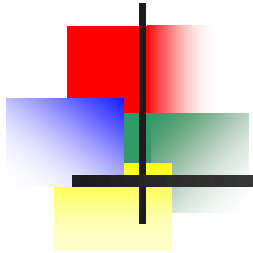


# Statistics for Managers Using Microsoft® Excel 4<sup>th</sup> Edition



## Chapter 1

### Introduction and Data Collection



# Chapter Goals

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**After completing this chapter, you should be able to:**

- Explain key definitions:
  - ◆ Population vs. Sample
  - ◆ Primary vs. Secondary Data
  - ◆ Parameter vs. Statistic
  - ◆ Descriptive vs. Inferential Statistics
- Describe key data collection methods
- Describe different sampling methods
  - Probability Samples vs. Nonprobability Samples
- Select a random sample by computer generation
- Identify types of data and levels of measurement
- Describe the different types of survey error



# Why a Manager Needs to Know about Statistics

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To know how to:

- properly present information (describe things)
- draw conclusions about populations based on sample information (make decisions)
- improve processes
- obtain reliable forecasts



# Key Definitions

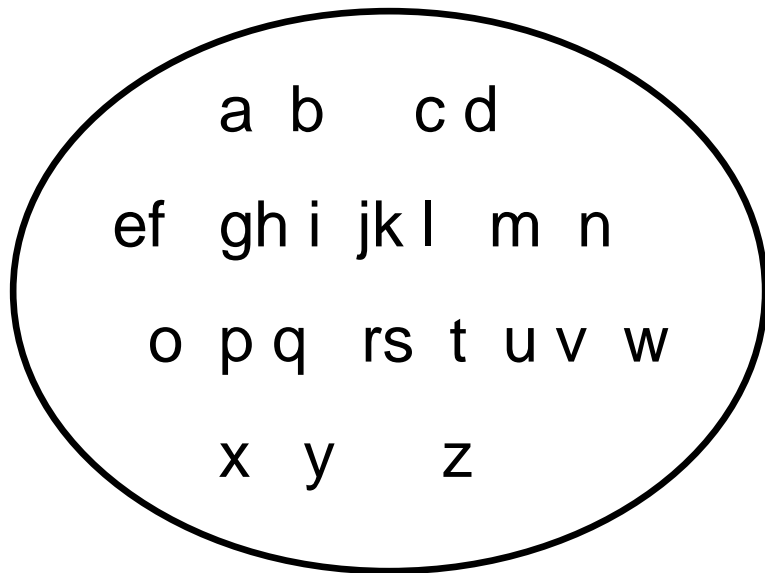
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- A **population** is the collection of all items or things under consideration –people or objects
- A **sample** is a portion of the population selected for analysis
- A **parameter** is a summary measure that describes a characteristic of the population
- A **statistic** is a summary measure computed from a sample



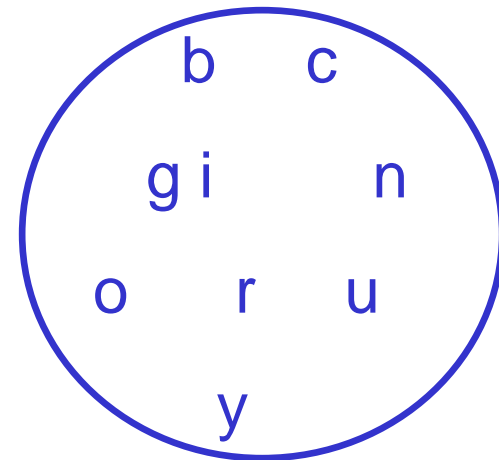
# Population vs. Sample

## Population



Measures used to describe the population are called **parameters**

## Sample



Measures computed from sample data are called **statistics**



# Key Definitions

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- A **survey** is the gathering of data about a particular group of people or items
- A **census** is a survey of the entire population
- A **sample** is a survey of a portion of the population



# Two Branches of Statistics

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- Descriptive statistics
  - Collecting, summarizing, and describing data
- Inferential statistics
  - Drawing conclusions and/or making decisions concerning a population based only on sample data

# Descriptive Statistics

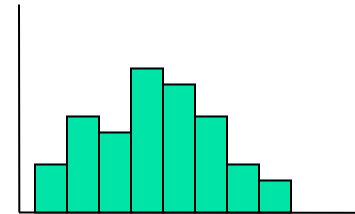
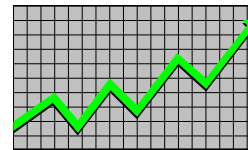
- Collect data

- e.g. Survey



- Present data

- e.g. Tables and graphs



- Characterize data

- e.g. Sample mean =  $\frac{\sum X_i}{n}$



# Inferential Statistics

- Estimation

- e.g.: Estimate the population mean weight using the sample mean weight

- Hypothesis testing

- e.g.: Test the claim that the population mean weight is over 120 pounds



**Drawing conclusions and/or making decisions concerning a population based on sample results.**



# Why We Need Data

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- To provide input to study a situation
- To measure performance of service or production processes
- To evaluate conformance to standards
- To assist in formulating alternative courses of action
- To satisfy curiosity

# Data Sources

## Primary Data Collection

Observation



Survey

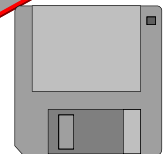
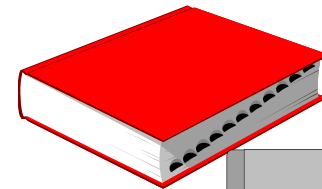


Experimentation

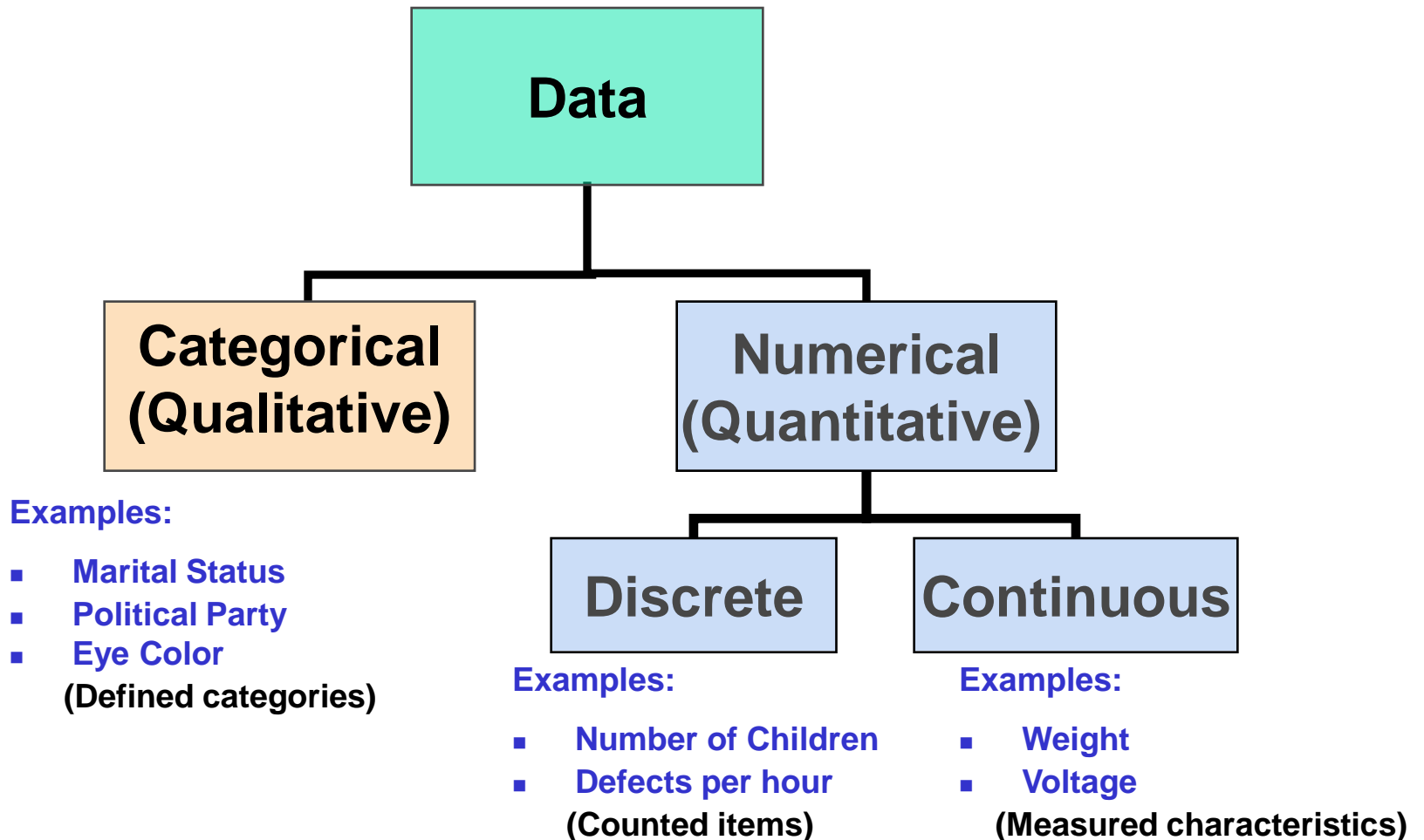


## Secondary Data Compilation

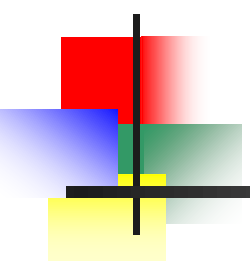
Print or Electronic



# Types of Data



# Levels of Measurement and Measurement Scales



Differences between measurements, true zero exists

**Ratio Data**

Highest Level

Differences between measurements but no true zero

**Interval Data**

Strongest forms of measurement

Ordered Categories (rankings, order, or scaling)

**Ordinal Data**

Higher Level

Categories (no ordering or direction)

**Nominal Data**

Lowest Level

Weakest form of measurement



# Example Data

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<u>Subject</u>	<u>Name</u>	<u>Height</u>	<u>Income</u>	<u>Gender</u>	<u>Eye color</u>
1	Mary	62	10,350	Female	Blue
2	John	72	30,500	Male	Brown
3	Jill	64	35,600	Female	Green
4	Donna	59	20,700	Female	Brown
5	Sam	73	15,300	Male	Blue
6	Bill	70	52,800	Male	Black
7	Mario	71	19,400	Male	Blue
8	Carol	73	12,500	Female	Brown
9	Betty	70	30,200	Female	Brown
10	Linda	68	22,700	Female	Brown



# Data in Frequency Distributions

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## Height

Category	Frequency
>54 to $\leq$ 60	1
>60 to $\leq$ 66	2
>66 to $\leq$ 72	5
>72 to $\leq$ 78	2

## Income

Category	Frequency
$\leq$ 20K	4
>20K to $\leq$ 50K	5
> 50K	1

## Gender

Category	Frequency
Female	6
Male	4

## Eye Color

Category	Frequency
Black	1
Blue	3
Brown	5
Green	1



# Statistical Data

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- Numerical Data can be gathered as grouped or converted after gathering.
- Categorical data is by nature always grouped
- Classes for numerical data are usually a range of values
- Classes for categorical data are usually single valued
- Numerical data is usually grouped for graphical presentation





# Reasons for Drawing a Sample

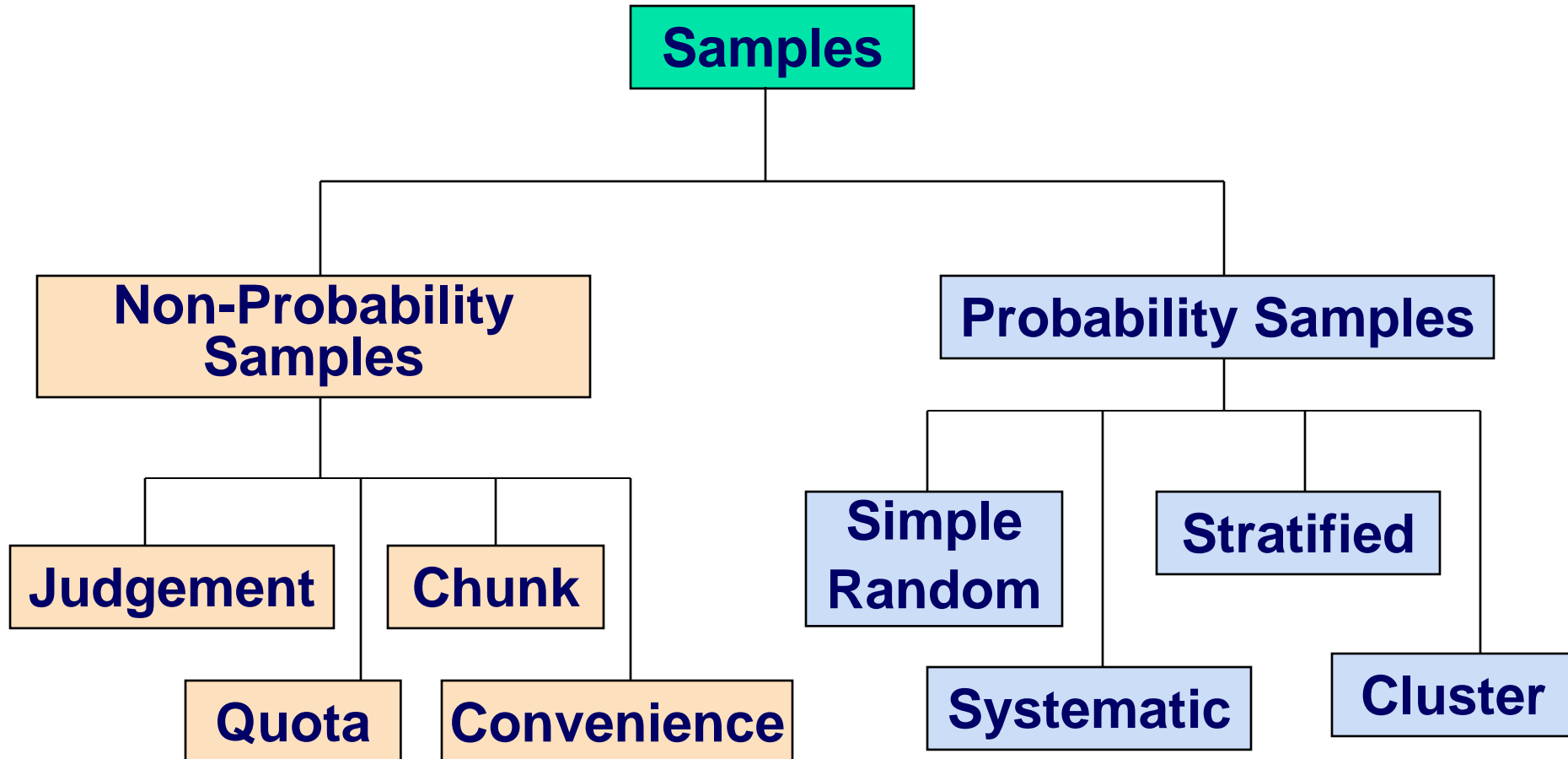
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- Less time consuming than a census
- Less costly to administer than a census



# Types of Samples Used

*(continued)*

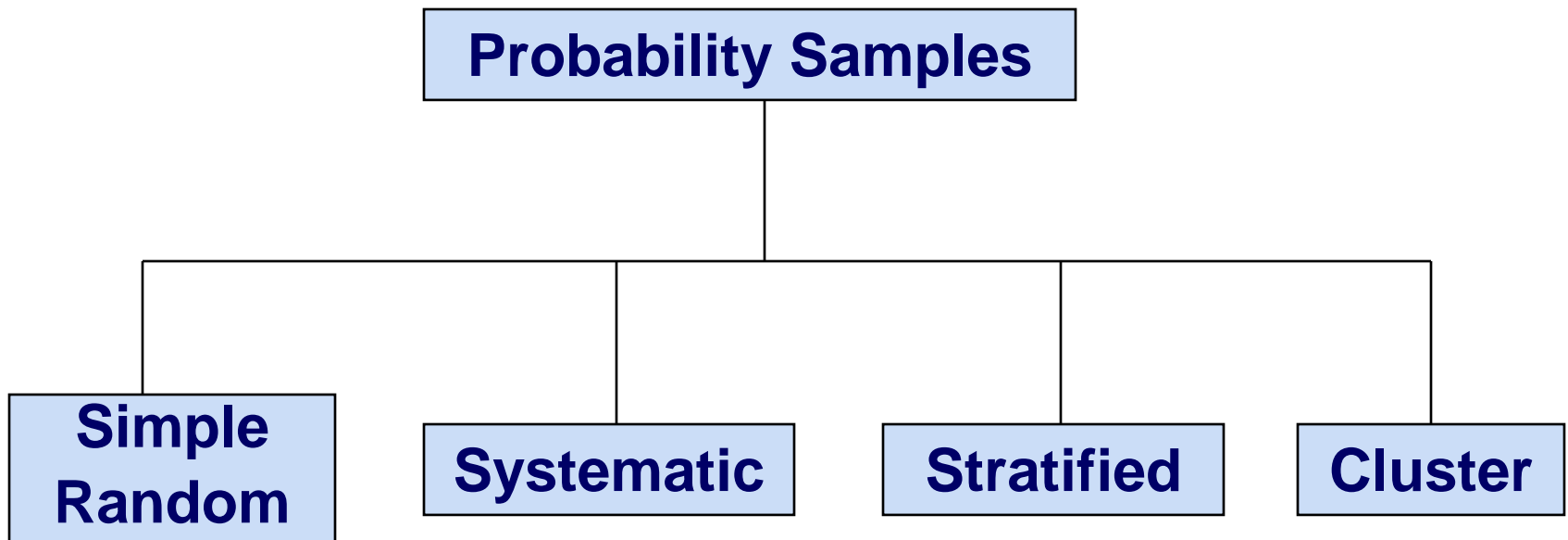




# Probability Sampling

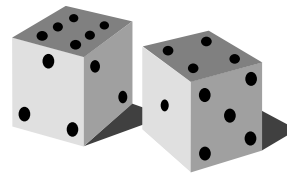
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- Items in the sample are chosen based on known probabilities



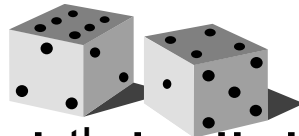
# Simple Random Samples

- Every individual or item from the frame has an equal chance of being selected
- Selection may be **with replacement** or **without replacement**
- Samples obtained from computer random number generators



# Systematic Samples

- Decide on sample size:  $n$
- Divide frame of  $N$  individuals into groups of  $k$  individuals:  $k = N/n$
- Randomly select one individual from the 1<sup>st</sup> group
- Select every  $k^{\text{th}}$  individual thereafter

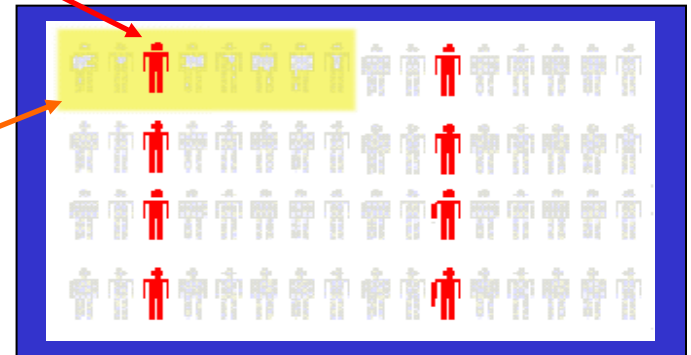


$N = 64$

$n = 8$

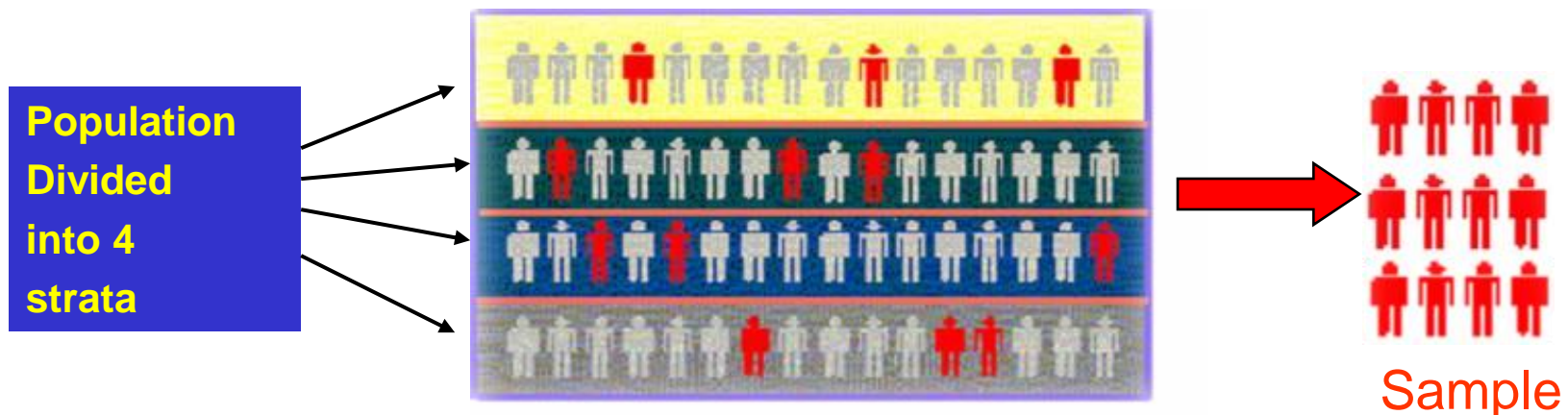
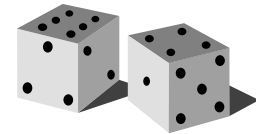
$k = 8$

First Group



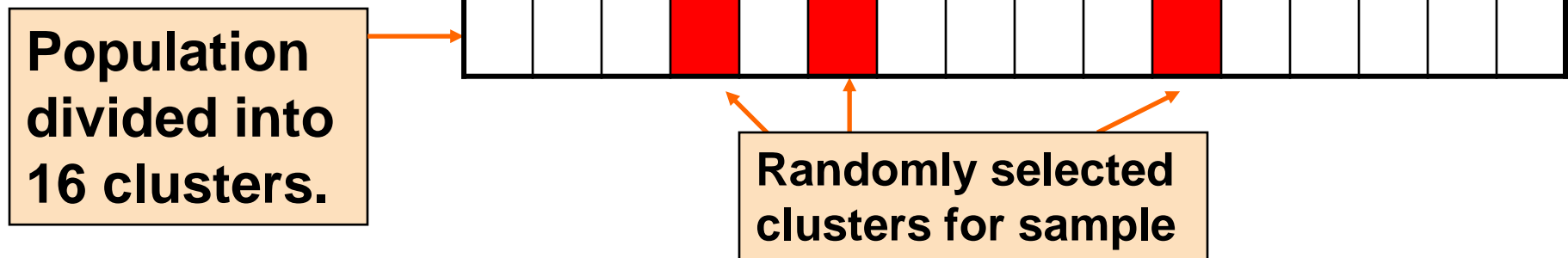
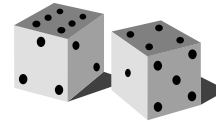
# Stratified Samples

- Population divided into two or more subgroups (called *strata*) according to some common characteristic
- Simple random sample selected from each subgroup
- Samples from subgroups are combined into one



# Cluster Samples

- Population is divided into “clusters,” each representative of the population
- A simple random sample of clusters is selected
  - All items in the selected clusters can be used, or items can be chosen from a cluster using another probability sampling technique





# Advantages and Disadvantages

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- Simple random sample and systematic sample
  - Simple to use
  - May not be a good representation of the population's underlying characteristics that have small probabilities
- Stratified sample
  - Ensures representation of individuals across the entire population
- Cluster sample
  - More cost effective
  - Less efficient (need larger sample to acquire the same level of precision)





# Types of Survey Errors

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- Coverage error or selection bias
  - Exists if some groups are excluded from the frame and have no chance of being selected
- Non response error or bias
  - People who do not respond may be different from those who do respond
- Sampling error
  - Variation from sample to sample will always exist
- Measurement error
  - Due to weaknesses in question design, respondent error, and interviewer's effects on the respondent



# Evaluating Survey Worthiness

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- What is the purpose of the survey?
- Is the survey based on a probability sample?
- Are there coverage errors – (appropriate frame)?
- Is there Non-response error – (follow up)
- Is there Measurement error – (good questions elicit good responses)
- Is the sampling error acceptable – (always exists)



# Chapter Summary

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- Reviewed why a manager needs to know statistics
- Introduced key definitions
- Examined descriptive vs. inferential statistics
- Described different types of samples
- Reviewed data types and measurement levels
- Examined survey worthiness and types of survey errors