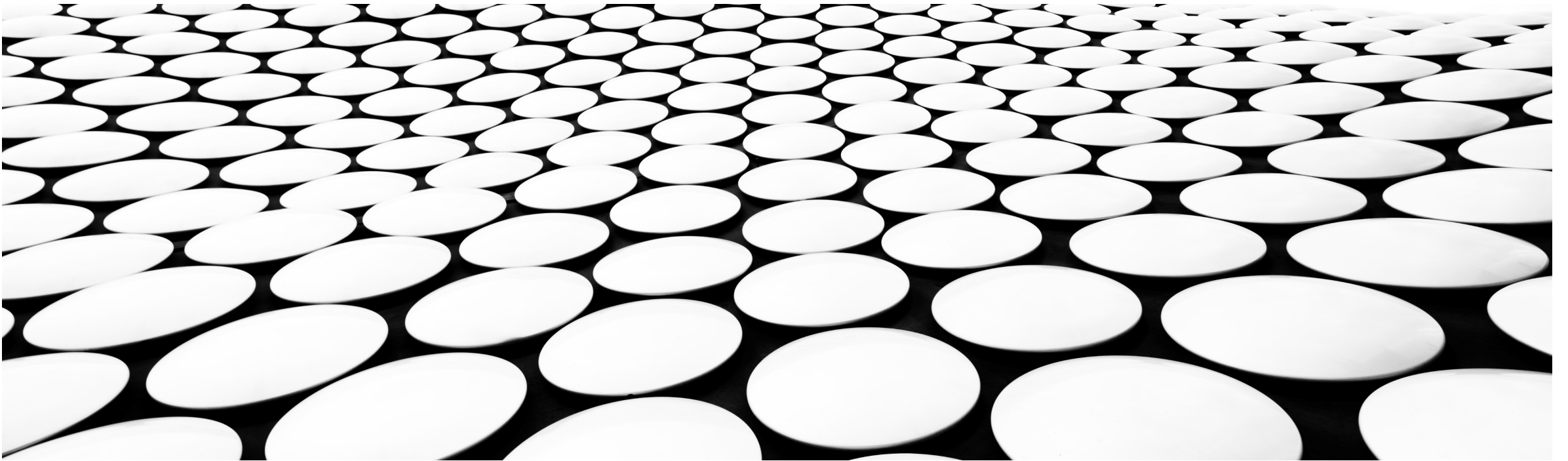
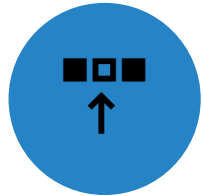

GE VENTILATOR FLUCTUATING DEMAND



AGENDA



Executive
Summary



Data Analysis



Value Stream
Map Findings



Current & Future
Challenges



Summary/Next
Steps

EXECUTIVE SUMMARY

Goal: Quantify and understand the affect of COVID-19 on the GE ventilator supply chain and production facilities.

- Evaluate current raw data
- Analyze current value stream map
- Research current ventilator market trends

Current data shows that ventilator demand will continue to be high and is projected to spike at any point in time.

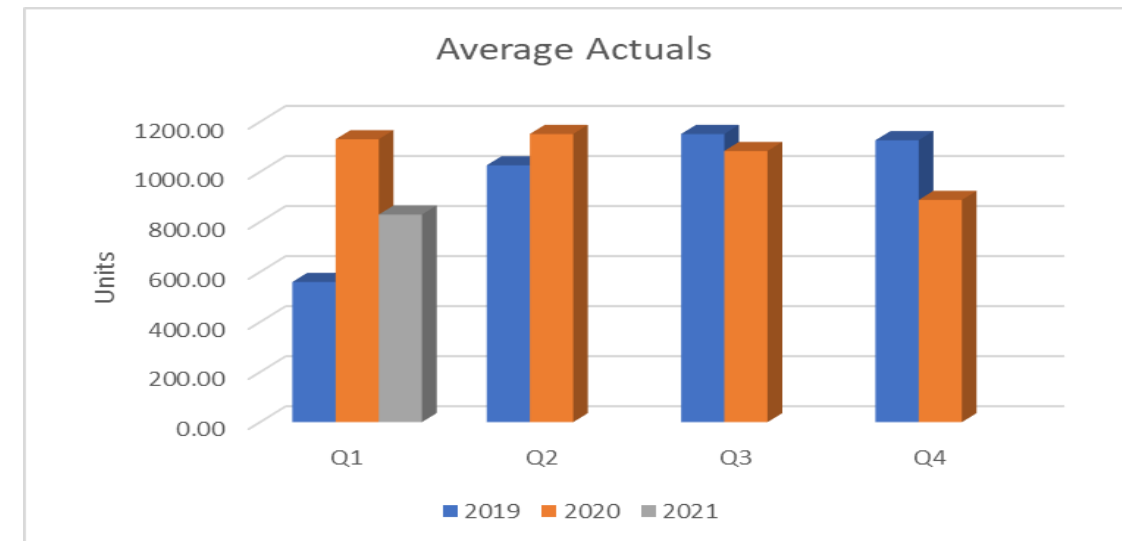
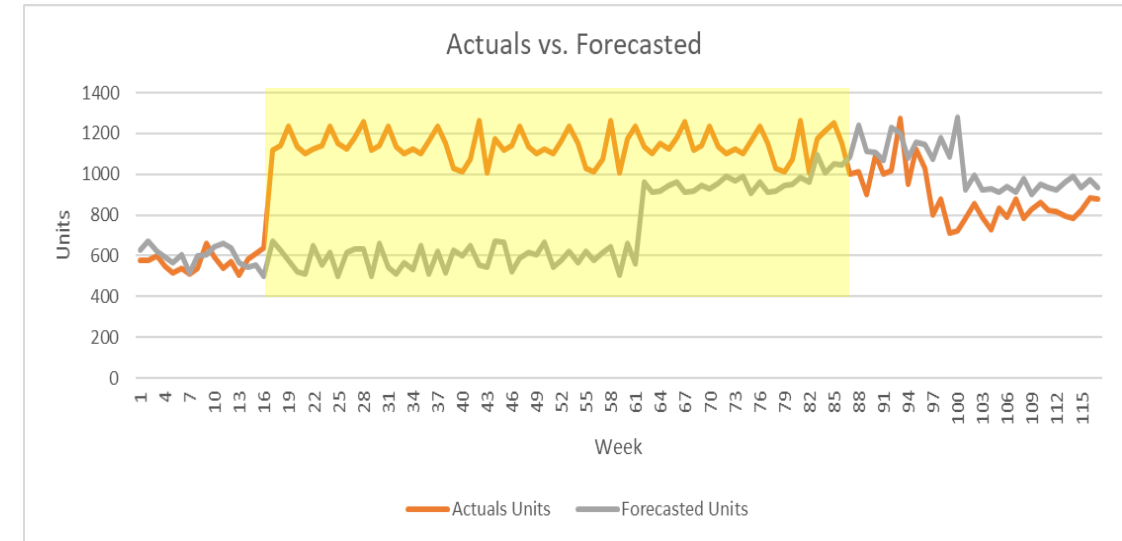
DATA ANALYSIS

High demand occurred Q2 of 2019, and has become volatile since

Forecasted figures were projected to stay flat and since then has been revised

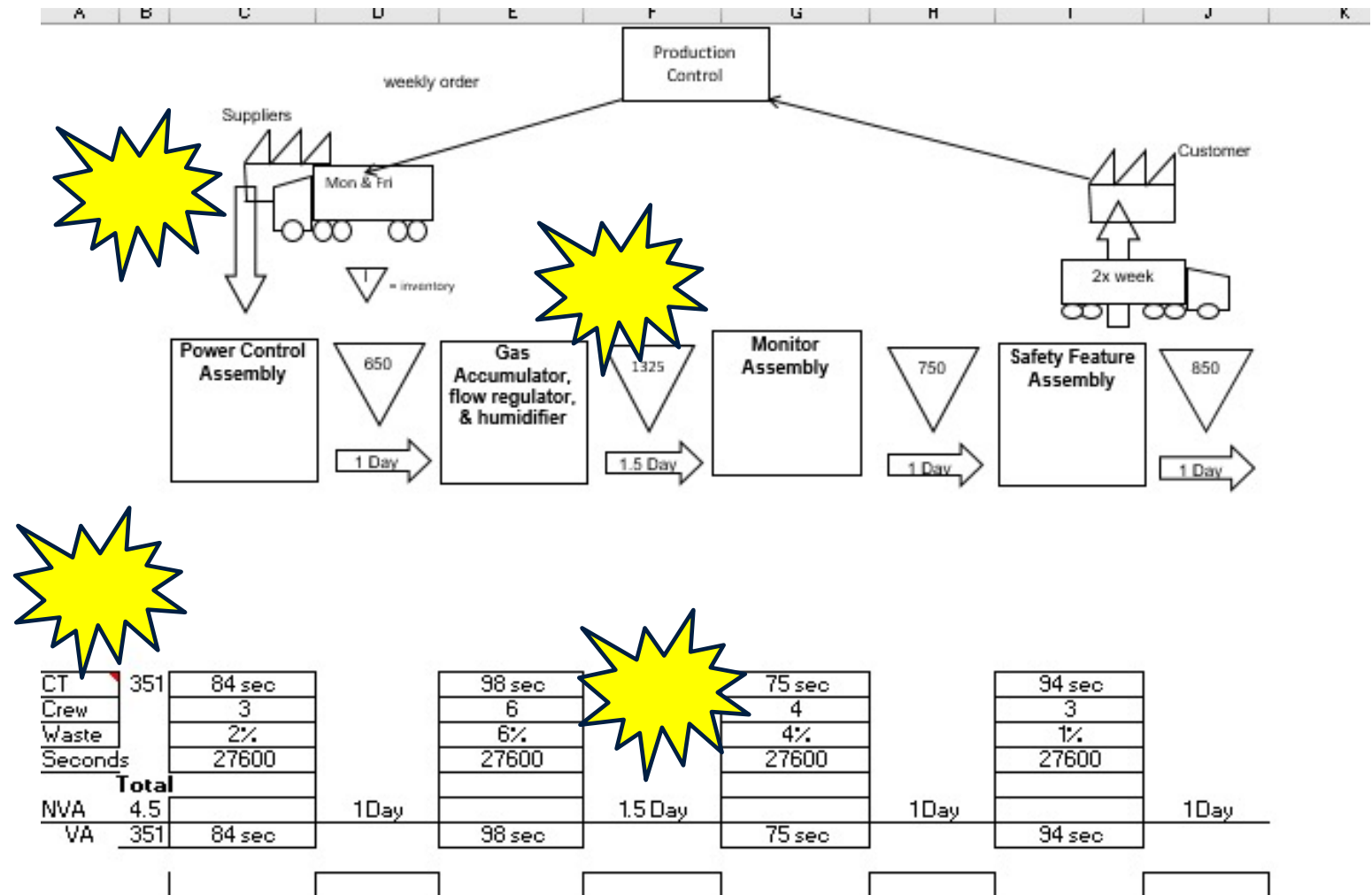
Highest demand is approximately 1200 ventilators

Lowest demand over time has been 500 ventilators



VALUE STREAM MAP FINDINGS

- High inventory between gas accumulator and monitor assembly
 - This process step has a high wastage rate
- Need to observe supplier drop off times; no visibility
- Gas accumulator has highest staffing number and most NVA



CURRENT & FUTURE CHALLENGES

People



- ☐ Analyze current staffing levels
- ☐ Is there an area of concern with low staffing levels and highly manual operations

Process



- ☐ Create transparency on supplier process and supply levels
- ☐ Optimize production and distribution
- ☐ Assess final customer demand

Technology



- ☐ Identify and secure logistics capacity
- ☐ Look for ways to automate processes

NEXT STEPS



Send out meeting presentation and notes



Prioritize areas of opportunities and assign action item to owners



Schedule next meeting to follow up



Agree on next step with cross functional team