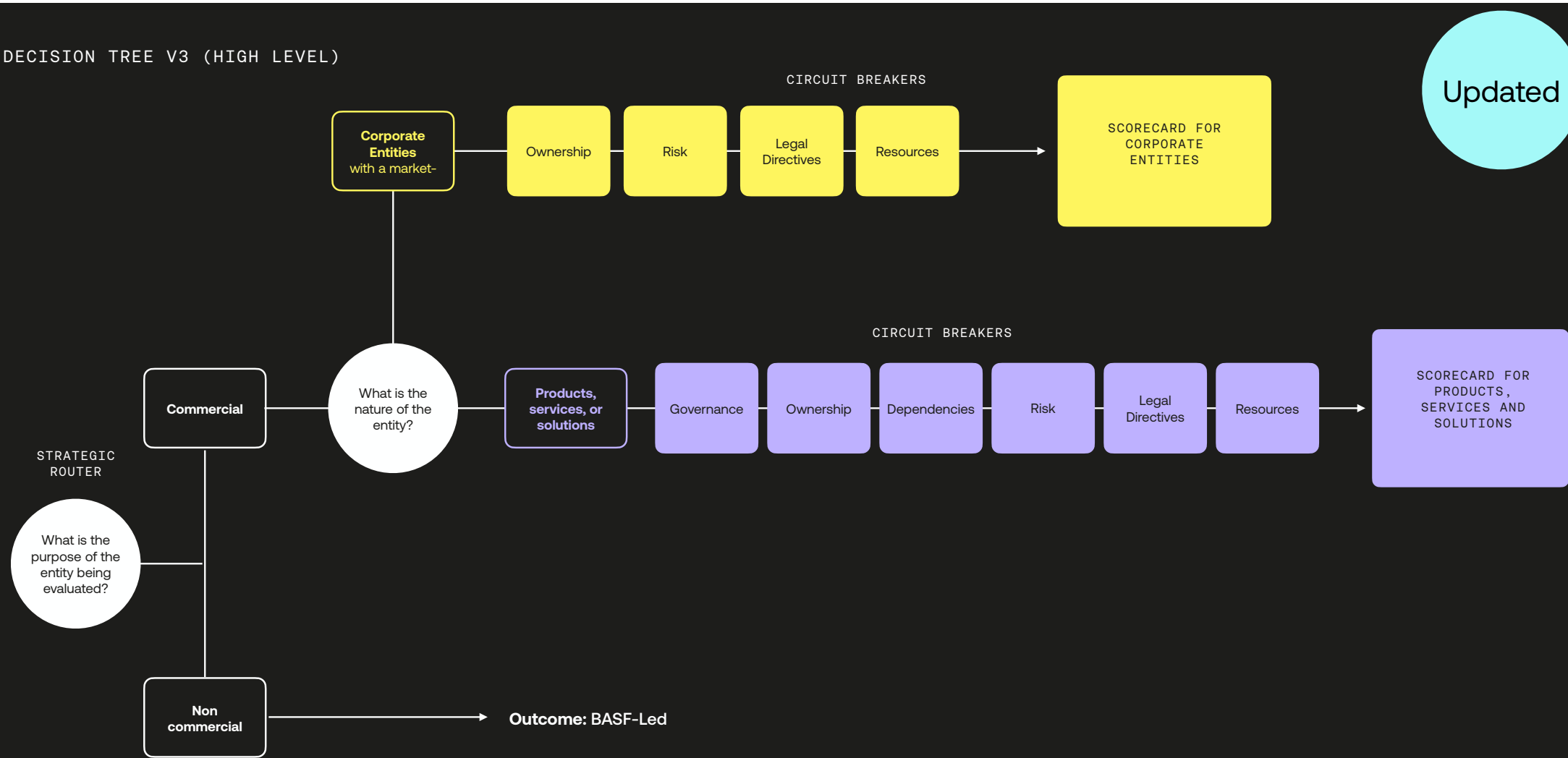


DECISION TREE V3 (HIGH LEVEL)



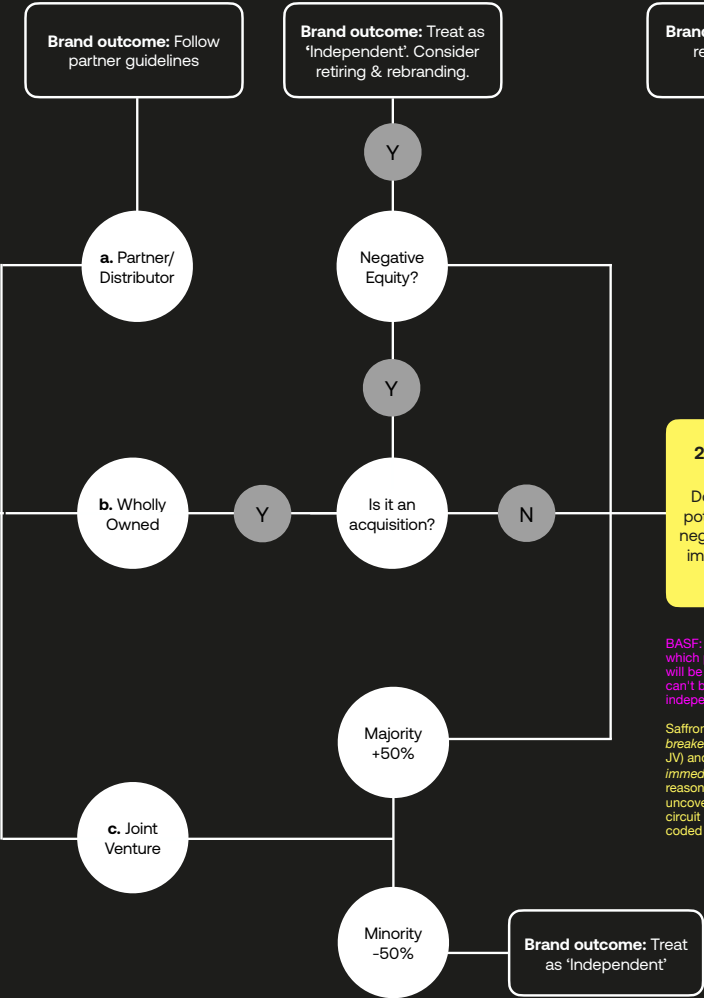
(New suggestion)

Corporate Entities with a market-facing role

BASF Q: Which title to use, to avoid that OD get own identities?

Saffron: We can call them "corporate entities with a market-facing-role" or even "standalone businesses"-if we want to be more clear cut. Here we can leverage your understanding to find the right language to describe this.

1. Ownership  
What is the ownership structure?



Brand outcome: Flag for review or treat as 'Independent'.

2. Risk Profile  
Does it have the potential to create negative reputation impact for BASF?

BASF: This reads like only an entity which poses a risk/threat to BASF rep will be under independent. But this can't be the only premise for an independent brand, right?

Saffron: in the context of the *circuit breakers*, ownership (like a minority JV) and high reputational risk acts as *immediate off-ramps*. Other strategic reasons for independence may be uncovered later in the **Scorecard**. The circuit breakers are for urgent, hard-coded stops.

Brand outcome: Flag for review

3. Legal Directives  
Are there any pre-existing legal or contractual requirements that dictate the go-to-market strategy or brand identity?

BASF: For legal directives and risk profile, will the app show them some instances to choose from, or else people may not understand what this means.

Saffron: Further clarification can and will be provided (see next slide for our preliminary examples)

Brand outcome: Flag for review

4. Resources  
Will it have dedicated and approved resources to support multi-year identity and marketing efforts?

Go to scorecard

