

TechAlpha Global Berhad – Statement of Financial Position as of 31 December 2025

- **Total Assets: RM 100,000,000**
- **Total Liabilities: RM 45,000,000**
- **Islamic Financing (Sukuk / Murabahah / Ijarah): RM 45,000,000**
- **Conventional Term Loans: RM 0**
- **Cash in Islamic Accounts: RM 12,000,000**
- **Debt Structure: 100% Shariah-compliant financing**
- **Profit Mechanism: Fixed and transparent profit rates under approved Islamic contracts**

Note:

All prior conventional term loans have been fully refinanced into Shariah-compliant facilities, and all cash balances are maintained with Islamic financial institutions in accordance with Shariah governance standards.