NETWORK SCORECARD

OVERALL RATING

Overall Health Check Rating is based on the rolled-up score of all areas defined within Network: Network Infrastructure Architecture, Network Management, and Connectivity.

IT Infrastructure Health Check: Network

May 16th, 2017

Last Year	Architecture – Management – Connectivity	Health Check Rating
N/A		2.2

NETWORK INFRASTRUCTURE ARCHITECTURE

VALUE SCORECARD

VETWORK

RATING LEVELS	NETWORK ARCHITECTURE	MEETS NEEDS	RELIABILITY	OBSOLESCENCE	COST\EFFORT
3 нідн	Network Roadmap				
2 MEDIUM	Performance Capacity Planning				
1 LOW	Operating Procedures				



Synopsis

The network infrastructure at the Region outside of WREPNET, is managed by too few individuals with most of the knowledge retain by the individuals rather than documented in SOPs and operational standards.

Due to the lack of a SOP framework, documentation standards and a reference architecture, decisions to build and expand the Region network infrastructure have mostly been ad-hoc and 'stop gap' based.

Over the years no formal network architecture is developed, changes to the infrastructure have been dealt with by point solutions, creating a dispersed and 'island-based' landscape of tools, technology and a multitude of vendors.

The cost to maintain the Region network infrastructure is high, in financial terms, as well as in the workload on a few individuals and the risk of losing knowledge without proper documentation. A network change or fix appears in many case to become an undocumented work-around.

Please refer to the <u>Network Infrastructure</u> section for the complete review and recommendations

NETWORK MANAGEMENT

VALUE SCORECARD

NETWORK

RATING LEVELS	NETWORK MANAGEMENT	MEETS NEEDS	RELIABILITY	OBSOLESCENCE	COST\EFFORT
3 нідн	Network Diagram\Mapping				
2 MEDIUM	IPAM				
1 LOW	Performance Management				
	NMS(Centralized Dashboard)				



The IP address scheme at the Region is currently a work in progress. The work entails the migration from public address space to a private space. This is a sound strategy and one fully supported by the consultant team.

We prefer to see organizations make further QoS and traffic control measurements on business vs. recreational applications. With 100Mbps of consistent traffic on the Region's network on Facebook and other non-business related traffic.

The relatively low score reflects the tribal knowledge held by single resources that coincides with a lack of formal documentation.

No network administration should be created that makes it harder to support than it should be. A multistage and multi-layer ITIL management design can be incorporated into this design with ease facilitating the ability to move away from locked areas of the network that cannot be administered in the same ways as others.

Please refer to the <u>Network Management</u> section for the complete review and recommendations

CONNECTIVITY (LOCAL AREA NETWORK)

VALUE SCORECARD

NETWORK

RATING LEVELS	LOCAL AREA NETWORK	MEETS NEEDS	RELIABILITY	OBSOLESCENCE	COST\EFFORT
3 HIGH		V	VIRED NETWORI	Κ	
2 MEDIUM	Wired Layer 2				
1 LOW	IP Address Scheme				
	Naming Conventions				
	VLAN Scheme				
	Core as L3				
	QoS (Business Applications)				
	QoS (VOIP\Video)				
		WII	RELESS NETWO	RK	
	Separate SSIDs				
	Wireless Security				

Ітем	CURRENT RATING	Previous Rating
LAN	2.8	N/A

The wired and wireless network infrastructure at the Region is mostly managed from the Fredrick St. location, with exception of the VPN users connecting to the Maple Grove facility.

The wired layer 2 and VLAN network infrastructure has a robust VLAN structure in place. The WREPNET VLAN is 600 as 'root' of the VLAN scheme. The internal (Frederick Street) network infrastructure has a further VLAN break-down to business functions and services.

In review the VLAN documentation, several anomalies existed in the listed VLANs. This caused some confusion and rectifications on the list. Whilst this is not uncommon, it does highlight the risk of improper documentation and risk of errors.

The wireless services inside the Region building is separated with a secure SSID, the public SSID is unsecure. We noticed several security flaws when using the unsecured SSID on Frederick Street.

Although no service provider to the public, Region staff could also use this SSID for government usage and data and users could be compromised ('man in the middle attack').

Please refer to the <u>LAN</u> section for the complete review and recommendations

CONNECTIVITY (WIDE AREA NETWORK)

VALUE SCORECARD

NETWORK

RATING LEVELS	WIDE AREA NETWORK	MEETS NEEDS	RELIABILITY	OBSOLESCENCE	COST\EFFORT
3 HIGH	Public\Private IPs				
2 MEDIUM	VPN Design				
1 LOW	Bandwidth Monitoring				
	Quality of Service				
	Application Insight				

Ітем	CURRENT RATING	PREVIOUS RATING
WAN	2.3	N/A

In the context of WAN, we refer to the WREPNET as WAN. On this network a single VLAN 600 handles all Region internal traffic, and only VoIP has a priority tagging. This means that all other traffic, such as VPN coming from Maple Grove to Frederick, data backups, application access and DR are all sharing the single traffic lane, all competing for access.

The internal WAN, more a Metropolitan Area Network (MAN), is provided by WREPNET serviced by SoftChoice. The demarcation point between any Region sites and WREPNET is a dedicated switch, connection the Region sites on layer 2, using VLAN 600. From a service delivery point of view a known and proven concept.

Access points between the three main sites are all single connected devices. No fail-over or High-Availability. The service is apparently stable, this however is no guarantee for continuity. With the plans to further utilize the three sites, spread compute and application services, the need for a high available MAN is essential.

The current 1G and 10G bandwidth connection are deemed to be sufficient for the internal data transfers.

Please refer to the <u>WAN</u> section for the complete review and recommendations

FINDINGS AND RECOMMENDATIONS

NETWORK

NETWORK INFRASTRUCTURE

NETWORK ROADMAP

During the assessment and interviews we received limited information from the team on the future outlook of the local and regional network infrastructure. It appears that most decision towards technology such as vendor decisions, integration, training and purchasing were/are ad-hoc and incident driven.

The current network infrastructure reflects this approach, since we noted islands of technology with a mix of technology vendors. The argument that the best-of-breed is used, holds up to some extent, except that too many vendors to support becomes inefficient and ineffective with the scale of the region's IT Operations team.

Recommendations

Since most decisions are currently made ad-hoc, none of these (decisions) are matched or validated against a short or medium term network roadmap. Such a roadmap is important to have, as it will reflect the supporting infrastructure (the "backbone") for the Region's information provisioning strategy.

This roadmap must cover technology, availability, performance and security chapters, as well as provisioning towards the integration of the Region's application infrastructure.

Performance and Capacity Management

The Region is applying QoS/Type of Service markings for latency sensitive applications such as VoIP inside its network infrastructure. Maintaining this practice is important since the amount of data competing for bandwidth will only increase, requiring protection of latency sensitive apps.

On the other hand we have not seen additional uses of QoS to manage other flows in the LAN and MAN to WREPNET. It appears that the 1G and 10G connections are deemed to be sufficiently 'wide' to handle all traffic. When asked for insight into statistics related to this, we were directed to Solarwinds.

This is indicative of how Solarwinds is seen, used, and perceived by the Region. A one-stop-shop for all Network Management - Which it most certainly can be, but is not the case today at the Region.

We were not informed on how ITS prepares for the future development of the overall network infrastructure. There appears to be limited urge (and time no doubt) to anticipate on performance and capacity planning. Inside ITIL a crucial component of any ITSM SOP.

Since Solarwinds' dashboards are empty (when using our accounts) it remains unclear if and how this platform is used for planning purposes or merely for troubleshooting.

WAN QoS

In the context of WAN, we refer to the WREPNET as WAN. On this network a single VLAN 600 handles all RoW internal traffic. The 10G interconnect is provided by SoftChoice. Based on the Monthly Vitals reports we received, there is no capacity/bandwidth chart available

Recommendations

In the context of performance monitoring and capacity planning, it is in our expert opinion essential to utilize and/or implement performance and capacity monitoring solutions.

These dashboard-type solutions with real-time data give immediate insight into the current state of an infrastructure and allow to act preventively rather than in a reactive mode.

These monitoring solutions enable ITS to plan ahead of any change, evaluate application load, data storage patterns and protect existing end-user performance SLA.

NETWORK MANAGEMENT

IP ADDRESS MANAGEMENT (IPAM)

The IP address scheme at the Region is currently a work in progress. The work entails the migration from public address space to a private space.

We support this move entirely.

Important to emphasize here is that there is more to moving from public to private space than a simple replacing IP numbers. A solid and well-orchestrated IP scheme is vital to any network infrastructure.

During the assessment we discovered that the migration is not yet completed and that the public and private IP addresses are used in and in between locations, as the screen shots below shows.

We compiled the distinct subnets from the routing table as reported in Solarwinds and removed duplicates. Based on the 508 unique IPs reported, 101 are public IPs in use.

IP address	Mask	IP address	Mask	IP address	Mask
10.31.255.0	255,255,255.0	192.168.76.0	255.255.255.0	1/2.30.66.0	255.255.255.0
		192.168.80.0	255.255.240.0	172.31.100.22	255.255.255.25
10.32.0.0	255.240.0.0	192.168.90.0	255.255.255.0	172.31.100.8	255.255.255.24
10.48.1.0	255.255.255.252	192.168.91.0	255.255.255.0	172.31.110.8	255.255.255.24
10.48.4.0	255.255.255.0	192.168.96.0	255.255.240.0	172.31.210.8	255,255,255,24
10.51.255.0	255.255.255.0	192.237.0.0	255.255.255.0		
10.56.0.0	255.255.255.0	192.237.0.13	255.255.255.0	173.33.66.0	255.255.254.0
10.86.66.0	255.255.255.0	192.237.0.2	255.255.255.0	173.33.67.118	255.255.254.0
142.106.0.0	255.255.0.0	192.237.1.0	255.255.255.0	174.112.166.0	255.255.254.0
142.107.0.0	255.255.0.0	192.237.10.0	255.255.255.0	174.112.167.95	255.255.254.0
142.107.34.91	255.255.255.255	192.237.11.0	255.255.255.0	174,114,112,0	255.255.240.0
142.107.47.114	255.255.255.255	192.237.12.0	255.255.255.0	174,114,123,16	255.255.240.0
142.108.0.0	255,255,0.0	192.237.13.0	255.255.255.0		255.255.254.0
142.141.0.0	255,255,0.0	192.237.14.0	255.255.255.0		
142.142.0.0	255.255.0.0	192.237.15.0	255.255.255.0	174.115.221.79	
- 12.2 12.0.0	255.255.0.0	192.237.16.0	255.255.255.0	174.117.126.0	255.255.254.0
142.145.0.0	255.255.0.0	192.237.17.0	255.255.255.0	174.117.126.10	255.255.254.0
142.156.41.0	255.255.255.0	192.237.18.0	255.255.255.0	192.168.0.0	255,255,255,0
142.156.41.9	255.255.255.0	192.237.19.0	255.255.255.0	192.168.0.10	255.255.255.0
172.16.0.0	255.255.240.0	192.237.2.0	255.255.255.0	192.100.0.10	233.233.233.0

Access provisioning to our performance monitor was also provided using a public facing IP, allowing for (too) easy access by other parties than our consultants.



Recommendations

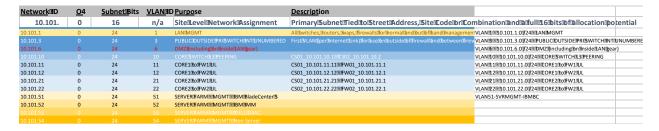
The key to a manageable and expandable IT infrastructure is to have a consistent Layer 2 with easy to understand Layer 3 structure across all Region locations. This allows for a uniform level of network connectivity services, fair or equal distance between resources and additionally more bandwidth to each building whilst maximizing the use of IP address space to facilitate a highly functional and easier to manage Local Area Network. The Region is as complicated as any public service provider or major enterprise in and of itself and needs the same level of consideration those entities rely on for their IT needs.

In order to obtain this goal, the following is required as part of any architectural design change:

- VLAN/Subnet Segmentation
- Additional UP/DOWN Link network segments to be created
- Redesign the Core/Distribution/Access layer
- Investigate the possibilities of reusing existing equipment as part of the new redesign
- Reconfigure existing equipment into the first Core, Distribution, and Access layer topology using existing equipment for now.
- Change the core router (switch) configuration to reflect the needs of the new design.
- Ultimately establish the future campus-wide topology hardware selection

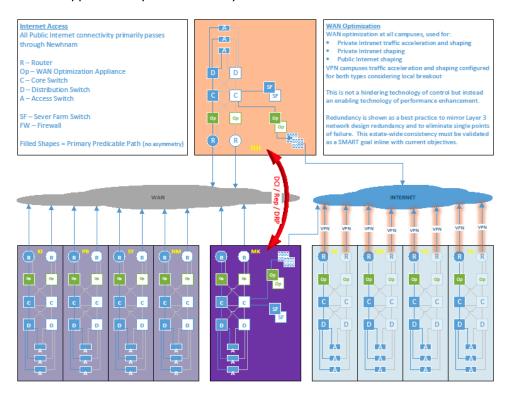
Designing an IP scheme requires applying a number of best practices, well documented and rigorously adhered to policies and procedures.

Below a sample of an internal (10.x.y.z) private network, using a structure approach of using the last three octet (.x.y.z) to reflect function, location and destination.



Recommendations

The diagram below shows at a high level how the Region infrastructure campus-wide could be. Taking into consideration a consistent model that can be applied to any location of any size.



Considerations

Legacy equipment and bandwidth considerations should be explored to determine the best and most complimentary hardware and software that the Region can deploy.

The standard model proposed above shows virtually all links in an active/passive state. Perhaps the Region is ready for the next generation networking technologies granting shorter ROI, increased equipment and product feature longevity with reduced operational cost while simplifying operations. This model supports that and in fact may reduce the number of new devices and relative complexity in some cases.

This design incorporates all the modern methods required to deliver predictably better performance to everyone ITS supports. A fairness policy could be established whereby application performance can be tuned, improved and accelerated for every flow over school networks. This means the same level of expectations and performance could be experienced by staff, students or faculty from any of your locations including those not on the MPLS, on the Internet or through site-to-site VPN tunnels.

By moving towards an enterprise private IP based network design with consistent equipment, topologies and naming conventions, the Region would be able to concentrate on bigger projects, application specific improvements, and business drivers of the organization.

No network administration should be created that makes it harder to support than it should be. A multi-stage and multi-layer ITIL management design can be incorporated into this design with ease facilitating the ability to move away from locked areas of the network that cannot be administered in the same ways as others. No more VPNs to supports devices hidden from view and all devices should be visible to IT management tools.

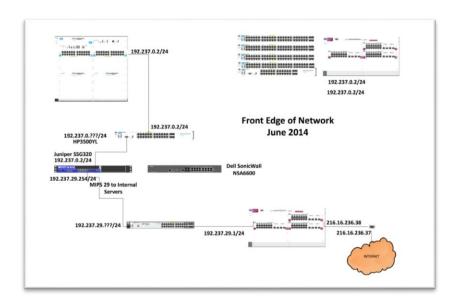
We would like to recommend beginning to entertain the concept that despite the Region having public IP addresses, ISIT has the choice to simply not operate like the public Internet and bring back control, predictability, performance and consistency to the IT teams that service the remainder of IT and the entire user community.

CONFIGURATION MANAGEMENT DATABASE (CMDB) - NETWORK MANAGEMENT SYSTEM (NMS)

During the Assessment Phase of this project it became apparent that most information is stored inside a limited number of individuals memory, rather than in a management system.

Not having immediate access to accurate network asset information puts any support and service desk in a disadvantage.

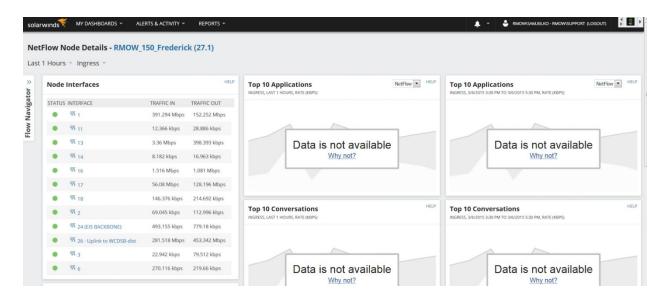
It also limits the Regions support organization to dispatch other support team members to fix or support on a call, since the information is only available to a person, not a shared repository. A good example is the network topology diagram of the Frederick Street network (below). Not only incomplete in the exact number of network elements, it contain old and missing information.



This example highlights a few or several missing NSM essentials:

- No Consistent IP address scheme, using self-explanatory convention
- No Accurate representation of today's network
- No interconnecting devices leaving this diagram to a next level diagram
- No IP relationship to Device Naming
- No use of symbols
- No date/author/reference

When logging into the Solarwinds NMS, information was not always available to view, as the screen shot below shows. This may be related to a missing Netflow feed, however a lot of network metrics is available on all devices and should be embedded in the NMS.



Recommendations

- All of the above, and much more, can be avoided by using SOPs with support of a Network Management Systems (NMS).
- As much as the Region has Solarwinds deployed, the system is not used to its maximum capacity and capability.
- This is not to be said that Solarwinds can do all of the functions, hence our recommendation to 'look before leaping' into "buying more".
- Essential first stage of requirement gathering is to identify which disciplines of an IT Support organization are going to use the NMS and for what purpose.

Not only should an NMS system, like Solarwinds poll devices to get information, it should:

- 1. Have event/log consolidation and cross-correlation spanning network, system, application, directory, access, identity, location, and physical sources.
- 2. Discover changes to the infrastructure, access to trending and topology mapping
- 3. Track changes, validation and audit
- 4. Perform Network behavior analysis
- 5. Record Network inventory: devices, systems, and applications, with location information.

Not having these basic NMS functions in place makes every change, outage and build-out become a challenge with high risk, stress, dependency on individuals, unnecessary long lead times and high cost to the Region.

The Region needs a network management framework, using ITIL as guidelines to identify improvements to service, automate operations, align network to business priorities and to work towards monitoring by exception instead of firefighting. Adopting a number of ITIL based practice areas will allow the Region to quickly enable SOPs in this NMS and other areas.

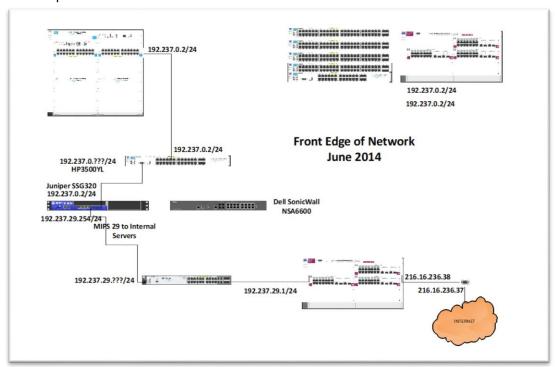
LOCAL AREA NETWORK (LAN)

WIRED LAYER 2 - VLAN SCHEME

The wired layer 2 and VLAN network infrastructure has a robust VLAN structure in place. The WREPNET VLAN is 600 as 'root' of the VLAN scheme. The internal (Frederick Street) network infrastructure has a further VLAN break-down to business functions and services.

In review the VLAN documentation, we discovered several anomalies in the listed VLANs. This caused some confusion and rectifications on the list whilst in the meeting. Whilst this is not uncommon, it does highlight the risk of improper documentation and risk of error during troubleshooting and fixing issues

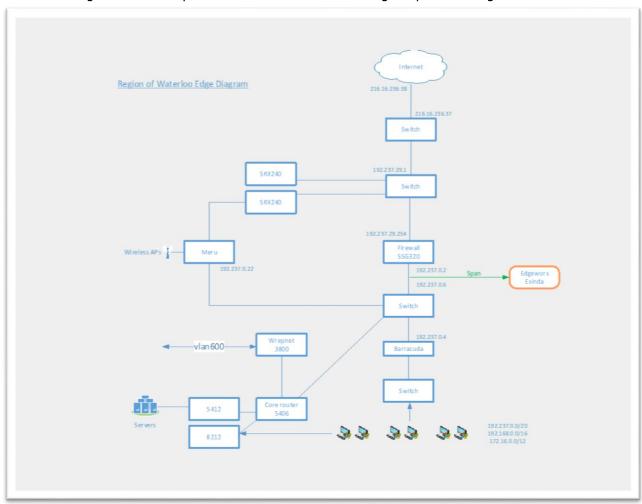
As much as the VLAN had a reasonable documentation in place, the actual layer 2 network topology was very poorly documented, as the sample below shows.



This diagram has many flaws

- Having question marks in an IP address indicates that there is no further documentation available
- During conversations, it turned out that some of the IP in this diagram and subnets are wrong or incomplete
- When troubleshooting, following this diagram will be of very limited help to fix.

As we needed a common reference diagram during the project, we created a top-down structured Visio diagram for discussion purposes in the meetings. Below a sample of a brief effort of restructuring the previous diagram:



This more structured visualization, allows for a quick 'walk-through', easy identification of elements and their dependencies.

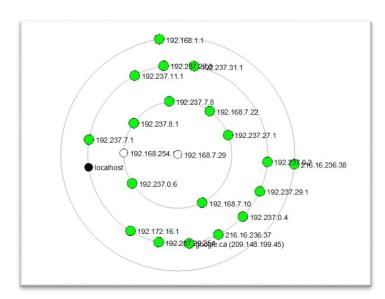
What immediately becomes apparent in this diagram, is the number of single point of failures in this network. Several key components of this network are provisioned as a single device, including the main ('core') network switches (Core switch 5406).

As robust these HP switches may be, as well as their life-time warranty and support, this does not mean they don't fail. Same applies to the WREPNET 3800 switch/router.

Conclusions

Improper documentation and not using best (ITIL) practices in documentation, updates and use of structured methods, leads to long mean time to repair, unnecessary down-time, loss of credibility and end-user confidence.

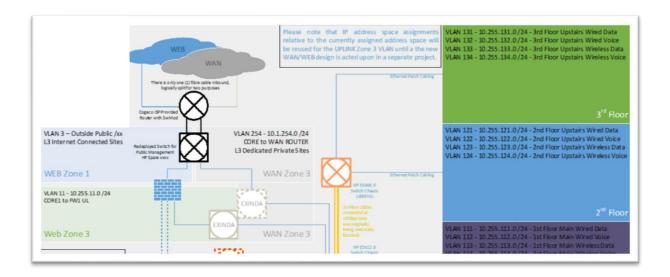
Having several views, documents such as the above, combined with access to instant dependency-views like the example below, allow for faster trouble shooting, root cause analysis. The same elements in the Visio diagram are shown here, in a layer 2/3 routing tree, live from the Regions network.



Recommendations

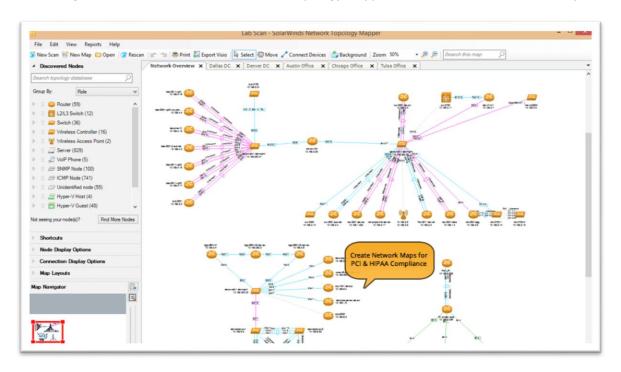
The Visio diagram above is a first steps towards documentation, which will have to include logical diagram sections, separating business services by means of color schemes and functions.

An example from a recent project shown below.



Based on our findings, we highly recommend:

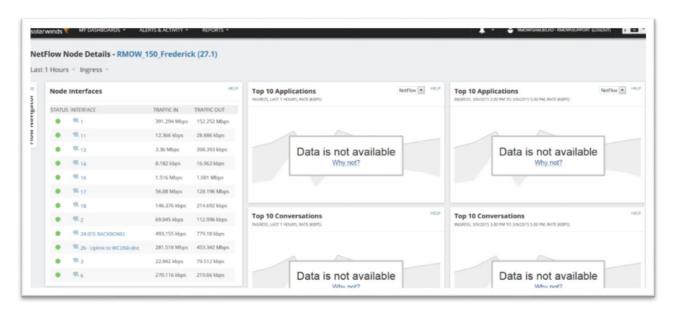
- 1. Properly document the layer 2 and 3 network topologies of all main locations
- 2. Use of industry standard tools, allowing to export, edit and maintain documents rather than using a simple drawing tool and PDF
- 3. Investigate the use of Solarwinds' Network Topology Mapper that allows for real-time and up-to-date network topology maps



QUALITY OF SERVICE (QOS) ON BUSINESS APPLICATIONS\VOIP\VIDEO

The Region is applying QoS/Type of Service markings for latency sensitive applications such as VoIP inside its network infrastructure. Maintaining this practice is important since the amount of data competing for bandwidth will only increase, requiring protection of latency sensitive apps.

On the other hand we have not seen many more use of QoS to manage other flows in the LAN and MAN to WREPNET. It appears that the 1G and 10G connections are deemed to be sufficiently 'wide' to handle all traffic. When asked for insight into statistics on this, the answer mostly was "that can be found in Solarwinds'. When logging into SW, this is typically what we found:



WIDE AREA NETWORK (WAN)

WAN BANDWIDTH MONITORING

The current 1G and 10G bandwidth connection are deemed to be sufficient for the internal data transfers. There does not appear to be any user issues with slowness of applications.

What we've also not heard is how the ITS prepares for the future development of the overall network infrastructure. There appears to be limited urge (and time no doubt) to anticipate on performance and capacity planning. Inside ITIL a crucial component of any ITSM SOP.

Since Solarwinds' dashboards are empty (when using our accounts) it remains unclear if and how this platform is used for planning purposes or merely for troubleshooting.

WAN QoS

In the context of WAN, we refer to the WREPNET as WAN. On this network a single VLAN 600 handles all RoW internal traffic, and only VoIP has a priority tagging. This means that all other traffic, such as VPN coming from Maple Grove to Frederick, data backups, application access and DR are all sharing the single traffic lane, all competing for access.

As much as 10Gbps allows for many flows to use this highway, it remains good practice to tag data based on priority, maximum allowed usage and time-of-day usage. Networks like shown I the diagram below are even recorded by us with 1GBps+ networks.

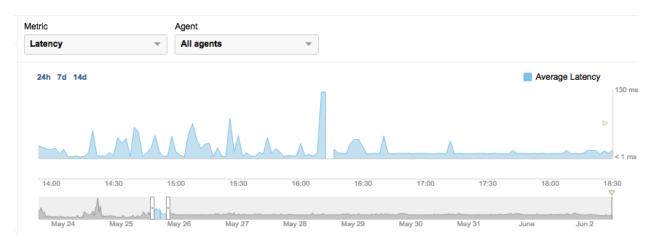
The 10G interconnect is provided by SoftChoice. Based on the Monthly Vitals reports we received, there is no capacity/bandwidth chart

available, only down-time statistics.

Device Availability								
Availability Achievement by Technology								
Technology Group	Actual	Target						
Network	Network							
Top 10 Lowest Availability by Devi	ice							
Device Name	Top 5 Outages			Actual	Target			
RMOW_50_QUEEN	Outage Start	Outage End	Outage Duration	97.807 %	99.900 %			
	3/15/2017 7:49:33 PM	3/16/2017 12:08:33 PM	16 Hours, 19 Minutes					
	1 Outages with a Total Duration 16 Hours, 19 Minutes							
WRDSB_WESTHEIGHTS	Outage Start	Outage End	Outage Duration	97.883 %	99.900 %			
	3/6/2017 3:40:27 PM	3/7/2017 7:25:27 AM	15 Hours, 45 Minutes					
	1 Out	ages with a Total Duration	15 Hours, 45 Minutes					
WRDSB_SHEPPARD	Outage Start	Outage End	Outage Duration	98.286 %	99.900 %			
	3/17/2017 6:09:34 AM	3/17/2017 6:54:34 PM	12 Hours, 45 Minutes					
	1 Outages with a Total Duration		12 Hours, 45 Minutes					
COK_CAMERON_HEIGHTS_POOL	Outage Start	Outage End	Outage Duration	99.272 %	99.900 %			
	3/15/2017 9:28:33 AM	3/15/2017 2:53:33 PM	5 Hours, 25 Minutes					
	1 Out	ages with a Total Duration	5 Hours, 25 Minutes					

Insight Into Business Applications vs. Recreational

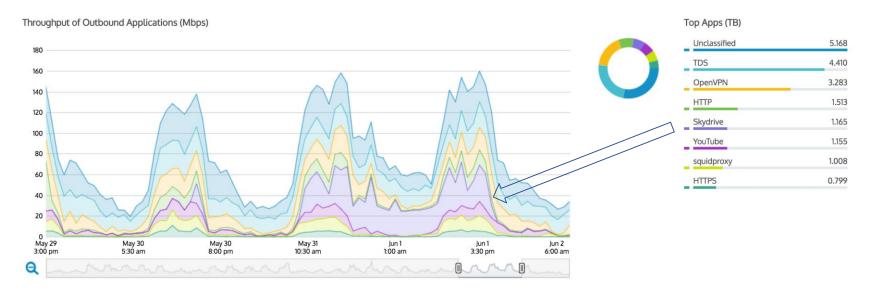
As part of every network assessment, we active an application monitor that tracks real-time traffic on the infrastructure (without storing any payload or user content). During this assessment we installed the monitor on the Internet connection between Frederick Street and the Regions Internet provider. Initially this was a 100 Mbps until May 25 when it was upgraded to 1Gbps. The switch-over we recorded in one of our monitors.



Interesting difference between before the switch over and after is the higher noise level of latency.

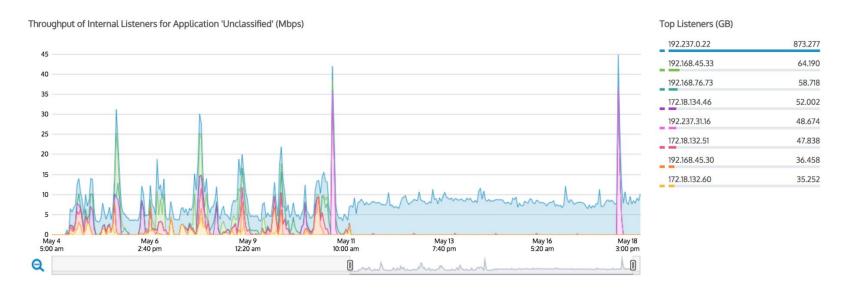
The actual traffic on the Internet connection was as we would expect on any unmanaged Internet connection. 60-80% recreational use.

Most of the traffic is originating from the Meru Wi-Fi controller and the Barracuda Webfiler appliance. On several occasions, including 1st week, we did notice a large data transfer outbound from an internal user/process to Microsoft's OneDrive is over 450 GB.



This may be a legitimate process uploading documents, however, given the infrequent nature during our 30 days measurement period, it could be a potential security risk (DLP).

Another observation was a sudden change in traffic flow/conversation on/after May 11th:



Data that was until May 11 destined for leaving the network across the Internet was no longer recorded, or masked (higher light blue graph from May 11 onwards. The light blue is data originated from the Meru controller.

Recommendations

In the context of QoS, performance monitoring and capacity planning, it is in our expert opinion essential to utilize and/or implement performance and capacity monitoring solutions.

These dashboard-type solutions with real-time data give immediate insight into the current state of an infrastructure and allow to act preventively rather than in a reactive mode.

These monitoring solutions enable the Regions IT to plan ahead of any change, evaluate application load, data storage patterns and protect existing end-user performance SLA.

Sanctioned vs. Shadow IT9

In light of more and more services and applications being offered on the Internet, end-users see and feel no boundaries any more on sharing, posting and storing data into the Cloud. This causes major security concerns to many organizations. With more than 22,000 cloud services available, chances are that Region employees are using between 150-200+ of these services.

Some are innocent such as YouTube and Facebook, others are less, whereby data stored on these services are copied to malicious servers and invested with ransomware and posted back on the users domain.

We recommend the Region to further investigate

- how to extend its current monitor platform with performance and capacity planning modules
- request SoftChoice to add performance, throughput and bandwidth statistics to their Monthly VitalsReport
- investigate the SkyDrive/OneNote traffic that is current uploading data into the Cloud
- ensure that a fair use policy is in place and have he reflected in the policy rules of the Regions Internet facing gateways/firewalls.

 $^{^{9}}$ Gartner defines Shadow IT as IT devices, software and services outside the ownership or control of IT organizations.