

Yale Endowment Introduction



6.8%

Investment Return (in fiscal year 2020)



\$ 31.2B

Total endowment fund amounted



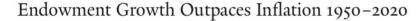
\$ 2.8B

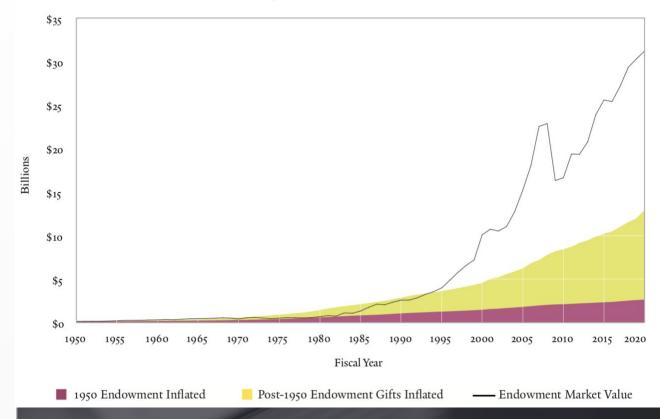
Spending from Yale Endowment



11.0%

Yale Endowment's Objective





Capital Market Expectation





Equity(1.82%)

- Similar to the performance in 2010(Morgan Stanley)
- expecting 5% 10-year expected nominal return



Bond(47.50%)

• 10-year outlook for U.S. aggregate bonds also declined by nearly a percentage point, to 0.8% on a nominal basis(BlackRock)



Alternative(47.69%)

- Gold price decreases,
 Commodity price continue to recover
- Housing market is still hot, but there are signs that it's beginning to cool off



Cash(3%)

Asset Allocation Decision Equity Section

Health Care	Technology	Consumer Discretionary	Consumer Staples	Logistics	Energy/ Clean energy and sustainability	Electric/ EV
25%	20%	10%	10%	5%	10%	20%

Example Stocks: MRK, CVS, MSFT, NVDA, UL, KHC, FDX, CVX, TSLA

Equity Section(Applying Black-Litterman)

	Expected benchmark returns, no opinions	Analyst opinion, delta	Monthly returns adjusted for opinions	Opinion-adjuste optimized portfolio	d Portfolio benchmark, no opinions
INJ	0.731%	0%	0.984%	3.42	% 5.20%
MRK	0.435%	0.565%	1.061%	18.66	% 2.54%
LLY	0.520%	0%	0.768%	1.78	% 2.70%
ABBV	0.769%	0%	0.970%	1.56	% 2.37%
AMGN	0.684%	0%	1.025%	0.98	% 1.49%
тмо	0.709%	0%	0.991%	1.82	% 2.77%
ILMN	0.878%	0%	1.290%	0.50	% 0.76%
IDXX	0.667%	0%	0.910%	0.43	% 0.65%
UNH	0.703%	0%	0.922%	2.99	% 4.55%
cvs	0.673%	0%	0.999%	0.90	% 1.36%
REGN	0.423%	0%	0.545%	0.49	% 0.75%
RMD	0.375%	0%	0.560%	0.31	% 0.47%
MSFT	1.086%	0.41%	1.584%	31.18	% 26.73%
ORCL	0.670%	0%	0.887%	1.98	% 3.02%
FTNT	0.926%	0%	1.255%	0.39	% 0.60%
NLOK	0.647%	0%	1.019%	0.12	% 0.18%
NVDA	1.901%	0%	2.304%	4.18	% 6.36%
INTC	0.669%	0%	0.856%	1.77	% 2.69%
AVGO	0.956%	0%	1.206%	1.62	% 2.47%
AMD	1.781%	0%	2.486%	1.00	% 1.53%
XLNX	0.722%	0%	0.954%	0.30	% 0.46%
NOW	0.907%	0%	1.183%	1.01	% 1.54%
HPQ	0.819%	0%	1.024%	0.26	% 0.40%
ETSY	1.290%	0%	1.593%	0.21	% 0.32%
MCD	0.495%	0%	0.677%	1.47	% 2.23%
NKE	0.781%	0.22%	1.202%	5.57	% 2.86%
DPZ	0.504%	0%	0.678%	0.14	% 0.22%
BBWI	1.275%	0%	1.422%		
PG	0.354%	0%	0.526%	2.74	% 4.17%
PM	0.816%	0%	1.053%		
UL	0.359%	0%	0.542%	1.13	% 1.72%
кнс	0.955%	0%	1.134%		
NWL	0.817%	0%	1.080%	0.08	
FDX	1.103%	0%	1.455%		
ARCB	0.907%	0%	1.161%		
HUBG	0.612%	0%	0.804%		
cvx	0.862%	0%	1.167%		
TSLA	3.568%	0%	4.135%		
RACE	0.761%	0%	0.989%		
F	0.618%	0%	0.745%		

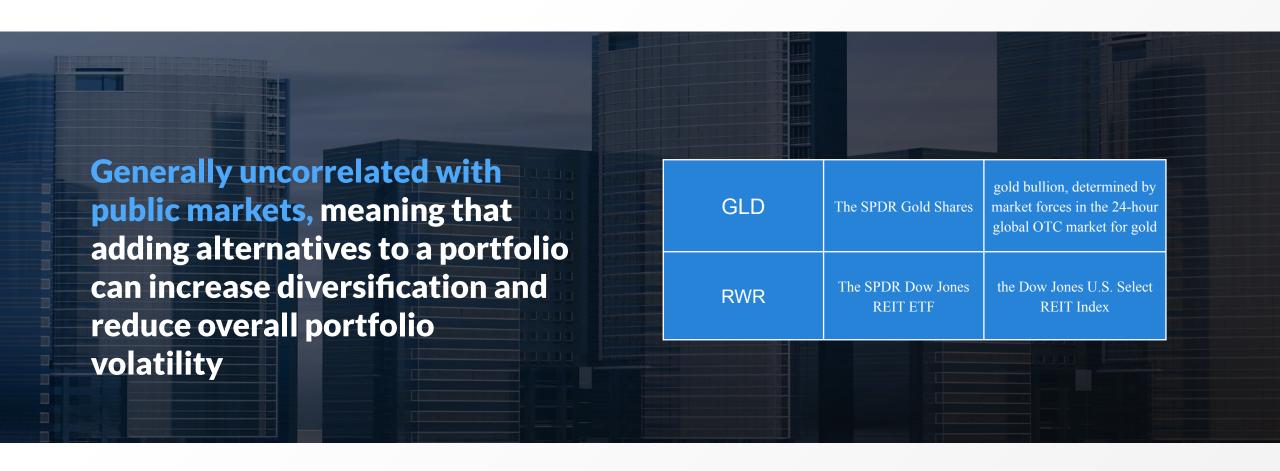
Bond Section

		Selected Bond ETF	Benchmark
Due to high inflation and economic downturn in the next	TIPX	The SPDR Bloomberg Barclays 1-10 Year TIPS ETF	the Bloomberg Barclays 1-10 Year U.S Government Inflation-Linked Bond Index
3-5 years, we consider global corporate	BWX	The SPDR Bloomberg Barclays International Treasury Bond ETF	the Bloomberg Barclays Global Treasury exit Capped Index
bonds and global Treasury bonds	CWB	SPDR Bloomberg Barclays Convertible Securities ETF	the Bloomberg Barclays U.S. Convertible Liquid Bond Index

Bond Section (Applying Black-Litterman)

	Black	Litterm	an - Bo	nd				
Anticipated benchmark return	0.92%	< =11%	/12					
Current T-bill rate	0.02%							
Normalizing factor	4.69	< {=(B2-	B3)/MMULT	(MMULT(E	88:D8,B12:D14),TRANSP0	DSE(B8:D8))}		
	TIPX	BWX	CWB					
Market cap (million \$)	908.56	977.9	7100.32					
Benchmark proportions	10.1%	10.9%	79.0%					
Variance-covariance matrix								
	TIPX	BWX	CWB		With normalizing factor			
TIPX	0.0001	0.0001	0.0001		0.079	%		
BWX	0.0001	0.0008	0.0003		0.189	%		
CWB	0.0001	0.0003	0.0029		1.139	%		
Check: The expected return								
of the benchmark?	0.92%	< {=MM	ULT(B8:D8,I	F12:F14)}				
Optimal portfolio								
TIPX	10.11%	< {=MM	ULT(MINVE	RSE(B12:k	(21),M12:M21-B3)/SUM(N	MULT(MINVE	RSE(B12:K21)	,M12:M21-B3))}
BWX	10.88%							
CWB	79.01%							
Sum of proportions	100.0%							

Alternative Selection



Alternative Section (Applying Black-Litterman)

	E	Black Li	ttermar	- Alter	native							
Anticipated benchmark ret	0.92%											
Current T-bill rate	0.02%											
Normalizing factor	3.84	< {=(B2-	B3)/MMUL	T(MMULT(B8:C8,B12:C13),TRANSPC	SE(B8:C8)	}					
	RWR	GLD										
Market cap (million \$)	1831.57	55455.3										
Benchmark proportions	3.2%	96.8%										
Variance-covariance m	atrix											
	RWR	GLD			With normalizing factor							
RWR	0.0049	-0.0001			0.03%	< {=(MM)	ULT(B12:C	13,TRANS	POSE(B8:	C8))*B4)+B3	3}	
GLD	-0.0001	0.0025			0.95%							-
Check: The expected return of the benchmark?	0.92%	< {=MMU	JLT(B8:D8	,F12:F14)}								
Additional check: Optimal portfolio												
RWR	3.20%	< {=MMU	JLT(MINVE	RSE(B12:0	213),F12:F13-B3)/SUM(MM	ULT(MINVE	RSE(B12:C	13),F12:F1	(3-B3))}			
GLD	96.80%											
Sum of proportions	100.0%											
	Expected benchmark returns, no opinions	Analyst opinion, delta, δ		Returns adjusted for opinions						Opinion- adjusted optimized portfolio		Portfolio benchma rk, no opinions
RWR	0.03%	0.19%	RWR	0.23%	< =A25+B12/\$B\$12*\$B	\$25				14.02%	GM	3.20%
GLD	0.77%	0.00%	GLD	0.77%	< =A26+B13/\$B\$12*\$B	\$25				85.98%	HD	96.80%
expected RWR return	0.225%			0.23%					sum	100.00%		





Target return: 0.917% (11%/12)

	short sales allowed (optimized)	Black Litterman	Optimized	black Litterman	Optimized	Black Litterman
Portfolio mean	3.66%	2.10%	0.59%	0.59%	0.65%	1.25%
Portfolio sigma	3.59%	3.29%	4.35%	4.37%	2.12%	4.37%
Sharpe ratio	101.65%	63.36%	13.11%	13.11%	29.75%	28.21%

	Optimized	Black Litterman
Equity	10%	1.82%
Alternative	37%	47.69%
Bond	50%	47.50%
Cash	3%	3.00%
Sum	100.00%	100.00%
Portfolio annual return	11%	11%

