Reviewing the Last Lecture

- What is Marketing Management?
- How to Build Profitable Customer Relationships?
- Why the new emphasis on keeping customers?
- Marketing Challenges into the Next Century
- Marketing's Impact on Individual Consumers
- Marketing's Impact on Society as a Whole

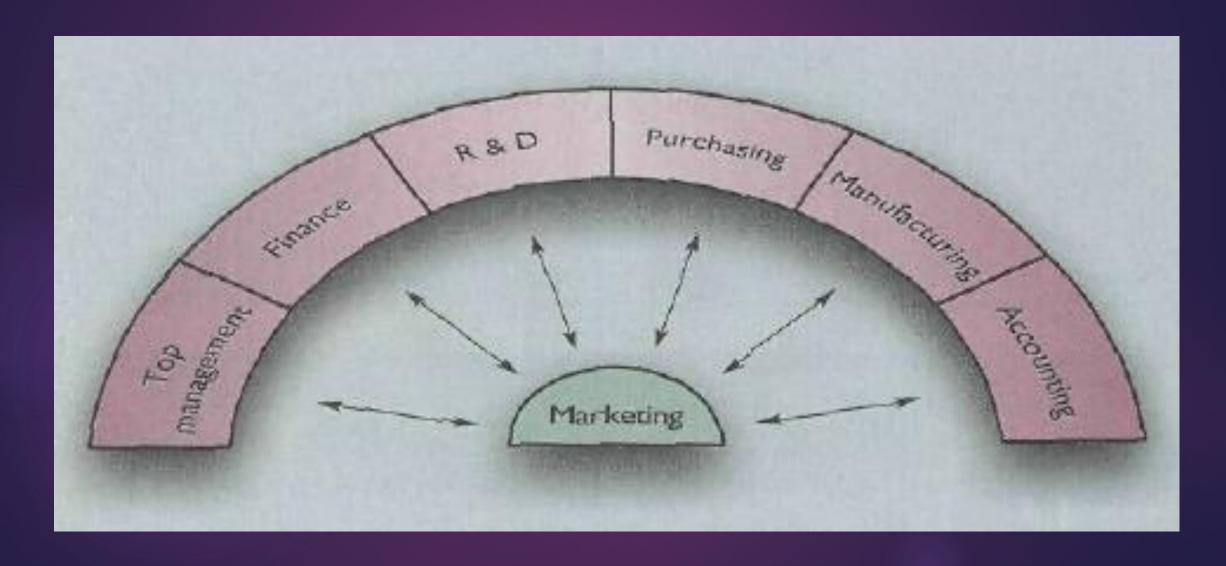
Marketing Environment

- It consists of the actors and forces outside marketing that affect marketing management's ability to develop and maintain successful transactions with its target customers.
- It offers both opportunities and threats.
- Successful companies know the vital importance of using their marketing research and intelligence systems constantly to watch and adapt to the changing environment.

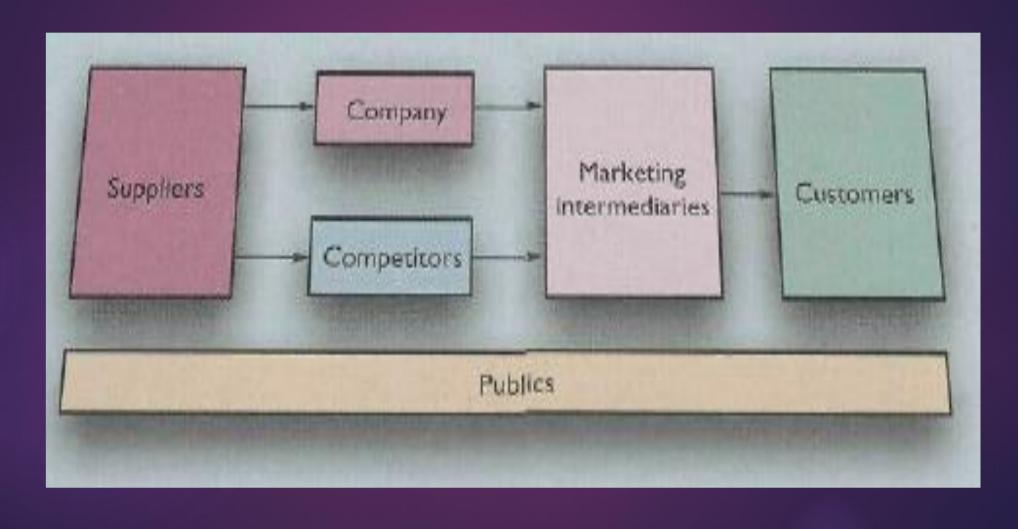
The Company's Microenvironment

- Marketing management's job is to create attractive offers for target markets.
- However, marketing managers cannot simply focus on the target market's needs.
- Their success will also be affected by actors in the company's microenvironment.
- Company's microenvironment includes the following:
 - Company departments
 - Suppliers
 - Marketing Intermediaries
 - Customers
 - Competitors
 - Publics

Company's Internal Environment



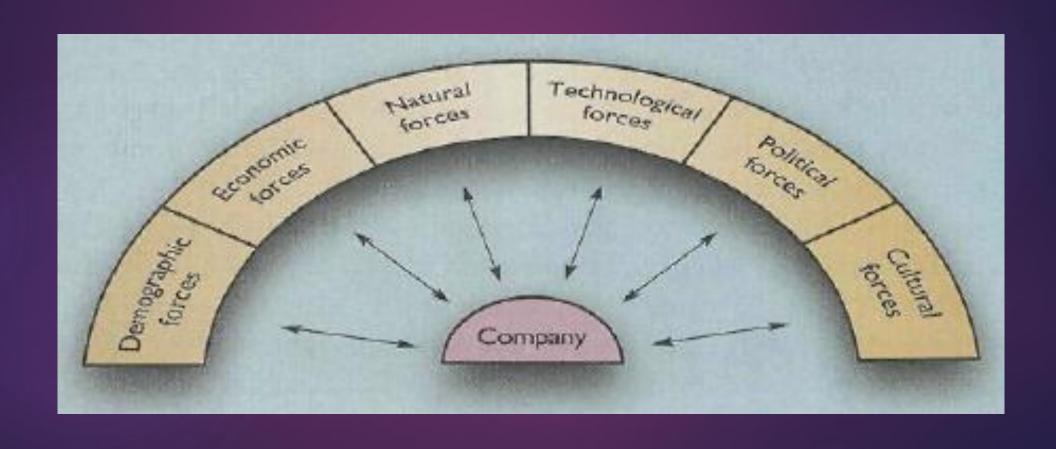
Principal Actors in the Company's Microenvironment



Company's Macroenvironment

- ► The company and all the other actors operate in a larger macro environment of forces that shape opportunities and pose threats to the company.
- It includes the six most influential forces:
 - Demographic Environment
 - Economic Environment
 - Natural Environment
 - Technological Environment
 - Political Environment
 - Cultural Environment

Influential Forces in the Company's Macroenvironment



Responding to the Marketing Environment

- Many companies view the marketing environment as an 'uncontrollable' element to which they must adapt.
- They passively accept the marketing environment and do not try to change it.
- ► They analyze the environmental forces and design strategies that will help the company avoid the threats and take advantage of the opportunities the environment provides.
- In fact, Marketing management cannot always affect environmental forces. In many
- cases, it must settle for simply watching and reacting to the environment.