

Chapter 1

Simplex Method

1.1 Various Forms and Conversion

1.1.1 General Form

$$\begin{aligned}
 &\max / \min Z = c_1x_1 + c_2x_2 + \dots + c_nx_n \\
 &\text{subject to } a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n (\leq \text{ or } = \text{ or } \geq) b_1 \\
 &\quad a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n (\leq \text{ or } = \text{ or } \geq) b_2 \\
 &\quad \dots \quad \dots \quad \dots \quad \dots \\
 &\quad a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n (\leq \text{ or } = \text{ or } \geq) b_m \\
 &\quad x_j \geq 0 (j = 1, 2, \dots, n)
 \end{aligned}$$

1.1.2 Compact Form

$$\begin{aligned}
 &\max / \min Z = \sum_{j=1}^n c_jx_j \\
 &\text{subject to } \sum a_{ij}x_j (\leq \text{ or } = \text{ or } \geq) b_i (i = 1, 2, \dots, m) \\
 &\quad x_j \geq 0 (j = 1, 2, \dots, n)
 \end{aligned}$$

Here c_j = cost coefficient

1.1.3 Matrix Form

$$\begin{aligned}
 &\max / \min Z = cX \\
 &\text{subject to } AX (\leq \text{ or } = \text{ or } \geq) b
 \end{aligned}$$

$$A = \begin{pmatrix} a_{11} & a_{12} & \dots & a_{1n} \\ a_{21} & a_{22} & \dots & a_{2n} \\ \dots & \dots & \dots & \dots \\ a_{m1} & a_{m2} & \dots & a_{mn} \end{pmatrix}_{m \times n} \quad X = \begin{pmatrix} x_1 \\ x_2 \\ \vdots \\ x_n \end{pmatrix}_{n \times 1} \quad c = (c_1 \quad c_2 \quad \dots \quad c_n)_{1 \times n} \quad b = \begin{pmatrix} b_1 \\ b_2 \\ \vdots \\ b_m \end{pmatrix}_{m \times 1}$$

1.1.4 Canonical Form

$$\begin{aligned}
 &\text{maximize } Z = \sum_{j=1}^n c_jx_j \\
 &\text{subject to } \sum a_{ij}x_j \leq b_i \quad (i = 1, 2, \dots, m) \\
 &\quad x_j \geq 0 \quad (j = 1, 2, \dots, n)
 \end{aligned}$$

The Characteristic of the Canonical Form

1. All decision variables are non-negative.
2. All constraints are of the (\leq) type, and
3. Objective function is of maximization type.

1.1.5 Conversion between forms

Between maximization and minimization

We can change the type of objective function by multiplying the objective function with -1.

$$\min Z = c_1x_1 + c_2x_2 + \cdots + c_nx_n \Leftrightarrow \max G = -Z = -c_1x_1 - c_2x_2 - \cdots - c_nx_n$$

Between \leq and \geq

We can change the type of constraints by multiplying the constraints with -1.

$$a_1x_1 + a_2x_2 + \cdots + a_nx_n \leq b_1 \Leftrightarrow -a_1x_1 - a_2x_2 - \cdots - a_nx_n \geq b_1$$

Between equations and inequalities

We can transform an equation to two inequalities.

$$a_1x_1 + a_2x_2 = b_1 \Leftrightarrow a_1x_1 + a_2x_2 \leq b_1 \text{ and } a_1x_1 + a_2x_2 \geq b_1 = -a_1x_1 - a_2x_2 \leq -b_1$$

Changing an unrestricted variable to restricted variable

We can change an unrestricted variable to restricted variable by introducing two additional variables. For example, let x_3 is unrestricted then by introducing two additional variables we get $x_3 = x'_3 - x_3''$ then we can add the restriction to the newly introduced variable, i.e., $x'_3, x_3'' \geq 0$.

1.1.6 Standard Form

1. All the decision variables are non-negative.
2. All the constraints are expressed in the form of equation, except the non-negativity constraints which remain inequality (≥ 0) .
3. The right-hand side of each constraint equation is non-negative.
4. The objective function is of the form maximization or minimization.

1.2 Basic Variable

Let there are n variables and there are m constants and $(n \geq m)$. If we get a unique solution by solving the system of equation of order m (by assuming remaining $n - m$ variables to 0), then these m variables are called basic variables. Otherwise, these are called non-basic variables. Let us look at an example.

Example.

$$\begin{aligned} x_1 + x_2 + 4x_3 + 2x_4 + 3x_5 &= 8 \\ 4x_1 + 2x_2 + 2x_3 + x_4 + 6x_5 &= 4 \end{aligned}$$

Here, $n = 5$ and $m = 2$, so here 2 variables can be basic variable and $5-2=3$ variables are non-basic variable.

Case 1: Let $x_2 = x_4 = x_5 = 0$. Then the system of equations become

$$\begin{aligned}x_1 + 4x_3 &= 8 \\4x_1 + 2x_3 &= 4\end{aligned}$$

By solving this system we get a unique solution: $x_1 = 0$ and $x_3 = 2$. So here, x_1, x_3 are feasible¹ basic variables and x_2, x_4, x_5 are non-basic variables.

Case 2: Let $x_3 = x_4 = x_5 = 0$. Then the system of equations become

$$\begin{aligned}x_1 + 2x_2 &= 8 \\4x_1 + 2x_2 &= 4\end{aligned}$$

By solving this system we get a unique solution: $x_1 = -6$ and $x_2 = 14$. So here, x_1, x_2 are basic infeasible ($x_1 \not\geq 0$) variables and x_3, x_4, x_5 are non-basic variables.

Case 3: Let $x_1 = x_2 = x_5 = 0$. Then the system of equations become

$$\begin{aligned}4x_3 + 2x_4 &= 8 \\2x_3 + 2x_4 &= 4\end{aligned}$$

By solving this system we get infinitely many solutions. So these are not basic variables.

Case 4: Let $x_1 = x_3 = x_4 = 0$. Then the system of equations become

$$\begin{aligned}x_2 + 3x_5 &= 8 \\2x_3 + 6x_4 &= 4\end{aligned}$$

There are no solution of this system. So these are not basic variables.

Definition 1 (Degenerate Solution). If at least one of the basic feasible solution is zero then that solution is degenerate solution.

So, [Case 1:](#) of above example is a degenerate solution [$\because x_1 = 0$] and [Case 2:](#) of above example is a non-degenerate solution [$\because x_1, x_2 \neq 0$].

1.3 Simplex Method

Problem 1.3.1.

$$\begin{aligned}\text{maximize} \quad & Z = 3x_1 + 2x_2 \\ \text{subject to} \quad & -x_1 + 2x_2 \leq 4 \\ & 3x_1 + 2x_2 \leq 14 \\ & x_1 - 2x_2 \leq 3 \\ & x_1, x_2 \geq 0\end{aligned}$$

Steps:

- Transform the problem into standard form.
- For basic variable: check if the slack variables are basic or not
- $c_B \rightarrow$ coefficient of basis in objective function
- Tab: table number
- Basis: basic variables
- c_j constants of objective function (cost coefficient)

¹If a variable/solution satisfies all constraints and non-negativity condition then it will be a feasible solution.

- \bar{c}_j row = $c_j - \sum c_B A_j$ (here A_j is the coefficient in the j-th column)
- Z calculation: $Z = \sum c_B Z_j$
- Pivot column: maximization: max in \bar{c}_j row; minimization: min in \bar{c}_j row (purple in table)
- Pivot row: check positive ratio of constants and pivot column, i.e., ratio = $\frac{\text{constants}}{\text{pivot column}}$ and select minimum ratio as pivot row, same for maximization and minimization problem. (green in table)
- Intersection of pivot column and pivot row is pivot element (blue in table)
- For next iteration make the pivot element 1 and other element in pivot column 0 by doing row operations.
- Unbounded check: If ratio in pivot column is all negative then the problem is unbounded.
- For Optimal solution check:
 - In maximization, no positive element should appear in \bar{c}_j row
 - In minimization, no negative element should appear in \bar{c}_j row
- Alternative solution check: If any non-basic variable is zero in final \bar{c}_j row then alternative solution exists.

Solution. First we need to transform the problem into standard form.

Standard form:

$$\begin{aligned}
 &\text{maximize} && Z = 3x_1 + 2x_2 \\
 &\text{subject to} && -x_1 + 2x_2 + s_1 = 4 \\
 &&& 3x_1 + 2x_2 + s_2 = 14 \\
 &&& x_1 - 2x_2 + s_3 = 3 \\
 &&& x_1, x_2, s_1, s_2, s_3 \geq 0
 \end{aligned}$$

Taking $x_1 = x_2 = 0$, $S_1 = 4$, $S_2 = 14$, $S_3 = 3$ are the initial basic feasible variables.

Tab	c_B	$c_j \rightarrow$ basis	3 x_1	2 x_2	0 S_1	0 S_2	0 S_3	Constant/ Solution
I	0	S_1	-1	2	1	0	0	4
	0	S_2	3	2	0	1	0	14
	0	S_3	1	-1	0	0	1	3
		\bar{c}_j row	3	2	0	0	0	Z=0
II	0	S_1	0	1	1	0	1	7
	0	S_2	0	5	0	1	-3	5
	3	x_1	1	-1	0	0	1	3
		\bar{c}_j row	0	5	0	0	-3	Z=9
III	0	S_1	0	0	1	-1/5	8/5	6
	2	x_2	0	1	0	1/5	-3/5	1
	3	x_1	1	0	0	1/5	2/5	4
		\bar{c}_j row	0	0	0	-1	0	Z=14
IV	0	S_1	0	0	5/8	-1/8	1	15/4
	2	x_2	0	1	3/8	1/8	0	13/4
	3	x_1	1	0	-1/4	1/4	0	5/2
		\bar{c}_j row	0	0	0	-1	0	Z=14

So, $(x_1, x_2) = (4, 1)$, $Z_{max} = 14$

$(x_1, x_2) = (5/2, 13/4)$, $Z_{max} = 14$

Solution:

$$\{(x_1, x_2) = \lambda(4, 1) + (1 - \lambda)(5/2, 13/2), 0 \leq \lambda \leq 1\}$$

Problem 1.3.2.

$$\begin{aligned}
&\text{maximize} && Z = 5x_1 + 4x_2 \\
&\text{subject to} && 6x_1 + 4x_2 \leq 24 \\
&&& x_1 + 2x_2 \leq 6 \\
&&& -x_1 + x_2 \leq 1 \\
&&& x_2 \leq 2 \\
&&& x_1, x_2 \geq 0
\end{aligned}$$

Solution. First we need to transform the problem into standard form.
Standard form:

$$\begin{aligned}
&\text{maximize} && Z = 5x_1 + 4x_2 \\
&\text{subject to} && 6x_1 + 4x_2 + S_1 = 24 \\
&&& x_1 + 2x_2 + S_2 = 6 \\
&&& -x_1 + x_2 + S_3 = 1 \\
&&& x_2 + S_4 = 2 \\
&&& x_1, x_2, S_1, S_2, S_3, S_4 \geq 0
\end{aligned}$$

Taking $x_1 = x_2 = 0$ we get, $S_1 = 24$, $S_2 = 6$, $S_3 = 1$, $S_4 = 2$.
So S_1, S_2, S_3, S_4 are initial basic feasible variables.

Tab	c_B	$c_j \rightarrow$ basis	5 x_1	4 x_2	0 S_1	0 S_2	0 S_3	0 S_4	Constant/ Solution
I	0	S_1	6	4	1	0	0	0	24
	0	S_2	1	2	0	1	0	0	6
	0	S_3	-1	1	0	0	1	0	1
	0	S_4	0	1	0	0	0	1	2
		\bar{c}_j row	5	4	0	0	0	0	Z=0
II	5	x_1	1	2/3	1/6	0	0	0	4
	0	S_2	0	4/3	-1/6	1	0	0	2
	0	S_3	0	5/3	1/6	0	1	0	5
	0	S_4	0	1	0	0	0	1	2
		\bar{c}_j row	0	2/3	-5/6	0	0	0	Z=20
III	5	x_1	1	0	1/4	1/2	0	0	3
	4	x_2	0	1	-1/8	3/4	0	0	3/2
	0	S_3	0	0	3/8	-5/4	1	0	5/2
	0	S_4	0	0	1/8	-3/4	0	1	1/2
		\bar{c}_j row	0	0	-3/4	-11/2	0	0	Z=21

So, $(x_1, x_2) = (5, 4)$, $Z_{\max} = 21$

1.3.1 Artificial Variables Technique for Finding the first basic feasible solution

There are two technique to find first basic feasible solutions by using artificial variables. They are

- (i) The big M method/M-technique/Method of penalty
- (ii) Two phase method

The big M method

When the constraints are of (\geq or $=$) types then we may not get basic feasible solution easily. For this type of problem we use big M method to ensure that we get basic initial feasible solution.

Problem 1.3.3. Solve the following LPP:

$$\begin{aligned}
 &\text{minimize} && Z = -3x_1 + x_2 + x_3 \\
 &\text{subject to} && x_1 - 2x_2 + x_3 \leq 11 \\
 &&& -4x_1 + x_2 + 2x_3 \geq 3 \\
 &&& 2x_1 - x_3 = -1 \\
 &&& -x_1, x_2, x_3 \geq 0
 \end{aligned}$$

Solution. Standard form:

$$\begin{aligned}
 &\text{minimize} && Z = -3x_1 + x_2 + x_3 \\
 &\text{subject to} && x_1 - 2x_2 + x_3 + x_4 = 11 \\
 &&& -4x_1 + x_2 + 2x_3 - x_5 = 3 \\
 &&& 2x_1 - x_3 = -1 \\
 &&& -x_1, x_2, x_3, x_4, x_5 \geq 0
 \end{aligned}$$

Taking $x_1 = x_2 = 0$ we get, $x_3 = 1$, $x_4 = 10$, $x_5 = -1$. But this is not basic feasible solution as $x_5 \not\geq 0$. So we need to use big M method.

Standard form:

$$\begin{aligned}
 &\text{minimize} && Z = -3x_1 + x_2 + x_3 + M(x_6 + x_7) \\
 &\text{subject to} && x_1 - 2x_2 + x_3 + x_4 = 11 \\
 &&& -4x_1 + x_2 + 2x_3 - x_5 + x_6 = 3 \\
 &&& 2x_1 - x_3 + x_7 = -1 \\
 &&& -x_1, x_2, x_3, x_4, x_5, x_6, x_7 \geq 0
 \end{aligned}$$

M is a large positive number.

Taking $x_1 = x_2 = x_3 = x_5 = 0$ we get, $x_4 = 11$, $x_6 = 3$, $x_7 = 1$. This is a basic feasible solution.

Tab	c_B	$c_j \rightarrow$ basis	-3 x_1	1 x_2	1 x_3	0 x_4	0 x_5	M x_6	M x_7	Constant/ Solution
I	0	x_4	1	-2	1	1	0	0	0	11
	M	x_6	-4	1	2	0	-1	1	0	3
	M	x_7	2	0	1	0	0	0	1	1
	\bar{c}_j row		$-3 + 6M$	$1 - M$	$1 - 3M$	0	M	0	0	$Z = 4M$
II	0	x_4	3	-2	0	1	0	0	1	10
	M	x_6	0	1	0	0	-1	1	-2	1
	1	x_3	-2	0	1	0	0	0	1	1
	\bar{c}_j row		-1	$1 - M$	0	0	M	0	$3M - 1$	$Z = 1 + M$
III	0	x_4	3	0	0	1	-2	2	-5	12
	1	x_2	0	1	0	0	-1	1	-2	1
	1	x_3	-2	0	1	0	0	0	1	1
	\bar{c}_j row		-1	0	0	0	1	$M - 1$	$M + 1$	$Z = 2$
IV	-3	x_1	1	0	0	1/3	-2/3	2/3	-5/3	4
	1	x_2	0	1	0	0	-1	1	-2	1
	1	x_3	0	0	1	2/3	-4/3	4/3	-7/3	9
	\bar{c}_j row		0	0	0	1/3	1/3	$M - 1/3$	$M - 2/3$	$Z = -2$

So, $(x_1, x_2, x_3) = (4, 1, 9)$, $Z_{\min} = -2$

- In minimization: The sign of M in objective function is positive (+)
- In maximization: The sign of M in objective function is negative (-)

- Add artificial variables in only (\geq or $=$) type of constraints
- There can be three cases in the c_B column
 - No M is present in c_B column – then the solution is optimal solution.
 - M is present in c_B column, but the coefficient is 0 in ‘solution’ column – then the solution is optimal solution.
 - M is present in c_B column, and the coefficient is non-zero in ‘solution’ column – then the solution is non-optimal solution even though the solution maintains the optimal test for stopping the simplex method.