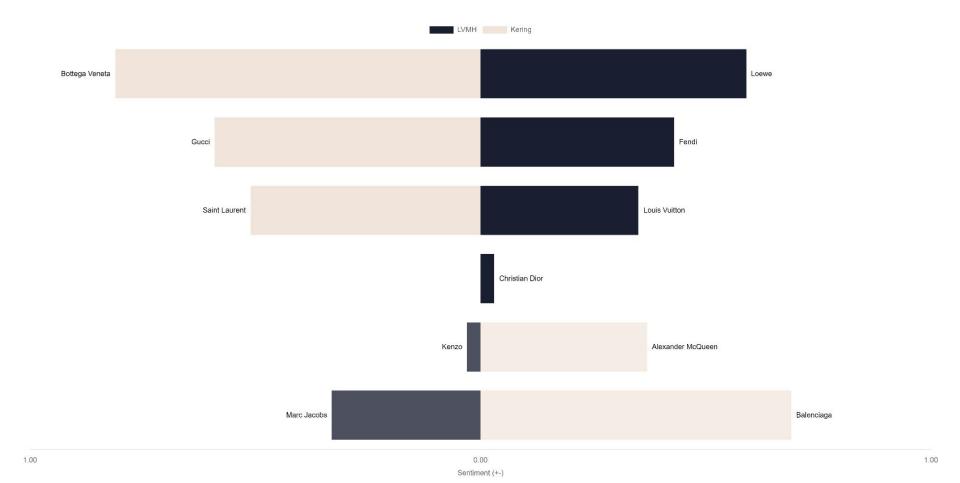
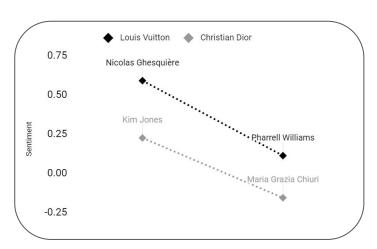
Exploring Luxury Brand Sentiment

Q1 2024





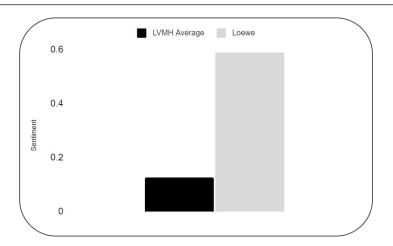


Louis Vuitton & Christian Dior

- Divergent sentiments between respective Male/Female collections
- Is Q1 organic growth more attributable to Ghesquière/Jones than Pharrell/Chiuri?

Loewe

- Consistently highest sentiment score for new collections across all Maisons
- JW Anderson's sustained runway success should become a benchmark for other brands





LVMH Is Considering Options for Marc Jacobs Amid Buyer Interest, Sources

Say

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+9%

-2%

- Strength of artistic offering remains intact
- Is Q1 retail revenue decline a sign of limited wearability?

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-19%

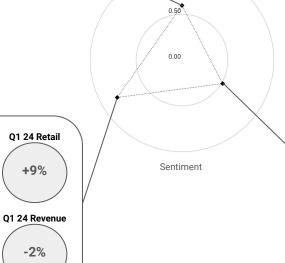
Q1 24 Retail

"New collections ramping up...representing less than 7% of sales on average in Q1" (Kerina)



- Highest sentiment score across all brands
- Desirability driving strong Q1 retail performance

despite macro slowdown



Saint Laurent

Possibility that brand perception has been positively impacted by ongoing wholesale downsizing strategy



Q1 24 Retail

-4%

KERING



WE WOULD LIKE TO ADDRESS THE CONTROVERSIES SURROUNDING OUR RECENT AD CAMPAIGNS. WE STRONGLY CONDEMN CHILD ABUSE; IT WAS NEVER OUR INTENT TO INCLUDE IT IN OUR NARRATIVE. THE TWO SEPARATE AD CAMPAIGNS IN QUESTION REFLECT A SERIES OF GRIEVOUS ERRORS FOR WHICH BALENCIAGA TAKES RESPONSIBILITY.

THE FIRST CAMPAIGN, THE GIFT COLLECTION CAMPAIGN, FEATURED CHILDREN WITH PLUSH BEAR BAGS DRESSED IN WHAT SOME HAVE LABELLED BDSM-INSPIRED OUTFITS. OUR PLUSH BEAR BAGS AND THE GIFT COLLECTION SHOULD NOT HAVE BEEN FEATURED WITH CHILDREN. THIS WAS A WRONG CHOICE BY BALENCIAGA, COMBINED WITH OUR FAILURE IN ASSESSING AND VALIDATING IMAGES. THE RESPONSIBILITY FOR THIS LIES WITH BALENCIAGA ALONE.

THE SECOND, SEPARATE CAMPAIGN FOR SPRING 2023, WHICH WAS MEANT TO REPLICATE A BUSINESS OFFICE ENVIRONMENT, INCLUDED A PHOTO WITH A PAGE IN THE BACKGROUND FROM A SUPREME COURT RULING 'UNITED STATES V. WILLIAMS' 2008 WHICH CONFIRMS AS ILLEGAL AND NOT PROTECTED BY FREEDOM OF SPEECH THE PROMOTION OF CHILD PORNOGRAPHY. ALL THE ITEMS INCLUDED IN THIS SHOOTING WERE PROVIDED BY THIRD PARTIES THAT CONFIRMED IN WRITING THAT THESE PROPS WERE FAKE OFFICE DOCUMENTS. THEY TURNED OUT TO BE REALLEGAL PAPERS MOST LIKELY COMING FROM THE FILMING OF A TELEVISION DRAMA. THE INCLUSION OF THESE UNAPPROVED DOCUMENTS WAS THE RESULT OF RECKLESS NEGLIGENCE FOR WHICH BALENCIAGA HAS FILED A COMPLAINT. WE TAKE FULL ACCOUNTABILITY FOR OUR LACK OF OVERSIGHT AND CONTROL OF THE DOCUMENTS IN THE BACKGROUND AND WE COULD HAVE DONE THINGS DIFFERENTLY.

WHILE INTERNAL AND EXTERNAL INVESTIGATIONS ARE ONGOING, WE ARE TAKING THE FOLLOWING ACTIONS:

- WE ARE CLOSELY REVISING OUR ORGANIZATION AND COLLECTIVE WAYS OF WORKING.
- WE ARE REINFORCING THE STRUCTURES AROUND OUR CREATIVE PROCESSES AND VALIDATION STEPS. WE WANT TO ENSURE THAT NEW CONTROLS MARK A PIVOT AND WILL PREVENT THIS FROM HAPPENING AGAIN.
- WE ARE LAYING THE GROUNDWORK WITH ORGANIZATIONS WHO SPECIALIZE IN CHILD PROTECTION AND AIMS AT ENDING CHILD ABUSE AND EXPLOITATION.

WE WANT TO LEARN FROM OUR MISTAKES AND IDENTIFY WAYS WE CAN CONTRIBUTE. BALENCIAGA REITERATES ITS SINCERE APOLOGIES FOR THE OFFENSE WE HAVE CAUSED AND EXTENDS ITS APOLOGIES TO TALENTS AND PARTNERS.



<u>Ventes du 1er trimestre 2024</u> (LVMH) <u>First-quarter 2024 revenue</u> (Kering) LVMH Is Said to Mull Options for Marc Jacobs Amid Buyer Interest (Bloomberg)

Balenciaga Addresses Controversial Ad Campaign (New York Post)

[brand] + [creative director] Sentiment analysis in Python using roBERTa NLP model

All data collected from tweets posted in English from January 1, 2024 to April 30, 2024 containing keywords