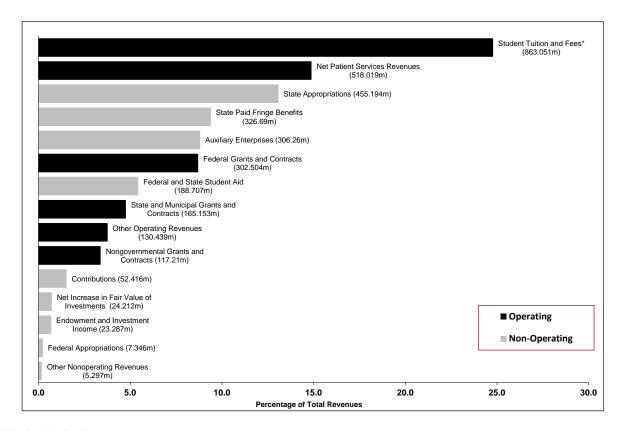
University Revenues

Fiscal Year 2015

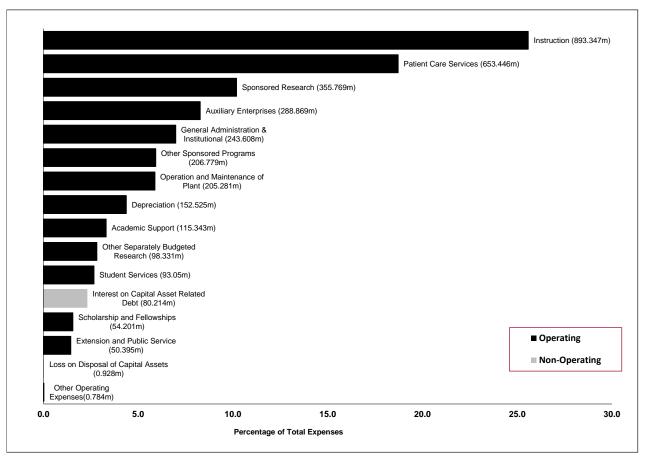


^{*} Net of scholarship allowances.

Source: Division of University Accounting

University Expenses

Fiscal Year 2015



Source: Division of University Accounting

Appropriations of State Tax Funds for Operating Expenses of Higher Education per Capita

Fiscal Year 2016*

RANK	STATE	\$	RANK	STATE	*	RANK	STATE	\$
1	Wyoming	715	18	Kansas	273	35	Massachusetts	220
2	North Dakota	590	19	Iowa	272	36	Florida	216
3	Alaska	489	20	Texas	270	37	Maine	215
4	New Mexico	443	20	Indiana	269	38	South Carolina	210
5	Hawaii	419	22	Kentucky	266	39	Oregon	193
5	Nebraska	394	23	West Virginia	264	40	Ohio	193
7	North Carolina	383	23	Oklahoma	261	40	Nevada	186
8	Mississippi	347	25	South Dakota	259	42	Michigan	184
9	California	336	26	Wisconsin	255	43	Missouri	170
10	Connecticut	333	27	Louisiana	254	43	Rhode Island	170
11	Arkansas	332	28	Idaho	253	45	Colorado	159
12	Utah	312	29	Tennessee	248	46	Vermont	145
13	Alabama	308	30	Washington	247	47	Arizona	116
14	Maryland	303	31	Delaware	243	48	New Hampshire	93
15	Georgia	295	32	Montana	241	49	Illinois**	
16	New York	283	32	New Jersey	231	50	Pennsylvania***	
16	Minnesota	279	33	Virginia	222	l	Jnited States****	244

^{*}Based on July 2015 population estimates from the U.S. Bureau of the Census, retrieved from http://www.census.gov/popest/data/state/totals/2015/index.html

Source: Center for the Study of Education Policy, Illinois State University

^{**}FY16 state budget not yet enacted.

^{***}FY16 state budget not yet complete

^{****}FY16 totals exclude Illinois and Pennsylvania.

Appropriations of State Tax Funds for Operating Expenses of Higher Education per \$1,000 Personal Income

Fiscal Year 2016*

RANK	STATE	\$	RANK	STATE	\$	RANK	STATE	\$
1	Wyoming	13.00	18	Iowa	6.09	35	Washington	4.81
2	New Mexico	11.56	19	Kansas	5.96	36	Oregon	4.54
3	North Dakota	11.09	20	Oklahoma	5.94	37	Ohio	4.45
4	Mississippi	9.83	21	Tennessee	5.93	38	Nevada	4.43
5	North Carolina	9.43	22	Louisiana	5.93	39	Michigan	4.36
6	Hawaii	8.81	23	Montana	5.88	40	Virginia	4.27
7	Alaska	8.70	24	Texas	5.82	41	Missouri	4.00
8	Arkansas	8.53	25	South Dakota	5.78	42	New Jersey	3.87
9	Nebraska	8.27	26	Wisconsin	5.63	43	Massachusetts	3.61
10	Utah	8.02	27	Minnesota	5.56	44	Rhode Island	3.40
11	Alabama	7.95	27	South Carolina	5.54	45	Colorado	3.16
12	Georgia	7.31	29	Maryland	5.41	46	Vermont	3.05
13	West Virginia	7.12	30	Maine	5.12	47	Arizona	2.98
14	Kentucky	6.85	31	Delaware	5.11	48	New Hampshire	1.70
15	Idaho	6.80	32	Connecticut	4.97	49	Illinois**	
16	Indiana	6.56	33	Florida	4.92	50	Pennsylvania***	
17	California	6.41	34	New York	4.92	Ur	nited States****	5.16

^{*}Based on personal income data for the 2nd quarter of 2015, retrieved from the Bureau of Economic Analysis, U.S. Department of Commerce,

Source: Center for the Study of Education Policy, Illinois State University

^{**}FY16 state budget not yet enacted.

^{***}FY16 state budget not yet complete

^{****}FY16 totals exclude Illinois and Pennsylvania.

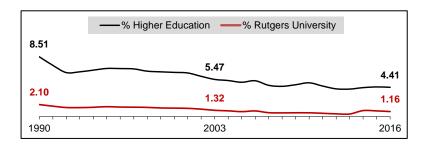
Higher Education as Percent of State & Local Tax Revenue & Lottery Profits Fiscal Year 2013

Rk	STATE	%	Rk	STATE	%	Rk	STATE	%
1	Wyoming	12.4%	18	Louisiana	6.6%	33	Virginia	4.9%
2	New Mexico	12.3%	19	Hawaii	6.5%	36	Delaware	4.8%
3	North Carolina	11.0%	20	South Dakota	6.4%	37	Nevada	4.4%
4	Alabama	9.6%	21	Illinois	6.3%	37	Ohio	4.4%
4	Arkansas	9.6%	21	South Carolina	6.3%	37	Washington	4.4%
6	Mississippi	9.5%	23	Indiana	6.2%	40	Minnesota	4.3%
7	Nebraska	9.1%	24	Iowa	6.1%	41	Maine	4.1%
8	Oklahoma	8.0%	25	Maryland	5.8%	42	New Jersey	3.6%
9	Georgia	7.7%	25	Wisconsin	5.8%	42	New York	3.6%
9	Kentucky	7.7%	27	California	5.7%	44	Connecticut	3.4%
11	Kansas	7.6%	28	Michigan	5.6%	45	Massachusetts	3.2%
11	West Virginia	7.6%	29	Alaska	5.5%	46	Colorado	3.0%
13	Idaho	7.5%	30	Montana	5.4%	47	Pennsylvania	2.9%
13	Texas	7.5%	30	North Dakota	5.4%	48	Rhode Island	2.8%
15	Utah	7.3%	32	Missouri	5.1%	49	Vermont	2.6%
16	Tennessee	7.1%	33	Florida	4.9%	50	New Hampshire	1.5%
17	Arizona	7.0%	33	Oregon	4.9%		United States	5.5%

Source: State Higher Education Executive Officers, State Higher Education Finance FY2015

Rutgers, The State University of New Jersey 6 FINANCES

New Jersey State Appropriations Percent Higher Education and Percent Total Rutgers* Fiscal Year 1990 - 2016



	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Higher Education	8.51	7.36	6.39	6.49	6.71	6.94	6.92	6.88	6.57	6.49	6.41	6.33	5.88	5.47	5.32	5.09	5.29	4.68	4.54	4.75	5.01	4.58	4.20	4.17	4.37	4.46	4.41
Rutgers University	2.10	1.88	1.70	1.68	1.73	1.81	1.76	1.74	1.72	1.64	1.62	1.58	1.48	1.32	1.25	1.14	1.24	1.00	0.98	0.99	0.99	0.92	0.85	0.83	1.28	1.24	1.16

Notes: Appropriations shown are those designated for Rutgers, The State University (including the Agricultural Experiment Station), specifically, and for Higher Educational Services, generally. Excludes other state funding that may support higher education, such as state-paid fringe benefits for public college and university employees. Rutgers expanded in FY2014 to include two medical schools and other entities of the former UMDNJ.

Source: New Jersey's annual Governor's Budget document. Expended figures shown for all years except FY1997 and FY2016 (both adjusted figures).

New Jersey State Appropriations (in \$ thousands) Higher Education and Rutgers, Current Dollars, Fiscal Years 1990 - 2016

FISCAL YEAR	TOTAL STATE	TOTAL HIGHER EDUCATION	% of STATE	TOTAL RUTGERS *	% of STATE
1990	12,150,627	1,034,027	8.51	254,583	2.10
1991	12,562,308	924,771	7.36	236,080	1.88
1992	15,143,526	967,133	6.39	257,162	1.70
1993	14,651,711	950,520	6.49	246,842	1.68
1994	14,963,742	1,004,499	6.71	258,591	1.73
1995	15,365,404	1,066,294	6.94	278,054	1.81
1996	16,230,524	1,123,846	6.92	285,730	1.76
1997	16,217,788	1,115,425	6.88	282,568	1.74
1998	17,189,368	1,130,058	6.57	294,900	1.72
1999	18,498,999	1,199,772	6.49	302,828	1.64
2000	19,920,688	1,277,336	6.41	321,966	1.62
2001	21,279,359	1,347,947	6.33	337,118	1.58
2002	22,495,603	1,323,333	5.88	332,917	1.48
2003	24,065,908	1,316,060	5.47	317,793	1.32
2004	25,002,729	1,329,779	5.32	313,118	1.25
2005	28,561,851	1,452,709	5.09	326,961	1.14
2006	28,775,051	1,522,522	5.29	356,160	1.24
2007	30,817,092	1,441,108	4.68	309,280	1.00
2008	33,611,948	1,526,554	4.54	328,804	0.98
2009	30,825,394	1,465,746	4.75	305,162	0.99
2010	28,926,073	1,450,436	5.01	285,739	0.99
2011	28,541,040	1,306,845	4.58	262,760	0.92
2012	30,953,342	1,301,074	4.20	262,294	0.85
2013	31,830,307	1,327,702	4.17	262,760	0.83
2014	31,854,516	1,390,911	4.37	409,243	1.28
2015	32,893,417	1,467,156	4.46	409,243	1.24
2016	34,063,875	1,502,101	4.41	393,984	1.16

Notes: Appropriations shown are those designated for Rutgers, The State University (including the Agricultural Experiment Station), specifically, and for Higher Educational Services, generally. Excludes other state funding that may support higher education, such as state-paid fringe benefits for public college and university employees. Rutgers expanded in FY2014 to include two medical schools and other entities of the former UMDNJ.

Source: New Jersey's annual Governor's Budget document. Expended figures shown for all years except FY1997 and FY2016 (both adjusted figures).

State Appropriations for Higher Education and Spending on Student Aid (in \$ millions) Fiscal Year 2014-15

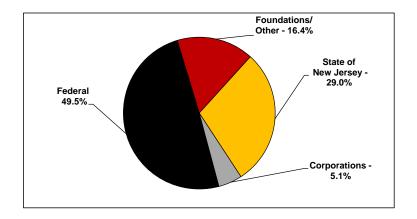
STATE	STATE APPROPRIATIONS	STUDENT AID *	% of STATE APPR.	STATE	STATE APPROPRIATIONS	STUDENT AID *	% of STATE APPR.
Alabama	1,468.4	9.5	0.6	Montana	235.7	5.9	2.5
Alaska	380.3	18.2	4.8	Nebraska	696.1	125.1	18.0
Arizona	840.3	21.5	2.6	Nevada	487.3	53.5	11.0
Arkansas	878.9	141.3	16.1	New Hampshire	126.5	-	-
California	11,995.4	1,695.7	14.1	New Jersey	2,070.7	586.1	28.3
Colorado	758.9	111.2	14.7	New Mexico	829.9	114.7	13.8
Connecticut	1,114.6	147.0	13.2	New York	5,531.3	1,057.9	19.1
Delaware	226.6	22.9	10.1	North Carolina	3,671.2	407.4	11.1
Florida	3,324.1	556.9	16.8	North Dakota	409.7	19.9	4.9
Georgia	2,240.8	572.5	25.5	Ohio	2,134.0	120.2	5.6
Hawaii	566.3	4.4	0.8	Oklahoma	975.4	282.6	29.0
Idaho	388.9	6.2	1.6	Oregon	666.7	146.5	22.0
Illinois	4,943.2	377.3	7.6	Pennsylvania	1,659.0	482.6	29.1
Indiana	1,681.1	301.3	17.9	Rhode Island	171.4	11.9	7.0
lowa	847.7	66.7	7.9	South Dakota	691.2	5.3	0.8
Kansas	790.6	22.1	2.8	Tennessee	209.4	367.1	175.3
Kentucky	959.1	206.2	21.5	Texas	1,211.7	938.8	77.5
Louisiana	1,092.1	249.6	22.9	Utah	6,348.6	93.8	1.5
Maine	266.9	14.1	5.3	Vermont	875.7	21.0	2.4
Maryland	1,799.9	118.4	6.6	Virginia	89.4	468.7	524.0
Massachusetts	1,462.8	136.5	9.3	Washington	1,809.8	369.7	20.4
Michigan	1,784.2	96.3	5.4	Washington DC	1,580.8	31.8	2.0
Minnesota	1,445.8	255.9	17.7	West Virginia	469.0	141.3	30.1
Mississippi	1,005.5	37.2	3.7	Wisconsin	1,601.2	135.8	8.5
Missouri	929.6	107.4	11.6	Wyoming	354.7	15.2	4.3
41 1 1 1 1				U.S. Mean	1,562.0	230.6	26.7

*Includes Need-based grants, Non-need-based grants and Non-grant aid (includes loans, tuition waivers, loan-assumption and loan forgiveness programs, conditional grants and loans, and other programs)

Source: Grapevine, Center for Higher Education and Educational Finance
N.J. State Appr. and Student Aid from "Governor's Annual Budget Message"
National Assoc. of State Student Grant and Aid Programs Need
Based and Non-need Based Grant Aid

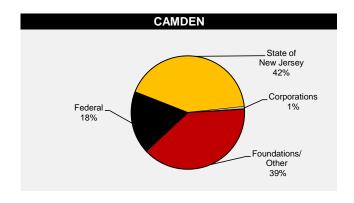
Funded Research and Sponsored Programs Fiscal Year 2015

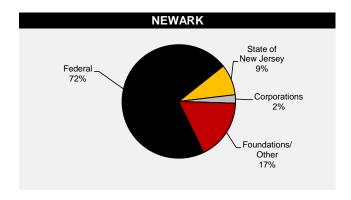
2015					
Source	Dollars				
Federal	303,226,898				
Foundations/Other	100,351,541				
State of New Jersey	177,893,971				
Corporations	31,045,811				
TOTAL	612,518,220				

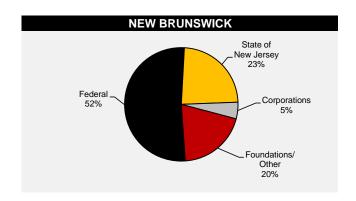


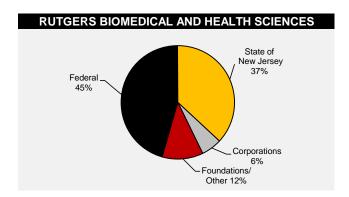
Source: Office of Research and Sponsored Programs

Funded Research and Sponsored Programs by Chancellor Area Fiscal Year 2015









Source: Office of Research and Sponsored Programs

Funded Research and Sponsored Programs (in \$ dollars)

Fiscal Years 1995 - 2015

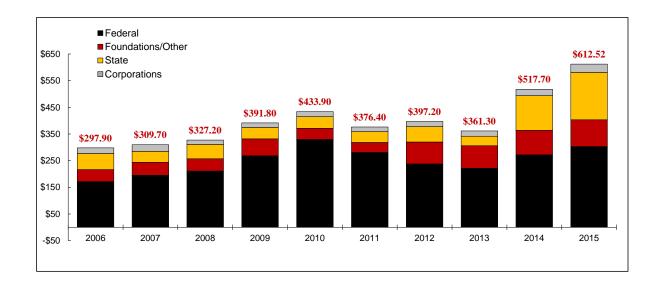
FISCAL YEAR	FEDERAL	STATE OF NEW JERSEY	CORPORATIONS	FOUNDATIONS /OTHER	TOTAL
1995	91,531,132	18,611,497	12,473,404	18,857,528	141,473,561
1996	90,948,104	22,484,031	13,604,043	21,009,114	148,045,292
1997	94,231,794	17,915,255	17,503,584	24,957,434	154,608,067
1998	87,286,310	18,220,812	16,067,966	25,280,407	146,855,495
1999	97,120,003	18,442,200	17,574,935	32,735,435	165,872,573
2000	107,358,807	27,686,126	14,450,367	36,313,196	185,808,496
2001	123,025,352	37,705,434	16,674,426	45,099,297	222,504,508
2002	132,931,685	36,482,578	17,020,349	55,935,089	242,369,701
2003	151,588,540	38,939,813	18,929,676	49,149,663	258,607,692
2004	159,878,633	38,975,590	14,280,869	43,981,616	257,116,708
2005	171,265,708	44,030,720	20,271,425	59,930,182	295,498,035
2006	171,737,232	60,097,952	21,023,557	45,084,375	297,943,116
2007	195,578,195	40,730,962	24,839,462	48,565,454	309,714,072
2008	211,236,442	53,926,568	16,086,564	45,963,545	327,213,119
2009	268,416,079	42,841,401	16,986,736	63,628,323	391,872,539
2010	329,518,770	43,657,167	18,801,795	41,901,194	433,878,926
2011	281,093,193	40,100,000	17,692,684	37,500,000	376,385,878
2012	237,833,637	57,466,072	19,284,545	82,648,284	397,232,538
2013	221,770,015	35,541,688	19,771,701	84,261,545	361,344,949
2014	272,152,169	130,069,761	23,856,676	91,617,641	517,696,247
2015	303,226,898	177,893,971	31,045,811	100,351,541	612,518,220

Source: Office of Research and Sponsored Programs

Rutgers, The State University of New Jersey 12 FINANCES

Funded Research and Sponsored Programs (in \$ millions)

Fiscal Years 2006- 2015



Source: Office of Research and Sponsored Programs

Endowment and Endowment per Full-Time Equivalent Student Current Dollars, Fiscal Years 1996 - 2015

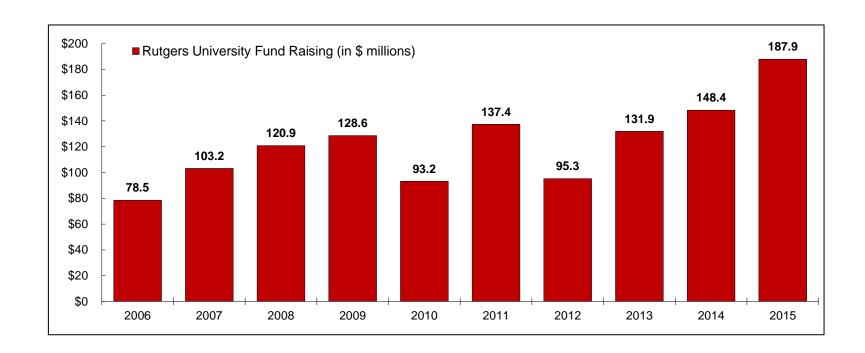
	т	OTAL UNIVERSITY END	OWMENT	
Fiscal Year	Number of FTE Students*	Endowment (in \$) Market Value as of 6/30	Endowment \$ per FTE Student	% Change in Endowment
1996	38,301	232,769,000	6,077	10.29
1997	38,974	276,707,000	7,100	18.88
1998	39,568	318,443,000	8,048	15.08
1999	40,585	342,015,000	8,427	7.40
2000	40,958	384,300,000	9,383	12.36
2001	41,807	362,200,000	8,664	-5.75
2002	42,727	347,800,000	8,140	-3.98
2003	43,123	359,879,000	8,345	3.47
2004	42,577	397,987,000	9,347	10.59
2005	42,149	440,371,000	10,448	10.65
2006	42,203	471,374,000	11,169	7.04
2007	43,020	568,340,000	13,211	20.57
2008	45,224	593,114,000	13,115	4.36
2009	47,460	508,766,000	10,720	-14.22
2010	49,675	556,786,000	11,209	9.44
2011	51,161	638,964,000	12,489	14.76
2012	51,762	634,944,000	12,267	-0.63
2013	56,921	720,780,000	12,663	13.52
2014	57,531	879,143,007	15,281	21.97
2015	59,066	916,484,483	15,516	4.25

^{*} Full-Time Equivalent (FTE) students are calculated by adding one-third of the part-time heads to the full-time heads for fall semesters.

Source: Endowment data - Financial Reports FTE Student data - Enrollment Summary, excludes Continuing Education and Summer Session

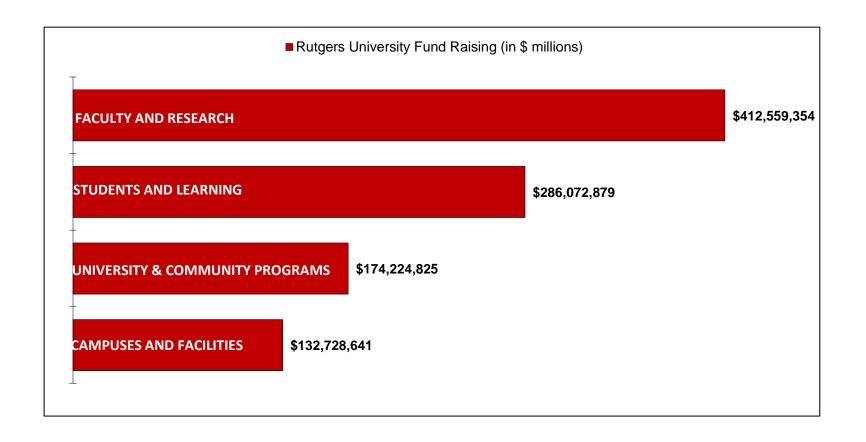
Summary of Rutgers Fund Raising (in \$ millions)

Fiscal Years 2006 - 2015



Source: Rutgers University Foundation

Rutgers Fund Raising (in \$ millions) Total Raised - \$1,037,056,700



Source: Rutgers University Foundation Office of

FINANCES