Small & Medium Enterprises and Textiles
13	Shri Javed Ahmed Khan	Minister in Charge, Disaster Management & Civil Defence
14	Shri Indranil Sen	Minister of State (Independent Charge), Technical Education & Skill Development
15	Dr. Kalyan Rudra	Chairman, West Bengal Pollution Control Board
16	Dr. Manoj Pant	Chief Secretary to Government
17	Shri Alapan Bandyopadhyay	Chief Advisor to Chief Minister
18	Dr. H. K. Dwivedi	Chief Advisor to Chief Minister
19	Shri B. P. Gopalika	Chief Advisor to Chief Minister
20	Shri Prabhat Kumar Mishra	Additional Chief Secretary, Finance
21	Shri Atri Bhattacharya	Additional Chief Secretary, Sundarban Affairs
22	Shri Anoop Kumar Aggarwal	Additional Chief Secretary, Technical Education, Training & Skill Development
23	Shri Dushyant Nariala	Additional Chief Secretary, Disaster Management & Civil Defence
24	Ms. Nandini Chakravorty	Principal Secretary, Home & Hill Affairs

25	Shri Manish Jain	Principal Secretary, Irrigation & Waterways
26	Shri Rajesh Pandey	Principal Secretary, Micro, Small & Medium Enterprises and Textiles
27	Shri Binod Kumar	Principal Secretary, School Education & Higher Education
28	Ms. Sanghamitra Ghosh	Principal Secretary, Women & Child Development and Social Welfare
29	Shri Onkar Singh Meena	Principal Secretary, Agriculture
30	Shri Narayan Swaroop Nigam	Principal Secretary, Health and Family Welfare Department
31	Shri Parwez Ahmed Siddiqui	Principal Secretary, Food and Supplies
32	Shri Santanu Basu	Principal Secretary, Power Department
33	Md. Ghulam Ali Ansari	Principal Secretary, Urban Development and Municipal Affairs
34	Dr. Saumitra Mohan	Secretary, Transport Department
35	Ms. Antara Acharya	Secretary, Public Works Department
36	Dr. P. Ulaganathan	Secretary, Panchayats and Rural Development
Representatives of Local Bodies		
1	Shri Firhad Haki	Mayor, Kolkata Municipal Corporation
2	Shri Goutam Deb	Mayor, Siliguri Municipal Corporation
3	Shri Bidhan Upadhyay	Mayor, Asansol Municipal Corporation
4	Ms. Nilima Mistry Bishal	Sabhadhipati, South 24 Parganas Zilla Parishad
5	Ms. Anusua Roy	Sabhadhipati, Bankura Zilla Parishad
6	Shri Shyama Prasad Lohar	Sabhadhipati, Purba Bardhaman Zilla Parishad
7	Janab Fayezul Haque	Sabhadhipati, Birbhum Zilla Parishad
8	Ms. Pratibha Rani Maity	Sabhadhipati, Paschim Medinipur Zilla Parishad
9	Shri Arun Ghosh	Sabhadhipati, Siliguri Mahakuma Parishad
10	Shri Dilip Yadav	Chairman, Uttarpara-Kotrung Municipality
11	Ms. Aditi Roy	Chairperson, Basirhat Municipality
12	Ms. Aloka Sen Majumdar	Chairperson, Bankura Municipality
13	Shri Krishnendu Narayan Chowdhury	Chairman, English Bazar Municipality
14	Shri Ranjan Kundu	Sabhapati, Jagatballavpur Panchayat Samity
15	Shri Shubajit Karmakar	Pradhan, Barijahatty Gram Panchayat

Representatives of Trade and Industry Bodies		
1	Shri Pramod Kumar Srivastava	ASSOCHAM
2	Shri Naresh Pachisia	Bharat Chamber of Commerce
3	Shri Amit Saha	Bengal National Chamber of Commerce & Industry (BNCCI),
4	Shri Madhav Prasad Sureka	Calcutta Chamber of Commerce
5	Shri Sanjay Budhia	Confederation of Indian Industry (Eastern Region) (CII)
6	Shri Sushil Poddar	Confederation of West Bengal Trade Associations (CWBTA)
7	Shri Tapan Roy	Federation of Association of Cottage & Small Industries (FACSI)
8	Shri Sudip Charaborty	Federation of Indian Chamber of Commerce & Industry (Eastern Region) (FICCI)
9	Shri Arnab Chakraborty	Federation of Indian Exporter Organisations (Eastern Region) (FIEO),
10	Shri A.K. Sengupta,	Federation of Small & Medium Industries (FOSMI), West Bengal
11	Shri Tarak Nath Trivedi	Federation of Trader's Organisations of West Bengal (FTOWB)
12	Shri Ashish Singhania	Federation of West Bengal Trade Associations (FWBTA)
13	Shri Mehul Mohanka	Indian Chamber of Commerce
14	Shri Munish Jhajharia	Merchant's Chamber of Commerce & Industries
15	Shri Vivek Jalan	The Bengal Chamber of Commerce & Industry (BCC&I)
16	Shri Avijit Das	The Oriental Chamber of Commerce
Representatives of Political Parties		
1	Shri Firhad Hakim	All India Trinamool Congress
2	Dr. (Mrs.) Sashi Panja	All India Trinamool Congress
3	Com. Sanjib Chattopadhyay	All India Forward Block
4	Com. Pinaki Ranjan Sen	All India Forward Block
5	Shri Sushanta Bhattacharya	Aam Admi Party (AAP)
6	Shri Sushanta Bhattacharya	Aam Admi Party (AAP)
7	Shri Manoj Howlader	Bahujan Samaj Party (BSP)

8	Shri Gautam Roy	Bahujan Samaj Party (BSP)
9	Shri Dipak Barman	Bhartiya Janata Party (BJP)
10	Shri Shankar Ghosh	Bhartiya Janta Party (BJP)
11	Md. Salim	Communist Party of India (Marxist)
12	Dr. Ramchandra Dome	Communist Party of India (Marxist)
13	Dr. Sukhbilas Barma	Indian National Congress (INC)
14	Advocate Indrajit Roy	Indian National Congress (INC)
15	Shri Anish Kumar Singh	National People's Party
16	Shri Rajesh Kumar Gupta	National People's Party

14. Kerala (09-10 December 2024)		
Representatives of State Government		
1	Shri Pinarayi Vijayan	Chief Minister
2	Shri K. N. Balagopal	Minister of Finance
3	Shri M. B. Rajesh	Minister of Local Self-Government
4	Shri K. Rajan	Minister of Revenue Department
5	Shri P. Rajeev	Minister of Industries
6	Ms. J. Chinchu Rani	Minister of Animal Husbandry & Dairy Development
7	Shri V. Abdurahiman	Minister of Sports & Welfare of Minorities
8	Prof. V. K Ramachandran	Vice Chairman, State Planning Board
9	Ms. Sarada Muraleedharan	Chief Secretary to the Government
10	Dr. A. Jayathilak	Additional Chief Secretary, Finance Department
11	Shri Bishwanath Sinha	Additional Chief Secretary, Home Department
12	Shri K.R. Jyothilal	Additional Chief Secretary, General Administration Department
13	Shri Puneet Kumar	Additional Chief Secretary, P&ARD, SC&ST DD
14	Dr. Sharmila Mary Joseph	Principal Secretary, Local Self Government Department
15	Shri K. S. Srinivas	Principal Secretary, Ports Department
16	Ms. Tinku Biswal	Principal Secretary, Revenue & Disaster Management Department
17	Shri Patil Ajit Bhagawatrao	Secretary, Finance (Resource) Department
18	Shri Mir Mohammed Ali	OSD, Finance (Resource) Department
19	Prof. K. N. Harilal	Chairman, 7th State Finance Commission
Representatives of Local Bodies		
1	Shri. K. Suresh	General Secretary, Kerala Grama Panchayat Association
2	Shri. K. K Rajeev	Secretary, Kerala Grama Panchayat Association
3	Shri. B. P. Murali	President, Kerala Block Panchayat Association
4	Shri. C. M. Krishnan	General Secretary, Kerala Block Panchayat Association
5	Ms. Rajeswari	President, Kerala District Panchayat President's Chamber
6	Adv. D. Suresh Kumar	Secretary, Kerala District Panchayat President's Chamber
7	Shri. M. Krishnadas	President, Chamber of Municipal Chairman
8	Shri. M. A. John	Secretary, Chamber of Municipal Chairman

9	Adv. Zakir Hussain	Executive Member, Chamber of Municipal Chairman
10	Shri Anilkumar. M.	Mayor, Cochin Corporation
11	Ms. Arya Rajendran	Mayor, Trivandrum, Corporation
Representatives of Trade and Industry		
1	Shri A. Nisarudeen	State President, Kerala Small Scale Industries Association (KSSIA)
2	Shri Lens Philip	Convenor, Kerala Small Scale Industries Association (KSSIA)
3	Mohd. Illias Sahadulla	chairman, State Council, Federation of Indian Chamber of Commerce & Industry
4	Shri P. Ganesh	Former Chairman, Confederation of Indian Industry
5	Shri E. S. Biju	General Secretary, Vyaparivyavasayi Samithi
6	Shri Raju Apsara	State President, Vyaparivyavasayi Ekopanasamithi
7	Shri G. Sudheish Kumar	Patron, Kerala Hotel and Restaurants Association
8	Shri B. Vijayakumar	President, Kerala Hotel and Restaurants Association
Representatives of Political Parties		
1	Dr. TM Thomas Isaac	Communist Party of India (Marxist)
2	Adv. M. Liju	Indian National Congress
3	Shri J. R. Padmakumar	Bhartiya Janatha Party
4	Shri P. Krishna Kumar	Bhartiya Janatha Party
5	Adv. K. Prakash Babu	Communist Party of India
6	Adv. Raveendran Nair	Janatha Dal (Secular)
7	Dr. Stephen George	General Secretary (Ex MLA), Kerala Congress (M)
8	Adv. N. Shamsudeen	MLA, Indian Union Muslim League
9	Shri Babu Divakaran	Ex MLA, Revolutionary Socialist Party

15. Goa (09-10 January 2025)		
Representatives of State Government		
1	Shri Pramod Sawant	Chief Minister
2	Shri Mauvin Godinho	Minister for Panchayat Raj
3	Shri Subhash Shirodkar	Minister for Water Resources
4	Shri Rohan Khaunte	Minister for Tourism
5	Shri Atanasio Monserrate	Minister for Revenue
6	Shri Nilkanth Halarnkar	Minister for Fisheries
7	Shri Subhash Phal Dessai	Minister for Social Welfare
8	Shri Govinda Gaude	Minister for Art & Culture
9	Shri Netin V. Raiker	Directorate of Fire and Emergency Services
10	Shri Surendra Naik	J.S. (Revenue)
11	Shri Vikas Gaunekar	Additional Secretary Finance
12	Shri Ankit Yadav	Director (S&T)
13	Shri Dilip K	Director of ACCHs
14	Shri Brijesh Manerkar	Director, Dept. of Urban Department
15	Shri Siddhi Halarakar	Director Panchayats
16	Dr S.M. Banduar	DCAM (HMC)
17	Shri Vijay B. Saxena	Director Planning
18	Dr. Vandana Dhume	Director DHS
19	Shri Prasanna Acharya	Director IT, E&C
20	Shri Shailesh R Sinai Zende	Director Education
21	Shri N.M. Gad	Director, Mines
22	Dr. Pratibha LS	OSD to Hon CM
23	Shri Rajesh J. Naik	Chief Town Planner (Planning)
24	Shri Mayur Hedi	Superintending Engineer, office of Chief Electrical Engineer
25	Shri Rahi Phadte	P.S to Revenue Minister

Representatives of Local Bodies		
1	Shri Rohit Monserrate	Mayor, Corporation of City of Panaji
2	Shri Damodar Shirodkar	Chairperson, Margao Municipal Council
3	Shri Girish A. Borkar	Chairperson, Mormugao Municipal Council
4	Ms. Siddhi S. Prabhu Porob	Chairperson, Sankhali Municipal Council
5	Ms. Archana Gaunkar	Chairperson, Sanguem Municipal Council
6	Dr. Sanjay Goel	Secretary, Urban Development
7	Shri Shankar A. Chodankar	Zilla Panchayat Adhyaksha, North Goa
8	Ms. Sanjana Velip	Zilla Panchayat Adhyaksha, South Goa
9	Shri Kamla Prasad Yadav	Sarpanch, Chicalin Village Panchayat
10	Shri Blaize Fernandes	Sarpanch, Candolim Village Panchayat
11	Shri Ashwin D'Souza	Sarpanch, Aldona Village Panchayat
12	Ms. Senia Pereira	Panch Member, Cortalim Village Panchayat
13	Ms. Aishwarya Thorat	Panch Member, Bogmalo Village Panchayat
14	Shri Daulat A. Hawaldar	Chairman, 3rd State Finance Commission
Representatives of Trade and Industry Bodies		
1	Shri Rohan Bhandare	Goa Chamber of Commerce and Industries
2	Shri Sanjay Amonkar	Goa Chamber of Commerce and Industries
3	Shri Lalit Saraswat	Confederation of India Industry
4	Shri Ankur Pramal	Confederation of India Industry
5	Shri Jack Shukija	Travel and Tourism Association of Goa
6	Shri Nikhil Kulkarni	Goa Mineral Ore Exporters Association
7	Shri Glenn Kalavampara	Goa Mineral Ore Exporters Association
8	Shri Govind Bene	Goa Mineral Ore Exporters Association
9	Dr. Praveen Khullar	Goa Pharmaceutical Manufacturers' Association
10	Shri Vishwanath Bhobe	Institute of Chartered Accountants of India
11	Shri Manguirish Pai Raiker	Associated Chambers of Commerce and Industries of India (Goa State Council)
12	Dr. Sagar Salgaoncar	Associated Chambers of Commerce and Industries of India (Goa State Council)
13	Ms. Pallavi Salgaoncar	Laghu Udyog Bharati

Representatives of Political Parties		
1	Shri Narendra Sawaikar	Bhartiya Janata Party (BJP)
2	Shri Damu Naik	Bhartiya Janata Party (BJP)
3	Shri Sidharth Kuncalienker	Bhartiya Janata Party (BJP)
4	Shri Amit Patkar	Indian Nation Congress Party (INC)
5	Shri Yuri Alemao	Indian Nation Congress Party (INC)
6	Shri Savio D'Souza	Indian Nation Congress Party
7	Shri Vijai Sardesai	Goa Forward Party
8	Shri Prashat Naik	Goa Forward Party
9	Shri Dilip Prabhudesai	Goa Forward Party
10	Shri Deepak Dhavalikar	Maharashtrawadi Gomontak Party
11	Shri Vishwanath Divkar	Maharashtrawadi Gomontak Party
12	Shri Viresh Borkar	Revolution Goans Party
13	Shri Joseph Licio Roncon	Revolution Goans Party
14	Shri Ajay Kholkar	Revolution Goans Party
15	Capt. Venzy Veigas	Aam Aadmi Party
16	Shri Cruz Silva	Aam Aadmi Party
17	Shri Valmiki Nayak	Aam Aadmi Party

16. Sikkim (20-21 January 2025)		
Representatives of State Government		
1	Shri Prem Singh Tamang	Chief Minister
2	Shri Sonam Lama	Minister, PHE, Water Resources and Ecclesiastical Department
3	Shri Arun Kumar Upreti	Minister, RDD and Cooperation Department
4	Shri Samdup Lepcha	Minister, Social Welfare, Women and Child, Printing and Stationaries
5	Shri Bhim Hang Limboo	Minister, Building and Housing & Labour Department
6	Shri Bhoj Raj Rai,	Minister, UDD and Food & Civil Supplies
7	Shri G. T. Dhungel	Minister, Health & Family Welfare and Culture Department
8	Shri Purna Kr. Gurung	Minister, Agriculture, Horticulture, Animal Husbandry and Fisheries Development Department
9	Shri Pintso Namgyal Lepcha	Minister, Forest, Mines and Geology and Science and Technology Department
10	Shri Nar Bahadur Dahal	Minister, Roads & Bridges Department
11	Shri Raju Basnett	Minister, Education, Sports, Law and parliamentary Affairs Department
12	Shri Tshering Thendup Bhutia	Minister, Tourism and Commerce & Industries Department
13	Shri V. B. Pathak	Chief Administrator cum Cabinet Secretary,
14	Shri R. Telang	Chief Secretary
15	Shri Akshay Sachdeva	Director General of Police
16	Shri Mahendra P Lama	Economic Advisor
17	Shri Manav Singhvi	Consultant
18	Shri C. S. Rao	Principal Secretary, Tourism Department
19	Shri Sanoj Kumar Jha	Principal Secretary, Women and Child Development Department
20	Shri D. Anandan	Principal Secretary, Rural Development Department
21	Shri Prabhakar	Commissioner cum Secretary, Health Department
22	Shri Jitendra Singh Raje	Commissioner cum Secretary, Urban Development Department

23	Shri Raj Yadav	Commissioner cum Secretary, Transport Department
24	Shri Pradeep Kumar	PCCF cum Secretary, Forest Department
25	Shri Sandeep Tambe	APCC cum Secretary, Science and Technology Department
26	Ms. Namrata Thapa	Secretary, Land Revenue Department
27	Shri Rinzin Chewang Bhutia	Secretary, Department of Personnel and Planning & Dev.
28	Shri Jigme Dorjee Bhutia	Secretary, Raj Bhawan & Agriculture Department
29	Shri. M. C. P. Pradhan	Secretary cum Controller of Accounts
30	Shri Rinzin Chewang Bhutia Jeewan Subba	Secretary (Revenue), Finance Department
31	Shri A. B. Subba	Secretary, Roads and Bridges Department
32	Shri T. T. Lepcha	Secretary, Power Department
33	Ms. Annapurna Alley	Secretary, IPR Department
34	Shri Suraj Chettri	LR cum Secretary, Law & Parliamentary Affairs Department
35	Ms. Sarika Pradhan	Secretary, Social Welfare Department
36	Shri Karma Namgyal Bhutia	Secretary, Skill Development Department
37	Ms. Karma Doma Youtso	Secretary, Commerce and Industries Department
38	Shri Kumar Bardewa	Principal Director (Budget), Finance Department
39	Shri Tilak Gajmer	Secretary, Horticulture Department
40	Dr. Sharman Rai	Secretary, Animal Husbandry & V.S. Department
41	Shri Tenzing T Kaleon	Secretary, Information Technology Department
42	Shri Milan Kumar Subba	Secretary, Excise Department
43	Shri L. D. Lamtha	Secretary, Water Resources Department
44	Shri Manoj Rai	Commissioner, Commercial Tax Division, Finance Department
45	Ms. Devika Sharma	Director General cum Secretary, DESME
46	Shri Mahendra Pradhan	Director, Finance Commission Division
47	Dr. Sharman Rai	Secretary, Animal Husbandry & V.S. Department
48	Ms. Tashi Cho Cho	Chairperson, 6th SFC
49	Ms. Roshni Rai	Member, 6th SFC

50	Shri Raj Narayan Pradhan	Member Secretary, 6th SFC
51	Shri Tenzing Dorjee Denzongpa	Member, 6th SFC

Representatives of Urban Local Bodies

1	Shri Nell Bdr. Chettri	Mayor, Gangtok M Corporation
2	Ms. Tshering Palden Bhutia	Deputy Mayor, Gangtok M Corporation
3	Shri R.B. Bhandari	Municipal Commissioner, Gangtok M Corporation
4	Shri Suresh Tamang	President, Singtam NP
5	Ms. Bindya Subba	Vice President, Singtam NP
6	Shri Sanjeev Kumar Khati	President, Rangpo NP
7	Ms. Radha Pradhan	Vice President, Rangpo NP
8	Shri Devendra Prasad Sharma	President, Gyalshing NP
9	Ms. Laki Doma Bhutia	Vice President, Gyalshing NP
10	Shri Pabitra Kumar Sharma	President, Nayabazar Jorethang NP
11	Ms. Manjari Rai	Vice President, Nayabazar Jorethang NP
12	Ms. Norkit Lepcha	President, Mangan NP
13	Shri Ugen Palzor Kazi	Vice President, Mangan NP
14	Shri Ganesh Rai	Chairman, Namchi M Council
15	Ms. Sabitra Rai	Vice Chairman, Namchi M Council
16	Ms. Laki Doma Bhutia	Vice President, Gyalshing NP

Representatives of Rural Local Bodies

1	Shri Dushyant Pariyar	Secretary (Panchayat)
2	Shri Balaram Adhikari	Adhakshaya, Gangtok
3	Ms. Devi Maya Pradhan	Up-Adhakshaya, Gangtok
4	Ms. Lalita Gadal	Sabhapati, Khamdong/Gangtok District
5	Ms. Anjeeta Rai	Adhakshaya, Namchi
6	Shri Bikash Tamang	Up-Adhakshaya, Namchi
7	Shri Arpan Subba	Sabhapati, Namphing/Namchi District
8	Shri Kado Lepcha	Adhakshaya, Mangan
9	Ms. Sonam Kipa Bhutia	Up-Adhakshaya, Mangan
10	Shri Sherap Bhutia	Sabhapati, Ringhim Nampatam/Mangan District

11	Shri Dhan Singh Limboo	Adhakshaya Gyalshing District
12	Ms. Anita Rai	Up-Adhakshaya Gyalshing District
13	Ms. Sunita Limboo	Sabhapati, Yoksum/Gyalshing District
14	Ms. Tika Devi Gurung	Adhakshaya Soreng District
15	Shri Chandra Bdr. Kami	Up-Adhakshaya Soreng District
16	Shri Krishna Prasad Sharma	Sabhapati, Tadong Rinchenpong/Soreng District
17	Ms. Laden Bhutia	Adhakshaya Pakyong District
18	Ms. Prabha Pradhan	Up-Adhakshaya Pakyong District
19	Shri Chandra Kumar Giri	Sabhapati, Budang Kamerey/Pakyong District
20	Shri Krishna Prasad Sharma,	Sabhapati, Tadong Rinchenpong/Soreng District
Representatives of Trade and Industry		
1	Shri Raj Lama	Chief Coordinator, Seed Cell
2	Shri Mahesh Dawari	Executive Member, Seed Cell
3	Ms. Sradha Sharma	President, Sikkim Hotel and Restaurant Association (SHRA)
4	Shri Allen Targain	Vice President, Sikkim Hotel and Restaurant Association (SHRA)
5	Shri Norgay Lachungpa	President, Travel Agent Association of Sikkim (TAAS)
6	Ms. Yanchen	GS, Travel Agent Association of Sikkim (TAAS)
7	Shri Soni Virdi	Chairman, CII
8	Shri Amit Patro	Member, CII
Representatives of Political parties		
1	Shri Sangey Pulger	Coordinator, Programs & Meet, BJP Sikkim Unit
2	Shri Pempo Dorjee Lepcha	District President, Gangtok, BJP Sikkim Unit
3	Shri Sangay Gyatso Bhutia	State Executive Member, BJP Sikkim Unit
4	Shri Lalit Pokhrel Sharma	BJYM In-charge, BJP Sikkim Unit
5	Shri Karma Tashi Bhutia	Treasurer, Sikkim Pradesh Congress Committee (SPCC)
6	Shri Aita Tamang	ST Chairman, Sikkim Pradesh Congress Committee (SPCC)

7	Shri Vivek Bishwakarma	Media Chief, Sikkim Pradesh Congress Committee (SPCC)
8	Shri Atul Gurung	Member, Sikkim Pradesh Congress Committee (SPCC)
9	Shri Shakti Singh Choudhary	Member EC, Sikkim Democratic Front (SDF)
10	Dr. D. S. Kerongi	Member EC, Sikkim Democratic Front (SDF)
11	Shri Arun Limboo	Member, Sikkim Democratic Front (SDF)
12	Shri Rikzing Norbu D. Bhutia	Member, Sikkim Democratic Front (SDF)
13	Shri Kunga Nima Lepcha	Working President-cum-Chairman (PAC), Sikkim Krantikari Morcha (SKM)
14	Shri Arun Kumar Upreti	Secretary General-cum-Cabinet Minister of the State Government, Sikkim Krantikari Morcha (SKM)
15	Shri Sonam Venchungpa	Vice President-cum-Chairman (PAC) & MLA, Sikkim Krantikari Morcha (SKM)
16	Shri Bikash Basnet	Spokesperson-cum-Political Secretary to HCM, Sikkim Krantikari Morcha (SKM)
17	Shri Lakpa Sherpa,	Vice President, National Coordinator, Citizen Action Party (CAP)
18	Shri Prashant Babu Chettri	Vice President Administration, Citizen Action Party (CAP)
19	Shri Bishnu Bahadur Rai	Treasurer, Citizen Action Party (CAP)
20	Shri Mahesh Rai	Spokesperson, Citizen Action Party (CAP)

17. Tripura (29-31 January 2025)		
Representatives of State Government		
1	Prof. (Dr.) Manik Saha	Chief Minister
2	Shri Ratan Lal Nath	Minister for Power, Agriculture & Farmers' Welfare, Law (Parliamentary Affairs) and Election
3	Shri Pranajit Singha Roy	Minister for Finance, Planning & Coordination and Information Technology
4	Ms. Santana Chakma	Minister for Industries & Commerce, Jail (Home) and Welfare of OBCs
5	Shri Sushanta Chowdhury	Minister for Food, Civil Supplies & Consumer Affairs, Transport and Tourism
6	Shri Tinku Roy	Minister for Youth Affairs & Sports, Social Welfare & Social Education and Labour Department
7	Shri Bikash Debbarma	Minister for Tribal Welfare, Handloom, Handicrafts & Sericulture and Statistics
8	Shri Sudhangshu Das	Minister for Welfare of Scheduled Castes, Animal Resource Development and Fisheries
9	Shri Sukla Charan Noatia	Minister for Cooperation, Tribal Welfare (TRP & PTG) and Welfare of Minorites
10	Shri Animesh Debbarma	Minister for Forest, General Administration (Printing & Stationery) and Science, Technology & Environment
11	Shri Jitendra Kumar Sinha	Chief Secretary to the Government
12	Shri R.K. Samal	PCCF & HoFF and Principal Secretary (Forests)
13	Ms. Deepa D. Nair	Secretary, Fisheries, Animal Resource Development and SC Welfare etc.
14	Shri Brijesh Pandey	Secretary, Revenue, Tribal Welfare, GA (P&S) etc.
15	Shri Kiran Gitte	Secretary, Public Works, Health & Family Welfare, GA (Good Governance) etc.
16	Shri Abhishek Singh	Secretary, Urban Development Department, Power etc.
17	Shri Apurba Roy	Secretary, Finance, Agriculture and GA (P&T) etc.
18	Dr. Pradeep Kumar Chakravarty	Secretary to the Chief Minister, Youth Affairs and GA (C&C) etc.
19	Shri Raval Hamendra Kumar	Special Secretary, Food, Education etc.

20	Ms. Vishwasree B.	Director, Industries
21	Shri Vivek H.B.	Commissioner of Taxes & Excise
22	Shri Akinchan Sarkar	Additional Secretary, Finance
23	Shri Prasun De	Director, RD (Panchayat)
24	Shri Jasvindar Singh	Consultant

Representatives of Urban Local Bodies

1	Shri Dipak Majumder	Mayor, Agartala Municipal Corporation
2	Ms. Manika Das (Datta)	Deputy Mayor, Agartala Municipal Corporation
3	Ms. Aparna Sukla Das	Chairperson, Ranirbazar Municipal Council
4	Ms. Anita Debnath	Chairperson, Mohanpur municipal Council
5	Shri Ratan kumar Das	Chairperson, Jirania Nagar Panchayat
6	Shri anjan Purkayastha	Chairperson, Bishalghar Municipal Council
7	Ms. Sarada Chakraborty	Chairperson, Sonamura Nagar Panchayat
8	Shri Sital Chandra Majumder	Chairperson, Udaipur Municipal Council
9	Ms. Swapna Baidya	Chairperson, Santirbazar Municipal Council
10	Shri Nikhil Chandra Gope	Chairperson, Belonia Municipal Council
11	Ms. Mitali Rani Das (Sen)	Chairperson, Dharmanagar Municipal Council
12	Shri Biswajit Das	Chairperson, Kumarghat Municipal Council
13	Ms. Chapala Rani Deb	Chairperson, Kailashahar Municipal Council
14	Ms. Pratima Malakar	Chairperson, Ambassa Municipal Council
15	Shri Debashis Nathsarma	Chairperson, Khowai Municipal Council

Representatives of Rural Local Bodies

1	Shri Balai Goswami	Sabhadipati, West Tripura Zilla Parishad
2	Ms. Supriya Das Datta	Sabhadipati, Sepahijala Zilla Parishad
3	Shri Dipak Datta	Sabhadipati, South Tripura Zilla Parishad
4	Shri Debal Debroy	Sabhadipati, Gomati Zilla Parishad
5	Shri Amalendu Das	Sabhadipati, Unakoti Zila Parishad
6	Shri Pritam Debnath	Chairperson, Jirania Panchayat Samity
7	Ms. Krishna Reang	Chairperson, Bokafa Panchayat Samity
8	Shri Somen Gope	Chairperson, Kalyanpur Panchayat Samity

9	Shri Bhanu Pratap Lodhi	Chairperson, Durgachowmuhani Panchayat
10	Ms. Aparna Singha Debnath	Chairperson, Jubarajnagar Panchayat Samity
11	Ms. Rakhi Tripura	Chairman, Rupaichari BAC
12	Shri Ranjit Das	Pradhan, Paschim Hawaibari GP, Teliamura RD Block
13	Shri Subrata Ghosh	Pradhan, West Masauli GP, Kumarghat RD Block
14	Ms. Janaki Biswas	Pradhan, Purba Gandhigram GP, Bamutia RD Block
15	Ms. Sikha Das	Pradhan, Paschim Harina GP, Stachand RD Block

Representatives of TTAADC

1	Shri Pradyut Kishore Manikya Debbarma	Chairman, AARC
2	Shri Jagadish Debbarma	Chairman
3	Shri Purna Chandra Jamatia	Chief Executive Member
4	Shri Kamal Kalai	Executive Member, Health, Tribal Welfare, Tourism
5	Shri Bhaba Ranjan Reang	Executive Member, Forest & Agriculture, etc.
6	Ms. Dolly Reang	Executive Member, SW&SE
7	Shri Rajesh Tripura	Executive Member, ARDD& Fisheries
8	Shri Suhel Debbarma	Executive Member, ICA& youth Affairs
9	Shri Rabindra Debbarma	Executive Member, Education
10	Shri Ananta Dabbarma	Executive Member, Cooperative
11	Shri Runiel Dabbarma	Executive Member, PWD
12	Shri C.K Jamatia	Chief Executive Officer
13	Shri Debajit Debbarma	Executive Officer, Finance

Representatives of Trade and Industry

1	Ms. Rupa Das	Deputy Director, CII
2	Shri Sushil Verma	Chairman, ICC Tripura State Committee.
3	Shri Bishal Singh Solanki	Joint Secretary, Tripura Industry Owners Association.
4	Shri Mintu Kar	Association of Industry & Commerce.
5	Shri Tushar Chakraborty	President, All Tripura Merchant Association.
6	Shri Kirtan Chandra Jena	Sr. General Manager, Dharampal Satyapal Limited
7	Shri Subham Majumder	Pran Beverages (INDIA) Pvt. Ltd.
8	Shri Josy Joseph Kalathoor	Unit Head, Palappillil Techno Rubbers

9	Shri Santanu Banik	G Cube Ventures Pvt. Ltd.
10	Shri Vibhor Sancheti	Bhuturia Logistics Pvt. Ltd.
11	Shri Vinayak Agarwala	Northeast Veneers & Plywood LLP.
12	Shri Robin Bose	M/s Mutha Industries Pvt. Ltd.
Representatives of Political Parties		
1	Shri Suman Kr. Deb	Working Co-Ordinator, Aam Admi Party (AAP)
2	Dr Ashok Sinha	Vice-President, Bhartiya Janata Party (BJP)
3	Dr. Jahar Lal Saha	Co-convener, Intellectual Cell, Bhartiya Janata Party (BJP)
4	Shri Bhanulal Saha	Ex. Minister, GoT, Communist Party of India (M)
5	Shri Ratan Bhowmik	Ex. Minister, GoT, Communist Party of India (M)
6	Shri Radhacharan Debbarma	Former CEO, TTAADC, Communist Party of India (M)
7	Shri Asish Kumar Saha	President, India National Congress (INC)
8	Shri Shanti Ranjan Debnath	Vice President, India National Congress (INC)
9	Shri Shibsankar Karmakar	State General Secretary, All India Trinamool Congress (ATMC)
10	Shri Pradip Dabbarma	Vice President, Indigenous People's Front of Tripura (IPFT)
11	Shri Budha Dabbarma	Asst. General Secretary, Indigenous People's Front of Tripura (IPFT)
12	Shri Pradyot Bikram Manikya	Asst. General Secretary, Tripura Moth Party
13	Shri Brishaketu Dabbarma	General Secretary & Minister, GoT , Tripura Moth Party
14	Shri Paul Dangshu	District President, Dhalai & MLA, Tripura Moth Party
15	Shri Biswajit Kalai	District President, Sepahijala & MLA, Tripura Moth Party

18. Odisha (05-06 February 2025)		
Representatives of State Government		
1	Shri Mohan Charan Majhi	Chief Minister
2	Shri Manoj Ahuja	Chief Secretary
3	Ms. Anu Garg	DC-cum-ACS to Government
4	Shri Satyabrata Sahu	ACS to Government, Home Department
5	Shri Deoranjan Kumar Singh	Special Relief Commissioner
6	Shri Nikunja Bihari Dhal	ACS to Chief Minister
7	Shri Hemant Sharma	ACS to Govt., Industries and MSME Dept.
8	Dr. Arabinda Kumar Padhee	Principal Secretary to Government, A & FE Dept.
9	Shri Saswat Mishra	Principal Secretary to Government, Finance Dept.
10	Ms. Usha Padhee	Principal Secretary to Government, H&UD
11	Shri Vir Vikram Yadav	Principal Secretary to Government, Works Department
12	Shri Vishal Kumar Dev	Principal secretary to Government Energy Department
13	Shri Sanjeeb Kumar Mishra	Principal Secretary to Government, ST & SC Development, Minorites & Backward Classes Welfare Department
14	Ms. Subha Sarma	Principal Secretary to Government, W & CD Department
15	Ms. Shalini Pandit	Commissioner-cum-Secretary to Government, S & ME Department
16	Shri Girish S.N.	Commissioner-cum-Secretary to Government, PR&DW Department
17	Shri Aravind Agarwal	Commissioner-cum-Secretary to Government, HE Department
18	Shri Bhupendra Singh Poonia	Commissioner-cum-Secretary to Government, SD &TE Department and Managing Director, IPICOL
19	Ms. Yamini Sarangi	Commissioner of CT & GST
20	Shri Arindam Dakua	DMA & EX-Officio Addl. Secy, H & UD Department
21	Shri Y. B. Khurania	Director General of Police
22	Shri Dinabandhu Sahu	Principal Accountant General (A&E)
23	Shri Debidutta Biswal	Principal Chief Conservator of Forests
24	Shri Surendra Kumar Meena	Director SIRD, PR & DW Department

25	Dr. Maheswar Swain	Director of Panchayati Raj, PR & DW Department
26	Shri Suresh Chandra Tripathy	Special Secretary to Government, Finance Department
27	Shri Rupa Narayan Das	Special Secretary to Government, Finance Department
28	Shri Santosh Kumar Suar	Special Secretary to Government, Finance Department
29	Shri Debipriya Biswal	Additional Secretary to Government, Finance Department
30	Shri Dipankar Sahu	Additional Director, DTI
31	Shri Krushna Chandra Satapathy	Additional Secretary to Government, Finance Department
32	Shri Soumyajit Rout	Joint Secretary to Government, Finance Department
33	Shri Anil Kumar Purohit	Joint Secretary to Government, Finance Department
34	Shri Malay Kumar Mohanty	Joint Secretary to Government, Finance Department
35	Shri Prasanta Kumar Mishra	Joint Secretary to Government, Finance Department
36	Shri Amit Kumar Behera	Deputy Secretary to Government, Finance Department
37	Shri Prabeena Bebartha	Deputy Secretary to Government, Finance Department
38	Shri Ashok Kumar Dixit	Deputy Secretary to Government, Finance Department
39	Shri Satyananda Sarangi	Under Secretary to Government, Finance Department
40	Shri Priyabrata Mishra	Under Secretary to Government, Finance Department
41	Shri Arunav Padhiary	Under Secretary to Government, Finance Department
42	Shri Samarjit Nayak	Under Secretary to Government, Finance Department
43	Ms. Debasmita Subuddhi	Under Secretary to Government, Finance Department
44	Ms. Suneina Singh	Under Secretary to Government, Finance Department
45	Shri Suryanarayan Kar	Under Secretary to Government, Finance Department
46	Shri Soumya Ranjan Bhoi	OT&AS (LRO), Finance Department
47	Shri Shakti Prasad Nayak	OT&AS (LRO), Finance Department
48	Shri Sanjaya Kumar Behera	Assistant Section Officer, Finance Department
49	Shri Shibuprasad Behera	Assistant Section Officer, Finance Department
50	Shri Satyabrata Senapati	Assistant Section Officer, Finance Department
51	Shri Arun Kumar Panda	Chairman, State Finance Commission
52	Prof. Asit Ranjan Mohanty	Member, State Finance Commission

53	Prof. Amaresh Samantray	Member, State Finance Commission
54	Dr. Bibhu Prasad Nayak	Member, State Finance Commission
55	Dr. Satya Priya Rath	Member Secretary, State Finance Commission
Representatives of Urban Local Bodies		
1	Ms. Sulochana Das	Mayor, Bhubaneswar Municipal Corporation
2	Ms. Sanghamitra Dalai	Mayor, Berhampur Municipal Corporation
3	Ms. Niku Sahoo	Chairperson, Keonjharhargh Municipality,Keonjhar
4	Shri Abhishek Pattnaik	Chairperson,Rairangpur Municipality, Mayurbhanj
5	Shri M. Sankar Rao	Chairperson, Kotpad NAC, Koraput
6	Ms. Sonia Jain	Chairperson, Khariar Road NAC, Nuapada
Representatives of Rural Local Bodies		
1	Ms. Sasmita Melek	President, Koraput Zilla Parishad, Koraput
2	Ms. S. Rajeswari Dora	Vice-President, Ganjam Zilla Parishad, Ganjam
3	Shri Pradeep Pradhan	Chairperson, Raikhola Panchayat Samiti, Sambalpur
4	Shri Dibya Ranjan Baral	Chairperson, Sukinda Panchayat Samiti, Jaipur
5	Shri Pradeep Kumar Barik	Sarpanch, Gopalpur Gram Panchayat Samiti, Khorda
6	Ms. Arati Nayak	Sarpanch, Joranda Gram Panchayat, Dhenkanal
7	Shri Ugrasen Kisan	Sarpanch, Kendrikala Gram Panchyat, Sundergarh
8	Ms. Rituprava Gamango	Sarpanch, Bhamini Gram Panchyat, Rayagada

Representatives of Trade and Industry		
1	Dr Prabodh Mohanty	President, Utkal Chamber of Commerce and Industry
2	Dr. Sanjeev Mohapatra	Secretary, Utkal Chamber of Commerce and Industry
3	Shri Sudhakar Panda	General Secretary, Odisha Byabasai Mahasangha
4	Shri Sanjay Kr. Mohapatra	Secretary, Odisha Small Scale Industries Association
5	Shri Mihir Kumar Kanungo	President, Odisha Young Entrepreneurs Association
6	Er. Satwik Swain	Secretary General (honorary), Odisha Assembly of Small and Medium Enterprises
7	Shri Abani Kanungo	President, Odisha Industries Association
8	Shri Ashok Kumar Barat	Director, CII Odisha State Council
9	Shri Jyoti Prakash Pal	Indian Chamber of Commerce (ICC)
10	Dr. Sarat Sahoo	President, Odisha Industries Federation (OIF)
11	Shri Ali Kishore Patnaik	President, Association of Industrial Entrepreneurs of Bhubaneswar (AIEBA)
12	Shri Kamlesh Mishra	President, Sea Food Exporters Association of India, Odisha Region
13	Shri Subrat Garabaudu	President, Utkal Pharmaceutical Manufacturers Association
14	Shri Sandip Kumar Mohanty	Hytech Private Limited
15	Shri Janardan Sahoo	President, Odisha Cold Storage Association / President, Juggernaut Association of Entrepreneurs
Representatives of Political Parties (B)		
1	Shri Madhusudan Yadav	State General Secretary, Bahujan Samaj Party
2	Dr. Tapan Kumar Chand	Member, Bhartiya Janata Party
3	Shri Sudarsan Nayak	Member, Bhartiya Janata Party
4	Shri Jagadish Chandra Mohanty	Member, Bhartiya Janata Party
5	Dr. Jatin Mohanty	Member, Bhartiya Janata Party
6	Dr. Pritish Kumar Sahu	Member, Bhartiya Janata Party
7	Shri Satyabrata Panda	Member, Bhartiya Janata Party
8	Shri Prasanna Acharya	Member, Biju Janata Dal
9	Shri Shashi Bhusan Behera	Member, Biju Janata Dal

10	Shri Amar Patnaik	Member, Biju Janata Dal
11	Shri Prafulla Samal	Member, Biju Janata Dal
12	Shri Dusmanta Kumar Das	Member, Communist Party of India (Marxist)
13	Shri Panchanan Kanungo	Member, Indian National Congress
14	Shri Ananta Prasad Sethi	Member, Indian National Congress
15	Shri Shibananda Ray	Member, Indian National Congress
16	Ms. Sashmita Behera	Member, Indian National Congress
17	Shri Prasant Kumar Satapathy	Member, Indian National Congress
18	Shri Manas Jena	Member, Indian National Congress

List of participants in the meeting with Puri Municipality

1	Shri Saswat Mishra	Principal Secretary, Finance Department
2	Shri Arindam Dakua	Director Municipal Administration, H&UD Department
3	Shri Sidharth Shankar Swain	Collector, Puri-cum-Administrator, Puri Municipality, Puri
4	Ms. Sikha Biswal	OFS(SAG), Additional Secretary to Govt., H&UD Department.
5	Shri Binay Kumar Dash	OAS(SAG), Additional Secretary to Govt. & Additional Mission Director, SBM(U)
6	Abhimanyu Behera	OAS(S), Executive Officer, Puri Municipality, Puri

19. Mizoram (24-26 February 2025)		
Representatives of State Government		
1	Shri Lalduhoma	Chief Minister
2	Shri K. Sapdanga	Minister, Personnel and Home
3	Shri Vanlalhlana	Minister, Public Works, Transport and Parliamentary Affairs
3	Shri C. Lalsawivunga	Minister, District Council and Minority, Art & Culture
4	Shri Lalthansanga	Minister, Environment, Forest & Climate Change
6	Dr. Vanlathlana	Minister, School Education and Higher & Technical Education
7	Ms. Lalrinpuui	Minister, Health & Family Welfare and Social Welfare, Women & Child Development
8	Shri F. Rodingliana	Minister of State, Power & Electricity, Commerce & Industries
9	Shri B. Lalchhanzova	Minister of State, Food, Civil Supplies and Land Revenue
10	Prof. Lalnilawma	Minister of State, Rural Development and Disaster Management
11	Shri Lalnghinglova Hmar	Minister of State, Labour, Employment, Skill, Sports, Excise and Tourism.
12	Shri TBC Lalvenchhunga	MLA, Adviser to CM(Finance)
13	Shri Khilli Ram Meena	Chief Secretary to the Government
14	Shri Vanlaldina Famai	Commissioner & Secy, Fin, Secy, P&PI etc.
15	Ms. Zodingpuui	Secretary, LAD
16	Ms. K. Lalrinzuali	Secretary, DM&R/P&E
17	Ms. Sangchhin Chinzah	Secretary, DC&MA/ H&FW
18	Shri K. Lalthawmmawia	Secretary PWD
19	Shri H. Lalengmawia	Secretary, EF&CC
20	Shri Lalmalsawma Pachuau	Secretary, UD &PA/P&PI
21	Dr. Lalrinmawia Chhangte	Secretary, C&I
22	Shri Vanlalmawia	Secretary, Home/LR&S
23	Ms. Teresy Vanlalhruaii	Secretary, FCS &CA
24	Shri Ashok Kumar Biswal	PCCF, EF&CC

25	Shri Joseph Lalrangsanga	Municipal Commissioner, AMC
26	Shri Chuauhnuna	Director, LAD
27	Shri Jacob Lallawmpuia	Director, UD&PA
28	Shri R. Vanrengpuia	Director, DM&R
29	Shri Lalsangliana	E-in-C, PWD
30	Shri Lalnithanga	E-in-C, P&E
31	Shri R. Lalthazuala	Director, LR&S
32	Ms. Saizikpuii	Director, FCS& CA
33	Ms. Maria CT Zuali	Director, C&I
34	Shri B. Lalrinhluar	Director, E&S
35	Shri H K Lalhawngliana	Commissioner of State Tax
36	Shri Lalthansanga	Secretary, Finance Department
37	Shri Ramchuana	Addl. Secretary, Finance Department
38	Shri Lalhmingmawia Sailo	Addl. Secretary, Finance Department
40	Shri Sailoliana Sailo	Joint Secretary, Finance Department
41	Shri C. Lungmuapuia	Deputy Secretary, Finance Department
42	Shri H. Zoramliana	CE, PWD

Representatives of Autonomous District Councils (ADC)

1	Shri Rasik Mohan Chakma	MLA & MDC, Chakma ADC
2	Shri Molin Kumar Chakma	Member, Chakma ADC
3	Shri Prabin Chakma	PDO, Chakma ADC
4	Shri Budhangkur Chakma	Sr. FAO, Chakma ADC
5	Shri Joseph Lalhmingthang Chinzah	Sr. Audit Officer, Lai ADC
6	Shri David C. Zothantluanga	P&DO, Lai ADC
7	Shri T. Lalthriatpuia	Under Secretary (Fin), Lai ADC
8	Shri C. Malsawmkima	EE(Planning), Lai ADC
9	Shri David Lalbiakdika	AO, Lai ADC
10	Shri M. Laikaw	CEM, Mara ADC
11	Shri K. Vanlalliana	Executive Secretary, Mara ADC
12	Ms. N Elizabeth	Deputy Secretary, Mara ADC

13	Shri BL. Khuhly	Asst Audit Officer, Mara ADC
Representatives of Urban Local Bodies		
1	Shri Lalrinenga Sailo	Mayor, Aizawl Municipal Corporation
2	Shri R. Thanglura	Deputy mayor, Aizawl Municipal Corporation
3	Shri R. Lalringliana	Executive Corporator, Aizawl Municipal Corporation
4	Shri Laltlanzova Khiangte	Executive Corporator, Aizawl Municipal Corporation
5	Ms. B. Lallawmpuii	Executive Corporator, Aizawl Municipal Corporation
6	Shri Zorinsang Hmar	Executive Councillor, Lunglei Municipal Corporation
7	Shri Lalrinawma	Secretary, Lunglei Municipal Corporation
8	Shri C. Lalbiaknunga	General Secretary, Aizawl City Local Council Association
9	Shri F. Saichhunga	Member, Aizawl City Local Council Association
10	Shri K. Lalhriatrenga	Member, Aizawl City Local Council Association
11	Shri K. Lalfakzuala	Member, Aizawl City Local Council Association
12	Shri Lalpianmawia	Member, Aizawl City Local Council Association
13	Shri Lalchhandama	Member, Aizawl City Local Council Association
14	Shri R. Malsawma	Member, Aizawl City Local Council Association
15	Shri Vanlalduha	Member, Aizawl City Local Council Association
16	Shri Hruaia	Member, Aizawl City Local Council Association
Representatives of Rural Local Bodies		
1	Shri K Lalngaizuala	E. Lungar, All Mizoram Village Council Association
2	Shri Lallawmthanga	Lengpui, All Mizoram Village Council Association
3	Shri R. Lalhmingmawia	North Lungleng, All Mizoram Village Council Association
Representatives of Trade and Industry		
1	Shri Lalhmachhuana	President, Central Young Mizo Association
2	Prof. Lalnuntluanga	Vice President, Central Young Mizo Association
3	Prof. Malsawmliana	General Secretary, Central Young Mizo Association
4	Shri Fabian Lalfakawma	Assistant General Secretary, Central Young Mizo Association
5	Shri Roneihthanga	Treasurer, Central Young Mizo Association

6	Er Lalrammawia	President, Federation of Mizoram Government Employees and Workers
7	Ms. Lattleipui	Sr. Vice President, Federation of Mizoram Government Employees and Workers
8	Shri J. Tamdinmawia	Secretary General, Federation of Mizoram Government Employees and Workers
9	Ms. Daphne Zosangpuii	Additional Secretary General, Federation of Mizoram Government Employees and Workers
10	Shri Lalremsanga Khiangte	Secretary, Federation of Mizoram Government Employees and Workers
11	Shri Liansuama	Former Legislator, Former Legislator Association of Mizoram
12	Prof JV. Hluna	Former Legislator, Former Legislator Association of Mizoram
13	Shri Rochhunga Ralte	Former Legislator, Former Legislator Association of Mizoram
14	Shri R. Lalrinawma	Former Legislator, Former Legislator Association of Mizoram
15	Shri John Rotluangliana	Former Legislator, Former Legislator Association of Mizoram
16	Shri Rinsanga, IAS (Rtd)	Convenor, INTACH
17	Prof JV Hluna	Co-Convenor, INTACH
18	Shri Lalramthang, IFS(Rtd)	Member Secretary, INTACH
19	Shri Rochamliana	Joint Secretary, INTACH
20	Dr. Lalbiakmawia Ngente	Treasurer, INTACH
21	Shri Lalchhuanawma	Sr. Vice President, Mizoram Merchant Association
22	Ms. RMS Dawngkimi	General Secretary, Mizoram Merchant Association
23	Shri Jeffrey L. Fanai	Secretary, Mizoram Merchant Association
24	Ms. Ngurmawii Sailo	President, Mizo Hmeichhe Insuihkhawm Pawl (Mizo Women Association)
25	Ms. Lalliani	General Secretary, Mizo Hmeichhe Insuihkhawm Pawl (Mizo Women Association)
26	Prof Irene Lalruatkimi	Member, Mizo Hmeichhe Insuihkhawm Pawl (Mizo Women Association)

27	Prof Zokaitluangi	Member, Mizo Hmeichhe Insuihkhawm Pawl (Mizo Women Association)
28	Ms. Lalhmangaihi	Member, Mizo Hmeichhe Insuihkhawm Pawl (Mizo Women Association)
Representatives of Political Parties		
1	Shri Andrew Lalremkima	President, Aam Aadmi Party
2	Shri Joseph Biakthianghlima	Secretary, Aam Aadmi Party
3	Ms. Melanie Zomuanthangi	Treasurer, Aam Aadmi Party
4	Shri Jonathan Lalnunpuia	Secretary, Aam Aadmi Party
5	Shri Vanupa Zathanag	Vice-President, Bhartiya Janata Party
6	Shri J.B Rualchhinga	Vice President, Bhartiya Janata Party
7	Shri K. Hrahmo	MLA, Bhartiya Janata Party
8	Shri Lalnunmawia Chuaungo	Sr. Vice President, Mizoram Pradesh Congress Committee
9	Shri Ronald Sapa Tlau	Vice President, Mizoram Pradesh Congress Committee
10	Dr. Lalmalsawma Nghaka	Treasurer, Mizoram Pradesh Congress Committee
11	Shri Lalbiakzama	General Secretary, Mizoram Pradesh Congress Committee
12	Shri K. Riachho	PAC Member, Mizoram National Front
13	Er. Lalrinawma	General Secretary, Mizoram National Front
14	Dr. Vanlaltanpuia	General Secretary, Mizoram National Front
15	Shri Lalpianfela Chawngthu	General Secretary, Mizoram National Front
16	Shri Lalrindika Khiangte	Joint Secretary, Mizoram National Front
17	Shri C.Lalnunnema	Vice President, Zoram People's Movement
18	Er. Vanlalneiha Ralte	Secretary General, Zoram People's Movement
19	Shri Laltlanmawia	General Secretary, Zoram People's Movement
20	Shri Lalbiakhlu Rentlei	General Secretary, Zoram People's Movement
21	Shri R. Lalthanzama	General Secretary, Zoram People's Movement

20. Madhya Pradesh (05-07 March 2025)**Representatives of State Government**

1	Dr. Mohan Yadav	Chief Minister
2	Shri Jagdish Devda	Deputy Chief Minister
3	Shri Vishwas Sarang	Minister
4	Sushri Nirmala Bhuriya	Minister
5	Shri Tulsiram Silawat	Minister
6	Shri Uday Pratap Singh	Minister
7	Shri Rakesh Singh	Minister
8	Shri Kailash Vijayvargiya	Minister
9	Shri Kunwar Vijay Shah	Minister
10	Shri Prahlad Singh Patel	Minister
11	Shri Karan Singh Verma	Minister
12	Ms. Sampatiya Uikkey	Minister
13	Shri Aidal Singh Kansana	Minister
14	Shri Govind Singh Rajput	Minister
15	Shri Narayan Singh Kushwah	Minister
16	Shri Nagar Singh Chouhan	Minister
17	Shri Pradhuman Singh Tomar	Minister
18	Shri Rakesh Shukla	Minister
19	Shri Chetanya Kasyap	Minister
20	Shri Inder Singh Parmar	Minister
21	Ms. Krishna Gaur	Minister
22	Shri Dharmendra Bhav Singh Lodhi	Minister
23	Shri Dilip Jaiswal	Minister
24	Shri Goutam Tetwal	Minister
25	Shri Lakhan Patel	Minister
26	Shri Narayan Singh Panwar	Minister

27	Shri Narendra Shivaji Patel	Minister
28	Ms. Pratima Bagri	Minister
29	Shri Dilip Ahirwar	Minister
30	Ms. Radha Singh	Minister
31	Shri Anurag Jain	Chief Secretary to Government
32	Shri Sanjay Shukla	Additional Chief Secretary, UD
33	Dr. Rajesh Kumar Rajora	Additional Chief Secretary to Chief Minister
34	Shri J.N. Kansotiya	Additional Chief Secretary, Home Department
35	Shri Sanjay Dubey	Additional Chief Secretary, GAD
36	Shri Neeraj Mandloi	Additional Chief Secretary, PWD & Energy
37	Shri Anupam Rajan	Additional Chief Secretary, Higher Education Department
38	Shri Ashok Barnwal	Additional Chief Secretary, Forest
39	Shri K.C. Gupta	Additional Chief Secretary to Governor
40	Shri Manu Srivastava	Additional Chief Secretary, Energy
41	Shri Mahesh Chandra Choudhry	OSD to Chief Minister
42	Shri Lokesh Kumar Jatav	Secretary, Finance
43	Shri Manish Singh	Secretary, Jail and Transport Department
44	Shri Mukesh Chand Gupta	Secretary, MPHRC
45	Shri Manish Rastogi	Principal Secretary, Finance
46	Ms. Tanvi Sundriyal	Director, Budget
47	Shri Bhaskar Lakshakar	Commissioner, Treasury & Accounts
48	Shri Rohit Singh	Additional Secretary, Finance
49	Shri Rajeev Ranjan Meena	Additional Secretary, Finance
50	Shri Avi Prasad	CEO, EGC
51	Shri Saket Malviya	Director, ESB
52	Shri S. Krishna Chaitanya	MD, Metro Rail Corp.
53	Shri Ashish Vashishth	MD, MPSEDC
54	Shri Kshitij Singhal	MD, DISCOM
55	Dr. Saloni Sidana	Mission Director NHM
56	Shri Anshul Gupta	Director, PR

57	Shri Vinod Kumar	Director, TRI
58	Shri Mohammed Suleman	APC
59	Ms. Rashmi Arun Shami	Principal Secretary, Food & Civil Supplies
60	Shekhar Shukla	Principal Secretary, Tourism
61	Ms. Dipali Rastogi	Principal Secretary, Panchayat & Rural Development
62	Shri Sachin Sinha	DG RCVPNA & MA
63	Shri D.P. Ahuja	Principal Secretary, Fisheries
64	Shri Amit Rathore	Principal Secretary, Commercial Tax
65	Shri Umakant Umarow	Principal Secretary, Mining,
66	Shri Raghwendra Singh	Principal Secretary, IP & IP Department
67	Shri Sukh Veer Singh	Principal Secretary, PWD
68	Shri Gulshan Bamra	Principal Secretary, Tribal Affairs
69	Shri A.P. Singh	Principal Secretary, Vidhan Sabha
70	Shri Narendra Pratap Singh	Principal Secretary, Law
71	Shri E. Ramesh Kumar	Principal Secretary, SC Welfare Department
72	Shri Vivek Kumar Porwal	Principal Secretary, Revenue
73	Shri Sandeep Yadav	Principal Secretary, Public Health
74	Ms. Sonali Ponkshe Vayangankar	Principal Secretary, Social Justice
75	Shri Navneet Mohan Kothari	Principal Secretary, Environment Department
76	Shri P. Narahari	Principal Secretary, PHE
77	Shri Nishant Warwade	Commissioner, Higher Education
78	Shri Raghuraj M. R.	Secretary, Technical Education
79	Shri Sudam P. Khade	Secretary, PRO
80	Shri Bharat Yadav	MD, RDC
81	Shri Sibi Chakravarthy M.	Commissioner, Urban Administration
82	Shri Avinash Lavania	MD, PMC Ltd.
83	Shri Dhanaraju S.	Commissioner, Commercial Tax
84	Shri Ilayaraja T.	MD, Tourism
85	Shri Amit Tomar	IGR
86	Dr. Parikshit Sanjayrao Zade	Additional Commissioner UD

87	Dr. Aditi Kumar Tripathi	Additional Secretary Finance
88	Shri P. K. Shrivastav	Deputy Secretary
89	Shri Rupesh Pathwar	Deputy Secretary
90	Shri Dinesh Suhane	Deputy Secretary
91	Shri Vivek Gharu	Deputy Secretary
92	Shri Ajay Chobey	Advisor, KPMG
93	Shri A. J. Ekka	Finance Department
94	Shri J.K. Sharma	Director, Pension
95	Ms. Smita Bhardwaj	Chairman, BSE
96	Shri Aniruddhe Mukerjee	President, Rev. Board
97	Shri Shobhit Jain	Member Secretary, Food Commission
98	Shri M. Selvendran	Secretary, Agriculture
99	Dr. Sanjay Goyal	Secretary, School Education
100	Shri Abhijeet Agrawal	Commissioner, Excise
101	Shri Chhotay Singh	Director, Panchayati Raj
102	Shri Saurav Kumar Suman	Director, OBC & Mino.
103	Shri Chandramauli Shukla	MD, IDC
104	Shri Deepak Arya	CEO, MPRRDA
105	Ms. Harshika Singh	CEO, SRLM
106	Shri Amanbir Singh Bains	MD, Urja Vikas Nigam
107	Shri Rishi Garg	Member Secretary and Commissioner Economics & Statistics
108	Shri Frank Noble A.	MD, Mining
109	Shri Saurav Kumar Suman	Director, OBC & Minority
Representatives of Urban Local Bodies		
1	Shri Pushyamitra Bhargav	Mayor, Indore Nagar Palika Nigam
2	Shri Yogesh Kumar Tamrakar	Mayor, Satna Nagar Palika Nigam
3	Ms. Amrita Ashish Yadav	Mayor, Khandwa Nagar Palika Nigam
4	Ms. Malti Rai	Mayor, Bhopal Nagar Palika Nigam
5	Ms. Shalini Saravgi	Chairperson, Budhar Nagar Parishad

6	Ms. Neetu Mahendra Yadav	Chairperson, Narmadapuram Nagar Palika
7	Shri Pankaj Chaure	Chairperson, Itarsi Nagar Palika
8	Shri Rajesh Sethia	Chairperson, Garoth Nagar Parishad
9	Shri Rakesh Gupta	Chairperson, Budhwah Nagar Palika
10	Shri Relam Chauhan	Chairperson, Kukshi Nagar Parishad
11	Ms. Varsha Gadhekar	Chairperson, Multai Nagar Palika
12	Shri Ramkumar Sahu	Chairperson, Rampur-Naikin Nagar Parishad
13	Shri Sandeep Singh	Chairperson, Sirmaur Nagar Parishad
14	Shri Brajwasi Pr. Patel	Chairperson, Mauganj Nagar Parishad
15	Ms. Babita Beni Parmar	Chairperson, Shujalpur Nagar Palika
16	Shri Raju Akhil Maheshwari	Chairperson, Jaura Nagar Palika
Representatives of Rural Local Bodies		
1	Ms. Neha Yadav	Adhyaksh, Shivpuri Zila Panchayat
2	Ms. Kamna Singh	Adhyaksh, Bhind Zila Panchayat
3	Ms. Manju Ram Ji Singh	Adhyaksh, Seedhi Zila Panchayat
4	Ms. Durga Vijay Patidar	Adhyaksh, Mandsaur Zila Panchayat
5	Ms. Archana Singh	Adhyaksh, Singrauli Zila Panchayat
6	Ms. Sitaram Namdev	Adhyaksh, Narsinghpur Zila Panchayat
7	Shri Raghav Raja	Adhyaksh, Bada Malhera Janpad Panchayat
8	Shri Vikas Tiwari	Adhyaksh, Gangev Janpad Panchayat
9	Shri Lochan Singh	Adhyaksh, Kurai Janpad Panchayat
10	Dr. Harmendra Nagar	Adhyaksh, Budhni Janpad Panchayat
11	Shri Neeraj Kakodiya	Sarpanch, Imariya Gram Panchayat
12	Shri Rohit Tiwari	Sarpanch, Nanasa Gram Panchayat
13	Shri Mahesh Jaiswal	Sarpanch, Narmada Nagar Gram Panchayat
14	Shri Vikas Gamad	Sarpanch, Karwan Gram Panchayat
Representatives of Trade and Industry		
1	Shri Akshat Choradia	Chairman, CII Malwa
2	Shri Shreyaskar Chaudhary	MD, Pratibha Syntex and Chairman, MP Textile Mills Association
3	Shri Gautam Kothari	Chairman, Pithampur Audyogik Sangathan

4	Shri Aditya K Shrivastava	Executive VP, VE Commercial Vehicles Ltd.
5	Shri Sachin Bansal	President, Indian Plast Pack Forum
6	Shri Sandeep Jain	Director, Jaideep Ispat & Alloys Pvt. Ltd.
7	Shri Sandeep Shrivastav	Chairman, CREDAI Indore
8	Shri Dinesh Mishra	VP, SRF Ltd.
9	Shri Sumit Suri	Chairman, Hotel & Restaurant Association of Western India
10	Shri Ashish Ziteshi	Plant Head, CIPLA Ltd.
11	Shri Pramod Dafaria	Immediate Past-Chairman Association of Industries MP
12	CA Kemisha Soni	Office Bearer, ICAI
13	Shri Mridul Maheshwari	CFO, Infobeans Ltd.
14	Shri Sandeep Shrivastav	Chairman, CREDAI Indore

Representatives of Political Parties

1	Ms. Archana Chitnis	State Spokesperson BJP
2	Shri Gaurav Pardhi	MLA Balaghat, BJP
3	Shri Priyavrat Singh	Up Adhyaksh, MP Congress Committee, INC
4	Shri Abhay Dubey	Mahamantri, MPCC, INC
5	Shri C.L. Gautam	Karyalaya Sachiv, BSP
6	Adv. Purnendra Ahirwar	Zila Adhyaksh, BSP
7	Adv. Abhimanyu Dev Chandel	State Spokesperson, AAP
8	Shri Sajjan Singh Parmar	Sangathan Mantri, AAP
9	Shri Ramchandran P.V.	CPI (M)
10	Shri Pushan Bhattacharya	CPI (M)
11	Shri Abhay Dubey	Mahamantri, MPCC, INC

21. Bihar (20-21 March 2025)		
Representatives of State Government		
1	Shri Nitish Kumar	Chief Minister
2	Shri Samrat Choudhry	Deputy Chief Minister (Finance)
3	Shri Vijay Kumar Sinha	Deputy Chief Minister (Agriculture)
4	Shri Vijay Kumar Choudhry	Minister, Water Resources Department, Department of Industries and Commerce, Department of Information Technology and Communications, Department of Youth Affairs and Sports, Department of Skills, Planning and Entrepreneurship, Department of Soldier Welfare.
5	Shri Bijendra Prasad Yadav	Minister, Energy Department, Planning and Development Department
6	Shri Shrawan Kumar	Minister, Rural Development Department
7	Shri Mangal Pandey	Minister, Health Department, Urban Development, local self-government (Minister of State independent charge)
8	Shri Niraj Kumar Singh	Minister, Public Health Engineering Department, Panchayati Raj Department, Rural Development Department, Disaster Management, Relief and Civil Defense Department (State Minister)
9	Shri Nitish Mishra	Minister, Department of Industries
10	Shri Nitin Nabin	Minister, Road Construction Department
11	Shri Sunil Kumar	Minister, Education Department
12	Shri Janak Ram	Minister, SC and ST Welfare Department
13	Shri Kedar Prasad Gupta	Minister, Panchayati Raj Department
14	Shri Jibesh Kumar	Minister, Urban Development and Housing Department
15	Shri Raju Kumar Singh	Minister, Tourism Department
16	Shri Vijay Kumar Mandal	Minister, Disaster Management Department
17	Shri Deepak Kumar	Principal Secretary to Chief Minister
18	Dr. S. Siddharth	Principal Secretary to Chief Minister
19	Shri Anupam Kumar	Secretary to Chief Minister
20	Kumar Ravi	Secretary to Chief Minister
21	Dr. Gopal Singh	OSD to Chief Minister

22	Shri Amrit Lal Meena	Chief Secretary to the Government
23	Shri Pratyay Amrit	Development Commissioner, Principal Secretary
24	Shri Mihir Kumar Singh	Additional Chief Secretary, Road Construction Department
25	Shri Anand Kishore	Principal Secretary, Finance Department
26	Shri K Senthil Kumar	Principal Secretary, Planning and Development Department
27	Shri Santosh Kumar Mall	Principal Secretary, Water Resources Department.
28	Shri Pankaj Kumar Pal	Principal Secretary, Public Health Engineering Department
29	Shri Narmadeshwar Lal	Principal Secretary, Mines & Geology Department
30	Shri Sanjay Kumar Aggarwal	Secretary, Department of Agriculture
31	Shri Pankaj Kumar Pal	Secretary, Department of Energy
32	Ms. Bandana Preyashi	Secretary, Department of Industries
33	Shri Lokesh Kumar Singh	Secretary, Rural Development Department
34	Shri Abhey Kumar Singh	Secretary, Urban Development and Housing Department
35	Shri Divesh Sehra	Secretary, SC and ST Welfare Department
36	Shri Jai Singh	Secretary (Resources), Finance Department
37	Shri Sanjay Kumar Singh	Secretary, Department of Commerce
38	Dr. Ashima Jain	Secretary (Expenditure), Finance Department
39	Shri Mukesh Kumar Lal	Special Secretary, Finance Department
40	Shri Rahul Kumar	Special Secretary, Finance Department
Representatives of Urban Local Bodies		
1	Ms. Sita Sahu	Mayor, Nagar Nigam Patna
2	Ms. Ben Priya	Mayor, Nagar Nigam Saharsa
3	Ms. Nirmala Devi	Mayor, Nagar Nigam Muzaffarpur
4	Ms. Indu Devi	Mayor, Nagar Nigam Aara
5	Ms. Anjum Aara	Mayor, Nagar Nigam Darbhanga
6	Shri Pintu Kumar Mehta	Mukhiya Parshad, Nagar Parishad Jalae

7	Ms. Sunita Gupta	Mukhiya Parshad, Nagar Parishad Dumrav
8	Shri Nilesh Kumar	Mukhiya Parshad, Nagar Parishad Mokama
9	Shri Ranjit Kumar Prasad	Mukhiya Parshad, Nagar Panchayat Kamtool Ahiyari
10	Ms. Jai Laxmi	Mukhiya Parshad, Nagar Panchayat silav
11	Ms. Meena Devi	Mukhiya Parshad, Nagar Panchayat Makhdumpur
12	Ms. Rita Shah	Mukhiya Parshad, Nagar Panchayat Amarpur
13	Ms. Pappu Kumar Chowdhry	Mukhiya Parshad, Nagar Panchayat Sursand

Representatives of Rural Local Bodies

1	Ms. Tanuja Kumari	ZP Chairperson, Nalanda
2	Ms. Rashim Singh	ZP Chairperson, Katihar
3	Ms. Pushpa Devi	ZP Chairperson, Navada
4	Shri Vijay Kumar Singh	ZP Chairperson, Shivhar
5	Shri Aftab Azeem	ZP Chairperson, Aarriya
6	Ms. Niharika Nutan	Pramukh, West Champaran
7	Shri Manoj Kumar	Pramukh, Sitamarhi
8	Ms. Rabita Tiwari	Pramukh, Samastipur
9	Shri Santosh Kumar	Pramukh, Rohtas
10	Shri Amit Singh	Mukhiya, Siwan
11	Ms. Rekha Devi	Mukhiya, Buxar
12	Ms. Priyanka Singh	Mukhiya, Saran
13	Shri Mantu Kumar Patel	Mukhiya, Aarwal

Representatives of Trade and Industries Bodies		
1	Shri Ashish Rohtagi	Bihar Industries Federation
2	Shri Gaurav Sah	CII, Bihar
3	Shri Subhash Kumar Patwari	President, Bihar Chambers of Commerce and Industries
4	Shri Ashish Shankar	Vice president, Bihar Chambers of Commerce and Industries
5	Capt. Satya Prakash	President, Dalit Indian Chambers of Commerce and Industries, Bihar Chapter
6	Shri Gulshan Kumar	Startup (Ghas Pat)
7	Shri Mardeep Kumar	Morang Desh Agarbatti
8	Shri Dhiren Ambika Sharma	Vishwakarma Engineering
9	Shri Rishi Raj	Mukhyamantri Udhami Yojna, Patna
10	Shri Dalip Patel	Ethanol Industry (Patel Agro)
11	Shri A. Jain	Textile Industry
Representatives of Political Parties		
1	Dr. Tarun Kumar	Bhartiya Janta Party
2	Shri Survesh Kumar	Bhartiya Janta Party
3	Shri Aneel Prasad Hegde	JD(United)
4	Shri Uday Narayan Chowdhry	RJD
5	Dr. Satya Nand Sharma	Lok Jan Shakti Party (Ramvilas)
6	Shri Sarvodaya Sharma	CPI (M)
7	Shri Kumar Parvez	CPM(M) (L)
8	Shri Sahankar Mahato	Bahujan Samaj Party

22. Arunachal Pradesh (08-09 April 2025)

Representatives of State Government

1	Shri Pema Khandu	Chief Minister
2	Shri Chowna Mein	Deputy Chief Minister
3	Shri Ojing Tasing	Minister
4	Shri Balo Raja	Minister
5	Shri Mama Natung	Minister
6	Ms. I Dasanglu Pul	Minister
7	Shri Pasang Dorjee Sona	Minister
8	Shri Nyato Dukam	Minister
9	Shri Biyuram Wahge	Minister
10	Shri Manish Kumar Gupta	Chief Secretary to the Government
11	Shri P Subramanyam	Principal Chief Conservator of Forest
12	Shri Kaling Tayeng	Principal Secretary
13	Sri Ankur Garg	Commissioner
14	Shri Vivek Pandey	Commissioner
15	Shri Sonam Chombay	Commissioner
16	Sri Amjad Tak	Commissioner
17	Sri Pawan Kumar Sain	Commissioner
18	Sri Saugat Biswas	Commissioner
19	Ms. Y.W. Ringu	Commissioner
20	Ms. Mimum Tayeng	Commissioner
21	Shri Swapnil M. Naik	Commissioner
22	Shri C.N Longphai	Commissioner
23	Shri Hage Tari	Secretary
24	Shri Dani Salu	Secretary
25	Shri Tai Kaye	Secretary
26	Shri Nyali Ete	Secretary
27	Shri R.K. Sharma	Secretary
28	Shri Audesh Kumar Singh	Secretary

29	Shri Pige Ligu	Secretary
30	Shri Abu Tayeng	Secretary
31	Shri Taru Talo	Secretary
32	Dr. Sonal Swaroop	Secretary
33	Shri Shashvat Saurabh	Secretary
34	Ms. Sumedha Yadav	Secretary
35	Ms. Bullo Mamu	Secretary
36	Shri Duly Kamduk	Secretary
37	Shri Yashwant Meena	OSD

Meeting with Urban Local Bodies

1.	Shri Hano Takka	Director, Urban Local Bodies
2.	Shri Margam Ori	Under Secretary, Urban Affairs GoAP.
3.	Shri Michi Tare	Municipal Finance Specialist, Urban Local Bodies

Representatives of Itanagar Municipal Corporation (IMC)

1	Shri Tamme Phassang	Mayor
2	Shri Biri Basang	Deputy Mayor
3	Shri Kipa Takum	Member, General Function Committee (Corporator)
4	Shri Arun Kipa Loram	Member General Function Committee (Corporator)
5	Shri Gyamar Tuvin	Member, General Function Committee (Corporator)
6	Ms. Yagam Jomoh Tagru	Member, General Function Committee (Corporator)
7	Shri Gyamar Taz	Member Finance, Planning & Contract Committee (Corporator)
8	Shri Tarh Achak	Member Finance, Planning & Contract Committee (Corporator)
9	Shri Lokam Anand	Member Finance, Planning & Contract Committee (Corporator)
10	Ms. I. Tadar Hanghi	Member Finance, Planning & Contract Committee (cCorporator)
11	Shri Gora Talang	Member, Social Justice Committee (Corporator)
12	Ms. I. Tech Mema	Member, Social Justice Committee (Corporator)
13	Ms. I. Tai Yakia	Member, Social Justice Committee (Corporator)
14	Ms. I.Pakyam Yana	Member, Social Justice Committee (Corporator)

15	Shri Kego Jiten, APCS	Commissioner, IMC
16	Er. Kipa Gangung	Executive Engineer Party (1), IMC
17	Shri Linyom Nyodu	PA to Commissioner, IMC
Representatives of Pasighat Municipal Council (PMC)		
1	Ms. Okiam Moyong Borang	Chief Councillor
2	Ms. Rebeka Mega Panyang	Deputy Chief Councillor
3	Ms. Yalop Nyigang Yomso	ESC Member (Councillor)
4	Ms. Ponung Radeng Saring	ESC Member (Councillor)
5	Shri Oyin Gao	ESC Member (Councillor)
6	Ms. Jayanti Pertin, APCS	Municipal Executive Officer
7	Er. Tadar Tarang	EE-Curn-Municipal Secretary
Meeting with Rural Local Bodies		
1	Shri Theko Tayu	ZPC, Anini
2	Ms.Nabam Yakum	ZPC, Papum Pare
3	Shri Olen Rome	ZPC, Pasighat
4	Shri Zomli Dugi	ZPC, Gussar, Upper Subansiri
5	Shri Tolum Takar	ZPC, Damin, Kurung Kumey
6	Shri Jiban Rava	GPC, Padumoni, Namsai
Representatives of Trade and Industry		
1	Shri Tarh Nachung	President, Arunachal Chamber of Commerce & Industry
2	Shri Lindum Rana	President, Arunachal Pradesh Micro & Small Industries Development Association
3	Shri Hinium Takung	General Secretary, Arunachal Pradesh Micro & Small Industries Development Association
4	Shri Mohonto Panging	President, Siang Indigenous Manufacturers Producers & Service Association
5	Ms. I. Nani Jailang	Chairperson, Zeet Zeero Producer Company Limited
6	Shri Karan Sharma	FINER member/ Entrepreneur (M/s Aether Alloys)
7	Ms. Taniya Priya	Entrepreneur, M/s. Cakes & Bakes
8	Shri Haymon Nilling	Proprietor of H.A. Bricks Factory
9	Shri Tater Maga	Proprietor of Mete Food Processing (OPOC) Pvt. Ltd.

10	Ms. Nang Khalina Longchat	Proprietor of Fra-O Khampti Kitchen
11	Ms. Tama Tatung	Director, Taam's Organic Pvt. Ltd.
12	Dr. Malo	Proprietor of Polo International (Packaged Drinking Water)
13	Shri Inder Sharma	Representative of M/s Satyam lspat
14	Shri Vijay Viyas	Representative of M/s SMS Smelter
15	Miss Aroti Panyang	Entrepreneur, Bamboo Processing Unit at IGC Niglok
16	Ms. Yami Bune	Entrepreneur, Cafe/ Bakery
17	Shri Salman Salnang Mungrey	Proprietor, M/s Stilwell Exports
18	Shri Ongseng Phungin	Convenor Changlang Chamber of Commerce & Industry

Representatives of Political Parties

1	Shri Nabam Nikia, Vice President	Aam Aadmi Party
2	Ms. Junty Singpho, State Vice President	Bhartiya Janata Party
3	Ms.i Mina Toko, VicePresident	Arunachal Pradesh Congress Committee (APCC)
4	Shri Tamo Taggu, General Secretary Political Affairs	National People's Party
5	Shri Nabam Vivek, President	People's Party of Arunachal
6	Shri Kipa Kame, President	Janata Dal (united)
7	Shri Tame Pangu, President	Arunachal Democratic Party
8	Shri Rotom Laa, District President, Kamle	Gana Suraksha Party
9	Shri tom Gamno, State Secretary	Lok Jan Shakti Party (Ram Vilas)
10	Shri Kokar Ronya, State General Secretary Organisation	Nationalist Congress Party Party (Ajit Pawar)

23. Andhra Pradesh (16-17 April 2025)		
Representatives of State Government		
1	Shri Nara Chandrababu Naidu	Chief Minister
2	Shri Konidala Pawan Kalyan	Deputy Chief Minister
3	Shri Payyavula Keshav	Minister for Finance & Planning, Commercial Taxes and Legislative Affairs
4	Shri Nadendla Manohar	Minister for Civil Supplies, Food & Consumer affairs.
5	Shri Narayana Ponguru	Minister For Municipal Administration and Urban Development
6	Shri Atchannaidu Kinjarapu	Minister For Agriculture and Marketing
7	Shri Kandula Durgesh	Minister For Tourism
8	Shri Nimmala Ramanaidu	Minister For Water Resources Department
9	Shri B. C. Janardhana Reddy	Minister For Roads and Buildings
10	Shri K. Vijayanand	Chief Secretary to Government
11	Shri M. Ravi Chandra	Principal Secretary to Chief Minister
12	Shri Peeyush Kumar	Principal Finance Secretary
13	Shri J. Nivas	Additional Secretary (RM), Finance
14	Shri Gautam Allada	Joint Secretary, Finance
15	Shri G.R Reddy	Advisor Finance Commission to Government
16	Shri G. Sai Prasad	Special Chief Secretary to Government, Water Resources Department & E.O. Special Chief Secretary to Chief Minister
17	Shri Budithi Rajsekhar	Special Chief Secretary to Government, Agriculture Department
18	Shri M T Krishna Babu	Special Chief Secretary to Government, Health, Medical & Family Welfare
19	Shri Ajay Jain	Special Chief Secretary to Government, Tourism
20	Ms. G. Jaya Lakshmi	Special Chief Secretary to Government, Revenue
21	Shri Shashibhushan Kumar	Principal Secretary to Government PR&RD and RWS
22	Shri S. Suresh Kumar	Principal Secretary to Government, Municipal Administration and Urban Development

23	Shri Dr. N. Yuvaraj	Secretary to Government, Industries & Commerce and Food Processing
24	Shri Kumar Vishwajeet	Principal Secretary to Government, Home
25	Shri Kantilal Dande	Principal Secretary to Government, TR&B
26	Shri Bhaskar Katamneni	Secretary to Government, ITE&C Department
27	Shri Kona Sasidhar	Secretary to Government, School Education
28	Shri Kartikeya Misra	Secretary to Chief Minister
29	Shri K. Kanna Babu	Commissioner, A.P Capital Region Development Authority (CRDA)
30	Shri Shoban Badgujar	Consultant, Finance Department
31	Shri Vamshi Krishna M	Consultant, Finance Department

Representatives of Urban Local Bodies

1	Shaik Noorjahan	Eluru Municipal Corporation
2	Shaik Sajeela	Guntur Municipal Corporation
3	G. Sujatha	Ongole Municipal Corporation
4	S. Amudha	Chittoor Municipal Corporation
5	Rangapuram Raghavendra	Jaggaiahpet Municipality
6	Gangireddi Arona	Samalkot Municipality
7	K. Venkata Subba Rao	Piduguralla Municipality
8	Bhupati Adinarayana	Nidadavole Municipality
9	Shaik Abdul Gaffar	Kanigiri Municipality
10	Mandava Krishna Kumari	Nadigama Municipality
11	J.C. Prabhakar Reddy	Tadipatri Municipality
12	D.E. Ramesh	Hindupur Municipality
13	B. Santha	Adoni Municipality
14	Narapusetty Pichhaiah	Darsi Nagarpanchayat
15	Narsimha Rao	Macherla Municipality

Representatives of Rural Local Bodies

1	Sake Thirupal	Sarpanch, Raptadu Panchayat
2	Dr. Bakkamanthula Hanumanjaiah	Sarpanch, Gudipudi Panchayat

3	Beeram Janaki Devi	Sarpanch, Godavarlu Panchayat
4	Vari Sridevi	Sarpanch, Ramavarappadu Panchayat
5	Gopireddy Pavani	Sarpanch, Vilukanipalli Panchayat
6	B. Subhashini	Sarpanch, Cherlopalli Panchayat
7	R. Sriramamurthy	Sarpanch, Perapuram Panchayat
8	Thota Rama Krishna	Sarpanch, Marlava Panchayat
9	Settibathula Kumar Raja	Sarpanch, A. Annavaram Panchayat
10	Gorle Suribabu	President, MPP, Anakapalli Panchayat
11	Latha	President, MPP, Karvetinagaram Panchayat
12	Golla Kanthi Sudhakar	President, MPP, Prattipadu Panchayat
13	Regati Rajashekhar Reddy	President, MPP, Dhone Panchayat
14	Paladugu Jyothisna	President, MPP, Ibrahimpatnam Panchayat
15	Surla Venkata Giribabu	Member, ZPTC, Golugonda Panchayat
16	P. Vijayalakshmi	Member, ZPTC, Sathyavedu Panchayat
17	Somala Sudhakar Reddy	Member, ZPTC, Kothapalli Panchayat
18	Yadala Ratna Bharathi	Member, ZPTC, Naguluppala Panchayat
Representatives of Trade and Industries Bodies		
1	Ms. K Ramadevi	ALEAP
2	Shri Potluri Bhaskara Rao	Andhra Chamber of commerce
3	Shri H.Venkata Ramireddy, Kumool	Andhra Pradesh Cotton Association (TMC)
4	Shri Koti Rao	Andhra Pradesh Textile Mills Association
5	Shri A. George Babu	Andhra Pradesh Ceramic & Refractory Manufacturers Association
6	Shri Ravi Kumar Reddy Kataru	ASSOCHAM
7	Shri Dinesh Babu Macha	ASSOCHAM
8	Shri. Vijay Naidu Galla	Confederation Indian Industry
9	Shri K.Venkata Ramana	Dalit Indian Chamber of Commerce Industry
10	Shri Murali Krishna	FAPSIA
11	Shri A.P.K Reddy	FSME- Federation of Small and Medium Enterprises

12	Shri. Ramesh Naidu	Navyandhrapradesh Plastic Manufacturers Association, Guntur
13	Shri. M. Ram Murthy Nayak	TICCI- Tribal Indian Chamber of Commerce and Industry
Representatives of Political Party		
1	Dr. V. Chiranjeevi Rao	Telugu Desam Party
2	Shri P. Ashok Babu	Telugu Desam Party
3	Shri Mandali Buddha Prasad	Janasena Party
4	Shri Bolisetti Srinivas	Janasena Party
5	Shri Buggana Rajendranath	Yuvajana Sramika Rythu Congress Party
6	Shri Duvvuri Krishna	Yuvajana Sramika Rythu Congress Party
7	Shri C. Adinarayana Reddy	Bhartiya Janata Party (BJP)
8	Shri Lanka Dinakar	Bhartiya Janata Party (BJP)
9	Shri Bandela Gowtham Kumar	Bahujan Samaj Party (BSP)
10	Shri Bachhalakura Pushparaju	Bahujan Samaj Party (BSP)
11	Com. Y. Venkateswara Rao	Communist Party of India (Marxist)
12	Com. Ch. Baburao	Communist Party of India (Marxist)
13	Shri Shaik Mastan Vali	Indian National Congress (INC)
14	Shri Narapareddy Kiran Kumar Reddy	Indian National Congress (INC)
15	Shri Maheswar Rao	Aam Aadmi Party (AAP)

24. Haryana (28-29 April 2025)		
Representatives of State Government		
1	Shri Nayab Singh Saini	Chief Minister
2	Shri Rajesh Khullar	Chief Principal Secretary to Chief Minister
3	Shri Arun Kumar Gupta	Principal Secretary to Chief Minister
4	Shri Anurag Rastogi	Chief Secretary to Government, Haryana
5	Shri Sudhir Rajpal	Additional Chief Secretary to Govt. Haryana, Health & Family Welfare Department, Medical Education & Research Department; Additional Chief Secretary to Govt. Haryana, AYUSH Department; Additional Chief Secretary to Govt. Haryana, Women & Child Development Department
6	Dr. Sumita Misra	Additional Chief Secretary to Govt. Haryana, Home, Jails, Criminal Investigation and Administration of Justice Departments
7	Shri Anand Mohan Sharan	Additional Chief Secretary to Govt. Haryana, Environment, Forests & Wildlife Department, Food, Civil Supplies & Consumer Affairs Department.
8	Dr. Ashok Khemka	Additional Chief Secretary to Govt. Haryana, Transport Department
9	Dr. G. Anupama	Additional Chief Secretary to Govt. Haryana, Social Justice, Empowerment, Welfare of Scheduled Castes & Backward Classes and Antyodaya (SEWA) Department
10	Shri Apoorva Kumar Singh	Additional Chief Secretary to Govt. Haryana, Town & Country Planning and Urban Estates Department, Energy Department
11	Shri Vijayendra Kumar	Additional Chief Secretary to Govt. Haryana, Youth Empowerment & Entrepreneurship Department; Sainik & Ardh Sainik Welfare Department, Human Resources Department (Appointments), Personnel Department; Officer on Special Duty for the proposed Haryana Income Enhancement Board
12	Shri D. Suresh	Resident Commissioner, Haryana Bhawan, New Delhi and Principal Secretary to Govt. Haryana, Industries & Commerce Department
13	Shri Shyamal Misra	Chief Administrator, Trade Fair Authority of Haryana, New Delhi; Chief Executive Officer, Faridabad Metropolitan Development Authority, Faridabad; Chief Executive Officer, Gurugram Metropolitan Development

		Authority, Gurugram; Principal Secretary to Govt. Haryana, Civil Aviation Department
14	Shri Rajeev Ranjan	Principal Secretary to Govt. Haryana, Labour Department
15	Shri Pankaj Agarwal	Chief Electoral Officer Haryana and Principal Secretary to Government, Haryana, Elections Department; Principal Secretary to Govt. Haryana, School Education Department
16	Shri Devinder Singh Kalyan	Principal Secretary to Govt. Haryana, Excise and Taxation Department
17	Shri Vikas Gupta	Commissioner & Secretary to Govt. Haryana, Urban Local Bodies Department; Member Secretary, Kurukshetra Development Board; Commissioner & Secretary to Government Haryana, Citizen Resources Information Department
18	Ms. Amneet P. Kumar	Commissioner & Secretary to Govt. Haryana, Fisheries Department and Archives Department
19	Shri T.L. Satyaprakash	Commissioner & Secretary to Govt. Haryana, Mines & Geology, Department; CEO (Designate) of Drone Imaging & Information Systems of Haryana Ltd. (DRIISHYA).
20	Shri Mohammed Shayin	Commissioner & Secretary to Govt. Haryana, Housing for All Department Commissioner & Secretary to Government, Haryana, Public Health Engineering Department
21	Shri Amit Agarwal	Commissioner & Secretary to Govt. Haryana, Development & Panchayats Department; Information, Public Relations, Languages and Cultural Department; Foreign Cooperation Department; Member Secretary to High Powered Committee.
22	Ms. Ashima Brar	Commissioner & Secretary to Govt. Haryana, Cooperation Department; Managing Director, Haryana Vidyut Prasaran Nigam Ltd.
23	Shri K. Makarand Pandurang	CEO, Panchkula MDA, Panchkula; DG, Mines & Geology; Secretary to Govt., Haryana, Mines & Geology Department; Information, Public Relations, Languages & Culture Department; DG, Information, Public Relations, Languages & Culture; DG, Art and Culture Affairs
24	Shri Pankaj	Director General, Urban Local Bodies and Secretary to Government, Haryana, Urban Local Bodies Department and Mission Director, State Urban Livelihood Mission and State Urban Development Authority, Haryana. Director General, Supplies and Disposals, Haryana

25	Shri Mani Ram Sharma	Labour Commissioner and Secretary, Labour Department and Home Department
26	Shri Prabhjot Singh	Director General, Technical Education, Haryana
27	Dr. Shaleen	Director, Tourism Haryana and Special Secretary to Government, Haryana, Tourism Department; Managing Director, Haryana State Warehousing Corporation Limited
28	Ms. Aparajita	Commissioner, Municipal Corporation, Panchkula; District Municipal Commissioner, Panchkula
29	Shri C.G. Rajini Kaanthan	Secretary, Finance
30	Shri Sunil Saran	Senior Economic Advisor, Finance
31	Shri Jaivir Singh Arya	Special Secretary, Finance
32	Dr. Jainder Singh Chhillar	Special Secretary, Finance
33	Shri Rajender Kumar Mor	Additional Director, Department of Economic and Statistical Affairs
34	Shri Raj Kumar	Joint Director, Finance Department
35	Shri Jaiveer Singh	Deputy Director, Department of Economic and Statistical Affairs
36	Shri Udayveer	Deputy Director, Finance Department
37	Shri Sunil Saran	Senior Economic Advisor, Finance

Representatives of Urban Local Bodies

1	Shri Rajiv Jain	Mayor, Sonipat Municipal Corporation
2	Ms. Renu Bala Gupta	Mayor, Karnal Municipal Corporation
3	Shri Parveen Joshi	Mayor, Faridabad Municipal Corporation
4	Shri Kulbhushan Goel	Mayor, Panchkula Municipal Corporation
5	Shri Ram Avtar	Mayor, Rohtak Municipal Corporation
6	Ms. Rajni Vermani	President, Gohana Municipal Council
7	Ms. Surbhi Garg	President, Kaithal Municipal Council
8	Shri Bakshi Saini	President, Charkhi Dari Municipal Council
9	Ms. Shanti Sawroop	President, Sirsa Municipal Council
10	Shri Parveen Kumar	President, Pataudi Jatauli Mandi Municipal Council
11	Shri Manish Jain	President, Ferozpur Jhirka Municipal Committee
12	Shri Sunder Atri	President, Bhawani Khera Municipal Committee
13	Happy Luck Gupta	President, Gharaunda Municipal Committee

14	Shri Gulshan Kawatra	President, Shahabad Municipal Committee
15	Ms. Sakshi Khurana	President, Ladwa Municipal Committee
Representatives of Rural Local Bodies		
1	Ms. Kanwaljeet Kaur	President, Zila Parishad Kurukshetra
2	Shri Ramesh Chand	President, Zila Parishad Yamuna Nagar
3	Dr. Rakesh Kumar	President, Zila Parishad Mahender Nagar
4	Ms. Deepali	President, Zila Parishad Gurugram
5	Ms. Rekha	President, Zila Parishad Palwal
6	Ms. Gurpreet Kaur	Chairman, Panchayat Samiti Fatehabad
7	Ms. Varsha Gautam	Chairman, Panchayat Samiti Jhajjar
8	Shri Vinod Kumar	Chairman, Panchayat Samiti Kaithal
9	Shri Gourav Kumar	Chairman, Panchayat Samiti Karnal
10	Shri Praveen	Sarpanch, Idhari Gram Panchayat, Nuh
11	Shri Jaivinder Sardhana	Sarpanch, Badola GP, Faridabad
12	Shri Surendra Singh	Sarpanch, Kohadh GP, Bhiwani
13	Ms. Saroj Rani	Sarpanch, Madloda GP, Panipat
14	Shri Suresh Jaaglaan	Sarpanch, Rajan Khurd GP, Jind
15	Shri Gaurav Chaurbala	Sarpanch, Sanawar GP, Charkhi Dadri
16	Shri Om Singh Rana	Sarpanch, Barwala GP, Panchkula
17	Ms. Urmila Devi	Sarpanch, Saimana Pana GP, Rohtak
18	Ms. Seema Devi	Sarpanch, Bhutan's Khetlaan GP, Sonepat
19	Shri Ramkesh	Sarpanch, Majra GP, Hisar
Representatives of Trade and Industry		
1	Shri Atul Mukhi	President, IMT Industrial Association/ Cosmo India Pvt. Ltd.
2	Shri Ravi Bhushan Khatri	Head, Laghu Udyog Bharti
3	Shri Amritpal Singh Kochhar	General Secretary, Laghu Udyog Bharti
4	Shri Veer Bhan	President, Industrial Area Manufacturers Association
5	Shri Krishan Yadav	President, Rewari Chamber of Commerce and Industry Association
6	Shri Virendra Singh	General Secretary, Rewari Chamber of Commerce and Industry Association

7	Shri Sunit Rao	General Secretary, Gurgaon Industrial Association
8	Shri Vivek Kaushal	CEO, DCM Novelle Ltd. Hisar
9	Shri Rakesh Bajaj	CEO, M/s Everest Cables
10	Shri Sandeep Dahiya	CEO, M/s Alspure Lifesciences Pvt. Ltd.
11	Shri S.C. Kansal	President, Industry Association, M/s SMPP Pvt. Ltd.
12	Shri Parveen Garg	President, M/s Parul Rubber Products Pvt. Ltd.
13	Shri Rajneesh Kumar Garg	Managing Director, India Circuits Pvt. Ltd.
14	Shri Ram Niwas Garg	Chairman, Haryana Chamber of Commerce and Industry
15	Shri Raj Kumar Chawla	State General Secretary, Haryana Chamber of Commerce and Industry
16	Shri Bhagwan Aggarwal	President, Industrial Estate Association
17	Shri Parmod Kumar Sharma	President, Micro Industries Welfare Association
18	Shri Manoj Arora	President, Karnal Industrial Association

Representatives of Political Parties

1	Shri Ashok Arora	MLA, Indian National Congress
2	Ms. Geeta Bhukkal	MLA, Indian National Congress
3	Shri Aftab Ahmed	MLA, Indian National Congress
4	Shri Bharat Bhushan Batra	MLA, Indian National Congress
5	Ms. Krishna Gahlawat	MLA, Bhartiya Janta Party
6	Ms. Shakti Rani Sharma	MLA, Bhartiya Janta Party
7	Shri Yoginder Singh Rana	MLA, Bhartiya Janta Party
8	Dr. Krishan Kumar	MLA, Bhartiya Janta Party
9	Shri Balram Dangi	MLA, Indian National Congress
10	Shri Sunil Kumar	Senior System Analyst (Nodal Officer), Haryana Vidhan Sabha
11	Shri Sanjeev Kumar	Protocol Officer, Haryana Vidhan Sabha
12	Ms. Krishna Gahlawat	MLA, Bhartiya Janta Party

25. Maharashtra (08-09 May 2025)		
Representatives of State Government		
1	Shri Devendra Sarita Gangadharrao Fadnavis	Chief Minister
2	Shri Eknath Gangubai Sambaji Shinde	Deputy Chief Minister
3	Shri Ajit Ashatai Anantrao Pawar	Deputy Chief Minister
4	Shri Radhakrishna Sindhutai Eknathrao Vikhe Patil	Minister, Water Resources (Godavari & Krishna Valley Development Corporation)
5	Shri Hasan Sakina Miyalal Mushrif	Minister, Medical Education
6	Shri Girish Geeta Dattatraya Mahajan	Minister, Water Resources (Vidharbha, Tapi, Konkan Development Corporation), Disaster Management
7	Shri Shambhuraj Vijayadevi Shivajirao Desai	Minister, Tourism, Mining, Ex- Servicemen Welfare
8	Adv. Ashish Umadevi Nandkishore Jaiswal	Minister of State, Finance, Planning, Agriculture, Relief & Rehabilitation, Law & Judiciary, Labour
9	Shri Pravin Pardeshi	Chief Economic Advisor to the Chief Minister, Maharashtra
10	Shri Rajesh Kumar	Chief Secretary (Additional Charge), Maharashtra State
11	Shri Mukesh Khullar	Chairman, 6th Maharashtra Finance Commission
12	Shri O. P. Gupta	Additional Chief Secretary (Finance), Finance Department
13	Shri Milind Mhaiskar	Additional Chief Secretary (Forests), Revenue and Forest Department
14	Dr. Rajagopal Devara	Additional Chief Secretary and Development Commissioner, Planning Department
15	Shri Vikas Kharage	Additional Chief Secretary to Chief Minister
16	Shri Aseen Kumar Gupta,	Additional Chief Secretary (U.D.-1), Urban Development Department
17	Ms. Ashwini Bhide	Principal Secretary to Chief Minister
18	Ms. Radhika Rastogi	Principal Secretary (A. & S.), Home Department
19	Dr. K.H. Govindaraj	Principal Secretary (U.D.-2), Urban Development Department

20	Shri Asheesh Sharma	Commissioner of State Tax, Goods and Services Tax Department, Maharashtra
21	Shri Eknath Dawale	Principal Secretary, Rural Development and Panchayat Raj Department
22	Shri Saurabh Vijay	Principal Secretary (Expenditure), Finance Department
23	Ms. Richa Bagla	Principal Secretary (Accounts & Treasury), Finance Department
24	Shri Atul Patane	Principal Secretary (Tourism), Department of Tourism and Cultural Affairs
25	Shri Naveen Sona	Principal Secretary to Deputy Chief Minister (Urban Development)
26	Shri Shrikar Pardeshi	Secretary to Chief Minister
27	Shri Mukesh Khullar	Chairman, 6th Maharashtra Finance Commission
28	Dr. Anbalagan P.	Secretary (Industries), Industries, Energy, Labour and Mines Department
29	Ms. Shaila A.	Secretary (Financial Reforms), Finance Department
30	Shri Dheeraj Kumar	Secretary, Department of Medical Education and Drugs
31	Dr. Sanjay Belsare	Secretary (CADA), Water Resources Department
Representatives of Urban Local Bodies		
1	Shri Naresh Mhaske	Ex Mayor (Current Member of Parliament), Municipal Corporation, Thane
2	Shri Satish Laxman Kulkanri	Ex Mayor, Nashik Municipal Corporation, Nashik
3	Shri Dayashankar Chandrashekhar Tiwari	Ex Mayor, Municipal Corporation, Nagpur,
4	Shri Nandkumar Radhakisan Ghodele	Ex Mayor, Chhatrapati Sambhaji Nagar Municipal Corporation, Chhatrapati Sambhaji Nagar,
5	Shri Atul Tarale, Ex President	Wardha Municipal Council, Wardha
6	Adv. Kamalkant Bhauraoji Ladole	Ex President, Anjangaon Surji Municipal Council, Amravati
7	Shri Umesh Kalidas Nemade	Ex President, Bhusawal Municipal Council, Jalgaon
8	Shri Ram Patkar	Ex President, Badlapur Municipal Council, Thane,
9	Shri Sameer Anant Nalawade	Ex President, Kankawali Municipal Council, Sindhudurg
10	Ms. Purnima Vaibhav Taware	Ex President, Baramati Municipal Council, Pune

11	Shri Bhushan Jaychandji Kasliwal	Ex President, Municipal Council, Chandwad
12	Shri Vinod Shankarao Thakare	President, Lakhandur Nagar Panchayat, Bhandara
13	Shri Sunil Lahane	Commissioner, Municipal Corporation, Akola
14	Shri Anil Ranganath Kunde	President, Nifad Nagar Panchayat, Nashik
15	Shri Hemendra Rajeshwar Thakare	President, Manora Nagar Panchayat, Washim
16	Shri S.V.R. Shrinivas	General Manager, BMC Brihanmumbai Electric Supply and Transport (BEST), Mumbai
17	Shri Vipin Paliwal	Commissioner, Municipal Corporation, Chandrapur
18	Shri Mahes Narvekar	Director, Disaster Management, Municipal Corporation, Brihan Mumbai

Representatives of Rural Local Bodies

1	Shri Popatrao Pawar	Sarpanch, Hivre Bajar, Ahilyanagar
2	Shri Dadasaheb Jagannath Kale	Sarpanch, Andhali, Satara
3	Shri Ransinh Gopalrao Patil	Sarpanch, Tandulwadi, Solapur
4	Shri Tanaji Dhanaji Landage	Sarpanch, Manegaon, Solapur
5	Shri Sanjay Nikhare	Sarpanch, Pardi Kupi, Gadchiroli
6	Shri Mahesh Vinayakrao Aage	Ex. Sabhapati, Wardha
7	Shri Pradeep Yashwant Deshmukh	Sabhapati, Karanja lad, Washim
8	Shri Sunil Thakare	Sarpanch, Kanheri Sarap, Akola
9	Ms. Sindhu Ankush Tayade	Ex.Sabhapati, Chikhali, Buldana
10	Shri Manish Phuke	Sarpanch, Yenikoni, Nagpur
11	Shri Sudhir Gotmare	Sarpanch, Khursapar, Nagpur
12	Shri Pralhad Waghmare	Sarpanch, Sidheshwar, Hingoli
13	Ms. Pakija Saber Pathan	Sarpanch, Vadod Bazar, Chatrapati Sambhaji Nagar
14	Shri Bhausaheb Balkrishna Dhikale	Sarpanch, Pimpri Sayyad, Nashik
15	Shri Veersingh Harisingh Thakare	Ex Sabhapati, Shahada, Nandurbar

16	Shri Santosh Shankaraappa Mathwale Patil	Sarpanch, Yeragi, Nanded
17	Shri Tejram Chavan	Sabhapati, Tiroda, Gondia
18	Ms. Shradha Gaydhane	Sarpanch, Bela, Bhandara
19	Shri Vaibhav Waghmare	CEO, Washim
20	Shri Vishal Narwade	CEO, Dhule

Representatives of Trade and Industry

1	Shri Arpit Save	President, Chamber of Marathwada Industries and Agriculture
2	Shri Atharveshraj Nandawat	Secretary, Chamber of Marathwada Industries and Agriculture
3	Shri Vishal Agrawal	President, Vidarbha industries Association, Nagpur
4	Shri Alok Pohane	President, Laghu Udyog Bharati
4	Shri Ashish Nahar	Chairman, Nashik Industries & Manufacturers Association
5	Shri Santosh Kamble	President, West India DICCI
6	Shri Sunil Shinde	President, Mumbai chapter DICCI
7	Shri Aakash Kamble	Head MSME, Mumbai chapter DICCI
8	Shri Milind Kamble	DICCI (Dalit Indian Chamber of Commerce & Industry)
9	Shri Sudhanwa Kopardekar	Director Maratha Chamber of Commerce, Industry and agriculture
10	Shri Prashant Girbane	Director General, Maratha Chamber of Commerce, Industry and agriculture
11	Ms. Anuja Deshpande	Dy Director, Maratha Chamber of Commerce, Industry and agriculture
12	Shri Sandeep Parikh	President, Chamber of Small Industry Associations
13	Dr. Umesh Kamble	Co-Chair, ASSOCHAM, Mumbai
14	Ms. Bhavana Joshi	Ex President, Indian Merchant Chamber, Churchgate, Mumbai
15	Shri Atul Shirodkar	President, Maharashtra Economic Development Council
16	Shri Vijay Kalantri	President, All India Association of Industries
17	Shri Avanti Deshpande	Manager, National Association of Software and Service, Companies (NASSCOM),
18	Shri Chandrakant Salunkhe	Founder and President, SME Chamber of India

19	Shri Deepak Mukhi	Director, Federation of Indian Chambers & Commerce (FICCI)
20	Shri Rishi Kumar Bagla	Chairman, CII Western Region, Confederation of Indian Industry
21	Shri Deepak Garg	Vice Chairman, CII Maharashtra State, Confederation of Indian Industry
Representatives of Political Parties		
1	Dr Bhagwat Kishanrao Karad	Ex Central Minister of State (Finance), BJP
2	Shri Atul Bhatkhalkar	MLA, Bhartiya Janata Party
3	Shri Naresh Mhaske	MP, Shiv Sena
4	Shri Rahul Shewale	EX MP, Shiv Sena
5	Shri Vijay Wadettiwar	Indian National Congress
6	Shri Prithviraj Chavan	Indian National Congress
7	Shri Anil Bhaisaheb Patil	MLA & Ex. Minister, Sr. Vice President, Nationalist Congress Party
8	Shri Shrinivas Chavan	State Youth President, Nationalist Congress Party
9	Shri Rajesh Ankush Tope	Ex. Minister, Nationalist Congress Party (Sharadchandra Pawar)
10	Shri Prajakt Prasad Tanpure	Ex Minister of State, Nationalist Congress Party (Sharadchandra Pawar)
11	Shri Subhash Desai	Leader Ex Minister, Shiv Sena (UBT)
12	Shri Anil Desai	MP, Shiv Sena (UBT)
13	Com. Ajit Abhyankar	Communist Party of India (Marxist)
14	Com. Subhash Jadhav	Communist Party of India (Marxist)
15	Shri Kuldeep Ramteke	Bahujan Samaj Party
16	Adv. Pankaj Chimaji Jadhav	Bahujan Samaj Party
17	Ms. Preeti Sharma Menon,	National Ex. Member, AAP
18	Retd. Vice Admiral Indrashil Rao	Vice President, AAP
19	Shri Surendar Singh Ajit Singh Negi	General Secretary of Maharashtra State, National People's Party
20	Shri Vikas Ramchandra Bhondave	General Secretary of Maharashtra State, National People's Party

26. Uttarakhand (19-21 May 2025)		
Representatives of State Government		
1	Shri Pushkar Singh Dhami	Chief Minister
2	Shri Anand Bardhan	Chief Secretary
3	Shri Ramesh Kumar Sudhanshu	Principal Secretary, Finance & Forest
4	Shri Lalrinliana Fanai	Principal Secretary, Food and Civil Supply
5	Shri R. Meenakshi Sundram	Principal Secretary, Power & Planning
6	Shri Shailesh Bagauli	Secretary, Home & Water Supply, Personnel
7	Shri Nitesh Kumar Jha	Secretary, Urban Development, IT
8	Ms. Radhika Jha	Secretary, Rural Development
9	Shri Sachin Kurve	Secretary, Tourism & Civil Aviation
10	Shri Dilip Jawalkar	Secretary, Finance
11	Shri Ravinath Raman	Secretary, School Education
12	Dr. Ranjit Kumar Sinha	Secretary, Higher & Technical Education
13	Shri Chandresh Kumar Yadav	Secretary, Panchayati Raj, WCD
14	Shri Brijesh Kumar Sant	Secretary, Mining & Transport
15	Shri V. Shanmugam	Secretary, Finance
16	Dr. R. Rajesh Kumar	Secretary, Health & Irrigation
17	Dr. Neeraj Kharwal	Secretary, Social Welfare & EAP
18	Shri Vinay Shankar Pandey	Secretary, MSME, Commissioner, Garhwal Mandal
19	Dr. Surendra Narayan Pandey	Secretary to Agriculture
20	Shri Vinod Kumar Suman	Secretary, Disaster Management
21	Dr. A. Sridhar Babu	Secretary, Planning
22	Shri Deepak Kumar	Secretary, Census
23	Shri C Ravi Shankar	Secretary, Skill Development & Employment
24	Shri Yugal Kishore Pant	Secretary, Culture Department
25	Shri Ranvir Singh Chauhan	Secretary, Sugar & Estate Department
26	Ms. Sonika	Additional Secretary, S.G.S.T.

27	Shri Vineet Kumar	Additional Secretary
28	Shri Manuj Goyal	Additional Secretary
29	Abhishek Ruhela	Additional Secretary
30	Shri Savin Bansal	District Magistrate Dehradun
31	Shri Himanshu Khurana	Additional Secretary
32	Shri Manmohan Mainali	Additional Secretary / Budget Officer
33	Shri Amit Verma	Senior Research Officer, Finance
34	Shri Tejpal Singh	Senior Research Officer, Finance
35	Shri Bhuvan Chandra Sanwal	Research Officer, Finance

Representatives of Urban Local Bodies

1	Shri Saurabh Thapliyal	Mayor, Nagar Nigam, Dehradun
2	Mrs. Kiran Jaisal	Mayor, Nagar Nigam, Haridwar
3	Shri Ajay Verma	Mayor, Nagar Nigam, Almora
4	Shri Vikash Sharma	Mayor, Nagar Nigam, Rudarpur
5	Mrs. Meera Saklani	Chairman, Nagar Palika Parishad, Mussoorie
6	Shri Suresh Khetwal	Chairman, Nagar Palika Parishad, Bageshwar
7	Mrs. Himani Negi	Chairman, Nagar Palika Parishad, Pauri
8	Shri Rajendra Prasad	Chairman, Nagar Panchayat, Agastmuni
9	Mrs. Rekha Devi	Chairman, Nagar Panchayat, Banbasa

Representatives of Rural Local Bodies

1	Mrs. Madhu Chauhan	Administrator, Zila Panchayat, Dehradun
2	Mrs. Deepika Bohra	Administrator, Zila Panchayat, Pithoragarh
3	Mrs. Sona Sajwan	Administrator, Zila Panchayat, Tehri
4	Dr. Darshan Singh Danu	Administrator, Block Panchayat, Deval, Chamoli
5	Shri Bhagwan Singh Bisht	Administrator, Block Panchayat, Doiwala, Dehradun
6	Shri Deepak Bhandari	Administrator, Block Panchayat, Jaiharikhel, Pauri Garhwal
7	Shri Mahendra Singh Rana	Administrator, Block Panchayat, Dwarikhel, Pauri Garhwal
8	Shri Deeraj Rawat	Administrator, Gram Panchayat, Dudhai, Sahaspur, DUN

9	Mrs. Pinki Devi	Administrator, Gram Panchayat, Jhajara, Sahaspur, DUN
10	Shri Anil Tomar	Administrator, Gram Panchayat, Kalsi, DUN
11	Shri Pritam Singh	Administrator, Gram Panchayat, Sirasu, Pauri Garhwal
12	Shri Arvind Saklani	Administrator, Gram Panchayat, Jaadgao, Tehri Garhwal
13	Shri Bhag Singh	Administrator, Gram Panchayat, Rauto Ki Beli, Tehri Garhwal

Representatives of Trade and Industry

1	Shri Pankaj Gupta	President, Industries Association of Uttarakhand
2	Mr Harender Garg	Chairman, SAMU Internation and Trade Chamber
3	Mr Rahul Dev Dand	Convenor, Laghu Udyog Bharti
4	Shri Harsit Gupta	Co-Convenor, Confederation of India Industries
5	Shri Naveen Verma	Chairman, Provincial Industry Trade Representative Board, Uttarakhand
6	Shri Digvijay Singh Bisht	Chairman, Hotel Association, Nainital
7	Shri Rajesh Agrawal	Joint General Secretary, Provincial Industry Trade Representative Board, Uttarakhand
8	Shri Ram Ashish Ray	Founder, Starscapes
9	Shri Vijay Bisht	Manager, Tehri Cruise
10	Shri Ved Shah	Secretary, Hotel Association, Nainital
11	Shri Rakesh Pant	Manager, Trek the Himalayas
12	Shri Rahul Dev Anand	State coordinator, Laghu Udyog Bharti
13	Shri RK Gupta	General Secretary, Kumaon Garhwal Chambers of Commerce and Industries
14	Shri Sachin Tyagi	Founder Director, OM Kalyan Group

Representatives of Political Parties

1	Shri Vinod Chamoli	MLA, Bhartiya Janta Party, Uttarakhand
2	Shri Jyoti Prasad Gairola	Status Minister of State, BJP, Uttarakhand
3	Shri Dan Singh Rawat	President, State Cooperative Bank, BJP, Uttarakhand
4	Shri Karan Mehra	State President, INC, Uttarakhand
5	Shri Surya Kant Dhasmana	State Vice President, INC, Uttarakhand
6	Shri Giriraj Kishore Hindwan	State Spokesperson, INC, Uttarakhand

7	Shri Parveen Kumar	Office In-charge, BSP, Uttarakhand
8	Shri Madan Lal	State Secretary, BSP, Uttarakhand
9	Shri Amarjeet Singh	State Member, BSP, Uttarakhand
10	Shri Anannt Akash	Member Secretary, CPI (M), Uttarakhand
11	Shri Rajendra Purohit	State Secretary, CPI (M), Uttarakhand
12	Shri Vishal Chaudhary	State Vice President, AAP, Uttarakhand
13	Shri Parshant	State Joint Secretary, AAP, Uttarakhand

27. Jharkhand (28-30 May 2025)		
Representatives of State Government		
1	Shri Radha Krishna Kishore	Minister, Finance; Commercial Tax; Planning & Development; Parliamentary Affairs
2	Shri Sanjay Prasad Yadav	Minister, Labour, Employment, Training and Skill Development
3	Shri Ramdas Soren	Minister, School Education and Literacy; Registration
4	Shri Yogendra Prasad	Minister, Drinking Water & Sanitation; Excise & Prohibition
5	Shri Sudivya Kumar	Minister, Urban Development and Housing
6	Ms. Alka Tiwari	Chief Secretary to the Government
7	Shri Ajoy Kumar Singh	Additional Chief Secretary, Health, Medical Education & Family Welfare Department
8	Shri Mast Ram Meena	Principal Secretary, Drinking Water & Sanitation Department; Member, Board of Revenue
9	Shri Sunil Kumar	Principal Secretary, Road Construction Department and Urban Development & Housing Department
10	Shri Rahul Kumar Purwar	Principal Secretary, Higher & Technical Education Department
11	Ms. Pooja Singhal	Secretary, IT & e-Governance Department, CEO, JAPIT
12	Shri Amitabh Kaushal	Secretary, Commercial-Tax Department
13	Shri Aboobacker Siddique P	Secretary, Forest, Environment & Climate Change Department, Agriculture, Animal Husbandry and Cooperative Department.
14	Shri Prawin Kumar Toppo	Secretary, Personnel, A.R & Rajbhasha Department
15	Shri Prashant Kumar	Secretary, Water Resource Department; Finance Department
16	Shri K. Ravi Kumar	CEO-Cum-Secretary, Cabinet (Election) Department
17	Shri K. Srinivasan	Secretary, Rural Development Department and Rural Works Department (Vinod - IAF)
18	Ms. Vipra Bhal	Secretary, Transport Department
19	Shri Manoj Kumar	Secretary, Women, Child Development & Social Security Department; Excise and Prohibition Department
20	Shri Chandrashekhar	Secretary, Revenue, Registration & Land Reforms Department

21	Shri Arava Raj Kamal	Secretary, Building Construction Department; Mines and Geology Department; Industries Department
22	Shri Jitendra Kumar Singh	Secretary, Labour, Employment Training and Skill Development Department.
23	Shri Uma Shankar Singh	Secretary, School Education & Literacy Department; Food, Public Distribution & Consumer Affairs Department.

Representatives of Local Bodies

1	Shri Amrendra Pratap Singh	Chairman, 5 th State Finance Commission, Jharkhand, Ranchi
2	Shri Harishwar Dayal	Member, 5 th State Finance Commission, Jharkhand, Ranchi
3	Shri Yogendra Prasad	Municipal Commissioner, Hazaribagh Municipal Corporation
4	Shri Shubham Poddar	Executive Officer, Bundu Nagar Panchayat
5	Shri Sarjan Marandi	Executive Officer, Gumla Nagar Parishad
6	Shri Mukti Kiro	Executive Officer, Lohardaga Nagar Parishad
7	Ms. Srishti Minz	Executive Officer, Khunti Nagar Panchayat
8	Shri Manish Kumar	Executive Officer, Ramgarh Nagar Parishad
9	Shri Ramesh Bedia	Tundahuli GP, Ormanjhi, Ranchi
10	Ms. Nutan Pahan	GP Silwai
11	Shri Santosh Kumar Mahali	Tumang GP, Kamdara, Gumla
12	Shri Premchand Munda	Konsa GP, Kamdara, Gumla
13	Ms. Rashmi lakra	Duria GP, Bharno Block, Gumla
14	Ms. Nirmala Bhagat	Chairman, Zila Parishad, Ranchi
15	Ms. Asha Kachhap	Pramukh, Namkum Panchayat Samiti

Representatives of Local Bodies of Santhal Pargana at Deoghar		
1	Ms. Joyce Besara	Chairman, District Council, Dumka
2	Shri Shitanshu Khalkho	Executive Officer, City Council, Dumka
3	Shri Basudev Tudu	Chief, Block-Masalia, Dumka
4	Ms. Kiran Kumari	Chairman, District Council, Deoghar
5	Ms. Poonam Kumari	Chief, Sonaraithadhi Block, Deoghar
6	Shri Gaurav Kumar	Assistant Municipal Commissioner, Municipal Corporation Deoghar
7	Ms. Radharani Soren	Chairman, District Council, Jamtara
8	Shri Danish Hussain	Executive Officer, Municipal Corporation, Jamtara
9	Shri Arvind Murmu	Chief, Block Fatehpur, Jamtara
10	Ms. Juli Khishtamani Hembram	Chairman, District Council, Pakud
11	Ms. Juhi Priya Marandi	Chief, Amdapada Block, Pakud
12	Shri Amarendra Kumar Chaudhary	Administrator, Pagar Council, Pakud
13	Ms. Baby Devi	Chairman, District Council, Godda
14	Ms. Pramila Tudu	Head, Panchayat Samiti, Sundarpahari, Godda
15	Shri Ashish Kumar	Administrator, Municipal Council, Godda
16	Ms. Monika Kisku	Chairman, District Council, Sahebganj
17	Ms. Veena Devi	Chief, Block Sahebganj
Representatives of Trade and Industry		
1	Shri Arun Prakash	Convenor, CII Jharkhand
2	Shri Raushan Rahulesh	State Head, FICCI, Ranchi
3	Shri Sanjay Mohan Srivastava	CRE Ranchi, TATA Steel Limited
4	Shri Basant Tirkey	General Secretary, Tribal Indian Chamber of Commerce & Industry
5	Shri Vijay Kumar Chhapadia	State President, Laghu Udyog Bharti, Jharkhand
6	Shri O. P. Agrawal	Executive Member, Laghu Udyog Bharti, Jharkhand
7	Shri Alok Mallick	President, Santhal Pargana Chamber of Commerce and Industries, Deoghar

8	Shri Sanjay Shrivastava	Vice President, Corporate Affairs, Hindalco Industries Limited
9	Shri Sandeep Patil	Vice President Cum Plant Head, Corporate Affairs, Hindalco Industries Limited
10	Shri Afroz	Senior Vice President & Chief of Cluster, Jharkhand
11	Shri A. N. Mishra	Corporate Head, Jindal Steel & Power Limited
12	Shri K. B. Singh	Plant Head, Jindal Steel & Power Limited, Patratu

Representatives of Political Parties

1	Shri Sudivya Kumar,	Jharkhand Mukti Morcha
2	Shri Vinod Kumar Pandey	Jharkhand Mukti Morcha
3	Dr. Rameshwar Oraon,	Indian National Congress
4	Shri Suryakant Shukla	Indian National Congress
5	Shri Girdhari Gope	Rashtriya Janata Dal
6	Shri Sanjay Ranjan Singh	Rashtriya Janata Dal
7	Dr. Deosharan Bhagat	AJSU Party
8	Shri Praveen Prabhakar	AJSU Party
9	Shri Krishna Kishore	Aam Aadmi Party
10	Shri Pritam Kumar Mishra	Aam Aadmi Party
11	Shri Sukhnath Lohra	Communist Party of India (Marxist)
12	Shri Amal Azad	Communist Party of India (Marxist)
13	Shri Amar Kumar Mahto	National People's Party
14	Shri Suman Oraon Bada	National People's Party
15	Shri Rakesh Prasad	Bhartiya Janata Party
16	Shri Sudhir Shrivastava	Bhartiya Janata Party
17	Shri Punit Ambedkar	Bahujan Samaj Party

28. Uttar Pradesh (03-05 June 2025)		
Representatives of State Government		
1	Shri Yogi Adityanath	Chief Minister
2	Shri Keshav Prasad Maurya	Deputy Chief Minister
3	Shri Brajesh Pathak	Deputy Chief Minister
4	Shri Suresh Kumar Khanna	Minister, Finance and Parliamentary Affairs
5	Shri Surya Pratap Shahi	Minister, Agriculture
6	Shri Swatantra Dev Singh	Minister, Jal Shakti and Flood Control
7	Shri Nand Gopal Gupta Nandi	Minister, Industrial Development
8	Shri Arvind Kumar Sharma	Minister, Urban Development
9	Shri Om Prakash Rajbhar	Minister, Panchayati Raj
10	Shri Sandeep Singh	Minister of State (Independent Charge), Basic Education
11	Shri Kapil Dev Agarwal	Minister of State (Independent Charge), Vocational Education and Skill Development
12	Shri Arun Kumar Saxena	Minister of State (Independent Charge), Forest and Environment
13	Shri Manoj Kumar Singh	Chief Secretary to the Government
14	Shri Shashi Prakash Goyal	Additional Chief Secretary, Department of Civil Aviation and State Protocol
15	Shri Himanshu Kumar	Additional Chief Secretary, Rural Development and Rural Engineering Service
16	Shri Deepak Kumar	Agriculture Production Commissioner & Addl. Chief Secretary, Finance, Institutional Finance and External Aid Coordination Department, Secondary Education, and Basic Education Departments
17	Shri Laxmi Venkateshwarulu	Additional Chief Secretary, Social Welfare and Soldiers Welfare Department
18	Shri Narendra Bhushan	Additional Chief Secretary, Energy and Renewable Energy Sources Department; Technical Education Department
19	Shri Anurag Srivastava	Additional Chief Secretary, Namami Gange and Rural Water Supply; Minor Irrigation and Groundwater Departments

20	Shri Alok Kumar-II	Principal Secretary, MSME & Export Promotion, Industrial Development and N.R.I. Departments
21	Ms. Veena Kumari Meena	Principal Secretary, Excise, Sugar Industry, and Cane Development Department
22	Shri Parth Sarthi Sen Sharma	Principal Secretary, Medical Education; Health and Family Welfare Department
23	Shri Sanjay Prasad	Principal Secretary, CM's Protocol, Information and Public Relations; Vigilance Departments
24	Shri Amrit Abhijat	Principal Secretary, Urban Development, Urban Employment and Poverty Alleviation Programme Departments
25	Shri Mukesh Kumar Meshram	Principal Secretary, Tourism and Culture
26	Shri Anil Garg	Principal Secretary, Irrigation and Water Resources
27	Shri M. Devaraj	Principal Secretary, Revenue and Appointment & Personnel Department
28	Dr. Hari Om	Principal Secretary, Vocational Education, Skill Development Departments
29	Dr. M.K.S. Sundaram	Principal Secretary, Labour and Employment Department
30	Shri Alok Kumar-III	Principal Secretary, Planning, Program Implementation Department
31	Shri Anil Kumar-III	Principal Secretary, Panchayati Raj and Forest, environment and Climate Change Department
32	Shri Anil Kumar Sagar	Principal Secretary, Handloom, Textile, Khadi & Village Industries and Sarvajanik Udyam Dept
33	Shri Pandhari Yadav	Principal Secretary, Transport
34	Shri Ajay Chauhan	Principal Secretary, Public Works Department
35	Shri P. Guruprasad	Principal Secretary, Revenue Department and Urban Development Department
36	Shri Ravindar	Principal Secretary, Agriculture, Agricultural Education & Research, Krishi Videsh Vyapar and Import Promotion
37	Shri Anurag Yadav	Principal Secretary, IT and Electronics
38	Shri Amit Gupta	Principal Secretary, Stamp & Registration and Transport Dept., State Road Transport Corporation
39	Shri Vinod Kumar Singh Rawat	Principal Secretary, Justice Department

40	Shri Mala Srivastava	Secretary, Mining Department
41	Shri Ashish Goel	Chairman, Uttar Pradesh Power Corporation Limited
42	Shri Vijay Kiran Anand	Secretary, Industrial Development
43	Shri Bhanu Chandra Goswami	Relief Commissioner, State Disaster Management
44	Shri Sanjeev Singh	Special Secretary, Finance Department
45	Shri Neelratan Kumar	Special Secretary, Finance Department
46	Shri Alok Dixit	Special Secretary, Finance Department
47	Dr. Neeru Tiwari	Director, D.F.P.R., Finance Department, U.P. Secretariat
48	Shri Siddharth Srivastava	Additional Director, Finance & Resources, U.P. Secretariat
49	Dr. Virendra Singh	Joint Director, D.F.P.R., Finance Department, U.P. Secretariat
50	Shri Ashok Kumar	Joint Director, D.F.P.R., Finance Department, U.P. Secretariat

Representatives of Urban Local Bodies

1	Shri Ashok Kumar Tiwari	Mayor, Municipal Corporation, Varanasi
2	Dr. Manglesh Srivastava	Mayor, Municipal Corporation, Gorakhpur
3	Dr. Aastha Agarwal	Chairman, Municipal Council, Pilibhit
4	Ms. Alka Singh	Chairman, Municipal Council, Devariya
5	Shri Vaibhav Arjariya	Chairman, Nagar Panchayat, Kulpahar, Mahoba
6	Shri Anshu Tripathi	Chairman, Nagar Panchayat, Rajpur, Kanpur Dehat
7	Ms. Rukhsana	Chairman, Nagar Panchayat, Madiyahun, Jaunpur
8	Shri Arun Tiwari	Parshad, Municipal Corporation, Lucknow
9	Shri Arjun Nehra	Parshad, Municipal Council, Modinagar
10	Shri Neeraj Rajbhar	Parshad, Nagar Panchayat, Ratasadkala, Ballia

Representatives of Rural Local Bodies

1	Gaurav Chaudhary	Chairperson, Zila Panchayat, Meerut
2	Rajrani Rawat	Chairperson, Zila Panchayat, Barabanki
3	Veena Raj	Block Pramukh, Kshetra Panchayat Khiri, District-Khiri
4	Yashkant Singh	Block Pramukh, Kshetra Panchayat Ramnagar, District-Basti

5	Priyanka Tiwari	Gram Pradhan, Rajpur, Hathras
6	Neelmani Raje	Gram Pradhan, Jakhaura, Lalitpur
7	Balmukund	Pradhan, Akbarpur, Ambedkarnagar
8	Amit Kumar, Kasana	Member, Zila Panchayat Ward No. 29-Machhra-III, Meerut
9	Kaustubh Gurudev	Member, Kshetra Panchayat Ward No. 09, Hamirpur
10	Shiv Kumar Rajbhar	Gram Pradhan, Tandwa Mahant Shravasti
Representatives of Trade and Industry		
1	Shri D.P. Singh	President, Associated Chamber of Commerce and Industries of UP (ASSOCHAM-UP)
2	Shri Manish Agrawal,	Vice President, Associated Chamber of Commerce and Industries of UP (ASSOCHAM-UP)
3	Shri Manoj Gupta	President, Federation of Indian Chambers of Commerce and Industries (FICCI)
4	Shri Vishwas Swaroop Agrawal	Former Joint President, Federation of Indian Chambers of Commerce and Industries (FICCI)
5	Shri Awadhesh Agrawal	National Co-Treasurer, Indian Industries Association (IIA)
6	Shri Chetan Bhatla	Vice President, Indian Industries Association (IIA)
7	Shri Rajesh Nigam	Joint President PHD Chamber of Commerce and Industry (PHDCCI)
8	Shri Shri Lal Gupta	Senior Member, PHD Chamber of Commerce and Industry (PHDCCI)
9	Shri Bharat Tharad	State General Secretary, Laghu Udyog Bharati
10	Shri Raghav Singh	State Co-Treasurer, Laghu Udyog Bharati
Representatives of Political Parties		
1	Shri Dinesh Chaurasia	State President, National People's Party
2	Shri Om Prakash Pandey	General Secretary, National People's Party
3	Shri Istiaq Beg	Vice President, National People's Party
4	Shri Ravi Shankar Mishra	Secretary, Uttar Pradesh State Committee, Communist Party of India (Marxist)

5	Shri Mukut Singh	Member, State Council of Ministers, Communist Party of India (Marxist)
6	Shri B.L. Bhartiya	Member, Communist Party of India (Marxist)
7	Shri Manish Hindavi	Vice President, UP Media Department, Indian National Congress Party
8	Shri Sanjay Sharma	Secretary, Uttar Pradesh Information Department, Indian National Congress Party
9	Shri Sabhajit Singh	State President, AAP Party
10	Captain S.J.S. Makkar	Vice President, AAP Party
11	Shri Yogendra Pal Singh	Chairman (UPSCIDCO), BJP
12	Shri Subhash Yaduvanshi	M.L.C., BJP
13	Shri Manish Kapoor	Treasurer, BJP
14	Shri Mata Prasad Pandey	Lader of Opposition, Samajwadi Party
15	Shri Rajendra Prasad	Former Minister, Uttar Pradesh, Samajwadi Party
16	Shri Ashish Patel	Minister, UP Government/Chairman, Apna Dal(S)
17	Shri O.P. Katiyar	National Treasurer, Apna Dal(S)
18	Shri R.P. Gautam	State President, Apna Dal(S)

Appendix to Annexure 1.11

List of Participants in the Workshops, Regional Consultations, and Conference Organised or Attended by the Commission

A. Meeting with Representatives of North-Eastern States Held at North-Eastern Hill University in Shillong on 14 May 2024		
1	Prof. Ratul Mahanta	Gauhati University
2	Prof. Daisy Das	Cotton University
3	Prof. S. Borbora	Indian Institute of Technology Guwahati
4	Prof. M. K. Dutta	Indian Institute of Technology Guwahati
5	Prof. B. Mishra	North-Eastern Hill University, Shillong
6	Prof. S. Umdor	North-Eastern Hill University, Shillong
7	Prof. B. Panda	North-Eastern Hill University, Shillong
8	Prof. Chittaranjan Nayak	North-Eastern Hill University, Shillong
9	Dr. D. W. Thagkhiew	North-Eastern Hill University, Shillong
10	Prof. Mithilesh Kumar Sinha	Nagaland University
11	Prof. B Kalingla Jamir	Nagaland University
12	Prof. E. Bijoy Kumar Sing	Manipur University
13	Prof. Damodar Nepram	Manipur University
14	Prof. Akshya Kumar Mohanty	Mizoram University
15	Prof. Vandana Upadhyay	Rajiv Gandhi University
16	Dr. Ashi Lama	Rajiv Gandhi University
17	Prof. Sushanta Kumar Nayak	Rajiv Gandhi University
18	Prof. Subhrabaran Das	Tripura University
19	Prof. Manesh Choubey	CUS
B. Meeting with representatives of Western States held at Rajasthan International Centre in Jaipur on 27 May 2024		
1	Dr. Vijay Vir Singh	Vice Chancellor, Apeejay Styx University, Gurgaon. Former, Dean, Faculty of Social Sciences & Director NITI Aayog Chair, University of Rajasthan, Jaipur.
2	Dr. Motilal Mahamallik	Assistant Professor, Institute of Development Studies, Jaipur

3	Ms. Malvika Bagaria	Director, Faculty of Management Studies, Vivekananda Global University, Jaipur
4	Dr. Nilam Panchal	HoD and Associate Professor of Department of Public Policy and Governance, Gujarat University
5	Dr. Nisha Pandey	Director, Gujarat Institute of Development Research, Ahmedabad
6	Dr. Himani Baxi	Assistant Professor, School of Liberal Studies, Pandit Deendayal Energy University
7	Dr. K.S. Hari	Professor & Associate Dean of Research courses, Gokhale Institute of Politics and Economics, Pune
8	Prof. Mala Lalvani	Mumbai School of Economics & Public Policy, University of Mumbai
9	Prof. S Chandrasekhar	Professor, IGIDR, Mumbai
10	Dr. Bishwajit Patra	Assistant Professor, Department of Economic Science, IISER, Bhopal
11	Prof. Kanahiya Ahuja	HoD, School of Economics, Devi Ahilya University, Indore
12	Prof. S. K. Shukla	Former Head, Department of Economics, Jiwaji University, Gwalior
13	Prof. Sebastian Morris	Senior Professor, Goa Institute of Management
14	Dr. Yadawananda Neog	Assistant Professor, BITS Pilani, KK Birla Goa campus

C. Meeting with representatives of Eastern States held at Nalanda University in Rajgir on 19 June 2024

1	Prof. Ashmita Gupta	ADRI, Patna
2	Prof. Nalin Bharti	IIT Patna
3	Dr. J. S. Virdi	Asstt. Professor, Economics. Directorate Higher Education Chhattisgarh
4	Prof. Ravindra Brahme	Pandit Ravishankar Shukla University
5	Prof. Santanu Gupta	XLRI Jamshedpur
6	Shri Harishwar Dayal	Jharkhand State Finance Commission
7	Dr. Amarendra Das	National Institute of Science Education and Research

8	Dr. Asit Mohanty	Xavier Institute of Management (Virtual)
9	Dr. Tapas Sen	National Institute of Public Finance and Policy (Virtual)
10	Shri Panchanan Das	University of Calcutta
11	Shri Subhanil Chowdhry	Saint Xaviers University, Kolkata

D. Conference on “Issues Before the Sixteenth Finance Commission” by National Institute of Public Finance and Policy in New Delhi on 15-16 July 2024

1	Dr. Pulin B. Nayak	Former Professor, Delhi School of Economics
2	Dr. Sudip Kumar Sinha	Secretary-Finance, Govt. of West Bengal
3	Dr. Indrani Gupta	Professor and Head, Health Policy Research Unit, Institute of Economic Growth, Delhi
4	Shri Antony Cyriac	Advisor, Ministry of Finance, Govt. of India
5	Dr. Tapas K. Sen	Former Professor, NIPFP, New Delhi
6	Shri Amarjeet Sinha	Ex-Secretary, MoRD, Govt. of India
7	Dr. Sudipto Mundle	Chairman, Centre of Development Studies, Kerala
8	Dr. Chetan Ghate	Director, Institute of Economic Growth, New Delhi
9	Dr. Atri Mukherjee	Director, DFS, DEPR, Reserve Bank of India
10	Dr. Urjit Patel	Former Governor, RBI and Chairperson, NIPFP, New Delhi
11	Dr. Ashwini K. Swain	Fellow, Sustainable Futures Collaborative
12	Shri J. P. Gupta	Additional Chief Secretary (Finance), Govt. of Gujarat
13	Shri Kandarp V. Patel	Director, CAG, Govt. of India
14	Dr. Rakesh Mohan	President Emeritus and Distinguished Fellow CSEP, CSEP Research Foundation, New Delhi
15	Dr. D. K. Srivastava	Chief Policy Advisor, Tax and Regulatory Services, Ernst & Young LLP
16	Dr. Ashok Lahiri	Member of WB Legislative Assembly & Former Chief Economic Advisor to the Govt. of India
17	Dr. M. Govinda Rao	Former Member of the 14 th Finance Commission & Former Director of the National Institute of Public Finance of Policy

E. Meeting with Representatives of Northern States Held at Indian Institute of Public Administration in New Delhi on 26 July 2024

1	Dr. Subaran Roy	OP Jindal Global University, Sonipat, Haryana
2	Dr. M. M. Goel	Former VC Starex University, Gurugram, Haryana
3	Dr. Narendra Kumar Bishnoi	GJ University of Science & Technology, Hisar, Haryana
4	Dr. Sanjeev Gupta	Central University of Himachal Pradesh, HP
5	Dr. Vivek Gupta	IIT Mandi, Himachal Pradesh
6	Dr. Upinder Sawhney	Panjab University, Chandigarh, Punjab
7	Dr. Smita Sharma	Panjab University, Chandigarh, Punjab
8	Dr. Lakhwinder Singh	Former Professor, Punjabi University, Patiala and Prof, IHD, Delhi, Punjab
9	Dr. Nagendra Maurya	University of Lucknow, Uttar Pradesh
10	Dr. Arvind Mohan	University of Lucknow, Uttar Pradesh
11	Dr. Roopam Shukla	IIT Roorkee, Uttarakhand
12	Dr. Kailash Bharti Goswami	University of Ladakh, Uttarakhand
13	Shri S. N. Tripathi	Director General, IIPA
14	Dr. V. N. Alok	Professor, IIPA

F. Meeting with Representatives of Southern States Held at IIM Visakhapatnam in Visakhapatnam on 12 August 2024

1	Dr. Alok Kumar Mishra	University of Hyderabad, Telangana
2	Dr. B. Lilly Grace Eunice	Andhra University, Andhra Pradesh
3	Dr. C. Veeramani	Centre for Development Studies, Kerala
4	Dr. G. R. Reddy	Centre for Economic and Social Studies, Telangana
5	Dr. Jos Chathukulam	Centre for Rural Management, Kerala
6	Dr. K. Gayithri	Fiscal Policy Institute, Bangalore, Karnataka
7	Dr. K. J. Joshep	Gulati Institute of Finance and Taxation, Kerala
8	Dr. M. Suresh Babu	Madras Institute of Development Studies, Tamil Nadu
9	Dr. N. R. Bhanumurthy	Madras School of Economics, Tamil Nadu
10	Dr. Pushpa Trivedi (Retd.)	Shiv Nadar University, Tamil Nadu

11	Dr. R S Deshpande	Former Director, Indian Council of Social Science Research, Karnataka
12	Dr. R. Sudarsana Rao (Retd.)	Andhra University, Andhra Pradesh
13	Dr. Ramanamurthy Rupakula	University of Hyderabad, Telangana
14	Dr. Vijaya B. Marisetty	IIM Visakhapatnam, Andhra Pradesh
15	Shri Prabhat Kumar	Janagraha Centre for Citizenship and Democracy, Karnataka
G. High-Level Roundtable on Fiscal Relations Across Levels of Government in collaboration with Organisation for Economic Co-operation and Development in New Delhi on 03 October 2024		
1	Shri Junghun Kim	Chair, OECD Network on Fiscal Relations across Levels of Government (South Korea)
2	Shri Jon Blondal	Head, Public Management and Budget Division, OECD Public Governance Directorate
3	Shri Sean Dougherty	Senior Advisor and Head of Secretariat, OECD Network on Fiscal Relations across Levels of Government
4	Shri Peter Berkowitz	Director, DG-Regional & Urban Policy, European Commission (Belgium)
5	Shri Dorothee Allain-Dupre	Head, Regional Development & Multi-level Governance Division, OECD Centre for Entrepreneurship, SMEs, Regions & Cities
6	Shri Agung Widiadi	Director of Budget Systems, Directorate General of Fiscal Balance, Ministry of Finance, Indonesia
7	Shri Paul Smoke	Professor, Public Finance & Planning, NYU Wagner Graduate School
8	Shri Philipp Packlar	Senior Advisor, Federal Ministry of Finance, Austria
9	Shri Alistair Campbell	Senior Treasury Representative, Australian High Commission
10	Shri Alvaro Pereira	Chief Economist, OECD Economics Department (TBC)
11	Ms. Nathalia Delame	Delegate for the digital transformation of the DGFiP, Ministry of Economy and Finance, France

12	Ms. Teresa Ter-Minassian	Expert, former Director of Fiscal Affairs, IMF
H. Conference on International Experience in Intergovernmental Transfers & Fiscal Equalization with the World Bank in New Delhi on 12 November 2024		
1	Shri Auguste Tano Kouame	Country Director, World Bank
2	Shri Mathew A. Verghis	Regional Director, World Bank
3	Shri Hoon Sahib Soh	Practice Manager, World Bank
4	Shri Aurelien Kruse	Lead Economist, World Bank
5	Ms. Farah Zahir	Senior Economist, World Bank
6	Shri Vincent De Paul	Senior Economist, World Bank
7	Shri Tanvir Malik	Economist, World Bank
8	Prof. Jorge Martinez-Vazquez	Regents Professor of Economics (Emeritus), Andrew Young School, Georgia State University
9	Shri Deborah L. Wetzel	Director for Regional Integration for Africa, the Middle East and Northern Africa, World Bank
10	Shri Michael Sachs	Deputy Chair of Finance and Fiscal Commission, South Africa
11	Prof. Marcellin Joanis	Professor, University of Montreal
12	Shri Jonathan Rollings	Secretary, Commonwealth Grants Commission
I. Finance Commission's Conclave of State Finance Commissions – Devolution to Development in collaboration with Ministry of Panchayati Raj in New Delhi on 14 November 2024		
1	Shri Ajay Seth	Secretary, Department of Economic Affairs, Ministry of Finance
2	Shri Vivek Bharadwaj	Secretary, Ministry of Panchayati Raj
3	Shri Ashok K. K. Meena	Secretary, Department of Drinking Water & Sanitation
4	Shri A. P. Nagar	Joint Secretary, Ministry of Panchayati Raj
5	Shri Vikas Anand	Joint Secretary, Ministry of Panchayati Raj
6	Shri Rajesh K Singh	Joint Secretary, Ministry of Panchayati Raj
7	Ms. Indrani Kaushal	Senior Economic Advisor, Ministry of Health & Family Welfare
8	Shri B. K. Behra	Economic Advisor, Ministry of Panchayati Raj

9	Ms. Tanuja Thakur Khalkho	Joint Secretary & Financial Advisor, Department of Land Resources, Ministry of Rural Development
10	Shri Akhilesh Jha	Chief Controller of Accounts, Department of Land Resources, Ministry of Rural Development
11	Prof. Ratna Kumari	Chairman, 5th SFC, Andhra Pradesh
12	Shri Rana Pratap Kalita	Chairman, 7th SFC, Assam
13	Shri Hemanta Kumar Dewri	Special Secretary (Finance Department), Assam
14	Shri Mati Lal Sarkar	Joint Director, Finance (Economic Affairs) Department, Assam
15	Shri Yamal Vyas	Chairman, 4th SFC, Gujarat
16	Shri Saurabh Jassal	Special Secretary (Finance Department), Himachal Pradesh
17	Shri Amarendra Pratap Singh	Chairman, 5th SFC, Jharkhand
18	Dr. Harishwar Dayal	Member, 5th SFC, Jharkhand
19	Dr. C Narayanaswamy	Chairman, 5th SFC, Karnataka
20	Shri Mohammed Sanualla	Member, 5 th SFC, Karnataka
21	Shri R. S. Phonde	Member, 5 th SFC, Karnataka
22	Shri Ujjwal Kumar Ghosh	Secretary, 5 th SFC, Karnataka
23	Prof. K N Harilal	Chairman 7th SFC, Kerala
24	Shri P Anil Prasad	Secretary 7th SFC, Kerala
25	Shri Rajaiah Siricilla	Chairman, 2nd SFC (Ex-MP), Telangana
26	Shri D.S.V Sarma	Joint Secretary (Finance Department), Kerala
27	Shri Neel Ratan Kumar	Member, 5 th SFC, Uttar Pradesh
28	Shri Alok Dixit	Member, 5 th SFC, Uttar Pradesh
29	Shri Sidharth Srivastava	Secretary (Finance Department), Uttar Pradesh
30	Shri D. A. Hawaldar	Hon'ble Ex. Chairman, Goa
31	Dr. Y. Durga Prasad	Ex. Member Secretary 3rd SFC, Goa
32	Dr Th. Munindro Singh	Secretary, 4th SFC, Manipur
33	Shri Vivek Singh Elangbam	Director (Finance Commission), Manipur

34	Shri K. R. Lakanpal	Former Chief Secretary, Chairman, 6th Punjab SFC, Punjab
35	Dr. G. Vajralingam	(Retd), Member Secretary, 6th Punjab SFC, Punjab
36	Shri Debasish Prusty	Finance Secretary (Budget), Rajasthan
37	Shri Harydesh Kumar Juneja	Nodal officer, 16th FC Cell, Rajasthan
38	Ms. Tashi Cho Cho	Hon'ble Ex. Chairman 6th SFC, Sikkim
39	Shri Nabam Rajesh	Dy. Director (PRD), Arunachal Pradesh
40	Shri Sangay Dakpa	Under Secretary (FC), Arunachal Pradesh
41	Shri Chandan Kumar	Special Secretary (Finance Department), Chhattisgarh
42	Ms Vanmathi	Joint Commissioner of State Tax, Maharashtra
43	Shri Tarakanta Bhakta	Joint Secretary (Finance Department), Odisha
44	Shri S. Nagarajan	Secretary, Finance Dept, Tamil Nadu
45	Shri Akinchan Sarkar	Additional Secretary (Finance Department) Member Secretary, SFC, Tripura
46	Shri Lokesh Jatav	Secretary, Finance Department, Madhya Pradesh
47	Shri Ajay Mishra	Resident Commissioner, Uttarakhand

J. National Conference of Mayors and Chairpersons on Strengthening Urban Local Governments in India in collaboration with Janaagraha in New Delhi on 26 November 2024

1	Shri Katikithala Srinivas	Secretary, Ministry of Housing & Urban Affairs
2	Shri Satinder Pal Singh	Additional Secretary, Ministry of Housing & Urban Affairs
3	Shri Gopal Prasad	Economic Advisor, Ministry of Housing & Urban Affairs
4	Shri Gurjeet Singh Dhillon	Director, Ministry of Housing & Urban Affairs
5	Dr. V. N. Alok	Professor, Indian Institute of Public Administration
6	Chinmaya Goyal	Senior Economics Officer, Asian Development Bank
7	Ms. Rajni Taneja	Director, Ministry of Housing & Urban Affairs
8	Shri Supriyo Adhikari	Joint Secretary, UD&MA Department, West Bengal

9	Ms. Gangada Sujatha	Mayor, Ongole Municipal Corporation, Andhra Pradesh
10	Shri Sri Narapusetty Pitchaiah	Chairperson, Darsi Nagar Panchayat, Andhra Pradesh
11	Shri Tamme Phassang	Mayor, Itanagar Municipal Corporation, Arunachal Pradesh
12	Shri Rakesh Chandra Boro	Chairman, Udaguri Municipal Board, Assam
13	Shri Mohananda Pathak	Chairman, Goalpara Municipal Board, Assam
14	Shri Raj Kumar Guddu	Chief Councillor, Sultanganj Municipality, Bihar
15	Shri Sanjay Pathak	Chief Councillor, Itarhi Nagar Panchayat, Bihar
16	Ms. Nirmala Sahu	Mayor, Muzaffarpur Municipal Corporation, Bihar
17	Ms. Safira Sahu	Mayor, Jagdalpur Municipal Corporation, Chhattisgarh
18	Shri Natwar Tamrakar	Chairperson, Ahiwara Municipality, Chhattisgarh
19	Shri Rakesh Chandrakar	Chairperson, Tumgaon Town Panchayat, Chhattisgarh
20	Shri Rohit Joe Monserrate	Mayor, Corporation of the City of Panaji, Goa
21	Shri Jatinkumar Zaverbhai Patel	Deputy Mayor, Ahmedabad Municipal Corporation, Gujarat
22	Ms. Naynaben Pedhadiya	Mayor, Rajkot Municipal Corporation, Gujarat
23	Ms. Minal Alpeshbhai Desai	President, Navsari Vijalpor Municipality, Gujarat
24	Shri Kulbhushan Goyal	Mayor, Panchkula Municipal Corporation, Haryana
25	Dr. Yashpal	President, Palwal Municipal Council, Haryana
26	Ms. Saroj Rathi	President, Bahadurgarh Municipal Council, Haryana
27	Ms. Shimla	President, Kundli Municipal Committee, Haryana
28	Ms. Poonam Yadav	President, Rewari Municipal Corporation, Haryana
29	Shri Jile Singh	President, Jhajjar Municipal Council, Haryana

30	Shri Gopal Chand Nag	Mayor, Palampur Municipal Corporation, Himachal Pradesh
31	Shri Surinder Chauhan	Mayor, Shimla Municipal Corporation, Himachal Pradesh
32	Shri Hamidoddin Saidoddin Rohile	President, Kudachi Town Municipal Council, Karnataka
33	Shri Manoj Kumar	Mayor, Mangaluru City Corporation, Karnataka
34	Shri M Krishnadas	Chairman, Guruvayur Municipality, Kerala
35	Dr. Beena Philip	Mayor, Kozhikkode Municipal Corporation, Kerala
36	Shri T. Zakir Husain	Chairman, Pathanamthitta Municipality, Karala
37	Ms. Malti Rai	Mayor, Bhopal Municipal Corporation, Madhya Pradesh
38	Shri Pushyamitra Bhargav	Mayor, Indore Municipal Corporation, Madhya Pradesh
39	Ms. Kalavati Yadav	Sabhapati, Ujjain Municipal Corporation, Madhya Pradesh
40	Shri Kapil Makhane	President, Chakur Nagar Panchayat, Maharashtra
41	Shri Vinod Shankarao Thakare	President, Lakhandur Nagar Panchayat, Maharashtra
42	Dr. J.D. Sangma	Chairman, Tura Municipal Board, Meghalaya
43	Shri K. Lalrinawma	Vice Chairman, Lunglei Municipal Council, Mizoram
44	Shri Khrielievi Chusi	Deputy Chairman, Kohima Municipal Council, Nagaland
45	Shri Lhousito Khro	Chairman, Chumukedima Town Council, Nagaland
46	Ms. Sulochana Das	Mayor, Bhubaneswar Municipal Corporation, Odisha
47	Dr. Sonia Jain	Chairperson, NAC Khariar Road, Odisha
48	Ms. Niku Sahoo	Chairperson, Keonjharagh Municipal Corporation, Odisha
49	Shri Baljeet Singh	Mayor, Moga Municipal Corporation, Punjab

50	Shri Harpreet Singh Prince	President, Gobindgarh Municipal Council, Punjab
51	Shri Jaspal Singh	President, Ajnala Nagar Panchayat, Punjab
52	Shri Ashwani Duggal	President, Dhariwal Municipal Council, Punjab
53	Ms. Kusum Yadav	Mayor, Jaipur Municipal Corporation Heritage, Rajasthan
54	Dr. Saumya Gurjar	Mayor, Jaipur Municipal Corporation Greater, Rajasthan
55	Ms. Vanita Seth	Mayor, Jodhpur Municipal Corporation, South, Rajasthan
56	Shri Jitendra Ahari	Chairperson, Kushalgarh Municipal Council, Rajasthan
57	Ms. Tshering Palden Bhutia	Deputy Mayor, Gangtok Municipal Corporation, Sikkim
58	Ms. Sabitri Tamang	Vice Chairperson, Namchi Municipal Council, Sikkim
59	Ms. R. Priya	Mayor, Greater Chennai Corporation, Tamil Nadu
60	Shri N. Dineshkumar	Mayor, Tirupur Corporation, Tamil Nadu
61	Ms. A.A.S. Bavithra Shyam	Chairman, Rajapalayam Municipality, Tamil Nadu
62	Ms. M. Anabalgan	Mayor, Tiruchirapalli Corporation, Tamil Nadu
63	Shri Amar Singh	Mayor, Peerzadiguda Municipal Corporation, Telangana
64	Ms. Anamika Ghosh	Chairperson, Melaghar Municipal Council, Tripura
65	Shri Satyabrata Saha	Vice Chairperson, Santirbazar Municipal Council, Tripura
66	Dr. Astha Agarwal	President, Pilibhit Municipality, Uttar Pradesh
67	Shri Vaibhav Arjariya	President, Kulpahar Nagar Panchayat, Uttar Pradesh
68	Dr. Ajay Kumar	Mayor, Sahanpur Town Panchayat, Uttar Pradesh
69	Shri Goutam Deb	Mayor, Siliguri Municipal Corporation, West Bengal

70	Shri Dilip Yadav	Chairperson, Uttarpara - Kotrung Municipality, West Bengal
71	Ms. Aditi Roychowdhury Mitra	Chairperson, Basirhat Municipality, West Bengal
72	Shri Srikanth Viswanathan	Chief Executive Officer, Janaagraha
73	Shri Sajith Sukumar	Director State Programs, Janaagraha
74	Shri Santosh Nargund	Head, Janaagraha
75	Shri Prabhat Kumar	Head, Janaagraha
76	Ms. Anuja Sirohi	Sr. Manager, Janaagraha
77	Shri Indukumar CT	Sr. Manager, Janaagraha
78	Ms. Apula Singh	Manager, Janaagraha
79	Ms. Kaye Lushington	Manager, Janaagraha
80	Shri Guru Ratnam	Manager, Janaagraha
81	Ms. Maansi Verma	Manager, Janaagraha

K. Conference on Financing Disaster Risk Management in India in collaboration with the World Bank in New Delhi on 28 –29 November 2024

1	Shri Sanjeev Jindal	Additional Secretary, Ministry of Home Affairs
2	Shri Ashish Gawai	Director, Ministry of Home Affairs
3	Shri Krishna S. Vatsa	Member, National Disaster Management Authority
4	Shri Safi Rizvi	Advisor, National Disaster Management Authority
5	Shri Rajendra Ratnoo	Executive Director, National Institute of Disaster Management
6	Shri Shishir Aggarwal	Consultant, National Disaster Management Authority
7	Shri D.C. Rana	Special Secretary, Govt of Himachal Pradesh
8	Shri Ritesh Chauhan	Secretary, Govt of Himachal Pradesh
9	Ms. Rashmi V. Mahesh	Principal Secretary, Govt of Karnataka
10	Ms. Tinku Biswal	Principal Secretary, Govt of Kerala
11	Shri Johnny Ruangmei	Joint Chief Executive Officer, Nagaland State Disaster Management Authority, Govt of Nagaland

12	Shri J. Radhakrishnan	Additional Chief Secretary, Govt of Tamil Nadu
13	Shri Arvind Kumar	Special Chief Secretary, Govt of Telangana
14	Shri Tushar Giri Nath	Bruhat Bengaluru Mahanagara Palike, Govt of Karnataka
15	Ms. Himadri Bhatnagar	Consultant, Govt of Rajasthan
16	Dr. Vishwas Chitale	Council on Energy, Environment and Water
17	Shri Vijaysekar Kalavakonda	International Finance Cooperation
18	Shri Aromar Revi	Indian Institute of Human Settlements
19	Shri Samuel John	MistEO
20	Shri Bharath Palavalli	Find Views
21	Dr. Aswathy Rachel Varughese	Gulati Institute of Finance and Taxation
22	Shri Karan Agarwal	Google
23	Dr. Indu Jain	Risk Management Solutions India
24	Shri Takahiro Ono	Tokio Marine
25	Ms. Rita Missal	United Nations Development Programme
26	Ms. Ulka Kelkar	World Resources Institute
27	Ms. Camille Severac	Agence Française de Développement (AFD)
28	Shri Akash Dhunde	Agrigenic Farmers Producer Company Ltd.
29	Shri Virendra Mittal	Assam State Disaster Management Authority
30	Shri Akash Mishra	Coalition for Disaster Resilient Infrastructure
31	Ms. Ranjini Mukherjee	Coalition for Disaster Resilient Infrastructure
32	Shri Shravan	Council on Energy, Environment and Water
33	Shri Anirban Mandal	Indian Institute of Technology Roorkee
34	Shri Amit Dhiman	Indian Institute of Technology Roorkee
35	Dr. Roopam Shukla	Indian Institute of Technology Roorkee
36	Ms. Rukmini Parthasarathy,	Kreditanstalt für Wiederaufbau (KfW)

L. Workshop on Urban Finances in collaboration with Asian Development Bank in New Delhi on 12 December 2024

1	Shri Mio Oka	Country Director, Asian Development Bank
2	Ms. Aarti Mehra	Deputy Country Director, Asian Development Bank

3	Ms. Çiğdem Akın	Director, Public Sector Management and Governance, Asian Development Bank
4	Shri Rana Hasan	Regional Lead Economist, Asian Development Bank
5	Shri Sanjay Divakar Joshi	Principal Urban Development Specialist, Asian Development Bank
6	Shri Nilaya Mitash	Principal Operations Coordination Specialist, Asian Development Bank
7	Ms. Kanupriya Gupta	Economist, Public Sector Management and Governance, Asian Development Bank
8	Shri Liming Chen	Urban Economist, Water and Urban Development, Asian Development Bank
9	Shri Bhavesh Kumar	Senior Project Officer, Asian Development Bank
10	Shri Vivek Vishal	Senior Project Officer, Asian Development Bank
11	Shri Sourav Majumder	Senior Project Officer, Asian Development Bank
12	Shri Ashwin Hosur Viswanath	Senior Project Officer, Asian Development Bank
13	Ms. Madhusree Dasgupta	Senior Economic Officer, Asian Development Bank
14	Shri Ashok Srivastava	Urban Specialist, Asian Development Bank
15	Shri NK Singh	Chairman, 15th Finance Commission (Virtual)
16	Shri SR Ramanujam	Urban Infrastructure Expert
17	Shri Dr Om Prakash Mathur	Senior Fellow of Centre for Social and Economic Progress (CSEP) Research Foundation
18	Ms. Namita Aggarwal	Head Municipal Revenues, Janaagraha
19	Shri Prabhat Kumar	Head Public Finance Management, Janaagraha
20	Dr Roy Kelly	Professor of Practice Emeritus, Sanford School of Public Policy
21	Shri Jamie Boex	Senior Fellow, Center for International Development (DCID), Duke University
22	Shri SM Vijayanand	Former Chief Secretary, Kerala, & Chairperson Sixth SFC, Kerala

23	Ms. Shriya Anand	Indian Institute of Human Settlements
24	Shri Keshav Varma	Chairman, High-Level Committee on Urban Planning, Ministry of Housing & Urban Affairs
25	Ms. Kavitha Padmanabhan	Commissioner & Secretary, Department of Housing & Urban Affairs, Assam
26	Shri M. Thennarasan	Commissioner, Ahmedabad Municipal Corporation
27	Shri Ashok Rao	Director, Management & Governance Consultants
28	Shri Shyam S Dubey	Controller General of Accounts, Govt of India
29	Shri Prithviraj B.P.	Additional Municipal Commissioner, Pune Municipal Corporation
30	Shri Satinder Pal Singh	Additional Secretary, Ministry of Housing and Urban Affairs
31	Shri Gurjeet Singh Dhillon	Director, Ministry of Housing and Urban Affairs
32	Ms. Sanchita Shukla	Joint Controller General of Accounts, Govt of India
33	Dr Debolina Kundu	Director, National Institute of Urban Affairs
34	Dr Sandeep Thakur	National Institute of Urban Affairs
35	Shri Diptesh,	National Institute of Urban Affairs
36	Shri Anirudh Burman	Fellow and Associate Research Director, Carnegie India
37	Shri Alok Rajan	Senior Program Officer, State Capacities, BMGF
38	Shri Dinesh Mehta	Centre for Water and Sanitation, Centre for Environmental Planning and Technology (CEPT)
39	Dr. V. N. Alok	Professor, Indian Institute of Public Administration
40	Ms. Vasudha Thawakar	World Bank
41	Ms. Riddhiman Saha	World Bank
42	Shri Abhijit Ray	World Bank
43	Ms. Poonam Ahluwalia	World Bank
44	Ms. Apula Singh	Manager, Janaagraha

45	Ms. Shreshtha Saraswat	Manager, Janaagraha
M. Conference on Disaster Risk Reduction: Special Focus on Himalayan Disaster Resilience in collaboration with National Institute of Disaster Management and University of Ladakh in Leh on 27 March 2025		
UT of Ladakh		
1	Dr. Pawan Kotwal	Chief Secretary, Union Territory of Ladakh
2	Dr. S.D Singh Jamwal	Director General of Police, Ladakh Police
3	Shri Sazzad Hussain Mufti	Chief Wildlife Warden, Union Territory of Ladakh
4	Shri Bhupesh Chaudhary	Administrative Secretary, Union Territory of Ladakh
5	Ms. Shashanka Ala	Administrative Secretary, Union Territory of Ladakh
6	Shri Santosh Sukhadeve	Deputy Commissioner/CEO, Ladakh Autonomous Hill Development Council
7	Shri Jigmat Takpa	Union Territory Level Environment Impact Assessment Authority
8	Shri Govind Rattan	Superintendent of Police, Union Territory Disaster Response Force, Ladakh
9	Shri Regzin Sundup	Additional Superintendent of Police, Leh
10	Shri Khandu Hussain	Deputy Superintendent of Police, Leh
11	Shri Jigmat Raftan	Deputy Secretary, Disaster Management Relief Rehabilitation and Reconstruction, Ladakh
12	Shri Khadim Hussain	Union Territory Disaster Response Force, Leh
13	Ms. Heena Jabin	Sr. Consultant, Disaster Management
14	Ms. Sakina Bano	Supervisor, Emergency Operation Centre, Leh
15	Ms. Khatiza Feroj	Union Territory Disaster Response Force, Leh
16	Shri Rigzin Gurmet	Consultant, Information Technology
National Institute of Disaster Management		
17	Shri Rajendra Ratnoo	Executive Director, National Institute of Disaster Management
18	Ms. Ritu Sood	Administrative Officer, National Institute of Disaster Management

19	Dr. Preeti Soni	Sr. Consultant, National Institute of Disaster Management
20	Dr. Pankaj Kumar	Assistant Professor, National Institute of Disaster Management
21	Shri Shiv Narayan Sidh	Assistant Professor, National Institute of Disaster Management
22	Dr. Prerna Joshi	Assistant Professor, National Institute of Disaster Management
23	Shri Rohit Kumar	Assistant Professor, National Institute of Disaster Management
24	Ms. Ritu Sood	Administrative Officer, National Institute of Disaster Management
25	Shri Pradeep Kumar Jena	Former Chief Secretary & Chief Development Commissioner, Bhubaneswar
Universities of Ladakh		
26	Prof Saket Kushwaha	Vice Chancellor, University of Ladakh, Leh
27	Prof Diwan Singh Rawat	Vice Chancellor, Kumaun University, Nainital
28	Shri Sonam Lotus, Head	India Meteorological Department, Leh
29	Dr Sushil Gupta	Team Lead, Study on Extreme Weather Events and Their Economic Impacts, World Bank
30	Ms. Ranjini Mukherjee	Director, Coalition for Disaster Resilient Infrastructure
31	Shri Vishwas Chitale,	Senior Programme Lead, Council on Energy, Environment and Water
32	Dr P.G. Dhar Chakrabarti	Swami Vivekananda Chair Professor on Environment and Disaster Management, Ramakrishna Mission Vivekananda Educational and Research Institute (Online)
33	Prof. Roopam Shukla	Centre of Excellence in Disaster Mitigation and Management, IIT Roorkee
34	Shri Deepak Singh	Lead Disaster Risk Management Specialist, World Bank
35	Ms. Sheena Arora	Disaster Risk Management Specialist, World Bank (Online)
36	Shri Prasad Unnikrishnan	Team Lead, Disaster Risk Management Financing in India Review, World Bank

37	Shri Raj Vikram Singh	Senior Specialist, Coalition for Disaster Resilient Infrastructure
38	Shri Akash Mishra	Analyst-Financial Sector, Coalition for Disaster Resilient Infrastructure
39	Shri Shravan Prabhu	Programme Associate, Council on Energy, Environment and Water
40	Prof. Amit Kumar Dhiman	Department of Chemical Engineering, IIT Roorkee
Others		
41	Shri Safi Ahsan Rizvi	Advisor, National Disaster Management Authority (online)
42	Shri Shishir Agarwal	Sr. Consultant, National Disaster Management Authority (online)
43	Shri Antony Joh Moothedan	National Disaster Management Authority (online)
44	Shri Chandan Singh	National Disaster Management Authority (online)
45	Col. S. Raviprakash	14 Corps, Leh
46	Col. Sandeep Kumar	CO, 176 Medium
47	Shri Aditya Pratap Singh	Indo-Tibetan Border Police, Leh
48	Shri Kunga Dorje	Indo-Tibetan Border Police, Leh
49	Ms. D. Angmo	Indo-Tibetan Border Police, Leh
50	Shri I. Namgail	Indo-Tibetan Border Police, Leh
51	Shri Rinchen Tundup	Indo-Tibetan Border Police, Leh
52	Ms. Stanzin Desal	Indo-Tibetan Border Police, Leh
53	Dr. Sonam Joldan	Dean, Academic Affairs, University of Ladakh
54	Dr. Jigmet Dechan	Dean, Student Welfare, University of Ladakh
55	Dr. Subrat Sharma	Dean, Research Studies, University of Ladakh
56	Dr. Stanzin Mentok	Dean, Commerce & Management, University of Ladakh
57	Shri Nawang Tundup	Registrar, University of Ladakh
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61	Dr. Amzad	Zoology Department, University of Ladakh
62	Dr. Md Akbar	Disaster Management Department, University of Ladakh
63	Dr. Gwahar Ali	Disaster Management, University of Ladakh
64	Dr. Sonam Wangmo	Mountain Research Institute, University of Ladakh
65	Ms. Lamo Dolma	Centre for Space Sciences, University of Ladakh
66	Ms. Rigzin Wangmo	Centre for Space Sciences, University of Ladakh
67	Ms. Jigmet Angmo	Centre for Space Sciences, University of Ladakh
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Report of Sixteenth Finance Commission (Volume II)

