

Lecture 4

Overview of DevOps, DataOps and MLOps

BT4301 – Business Analytics Solutions Development and Deployment
AY 2023/24 Semester 2

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Consultation: Wednesday, 9:30 pm to 10:30 pm. Additional consultations by appointment are welcome.



Learning Objectives

- ▶ At the end of this lecture, you should understand:
 - ▶ Overview of software engineering process.
 - ▶ DevOps
 - ▶ Implementation and toolchain for DevOps
 - ▶ Overview of analytics process.
 - ▶ DataOps
 - ▶ MLOps



Readings

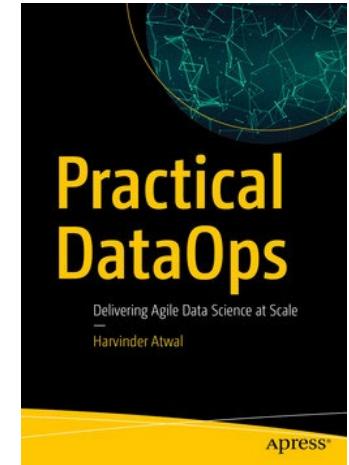
- ▶ Reference Book 4:

Practical DataOps – Delivering Agile Data Science at Scale

Authors: Harvinder Atwal

1st Edition (2019), Apress

<https://linc.nus.edu.sg/record=b4034242>





Readings (cont.)

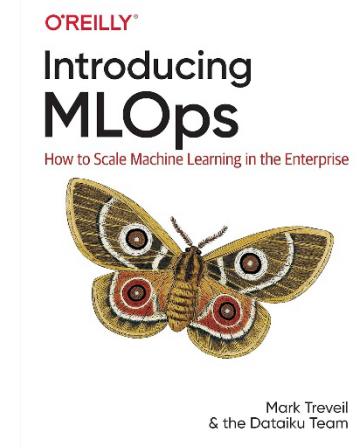
▶ Reference Book 5:

Introducing MLOps

Authors: Mark Treveil and The Dataiku Team

1st Edition (2020), O'Reilly Media

[NLB Link](#)





Readings (cont.)

- ▶ Required readings:
 - ▶ Nil
- ▶ Suggested readings:
 - ▶ Reference Book 4 – Chapter 1 and 2
 - ▶ Reference Book 5 – Chapter 1

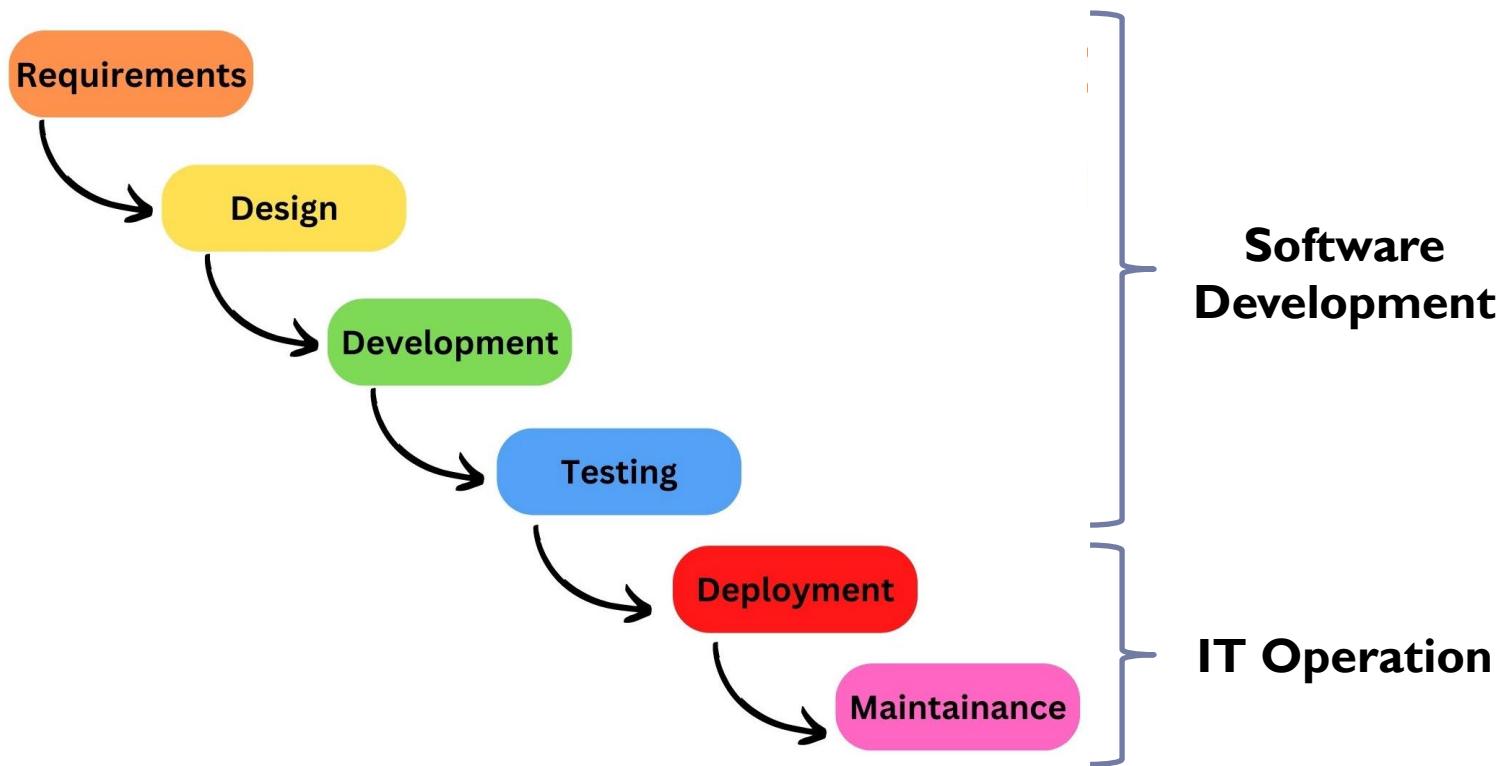
Software Engineering

- ▶ **What is software engineering?**
 - ▶ Refers to the process of developing and maintaining large and high-quality software system within constraints.
 - ▶ Typical constraints include time, manpower and budget.
- ▶ Emphasizes the adoption of engineering techniques in the software development process:
 - ▶ Techniques include definition, implementation, assessment, measurement, management, change and improvement of the software life cycle process itself.
 - ▶ **Software configuration management** features prominently.



Software Engineering? (cont.)

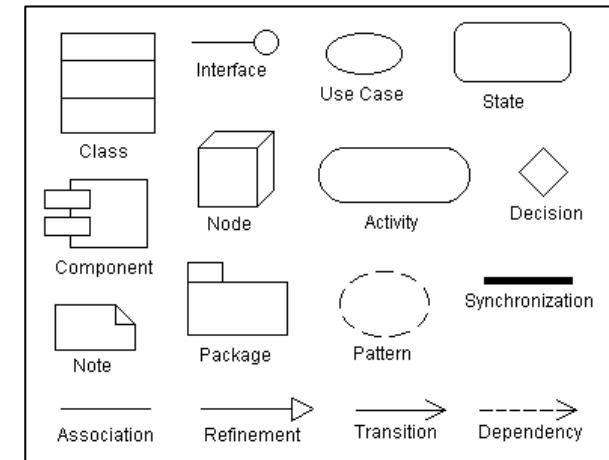
- ▶ Characteristics of software engineering:
 - ▶ Software life cycle process essentially resembles the waterfall model:



Software Engineering? (cont.)

- ▶ Software testing is done towards the end of the main development process.
- ▶ Clear segregation between software development and IT operation.
- ▶ Often, the development team and maintenance team are different and lack coordination.
- ▶ Requirement analysis and design stages emphasize the adoption of formal documentation:
 - ▶ E.g., Unified Modelling Language (UML).

Artifact	Usage
Use Case Diagram	Analysis of usage requirement.
Usage Scenario	Exploration of system usage.
Activity Diagram	Analysis or design of business process.
Class Diagram	Conceptual and logical data modeling and depicting other functional classes (e.g., components or session beans).
Sequence Diagram	Modeling the logic of a use case.



Software Engineering? (cont.)

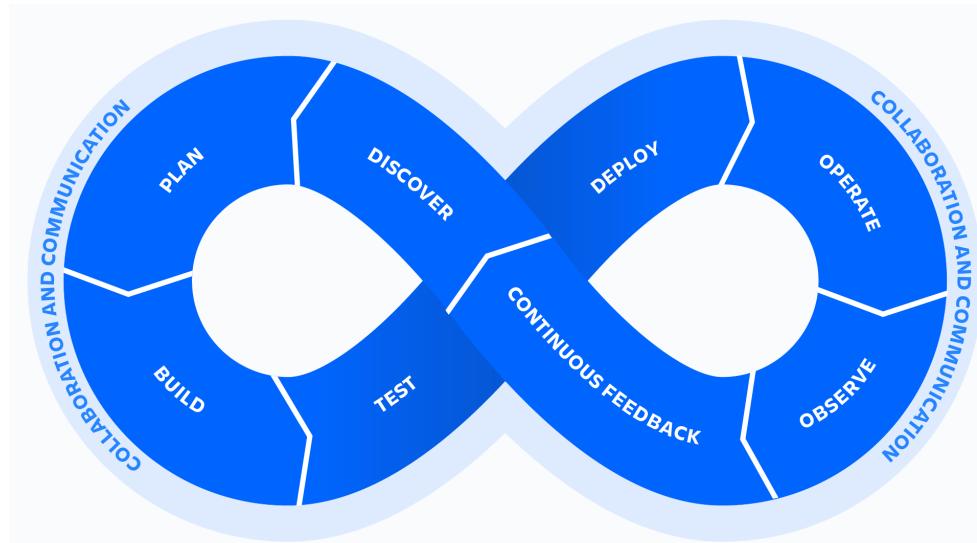
- ▶ Problems with traditional software engineering:
 - ▶ Project centric approach with a finite duration.
 - ▶ Development team hands over to operation/maintenance team:
 - ▶ 20% to 40% of development efforts is spent on initial development.
 - ▶ 60% to 80% of development efforts is spent on subsequent maintenance.
 - ▶ What could go wrong when developers who wrote code worked apart from operations who deployed and supported the code?



DevOps

▶ What is **DevOps**?

- ▶ A methodology consisting of a set of cultural philosophies, practices and tools.
- ▶ Integrates and automates software development (**Dev**) and IT Operations (**Ops**).
- ▶ Improve software development life cycle.



DevOps? (cont.)

- ▶ Objectives of DevOps:
 - ▶ Increases an organization's ability to deliver applications and services.
 - ▶ Evolves and improves products at a faster pace.
 - ▶ Better serve customers and compete more effectively in the market.

DevOps Cultural Philosophies

- ▶ Adoption of DevOps requires a change in **culture and mindset**.
- ▶ DevOps emphasizes:
 - ▶ Removing barriers between the development team and operations team.
 - ▶ In certain organisations, there is no distinction between development and operations, i.e., engineers take on both roles.
- ▶ Development and operation teams work together closely:
 - ▶ Optimise the productivity of developers and the reliability of operations.
 - ▶ Communicate frequently, increase efficiencies, and improve the quality of services provided to customers.
^{similar to Agile.}



DevOps Cultural Philosophies (cont.)

- ▶ Take full ownership for their services:
 - ▶ Think about the needs of end customer.
 - ▶ How can both teams contribute to solving those needs.
- ▶ Beyond development and operations:
 - ▶ Quality assurance and security teams may also be involved and become tightly integrated.
 - ▶ In organisations adoption DevOps, all teams view the entire development and infrastructure life cycle as part of their responsibilities.



DevOps Practices

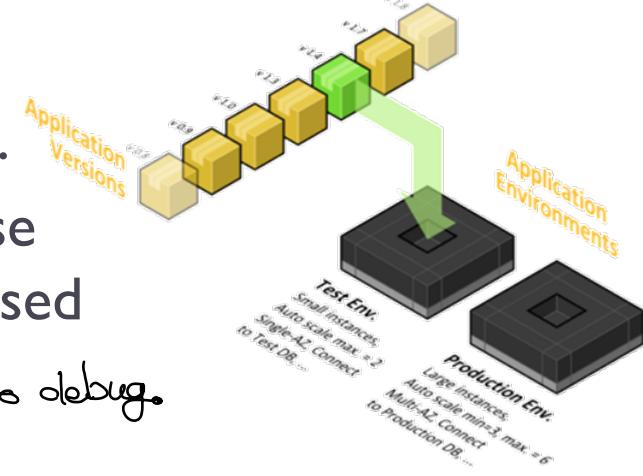
▶ DevOps practices:

- ▶ Help organisations innovate faster through automating and streamlining the software development and infrastructure management processes.
- ▶ Accomplished with proper tooling.

▶ Perform very frequent but small updates:

- ▶ Incremental updates versus occasional updates in traditional software development.
- ▶ Reduce the risk of each deployment cycle.
- ▶ Help teams address bugs faster due to ease of identifying the last deployment that caused the error.

If you only change small amounts of code, it is easier to debug.

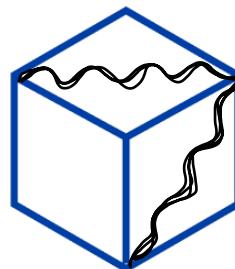


DevOps Practices (cont.)

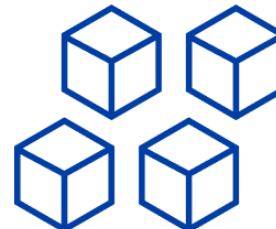
▶ **Microservices architecture:**

- ▶ Improves the flexibility of applications and enable quicker innovation.
- ▶ Decouples large, complex systems into simple, independent projects:
 - ▶ Applications are broken into many individual components (services).
 - ▶ Each service is scoped to a single purpose or function.
 - ▶ A service operates independently of its peer services and the application as a whole.

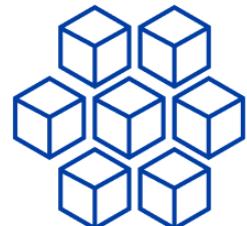
Microservices are decoupled
so they can operate
separately.
There is no such thing as
decoupling.



MONOLITHIC
Single unit



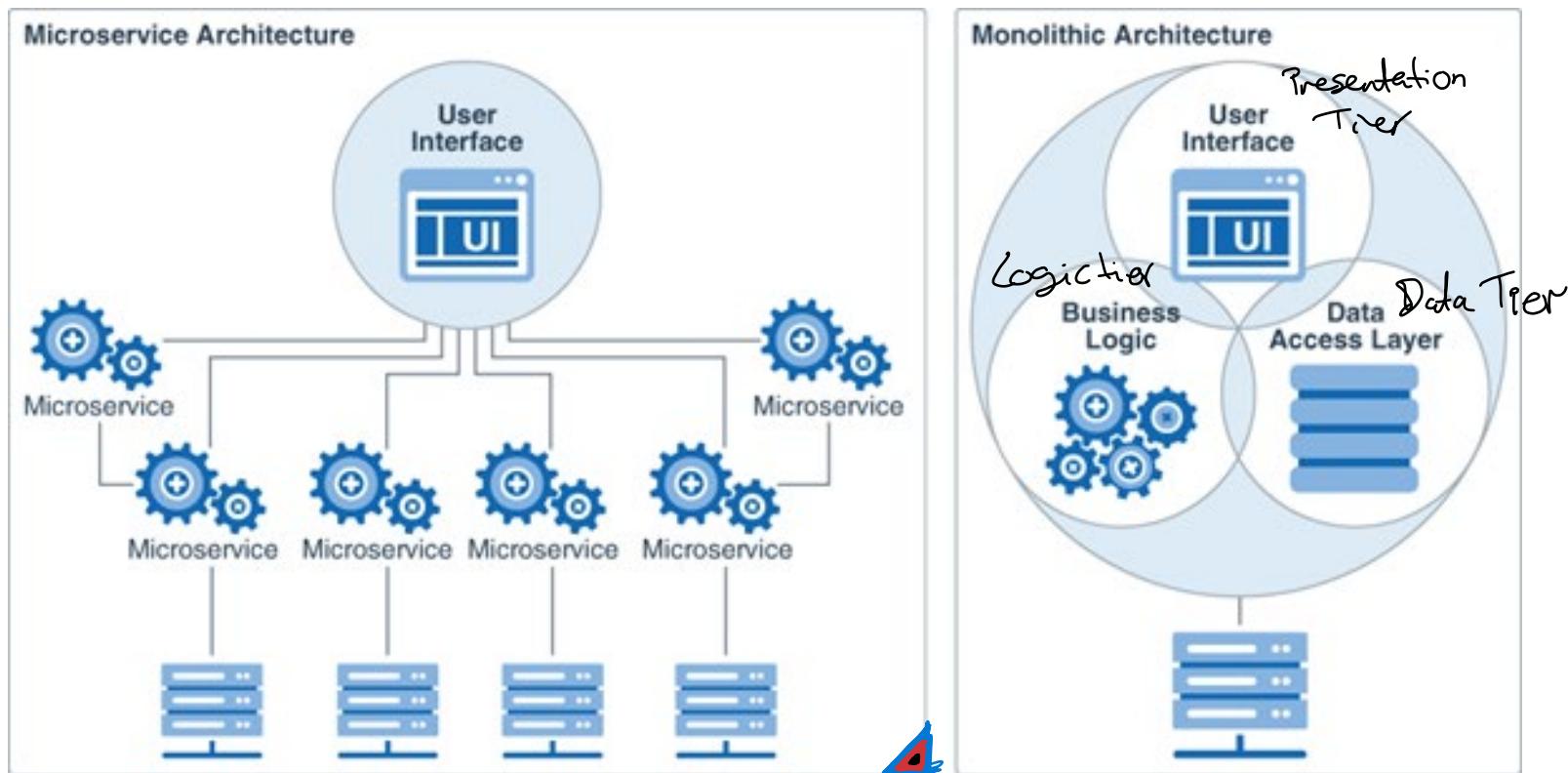
SOA
Coarse-grained



MICROSERVICES
Fine-grained

DevOps Practices (cont.)

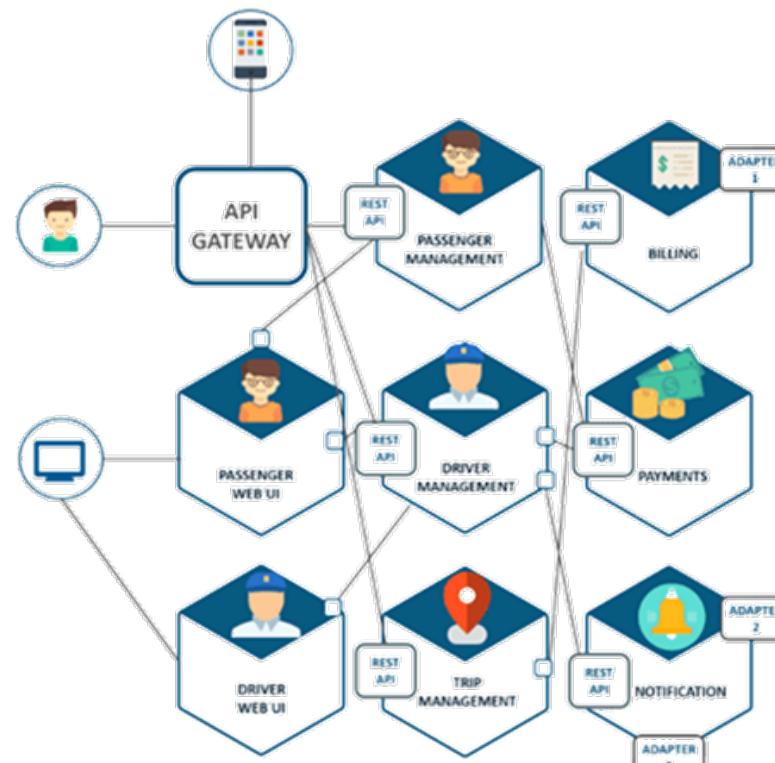
- ▶ Reduces the coordination overhead of updating applications:
 - ▶ Each service is paired with a small, agile team.
 - ▶ The team takes ownership of each service.



DevOps Practices (cont.)

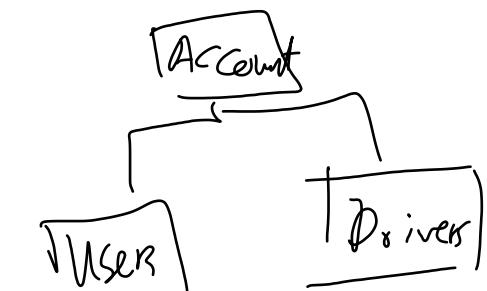
- ▶ Example – High-level overview of Uber's microservices architecture:

there is no
discoordination of
data, because
each entity class
is inside only
one microservice.



What if a person is
a driver and a user
at the same time?

You can create a
class:

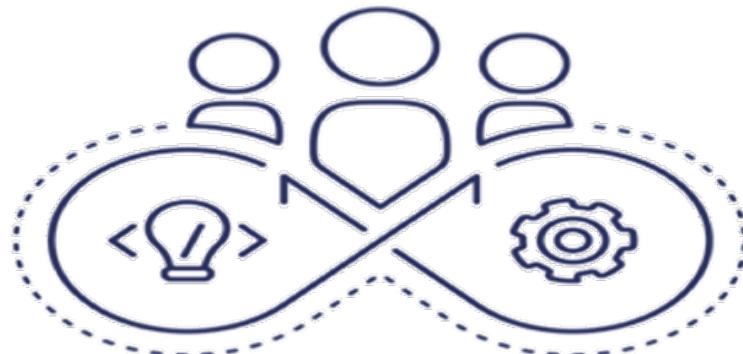


Is it that every micro
service only handles an
entity class?

- ▶ What are the implications of microservices architecture on analytics?
 - ▶ The entity classes are very close to each other in a micro-service. But can be several.

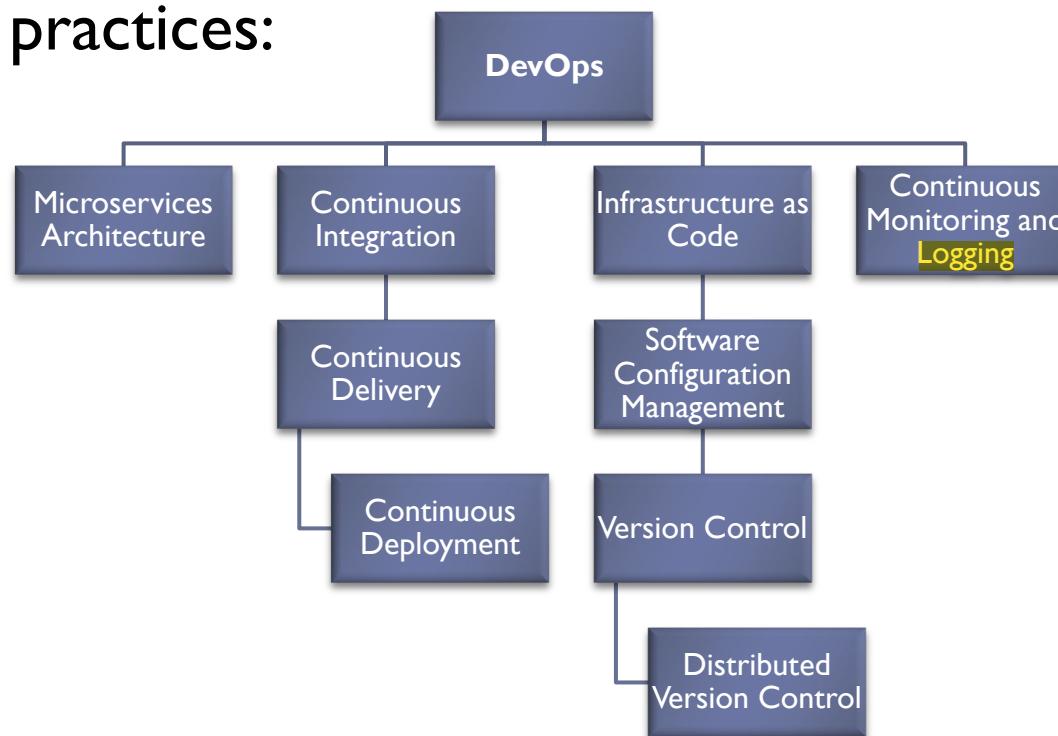
DevOps Practices (cont.)

- ▶ Combination of increased release frequency and microservices architecture presents its own challenges:
 - ▶ Leads to significantly more deployments.
 - ▶ Requires other complementary DevOps practices:
 - ▶ E.g., continuous integration and continuous delivery.
 - ▶ Empower organisations to deliver rapidly in a safe and reliable manner.
 - ▶ Includes infrastructure automation practices:
 - ▶ E.g., infrastructure as code and configuration management.
 - ▶ Keeps computing resources elastic and responsive to frequent changes.



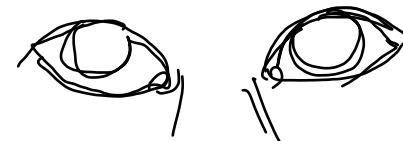
DevOps Practices (cont.)

- ▶ Necessitates measurement practices:
 - ▶ E.g., monitoring and logging to track performance of applications and infrastructure.
 - ▶ React quickly to problems.
- ▶ DevOps practices:



Continuous Integration

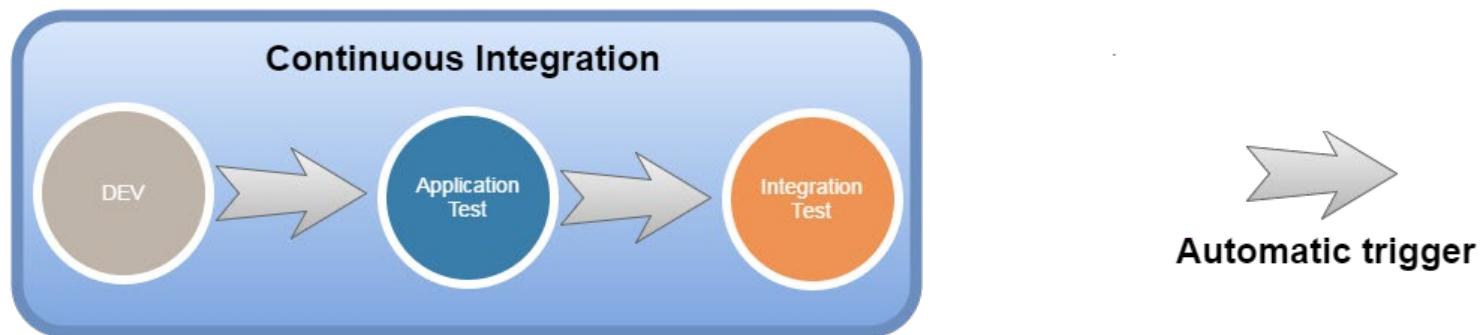
- ▶ **What is Continuous Integration (CI)?**
 - ▶ Developers regularly merge their code changes into a central repository.
 - ▶ The changes are validated by creating an automated build and running automated tests against the build.
- ▶ **Objectives of CI:**
 - ▶ Reduce the time it takes to validate and release new software updates.
 - ▶ Find and address bugs quicker thus improving software quality:
 - ▶ In the past, developers work in isolation for extended period of time.
 - ▶ Changes are merged after work is completed.
 - ▶ Complicates code merging and bugs tend to accumulate and snowball.



Continuous Integration (cont.)

▶ How does CI work?

- ▶ Developers frequently commit to a shared repository using a version control system such as Git.
- ▶ Prior to each commit, developers may run local unit tests as an extra verification layer before integrating.
- ▶ A continuous integration service automatically builds and runs unit tests on the new code changes.



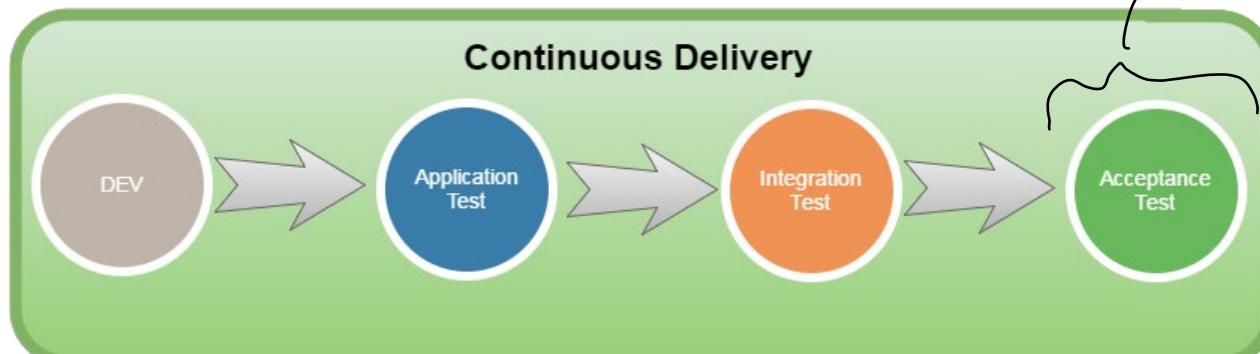
CD is an extension of CI.

Continuous Delivery

- ▶ **What is Continuous Delivery (CD)?**
 - ▶ Code changes are automatically built, tested, and prepared for a release to production. ↗ Same to CI
 - ▶ Extension of CI by deploying all code changes to a testing environment and/or a production environment after the build stage.
 - ▶ If CD is implemented properly, developers will always have a deployment-ready build artifact that has passed through a standardized test process.
- ▶ **Objectives of CD:**
 - ▶ Automate testing beyond just unit tests.
 - ▶ Verify application updates across multiple dimensions before deploying to customers

Continuous Delivery (cont.)

- ▶ E.g., integration testing, UI testing, load testing, API reliability
testing.
si la página aguanta *You test it in Postman.*
- ▶ Thoroughly validate updates and pre-emptively discover issues.
- ▶ How does CD work?
- ▶ Extension of CI.



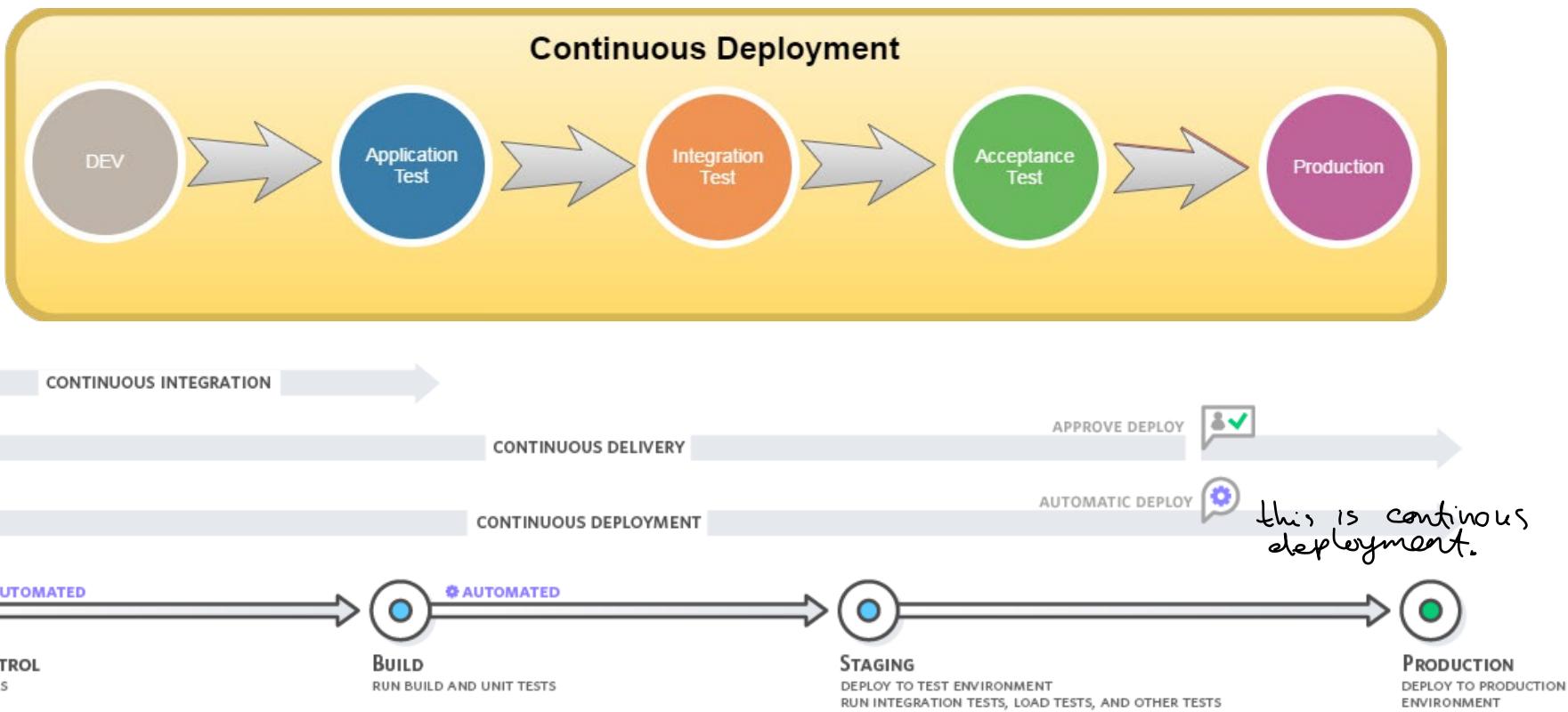
Now CD normally refers to continuous Deployment.

Continuous Deployment

- ▶ What is **Continuous Deployment**?
 - ▶ Extension of CD.
 - ▶ With CD, every code change is built, tested, and then pushed to a non-production testing or staging environment.
 - ▶ There can be multiple, parallel test stages before a production deployment.
- ▶ Difference between Continuous Delivery and Continuous Deployment:
 - ▶ In CD, there is a manual approval to update to production.
 - ▶ With Continuous Deployment, production happens automatically without explicit approval, i.e., no human intervention is required.
If carries higher risk, because no human looks at it.

Continuous Deployment (cont.)

- ▶ How does Continuous Deployment work?
 - ▶ In general, only a failed test will prevent a new change from being deployed to production.





Continuous Deployment (cont.)

- ▶ What are the implications of CI/CD on analytics?
 - ▶ Is CI/CD applicable to analytics?

Infrastructure as Code

▶ What is **Infrastructure as Code**?

- ▶ Infrastructure is provisioned and managed using code and software development techniques.
- ▶ E.g., version control and CI.
- ▶ APIs from cloud computing service provider enables developers and administrators to interact with infrastructure programmatically, and at scale.

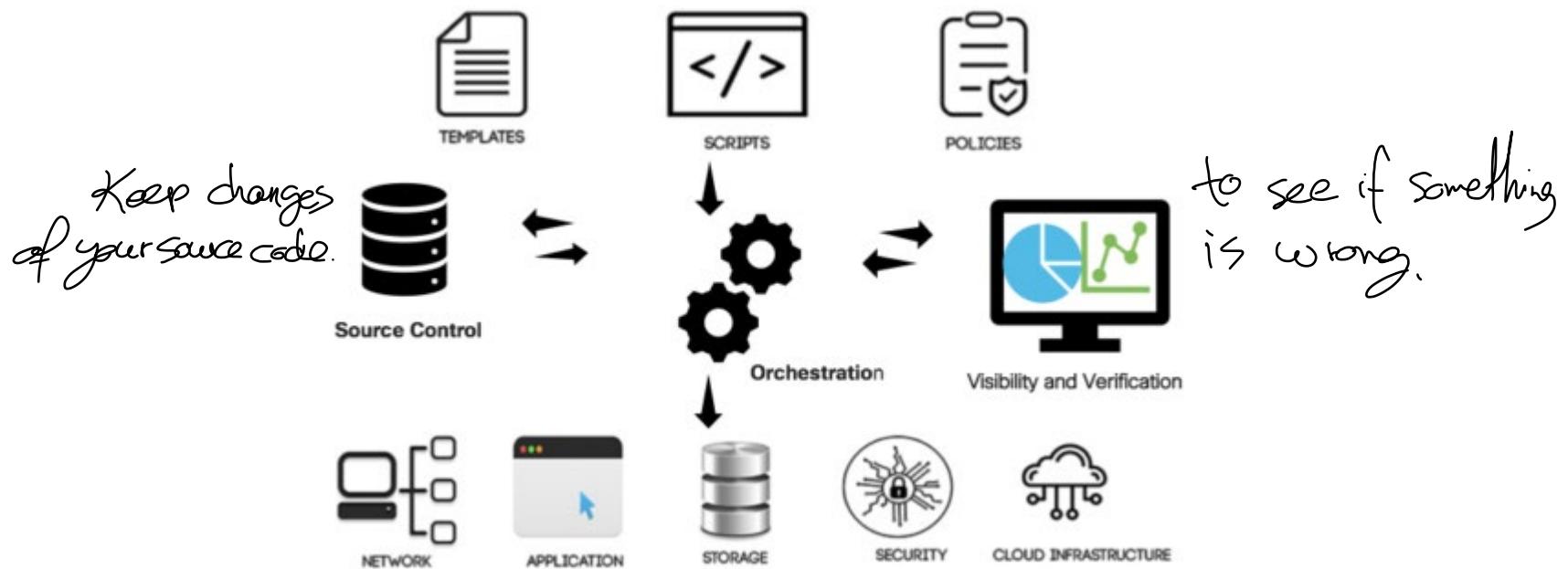
▶ Objectives of Infrastructure as Code:

- ▶ Negate the need to set up and configure resources manually.
- ▶ Treat infrastructure in a manner similar to application code.



Infrastructure as Code (cont.)

- ▶ Infrastructure and servers can be quickly deployed using standardized patterns and maintained.
- ▶ How does Infrastructure as Code work?
 - ▶ Closely coupled to the infrastructure.



Software Configuration Management

- ▶ What is **Software configuration management (SCM)**?
 - ▶ A key element of Infrastructure as Code.
 - ▶ The task of tracking and controlling changes in the software:
 - ▶ SCM is part of the bigger software engineering process.
 - ▶ It is also part of a larger cross-disciplinary field of configuration management.
- ▶ A key components of SCM is **version control**:
 - ▶ Version control entails the management of changes to source code.
 - ▶ Modern software development typically involves a team of developers.

Software Configuration Management (cont.)

- ▶ Different members create and change different files that require integration thus necessitating version control.
 - ▶ Different members may also change the same files.
- ▶ Other important components of SCM:
- ▶ **Build management** – Managing the process and tools used for building the software from the source code:
 - ▶ Maven is a build automation tool for Java.
 - ▶ A Maven repository holds build artifacts and dependencies of varying types (e.g., library JARs).
 - ▶ **Environment management** – Managing the software and hardware that host the software.



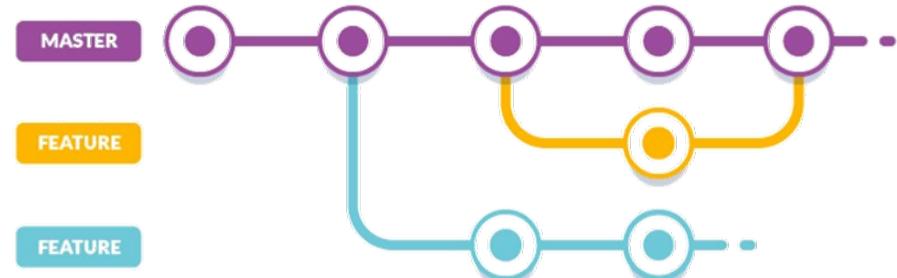
Version Control

▶ What is **Version control?**

- ▶ Systematic approach of recording changes to a file or set of files over time.
- ▶ Recall specific versions of the files at a later juncture.
- ▶ Can be applied to nearly any type of file.
- ▶ Primarily interested in software source code files.

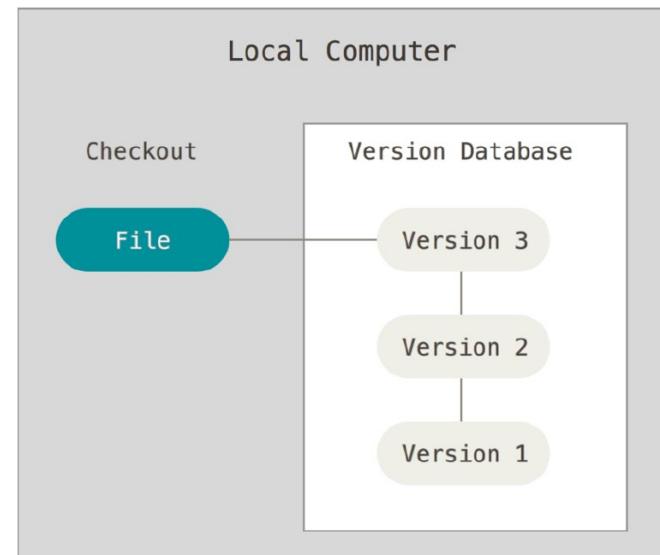
▶ **Version Control System (VCS) enables you to:**

- ▶ Revert selected files back to a previous state.
- ▶ Revert the entire project back to a previous state.



Version Control (cont.)

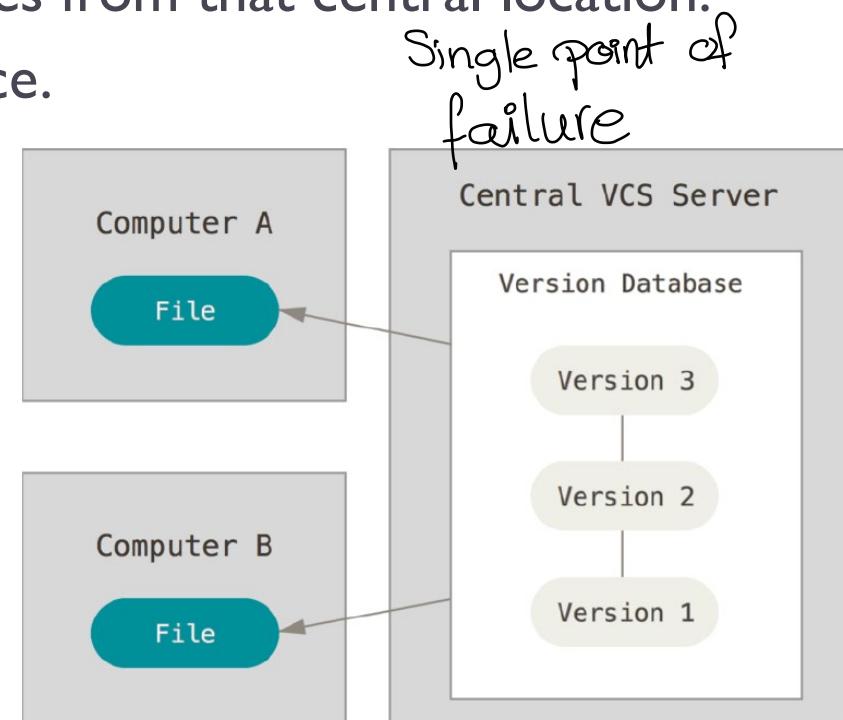
- ▶ Compares changes over time:
 - ▶ See who last modified something that might be causing a problem.
 - ▶ See who introduced an issue and when.
 - ▶ Much more.
- ▶ **Local VCS:** ↗ no collaboration!
- ▶ Consists of a simple database that kept all the changes to files under revision control.
- ▶ E.g., RCS (Revision Control System).
- ▶ A local VCS does not allow collaboration with developers on other systems.



Version Control (cont.)

▶ **Centralised VCS:**

- ▶ Overcomes the problem associated with local VCS.
- ▶ Consists of a single server that contains all the versioned files.
- ▶ Multiple clients can check out files from that central location.
- ▶ E.g., CVS, Subversion and Perforce.
- ▶ Problems:
 - ▶ Single point of failure.
 - ▶ Corruption of central database.

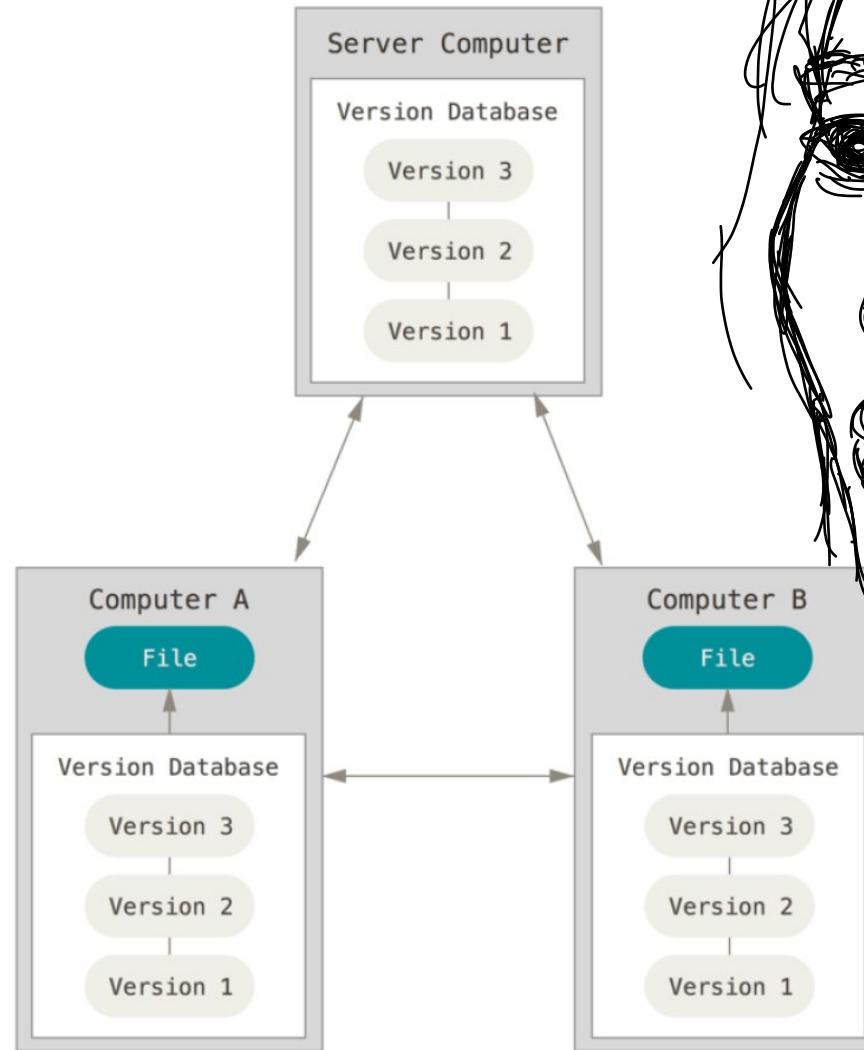


Version Control (cont.)

▶ **Distributed VCS:**

- ▶ Clients check out the latest snapshot of the files together with a full mirror of the repository.
- ▶ The mirror or local repository includes the full history of the main remote repository.
- ▶ E.g., Git and Mercurial.
- ▶ Advantages:
 - ▶ Mitigates the single point of failure problem with centralised VCS.
 - ▶ Can work with multiple remote repositories.
 - ▶ Enables continuous development even if server is uncontactable.
 - ▶ Enables collaboration with different groups of people in different ways simultaneously within the same project.

Version Control (cont.)



Continuous Monitoring and Logging

- ▶ **What is continuous monitoring and logging?**
 - ▶ Monitoring metrics and logs of application and infrastructure.
 - ▶ Assess how performance impacts the experience of product's end user.
- ▶ **Objectives of continuous monitoring and logging:**
 - ▶ Understand how changes or updates impact users.
 - ▶ Identify root causes of problems or unexpected changes.
 - ▶ Active monitoring is increasingly important as services must be available 24/7 and update frequency increases.



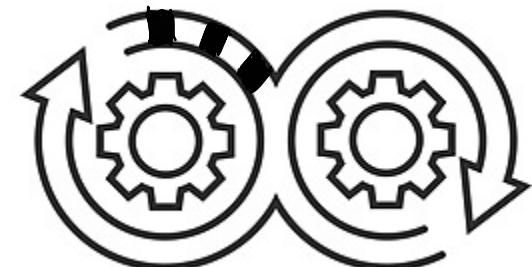


Continuous Monitoring and Logging (cont.)

- ▶ How does continuous monitoring and logging work?
 - ▶ Also closely coupled to the infrastructure.
 - ▶ Increasingly use of cloud-based tools.
- ▶ What sort of problems/issues pertinent to analytics might be identified through monitoring and logging?

DevOps Toolchain

- ▶ The DevOps methodology relies on effective tooling.
- ▶ What is **DevOps toolchain**?
 - ▶ Tools and technology that enable development and operations teams to collaborate across the entire software life cycle.
- ▶ Objectives of DevOps toolchain:
 - ▶ Automates manual tasks, manages complex environments at scale, and allows engineers to control the high velocity development process.
 - ▶ Help teams rapidly and reliably deploy and innovate for their customers.



DevOps Toolchain (cont.)

▶ Major categories of DevOps tools:

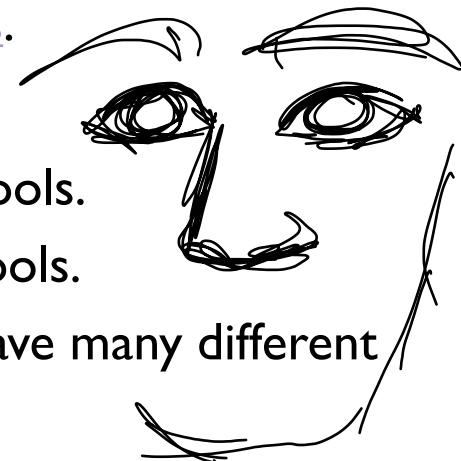
Category	Description	Examples
Project management tools	Enable teams to build a backlog of user stories that form coding projects, break them down into smaller tasks and track the tasks through to completion.	GitHub Issues and Jira.
Collaborative source code repositories	Version-controlled coding environments that let multiple developers work on the same code base. Code repositories should integrate with CI/CD, testing and other tools.	GitHub, GitLab and Bitbucket <i>we will do next week?</i>
CI/CD pipelines	Automate code checkout, building, testing and deployment.	Jenkins, CircleCI and Argo CD
Test automation frameworks	Software tools, libraries and best practices for automating unit, contract, functional, performance, usability, penetration and security tests.	Language specific tools and Selenium. <i>Python → PyTest.</i>

DevOps Toolchain (cont.)

Category	Description	Examples
Configuration management (infrastructure as code)	Enable DevOps engineers to configure and provision fully versioned and fully documented infrastructure by executing a script.	Ansible, Chef, Puppet and Kubernetes (for containerised applications)
Monitoring tools	Identify and resolve system issues; gather and analyze data in real time to reveal how code changes impact application performance.	Datadog, Nagios, Prometheus and Splunk
Continuous feedback tools	Gather feedback from users, either through heatmapting (recording users' actions on screen), surveys, or self-service issue ticketing.	HotJar, Microsoft Clarity, TestFlight

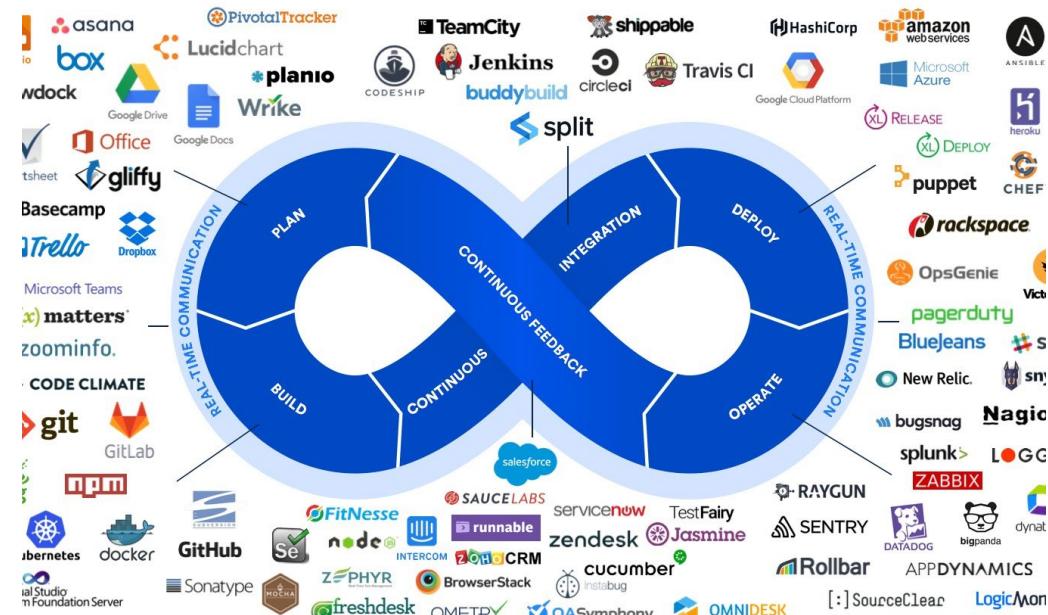
DevOps Toolchain (cont.)

- ▶ Options for building DevOps toolchain:
 - ▶ All-in-one toolchain:
 - ▶ Provides a complete solution that may not integrate with other third-party tools.
 - ▶ Advantages – Useful for newcomers or quick start.
 - ▶ Disadvantages – Most established teams already have a set of tools they use and prefer, which may not integrate with a complete solution.
 - ▶ Mostly cloud-based, e.g., [AWS DevOps services](#).
 - ▶ Customisable toolchain:
 - ▶ Customised for a team's needs with different tools.
 - ▶ Advantages – Allows teams to retain existing tools.
 - ▶ Disadvantages – One development stack can have many different customizable toolchain.



DevOps Toolchain (cont.)

- ▶ Example of automated testing:
 - Just for Python – unittest, Pytest, PyUnit
- ▶ A more complete example of customisable toolchain:
 - Jira for planning and workflow tracking.
 - Kubernetes to provision individual development environments.
 - Github for collaborative coding.
 - Jenkins for CI/CD.



DevOps Toolchain (cont.)

- ▶ A high-level overview to summarise the key toolchain elements:
- ▶ DevOps relies on version control as the basis for tracking and integrating changes.

Version Control Server

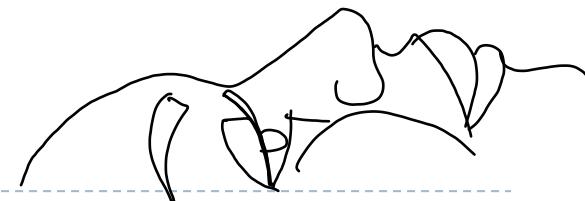
- Source code repo
- Always updated and integrated

Automation Server

- Build from repo
- Run tests
- Deploy to application server

Application Server

- Deploy from automation server
- Always updated with latest releases and new changes.



Relationship between Agile and DevOps

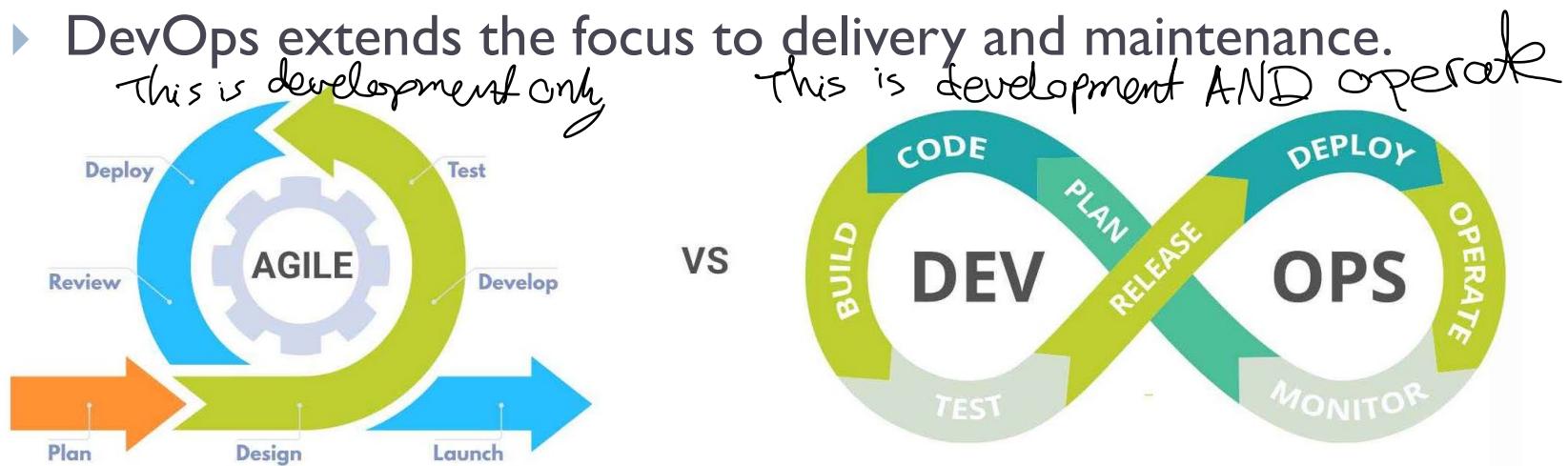
- ▶ Quick recap of **agile** methodologies:
 - ▶ Agile emphasizes continuous cycles of incremental and iterative development process.
 - ▶ Address the shortfalls of the waterfall model.
 - ▶ Agile methodologies such as Scrum and Extreme Programming cover both managerial and technical issues of development.
- ▶ **DevOps** methodology:
 - ▶ Enables teams to build, test and release software faster and more reliably by incorporating agile principles and practices.
 - ▶ Emphasizes integration between development and operation.



Relationship between Agile and DevOps (cont.)

► Agile and DevOps are synergistic:

- Agile centers the flow of software from ideation to code completion.
- DevOps extends the focus to delivery and maintenance.

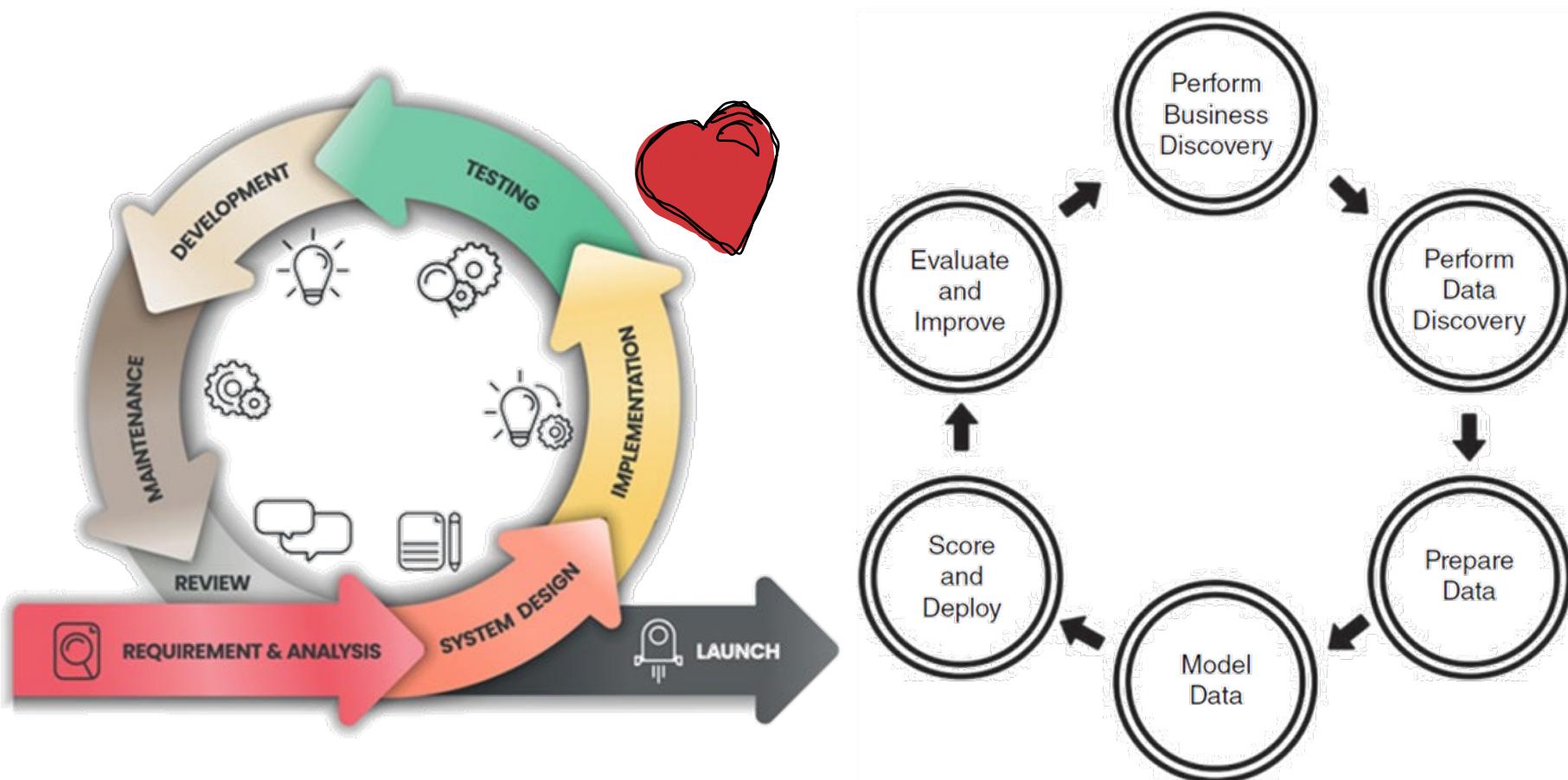


► Goals of agile and DevOps are the same:

- Improve the speed and quality of software development.
- Makes very little sense to talk about one without the other

Recap of Agile Analytics

- ▶ Agile analytics is similar to agile software development:



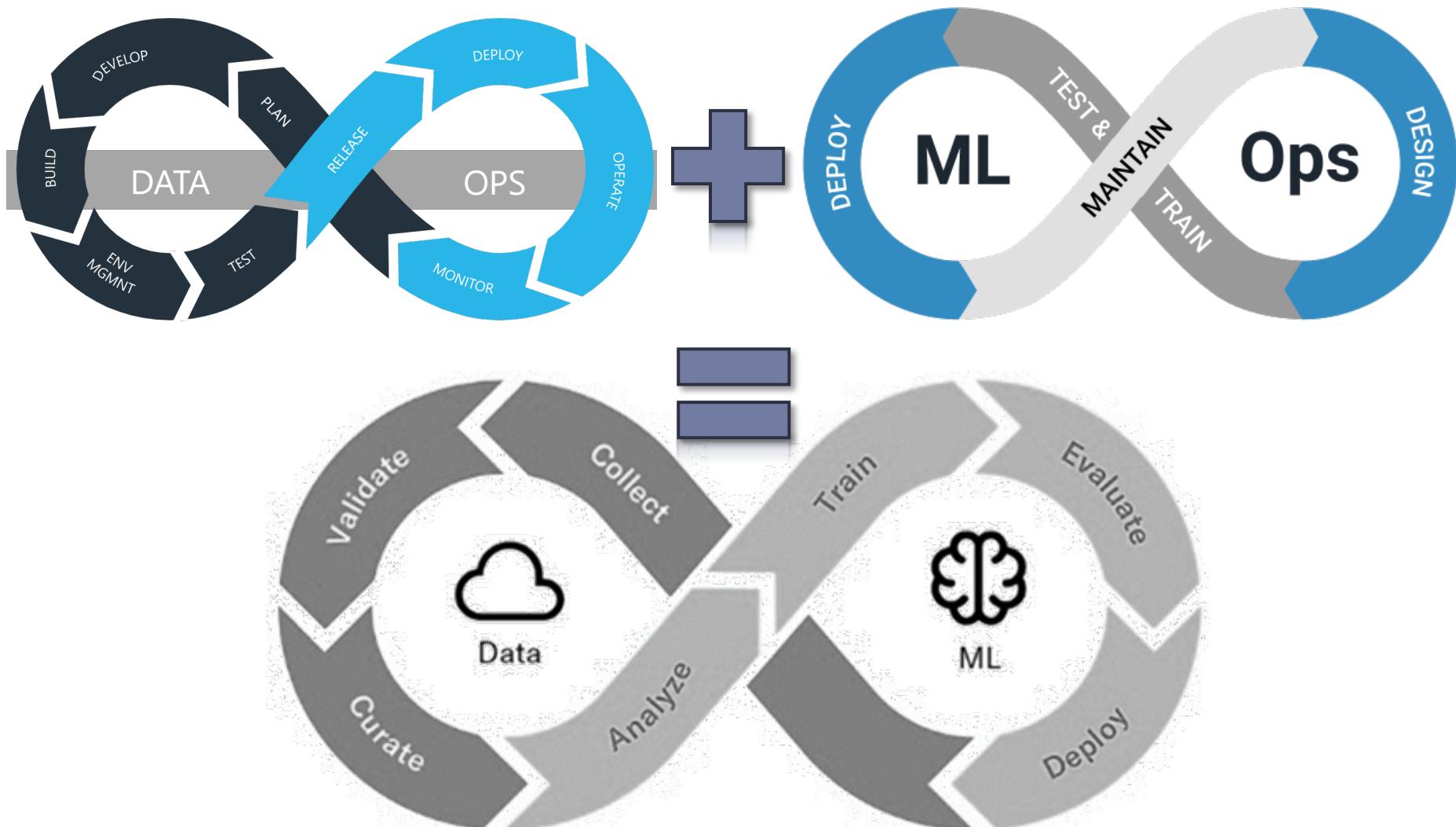


DevOps, Agile Software Development and Agile Analytics

- ▶ The deliverable or output aren't that different either:
 - ▶ Full-code approach of analytics modelling remain the preferred option providing best performance and greatest flexibility.
 - ▶ The output of analytics is mainly a model but typically also include software applications.
 - ▶ Agile analytics and DevOps are synergistic too.
- ▶ But important difference is that analytics has a (not so) clear distinction between data and model:
 - ▶ Ultimately, data needs to be connected to model.
 - ▶ **DataOps** – Automate data integration and transformation.
 - ▶ **MLOps** – Automate IT operation and infrastructure involve in developing machine learning models.



DevOps, Agile Software Development and Agile Analytics (cont.)



Overview of MLOps

▶ What is **MLOps**?

- ▶ MLOps is a methodology to standardise and streamline machine learning life cycle.
- ▶ The life cycle looks relatively simple.
- ▶ But managing this life cycle at scale in real-world organisational context is challenging.

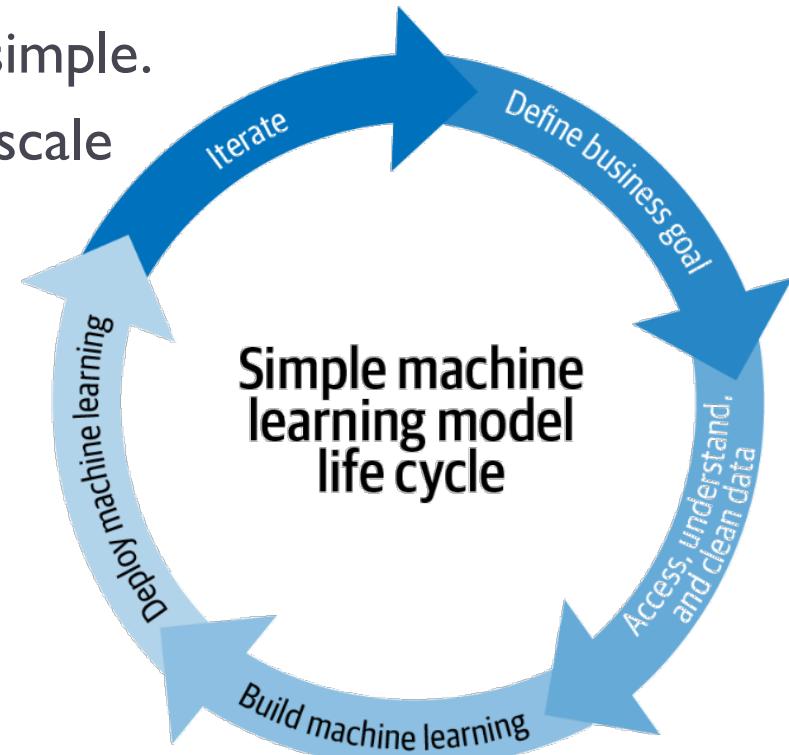


Figure 1-2. A simple representation of the machine learning model life cycle, which often underplays the need for MLOps, compared to Figure 1-3

Overview of MLOps (cont.)

- ▶ There are many real-world complexities of machine learning life cycle.
- ▶ **Too many dependencies:**
 - ▶ Data is constantly changing and so are business needs.
 - ▶ Results need to be relayed back to the business to ensure that the reality of the model in production and on production data aligns with expectation.
- ▶ **Not everyone speaks the same language:**
 - ▶ The life cycle involves stakeholders from business, data science and IT teams.
 - ▶ But none of these groups are using the same tools or share common skills to serve as the basis for communication.

Overview of MLOps (cont.)

- ▶ **Data scientist are not software engineers:**
 - ▶ Data scientists are specialists at building models and not developing software applications.
 - ▶ But many data scientists found themselves having to take on multiple roles.
 - ▶ Turnover in staffs further complicates things.
- ▶ DevOps aims to integrate development team and IT operations team.
- ▶ MLOps aims to integrate all stakeholders involved in the machine learning life cycle.

Overview of MLOps (cont.)

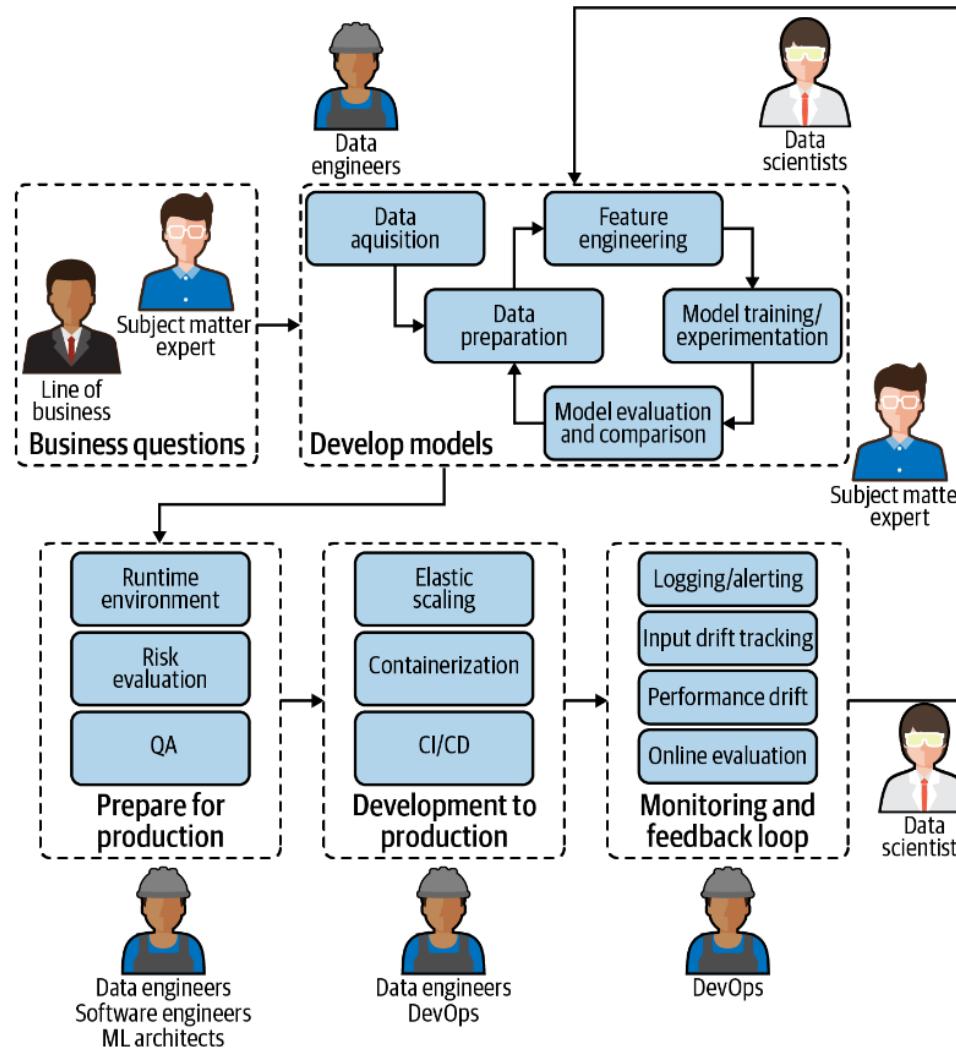


Figure 1-3. The realistic picture of a machine learning model life cycle inside an average organization today, which involves many different people with completely different skill sets and who are often using entirely different tools.

Overview of DataOps

- ▶ MLOps is further complicated by DataOps.
- ▶ What is **DataOps**?
 - ▶ Focus on the data life cycle to enhance data quality and metadata management.
 - ▶ Provide business-ready data that is quickly available for use.
- ▶ A typical scenario that necessitates DataOps:
 - ▶ There is a sudden change in data that a model relies on.
 - ▶ DataOps would alert the business team to deal more carefully with the latest insights.
 - ▶ Data team would be notified to investigate the change and rectify the associated problem.

Overview of DataOps (cont.)

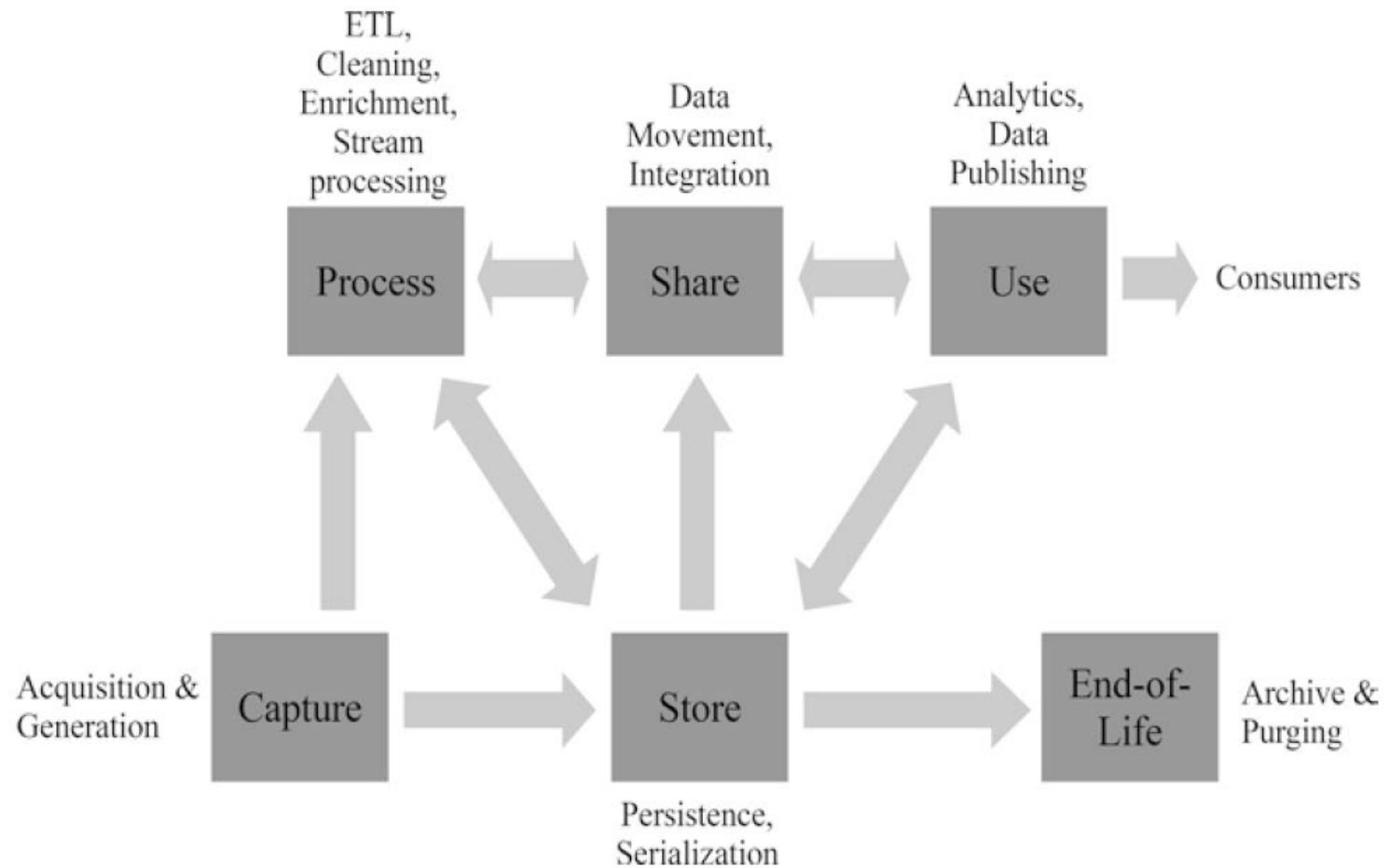


Figure 2-1. The stages of the data lifecycle

Overview of DataOps (cont.)

- ▶ **Data is no longer just about IT:**
 - ▶ Data is now a critical asset for analytical decision-making long after operational business processes have ended.
 - ▶ Data is the new oil, the source for competitive advantages.
 - ▶ Data and analytical output need not be perfect but must achieve an acceptable level of accuracy.
- ▶ **DataOps aims to integrate stakeholders involved in the data life cycle and beyond.**



Summary

- ▶ DevOps is a methodology for improving the agility of software application development by integrating development team with IT operations team.
- ▶ DevOps entails cultural philosophies, practices and tools.
- ▶ Important DevOps practices include frequent but small updates, microservices architecture and CI/CD.
- ▶ DevOps toolchains are inherently complex due to the variety of tools involved.

Q&A





Next Lecture...

- ▶ Learn about:
 - ▶ DataOps concepts.