

## IN-CLASS ASSIGNMENT

### From Linear Regression to Regularization

*BrewRight Coffee Co. — Store Performance Analysis*

<b>Duration:</b> 90 min	<b>Tool:</b> Python	<b>Total:</b>	<b>Dataset:</b> brewright_stores.csv
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Name: \_\_\_\_\_ Date: \_\_\_\_\_

## Business Context

You have been hired as a data analyst at BrewRight Coffee Co., a growing coffee chain with 150 store locations across the United States. The VP of Strategy has asked you to analyze what drives store-level monthly revenue so the company can make smarter decisions about new store locations, marketing budgets, and operations.

You have a dataset (brewright\_stores.csv) with 150 stores and the following columns:

Column	Description
monthly_revenue_K	Monthly revenue in \$K (TARGET variable)
marketing_spend_K	Local monthly marketing spend in \$K
store_sqft	Store size in square feet
avg_daily_foot_traffic	Average daily walk-in customers
num_employees	Number of employees at the store
neighborhood_median_income_K	Median household income of area (\$K)
drive_through	1 = has drive-through, 0 = no
competitor_count	Number of competing coffee shops within 1 mile
yelp_rating	Store's Yelp rating (2.5–5.0)
avg_latte_price	Average latte price at this store (\$)
parking_spots	Number of dedicated parking spots
num_menu_items	Total items on the menu
seating_capacity	Indoor seating capacity
wifi_speed_mbps	WiFi speed in Mbps
distance_to_nearest_atm_miles	Distance to nearest ATM (miles)
avg_barista_experience_months	Avg months of barista experience
loyalty_program	1 = store has active loyalty program, 0 = no

Your analysis will proceed in five phases — each building on the last.

## Part A: Simple Linear Regression (20 points)

*The marketing team believes that local marketing spend is the single biggest driver of revenue. Let's test this claim with a simple linear model.*

**Q1.** Load the dataset and create a scatter plot of monthly\_revenue\_K (y-axis) vs marketing\_spend\_K (x-axis). Does the relationship appear linear? Describe what you see.

[5 points]

```
import pandas as pd
import matplotlib.pyplot as plt
from sklearn.linear_model import LinearRegression

df = pd.read_csv('brewright_stores.csv')
# Your code here...
```

**Q2.** Fit a Simple Linear Regression: monthly\_revenue\_K ~ marketing\_spend\_K.

[8 points]

**(a)** Report the intercept and slope coefficient.

**(b)** Interpret the slope in business language: 'For every additional \$1,000 in marketing spend, revenue changes by...'

**(c)** Report the  $R^2$  value. What percentage of revenue variation does marketing spend alone explain?

**Q3.** If the VP proposes spending \$15K/month on marketing at a new store, what revenue does your simple model predict? Is this estimate reliable? Why or why not?

[7 points]

## Part B: Multiple Linear Regression (30 points)

*The VP now wants to know: 'Marketing can't be the only factor. What else matters?' Time to bring in more predictors.*

**Q4.** Fit a Multiple Linear Regression using these 5 features: marketing\_spend\_K, store\_sqft, avg\_daily\_foot\_traffic, num\_employees, competitor\_count.

[10 points]

```
features = ['marketing_spend_K', 'store_sqft', 'avg_daily_foot_traffic',
            'num_employees', 'competitor_count']
# Your code here...
```

**(a)** Report the  $R^2$  value. How much did it improve over the simple model?

**(b)** List each coefficient and its sign (+/-). Do the signs make business sense? Explain for at least two features.

**Q5.** Now fit an MLR with ALL 16 predictor columns (everything except store\_id and monthly\_revenue\_K).

[10 points]

**(a)** What is the  $R^2$  on the training data? Did adding more features improve it?

**(b)** Split the data 80/20 using train\_test\_split (random\_state=42). Report the  $R^2$  on the TEST set. Compare it to training  $R^2$ . What do you observe?

```
from sklearn.model_selection import train_test_split
# Your code here...
```

**Q6.** Look at the coefficients from Q5's full model. Do any look suspiciously large or have unexpected signs? What business concern does this raise?

[5 points]

**Q7.** Calculate the Variance Inflation Factor (VIF) for all 16 features. Which features have  $VIF > 5$ ? What does this mean in plain English?

[5 points]

```
from statsmodels.stats.outliers_influence import variance_inflation_factor
# Your code here...
```



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## Part C: Regularization — Ridge & Lasso (35 points)

*The full model has issues — possible overfitting and multicollinearity. Let's see if regularization can help.*

**Important: Standardize all features before applying regularization. Use StandardScaler.**

```
from sklearn.preprocessing import StandardScaler
from sklearn.linear_model import Ridge, Lasso, RidgeCV, LassoCV

scaler = StandardScaler()
X_train_scaled = scaler.fit_transform(X_train)
X_test_scaled = scaler.transform(X_test)
```

**Q8.** Fit a Ridge Regression using RidgeCV with alphas = [0.01, 0.1, 1, 10, 100, 1000]. Report:

[10 points]

(a) The best alpha chosen by cross-validation.

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(b) The test  $R^2$  score. How does it compare to the plain OLS test  $R^2$  from Q5b?

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(c) List all 16 coefficients. Did Ridge shrink any to near-zero? Did it set any to exactly zero?

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**Q9.** Fit a Lasso Regression using LassoCV. Report:

[10 points]

(a) The best alpha chosen by cross-validation.

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(b) The test  $R^2$  score.

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(c) Which features did Lasso eliminate (set coefficient to exactly zero)? List them.

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(d) Which features survived? Do these make intuitive business sense as revenue drivers?

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**Q10.** Create a comparison table or bar chart showing the coefficients from OLS, Ridge, and Lasso side by side. Briefly describe the key pattern you see.

[8 points]

```
# Your code here (pd.DataFrame or plt.barh)...
```

**Q11.** Complete this summary table:

[7 points]

Metric	OLS (all features)	Ridge	Lasso
Train $R^2$			
Test $R^2$			
# of non-zero coefficients			
Best alpha ( $\lambda$ )			

## Part D: Business Recommendation (15 points)

Now put on your MBA hat. The VP of Strategy is in the room.

**Q12.** Based on Lasso's results, what are the TOP 3 actionable recommendations you would give the VP for improving store revenue? Be specific — tie each recommendation to a coefficient.

[8 points]

**Q13.** The VP asks: 'Should we invest in faster WiFi and add a loyalty program at all stores?' Using your Lasso results, what is your data-driven answer?

[4 points]

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**Q14.** If you had to pick ONE model (OLS, Ridge, or Lasso) to deploy in production for predicting revenue at potential new store locations, which would you choose and why?

[3 points]

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## Part E: What-If Scenarios (30 points)

*The VP loved your analysis. Now the leadership team has follow-up questions. Each scenario below describes a real business situation — use your models and your judgment to reason through them.*

### SCENARIO: The Penalty Dial

*Your colleague says: 'Why bother choosing lambda with cross-validation? Just set it to something really large like 1,000,000 to fully regularize, or really small like 0.00001 to barely regularize.'*

**Q15.** What happens to your model's coefficients and predictions in each of these extreme cases? Test it with code.

[6 points]

**(a)** Fit a Lasso with  $\alpha = 0.00001$ . How many features survive? What does the test  $R^2$  look like? What model is this essentially equivalent to?

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**(b)** Fit a Lasso with  $\alpha = 1000$ . How many features survive? What does the test  $R^2$  look like? What has this model effectively become?

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**(c)** In one sentence, explain why cross-validation finds the 'sweet spot' between these two extremes.

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### SCENARIO: Expansion to College Towns

*BrewRight is planning to expand into 20 college towns. These locations are very different from the current store mix: foot traffic is extremely high (800–1200/day), median income is low (\$25K–\$35K), and nearly all stores would be small (900–1100 sqft) with no drive-through. The VP asks: 'Can we just use our model to predict revenue for these new stores?'*

**Q16.** Identify at least two specific reasons why your current model might give unreliable predictions for these college-town stores. Hint: look at the ranges in your training data.

[5 points]



**Q17.** If you were forced to give a prediction anyway, would you have more confidence in a confidence interval or a prediction interval for these stores? Which one is more appropriate here and why?

[3 points]

### SCENARIO: The Interaction Effect

*A regional manager argues: 'Marketing spend works differently depending on whether a store has a drive-through. \$10K in marketing at a drive-through store has way more impact than at a sit-down-only store.' In other words, she believes there is an interaction effect between marketing\_spend\_K and drive\_through.*

**Q18.** Create a new feature:  $\text{interaction\_mkt\_dt} = \text{marketing\_spend\_K} \times \text{drive\_through}$ . Add it to your feature set and refit the Lasso model.

[5 points]

```
# Your code here...
```

**(a)** Does Lasso keep or eliminate this interaction term?

**(b)** Did the test  $R^2$  improve? What does this tell you about the regional manager's theory?

### SCENARIO: The Unstable Selection

*Your colleague re-runs the exact same Lasso model but with a different random\_state in train\_test\_split (try random\_state=99 instead of 42). She notices that some features that were zeroed out before are now non-zero, and vice versa.*

**Q19.** Re-run your Lasso pipeline with  $\text{random\_state}=99$ . Compare which features are kept vs. dropped to your original run ( $\text{random\_state}=42$ ).

[5 points]

```
# Your code here...
```

**(a)** Which features 'flip' (kept in one run, dropped in the other)?

**(b)** Look at the VIF results from Q7. Is there a connection between the features that flip and their VIF values? Explain.

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(c) If feature selection stability is critical for a business decision, would you recommend Lasso, Ridge, or Elastic Net? Why?

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**SCENARIO: The Budget Cut**

*The CFO announces a cost-cutting initiative: BrewRight can only afford to collect and maintain data on 5 features going forward (instead of 16). You need to choose which 5 to keep.*

**Q20.** Using insights from your Lasso model, which 5 features would you recommend keeping? Justify each choice with both its coefficient magnitude and its business relevance. Then refit an OLS model with only those 5 features and report the test  $R^2$ .

[6 points]

```
# Your code here...
```

(a) Your 5 chosen features and justification:

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(b) Test  $R^2$  with only these 5 features: \_\_\_\_\_

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(c) How much test  $R^2$  did you lose compared to the full Lasso model? Is the tradeoff worth it from a business perspective?

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**SCENARIO: What If We Had More Data?**

*The VP of Analytics says: 'We're about to onboard 300 more franchise stores into our data system. Once we have 450 stores instead of 150, how will that change things?'*

**Q21.** Without running any code, reason through the following:

[5 points]

(a) Would you expect the gap between OLS training  $R^2$  and test  $R^2$  to increase, decrease, or stay the same? Why?

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**(b)** Would Lasso likely eliminate more features, fewer features, or roughly the same number? Why?

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**(c)** Would the confidence intervals for the mean response get wider or narrower? What about prediction intervals?

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— End of Assignment —