Solution

1.
$$TH = \frac{WIP}{CT} = \frac{360}{9} = 40$$
 graduates

2.
$$TH = \frac{WIP}{CT} = \frac{325.7}{78 + \frac{7}{12}} = 4.14$$
 million babies

3.
$$TH = r = \frac{r_d}{y} \left[y + \gamma (1 - y) \right] = \frac{24}{0.8} \left[0.8 + 1(1 - 0.8) \right] = 30(1.0) = 30 \text{ units/hr}$$

$$WIP = TH \cdot CT = 30(12) = 360 \text{ units}$$

$$TH = r_a \left[y + \gamma (1 - y) \right] = \frac{WIP}{CT} \Rightarrow$$

4.
$$r_a = \frac{WIP}{CT[y + \gamma(1 - y)]} = \frac{24}{5[0.75 + 0.2(1 - 0.75)]} = \frac{24}{4} = 6 \text{ new Ph.D. students each year}$$

5.
$$WIP = TH \cdot CT = \left[\frac{\left(\frac{1,091,887}{11(16)}\right)}{3}\right] (4) \Rightarrow \lceil WIP(1.5) \rceil = 12,408 \text{ Parking Spaces}$$