

# Program Overview

## Microsoft Tech Resilience Mentoring Program



This short slide deck will walk you through the program structure. Then, you will gain a high-level summary of the commitment, timeline, and strategies to prepare.

# Co-mentor model



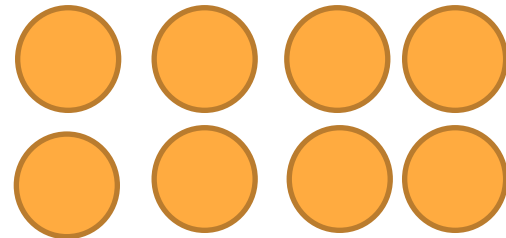
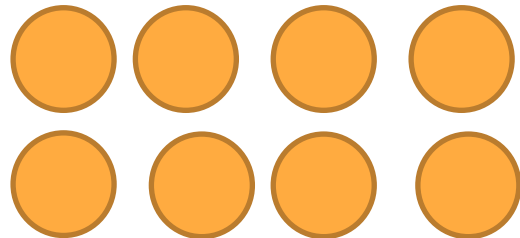
Why we use this particular program model?

- This program uses a co-mentor model. Many mentoring programs have a 1:1 structure, where one mentor works with one mentee.
- While there are advantages of a 1:1 program model, there are also drawbacks. Few mentors have all of the characteristics that any one mentee seeks in mentoring. Having two mentors helps to broaden mentees' access to mentoring by providing access to two mentors who have different and complementary qualities.
- A co-mentor model also promotes learning and community-building among mentors. This is a great opportunity to strengthen and practice your own communication and teamwork skills. Co-mentors are matched to each other so that you deliberately complement each other, in terms of your role, your confidence, your backgrounds and experiences. Yet, we know that this is a challenge and opportunity for co-mentors. Our pilot mentors told us their work with a co-mentor, and as part of the larger mentoring community, was an enriching aspect of their mentoring experience.

# Co-mentor model

 you +  co-mentor

Cohort of mentees



This program also includes the feature of a cohort of mentees. In total there will be 12-16 college student mentees in each cohort.

- By having a cohort of mentees working together, this program model encourages mentees to connect to each other. This is intentional, to reduce isolation and promote a sense of connection. All too often, college students believe they are the only one who feels a sense of uncertainty, lack of confidence, or that they don't belong. The program sessions are designed to get mentees interacting with each other.
- There is enough time in the program for the group to connect to one another.

# Co-mentor model



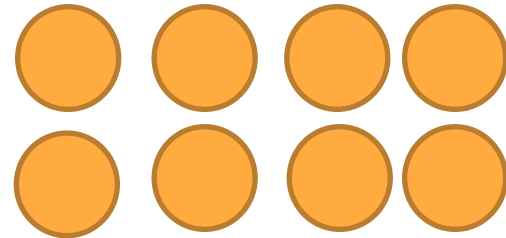
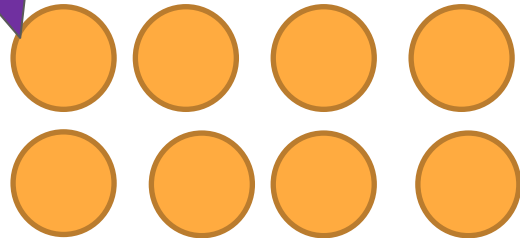
you

+



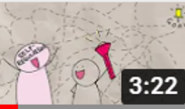
co-mentor

Cohort of mentees




For those who really seek the 1:1 nature of traditional mentoring, we have included this within the program model. You will connect 1:1 with half of the mentees. You will divide up the mentees with your co-mentor; half of the mentees we can think of as “your” mentees. You will schedule a 1:1 meeting with each of “your” mentees after Program Session 1 during Week 1 and during Week 6.

# Mentoring Curriculum



**How can I do this strategically?  
Self-regulation**  
3:22 MSFTImagine



**What can I do to get through this?  
Emotional Intelligence**  
3:35 MSFTImagine

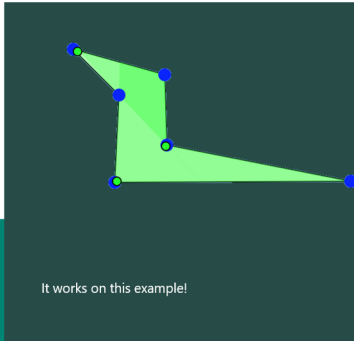
Strategic Solutions

**Collab exercise  
"alternating" plan**

Given a simple polygon, place a guard on alternating points.

How many guards for a polygon with  $n$  points?

It helps to see an example.



It works on this example!

## Agenda

TIME	ACTIVITY	MATERIALS YOU'LL NEED
15 min	Introduction	Mentee Slides, Prompt
20 min	Video 1: How can I do this strategically?	Self-regulation Video
40 min	Collab exercise: Am I up to the challenge?	Mentee Slides, Activity
20 min	Video 2: What can I do to get through this?	Emotional Intelligence Video
20 min	Wrap up and discussion	Post-survey

A distinctive feature in this program is that there is a mentoring curriculum. We designed these activities deliberately to provide opportunities for engagement and conversation in the mentoring program. Remember this program is designed to help college students as they start their tech journey. They will grow and practice their tech resilience through the mentoring program's learning labs -- with your coaching.

While many like to believe that mentoring conversations come naturally, the research (and our experience) suggests that some structure and activity can help those authentic, natural conversations and interactions to emerge. This structure is helpful for mentors and mentees who do not know each other yet, and to prompt conversations around some challenges students may face but might not feel they can share just yet.

Each session's Learning Lab follows the same pattern with a recommended agenda. You have the agency to follow the agendas as recommended, or as you get to know your cohort better, you can adapt the agenda in a way that will make sense for what your cohort needs.

# Recommended Agenda

This session has been designed to work sequentially and the agenda shows the approximate time you will need to cover the material. Depending on your group and time available together, you may choose to adjust the timing of the agenda to enable more discussion.

15 min	Introduction	Worksheet
15 min	Can I do it? [self-efficacy]	Video
35 min	Collab exercise: Can I hack it?	Slide deck, Worksheet
15 min	Is it possible? [mindset]	Video
15-30 min	Wrap up and conversation	Post-survey

To give you a better idea of how a session flows, here is a sample agenda. The sessions are designed to run for 2 hours, with about 1.5 hours of structured engagement provided to you, leaving some open, flexible time at the end.

Each Learning Lab has a theme, posed as a question. Two videos introduce topics (such as self-efficacy and mindset), each lasting about 3 minutes. These are designed to provide the basis for a mentor to share a story and offer opportunities for mentees to resonate or share their stories.

Embedded collaborative exercises are designed to promote communication and engagement with their fellow mentees around a key skill that will help them to grow and practice their tech resilience. They provide a shared experience to serve as a starting point for conversation around the topics. We chose not to use programming exercises as those could overlap with what they are seeing in class; we want to avoid confusion with what they are learning.

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Typically, you or your co-mentor will welcome students to the session.

There is a worksheet (which can be viewed as a set of poll questions) to prompt reflection; the reason for this is to help mentees individually think about the theme to settle into the session.

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Then you or your co-mentor will share a story with the students before showing one of the videos. In doing so, you open up the topic and also model some vulnerability through your sharing. This encourages the mentees to share, too, if they are willing.

Then the mentees have a chance to break off into smaller pairs/trios to discuss what resonated with them, and you will ask some to share back with the group what they talked about in their pairs/trios. In this way, mentees can share their perspective and hear from others. This is often where mentees realize that they have more in common with others than they previously thought. Or, they may realize there is a wide variety of perspectives and experiences.



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You'll then move into the collaborative exercise, which is intended to give a concrete experience to anchor the discussion related to that Learning Lab's theme and the videos they watch. The collaborative exercise is also an opportunity for mentees to practice teamwork and communication skills, and connect the topics to challenges they may face in tech. For example, in one activity, mentees try to engage with Vim commands and in another session, they strategize on where to place LiDAR scanners in the right places to protect valuables from an archaeological dig. The goal is not to master the "challenge" embedded in the collaborative exercise. Indeed, some mentees won't find the exercise to be "challenging" at all. The exercise is meant to provide a glimpse into how they think, strategize, cope with discomfort or ambiguity, and how they communicate and articulate their problem-solving process.

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After the collaborative exercise, you or your co-mentor (probably whomever did not do the first story share) will share a story to set up the second video. After this, we encourage a “round robin” where each student has a chance to share in the closing round (or they can pass). This brings many voices into the space before opening it up to more informal Q and A or discussion. You will learn more about what your mentees are interested in, whether some feature of your job, something about their classes, a tech topic, or something else entirely. You have the flexibility to adapt the end of the session to make sense for you, your co-mentor, and your cohort.

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35 min	CS Challenge: Can I hack it?	Slide deck, Worksheet
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Many mentors in the pilot found that they address all of the structured content in the first 75-90 mins, leaving a half hour for open questions or topics that they want to discuss. You might know from the mentee 1:1s some things that students want to hear more about, or you might find that something came up in the group session that people want to delve into more depth. You may choose to share where the topics have played a role in your own experiences (e.g., during an interview or collaboration in your current role), which can open up the conversation. Or, you may choose to end the session early; there is no pressure to “fill the time”.

# Three Resources

For  
you

## Guide for Mentors

Growth &  
Resilience  
in Tech



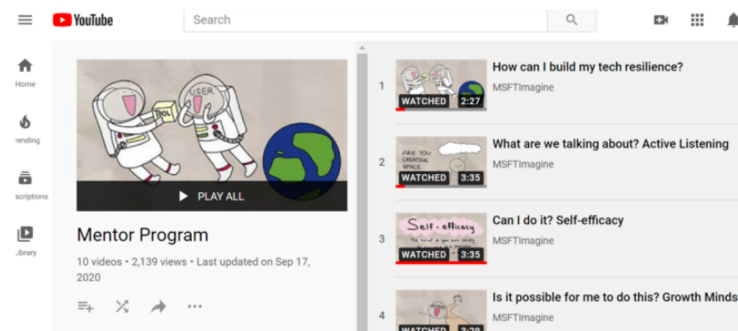
## Mentee Slides

Growth &  
Resilience  
in Tech



Play in-  
session

## Tech Resilience Video Pack



For  
mentees

You are provided with everything you need to run the program.

The Mentor Guide includes information for Learning Labs and suggested structure for your 1:1 meetings. You'll also find facilitation tips specific to the various activities and topics.

The Tech Resilience Video pack includes the entire set of videos you will be showing across the sessions. The videos are available directly from YouTube. Again, each session centers two video clips, each video is about 3 minutes long and were developed specifically for this program.

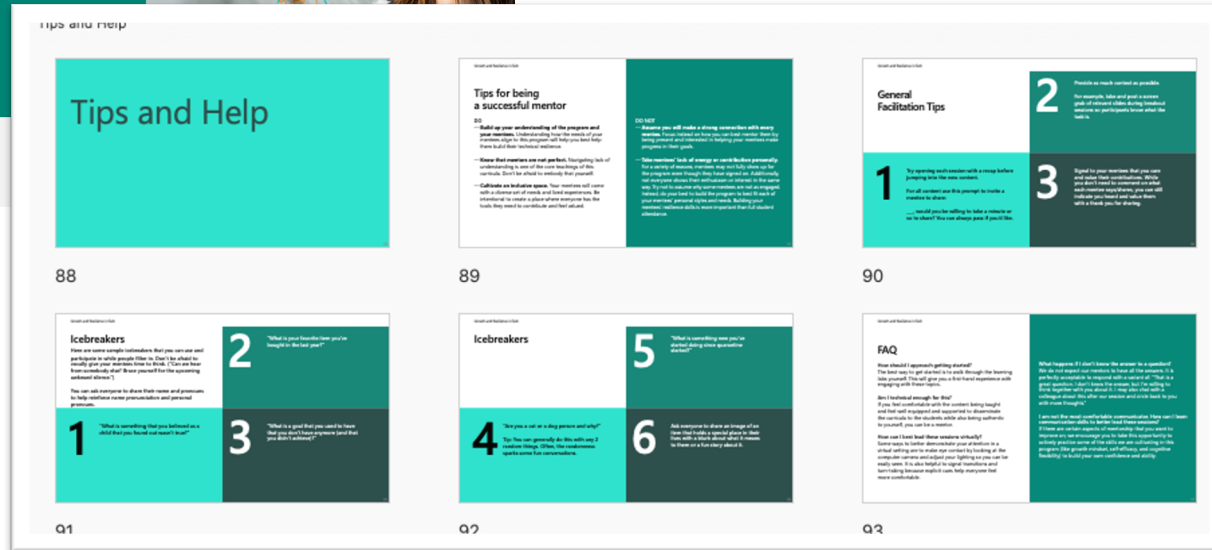
The Mentee Slides are intended to be mentee-facing; you may choose to screen share and display them as you move through the sessions.

# Let's unpack the Mentor Guide

For  
you

## Guide for Mentors

Growth &  
Resilience  
in Tech



Let's unpack the Mentor Guide. This includes information for each week, including the Learning Labs and suggested structure for your 1:1 meetings. You'll also find facilitation tips specific to the various activities and topics. You might start by taking a little time to explore the mentor guide. Remember the mentors are the only ones who see this material. Some mentors read through this guide to get a sense of the topics and the flow of the sessions.

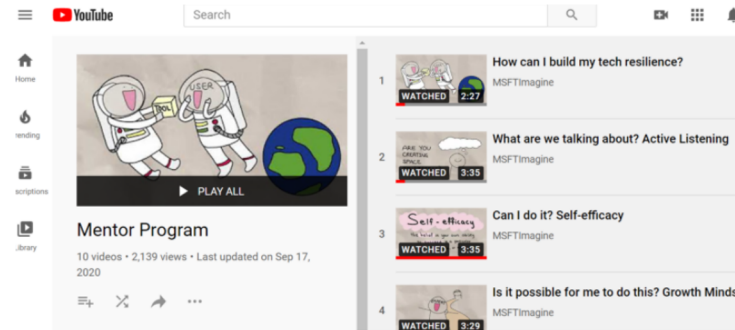
Remember each session has a thematic question, an opening video, a collaborative exercise, and a closing video. There's also room for open conversation whether about that question for the week, or anything else that you, your co-mentor, and your mentees want to explore.

The end of the Guide has general facilitation tips as well as suggestions for icebreakers.

# Let's examine the tech resilience video pack

Play in-session

## Tech Resilience Video Pack



The Tech Resilience Video pack includes the entire set of videos you will be showing across the sessions. The videos are available directly on YouTube. Again, each session centers two video clips, each video is about 3 minutes long and were developed specifically for this program.

Ideally, in each session, you will story-share for one video and your co-mentor will story-share for the other video. We recommend that you watch the videos and reflect on possible stories you could share. Maybe something about that video reminds you of a class you took, an internship, or something more recent at work. Perhaps a video or two do not spark any particular stories for you.

This information will be useful for when you meet up with your co-mentor to decide who will story-share for which videos. Even if you make a tentative plan, you can always change your mind. Given time constraints and the goals of story-sharing, it's best to have thought about this in advance. Surprisingly, it can be difficult to think of a relevant, compelling story "on the spot."

# Let's review the mentee slides



For  
mentees

The Mentee Slides are intended to be mentee-facing; you may choose to screen share and display them as you move through the sessions.

Reviewing this resource once, to get an idea of what mentees will see, and then again just prior to the session might help.

Some mentors found it helpful to print out a handout with the slides so they could write on them who was leading what and/or notes of what they wanted to say.

Others did not find that to be helpful and had notes organized for themselves in another way.

Figure out a system that will work for you.

# Review the Resources to prepare

For  
you

## Guide for Mentors

Growth &  
Resilience  
in Tech



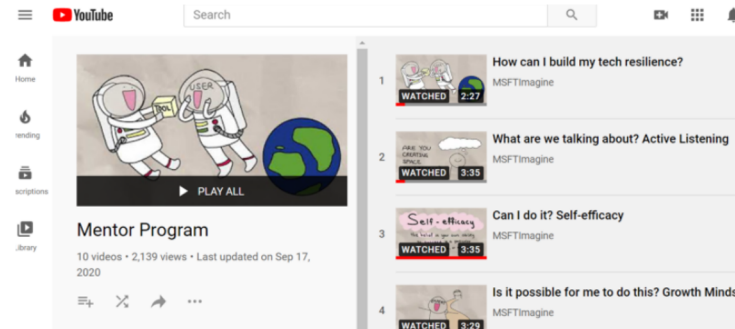
## Mentee Slides

Growth &  
Resilience  
in Tech



Play in-  
session

## Tech Resilience Video Pack



For  
mentees

Prior to meeting with your co-mentor, you'll want to get familiar with how the three key resources we just described are organized.

You should think about which parts you feel strongly about leading, which elements you could do if needed, and which you might prefer more conversation about before taking on.

Even if your co-mentor is more confident about all of the material than you are, we encourage you to each raise your hand to divide up the material so both of your voices are included. It's ok if one session has more of one mentor's voice; on the whole, you want to share the space. Come to your prep meeting ready to connect to your co-mentor.



## The Commitment

**7**  
weeks

**~2 hr/  
week**

Let's review the timeline. Your commitment to the program is for 7 weeks.



## The Commitment

**7  
weeks**

**~2 hr/  
week**



First, there is a prep session, prior to the program, when you and your co-mentor meet on your own to review the toolkit. You schedule this meeting with your co-mentor at your own convenience.

You'll talk about which parts each of you want to lead within the sessions.

For example, you'll review the first few sessions and talk about who wants to lead which components.

You see this prep week on the schedule as Week 0.

## Divide up the facilitation with your co-mentor

- \_\_ Convert Worksheet questions to Poll/Form
- \_\_ Host the meeting/assign breakouts
- \_\_ Send (reminder) email to mentees
- \_\_ Prep story share for video 1
- \_\_ Prep story share for video 2
- \_\_ Anything else? (logistics, screen share, etc.)

15 min	Introduction	Worksheet
15 min	Can I do it? [self-efficacy]	Video
35 min	Collab exercise: Can I hack it?	Slide deck, Worksheet
15 min	Is it possible? [mindset]	Video
15-30 min	Wrap up and conversation	Post-survey

During the prep week, you can coordinate with your co-mentor for how you'll facilitate all sessions or focus on the first session only. Some mentors found it useful to look through the entire curriculum to put each session in context.

For each session's agenda, work with your co-mentor to decide which parts you want to lead. Maybe there is one video that you'll lead because it resonated more for you. Maybe you and your co-mentor will agree to divide things by alternating. Consider technical logistics as well -- who will coordinate breakouts, host the meeting, screen share the videos, etc.

## Divide up the facilitation with your co-mentor

- \_\_ Convert Worksheet questions to Poll/Form
- \_\_ Host the meeting/assign breakouts
- \_\_ Send (reminder) email to mentees
- \_\_ Prep story share for video 1
- \_\_ Prep story share for video 2
- \_\_ Anything else? (logistics, screen share, etc.)

Co-mentor 1

Co-mentor 1

Co-mentor 1

Co-mentor 1

Co-mentor 2

Co-mentor 2

Co-mentor 1

Co-mentor 1

Co-mentor 1

Co-mentor 2

Co-mentor 2

Co-mentor 1

Co-mentor 1

For example, as shown on this slide, Co-mentor 1 will take the worksheet questions and make a poll for it in Teams, plus the opening video and story share. They will host the meeting and assign breakout rooms. Co-Mentor 2 will take on explaining the collaborative exercise along with the second story share and video.

Check with your co-mentor on how you want to connect each week. Is it a 30 minute sync before each program session? Many mentoring pairs did this to go through their plan and test out things like video screen sharing. This helped co-mentors feel they were working as a team.

## The Commitment

**7  
weeks**

**~2 hr/  
week**

You'll also send out an invite to your mentees inviting them to the first group session. Many mentors divide up their mentees, each mentor taking half. Mentors then send emails to "their" mentees to invite them to the meeting. Other mentors may do this differently and send one collective email from both mentors to the entire cohort. It is your choice how to do this logistically.



## The Commitment

**7**  
weeks

**~2 hr/  
week**

The program itself runs for 6 weeks. Students are told this is a 6 week program. You will hear us talk about Program Session 1 or Program Session 5. This language keeps us all on the same page.

In week 1, you'll welcome your 12-16 mentees in a group session. This first session is only 1 hour long.

At the end of this first session, you'll each invite 6-8 mentees to schedule with you individually for a short one-on-one meeting to get to know them a bit better. Each student will have filled out an info sheet already, and you'll have this to work from, and that will make an initial conversation easier to start. You can offer the meeting times at your convenience. Since the first session is only one hour, some mentors decide to offer 1:1s immediately after the group session out of convenience for them. If you decide to go this route, be sure to alert the students to your plan.



## The Commitment

**7**  
weeks

**~2 hr/  
week**

In weeks 2, 3, 4, and 5 you will continue to meet as a group. These sessions are scheduled for 2 hours.

Week 5's group session is when the group portion of the program ends. When this session has concluded that, mentors will invite 1:1s with "their" half of the mentees to close out the program. We anticipate that this might happen in Week 6, so we have asked mentees to commit to a 6 week program.



# Preparation

- 3 training sessions
  - 2 hours per session
- Self-guided work between sessions
  - 3 self-guided modules (in addition to reviewing this deck), approximately 30-45 mins each
  - Complete after Session 1, 2, and 3

All efforts to match you to co-mentor will be made

- In rare cases, a trio of mentors will work together

To prepare to lead a cohort, mentors must attend three training sessions (2 hours each in duration). Mentors will also complete approximately 2-3 hours of self-guided work, organized into smaller modules (each 30-45 minutes). You complete these at your own convenience. In addition to this deck and associated quiz, you'll complete one module after each of the training sessions 1, 2, and 3. These short activities are directly aligned with the next training session and they also provide important information that we use to match you to your co-mentor. There will also be additional resources provided following the training as you get closer to your programs launching.



# Who makes a good mentor?

- Someone willing to share their experience with new college students
- Someone who is interested in encouraging students to try new strategies for problem-solving and working in teams
- Someone willing to collaborate, learn from, and share the space with a co-mentor
- Someone interested in learning more about mentoring
- Someone who wants to create a more inclusive tech environment
- Someone willing to commit to the training and program dates

And who makes a good mentor?

This is just an initial list of the qualities that contribute to being a good mentor. We are confident that you have what you need inside of you, especially if you are willing to learn from the training and from your co-mentor, to be an effective mentor in this program.

Thank you for stepping forward!

Finally, thank you for stepping forward. Students need mentors willing to step forward to make a difference.



**We thank Audrey St. John and Becky Wai-Ling Packard from Mount Holyoke College and MetaView Mentors for their leadership and collaboration.**