

Università degli studi di Salerno

Disa-Mis “Business Innovation & Informatics”

Course of IT Project Management

Year 2016/2017



Project Plans (VMT)

Michele Palumbo Mat. 0222600017
Angelo Conte Mat. 0222600016



Objectives



objective

A cartoon illustration of a blonde woman with glasses, wearing a black blazer over a pink top. She is holding a pointer stick in her right hand and pointing it towards a green chalkboard. Her left hand is open and pointing downwards. The chalkboard has a brown wooden frame and is blank.

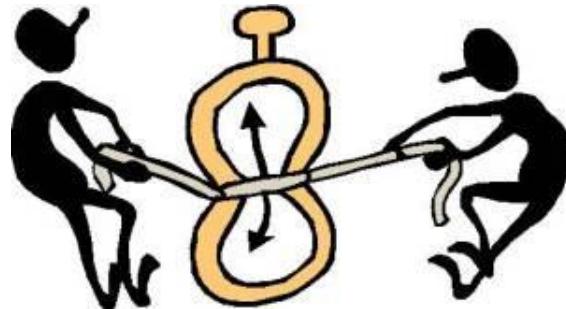
App compatible with Android devices that will allow you to visit a museum and its works of art directly in augmented reality.



Facilitating visitors entering the museum to show the operas, provide details about them and the related works of art



Assumptions and Constraints



Delivery of the application
by February 2018

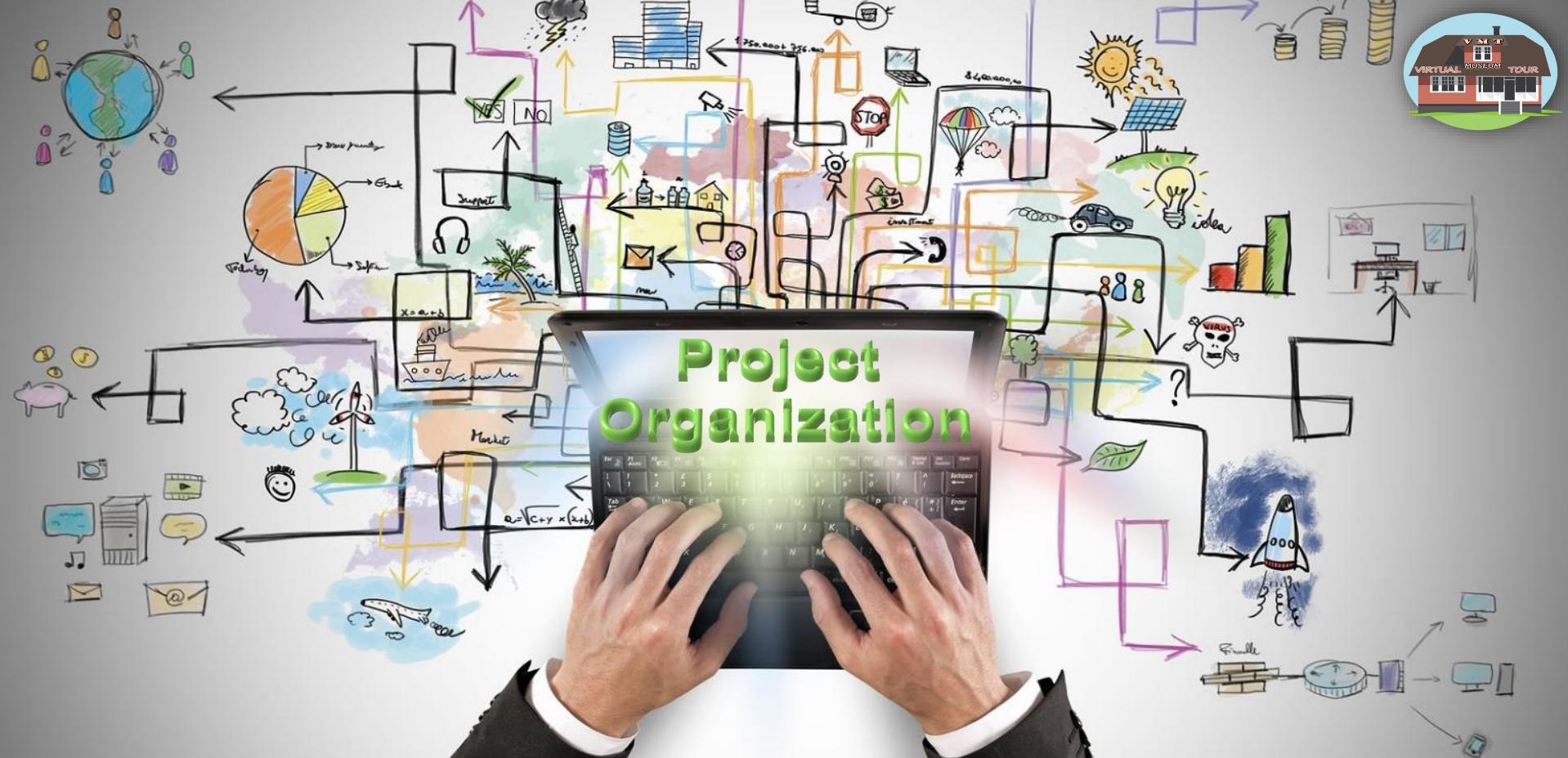
20000€ of Budget for
human resources



1 Project Manager
8 Team Members



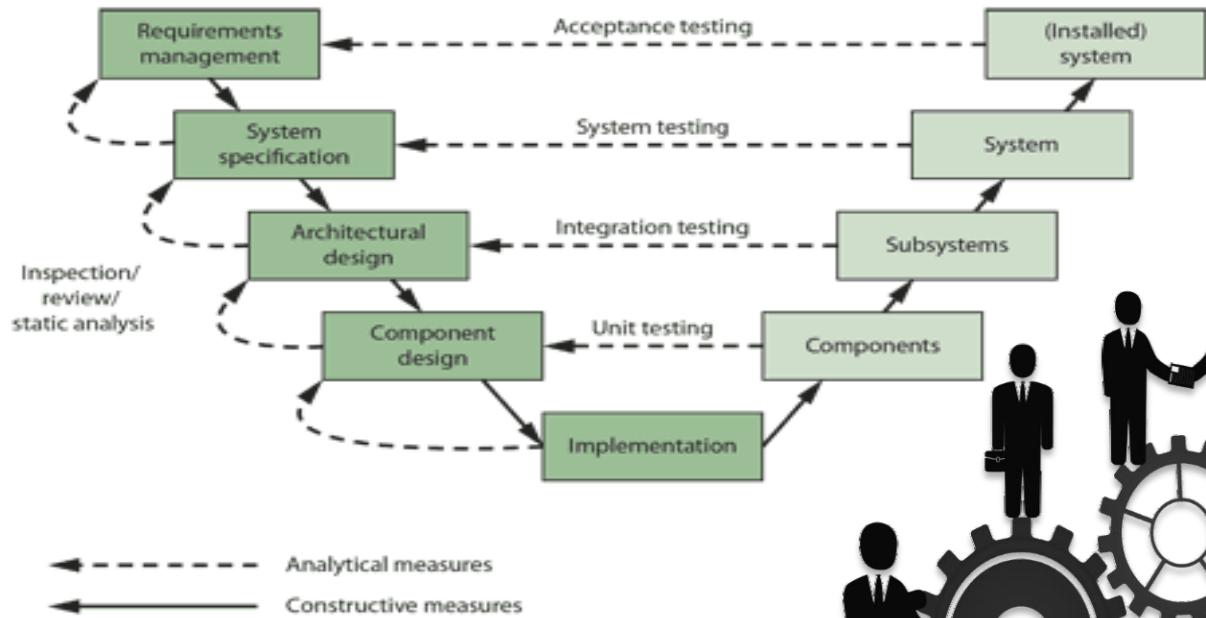
Project Organization



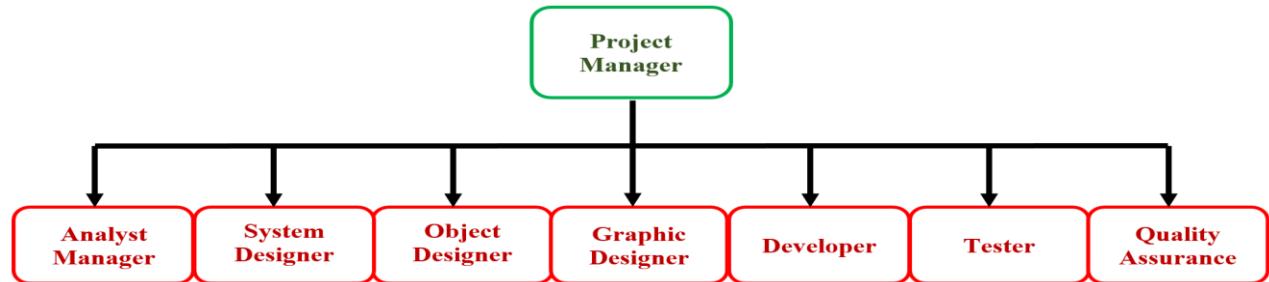
Process Model



The model V & V



Organizational Structure



Project manager

Project manager; It coordinates and plans its development in order to meet time, demands and costs.

Analyst

Team member gathering and analyzing requirements to be able to understand and accurately define customer requests.

System Designer

Team member of the system architecture and its decomposition in subsystems;
It takes care of the system design phase.

Object Designer

Team member that takes care of the object design phase.

Graphic Designer

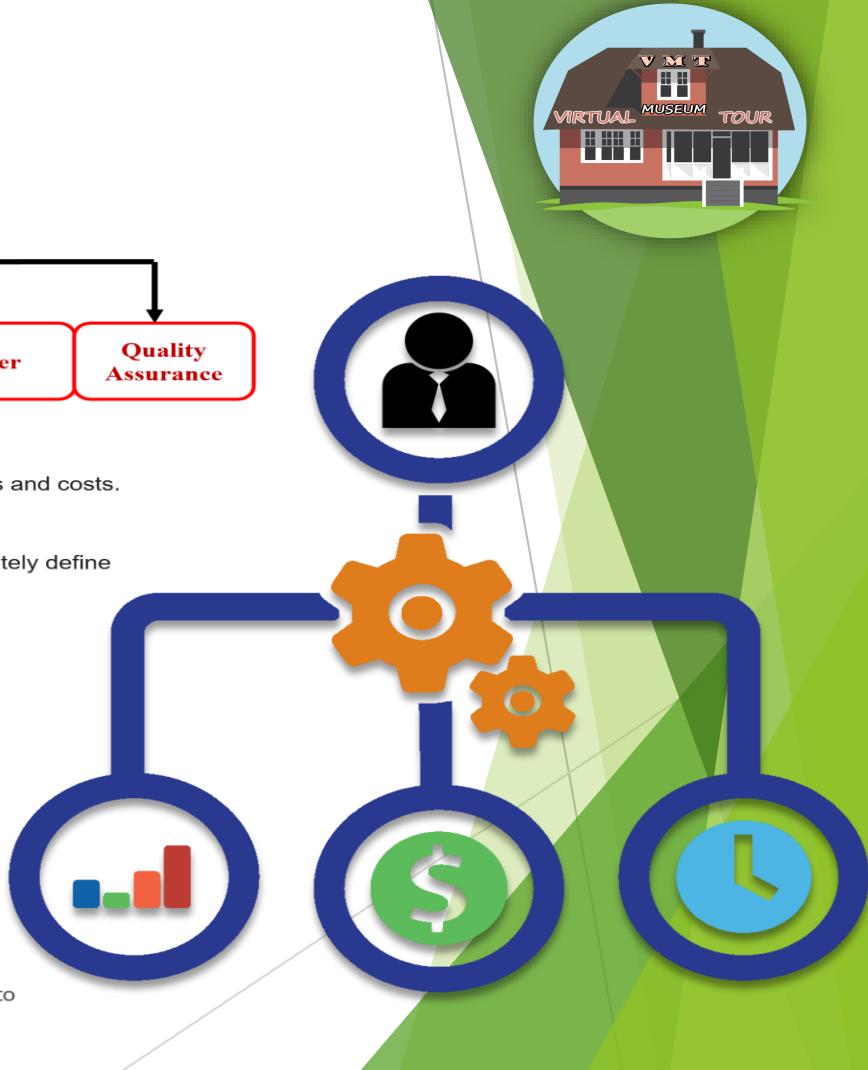
Team member that deals with the development of the graphical interfaces of the system.

Developer

Team member who is responsible for the development of the system.

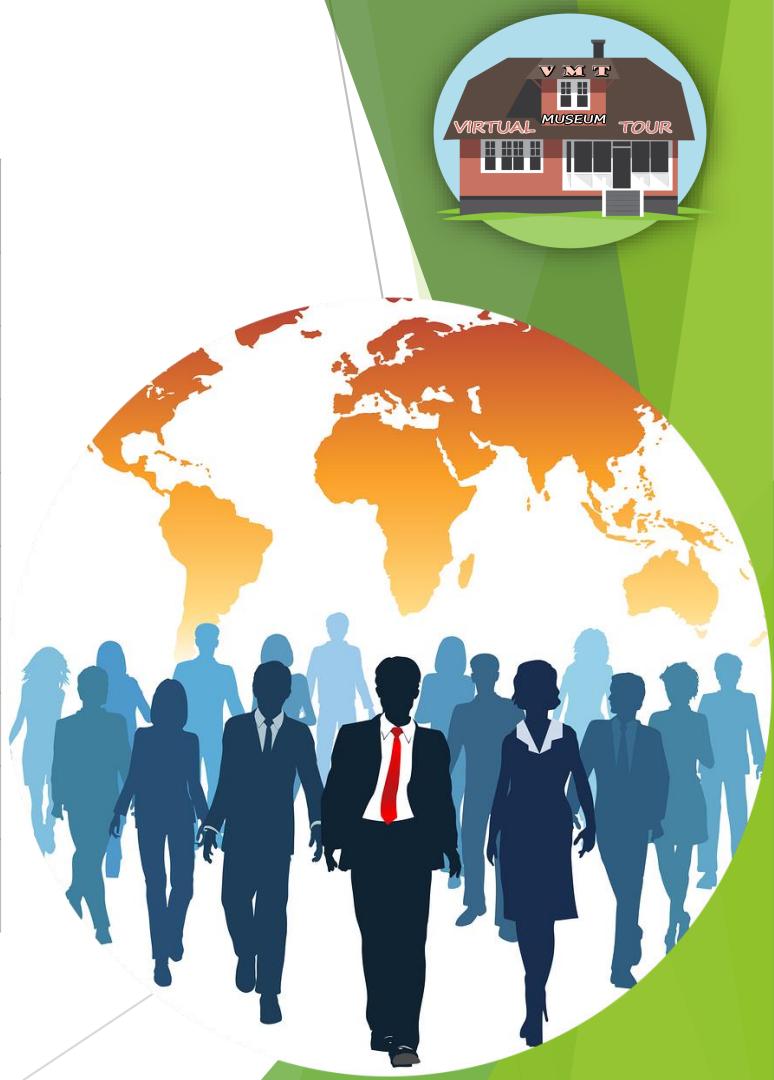
Tester

Team member that verifies the operation of the product software to detect and communicate to programmers any errors.



Role and Project resource

Resource	Role
Michele Palumbo	(PM) Project manager
Angelo Conte	Quality Assurance, Analyst
Pietro Cupo	Analyst, Tester
Simone Sannella	System Designer, Object Designer, Developer
Giacomo Parisi	Database Manager, Object Designer, Developer
Domenico Turco	System Designer, Object Designer, Developer
Marco Benevenga	Graphic Designer, Developer
Davide Massa	Developer
Pasquale Troisi	Tester



Communication interfaces(1)



Tool	Description
Google Drive	Document sharing for your team.
Google Hangout	Tool that allows synchronous audio/video communication between two or more people.
Telegram	For instant communications
E-mail	Tool that allows asynchronous communication, where each user can send and receive messages, also useful to send and receive attachments regarding the documentation.
Meeting	A tool used to schedule meetings to indicate an event. These meetings include: lectures, seminars, conferences, congresses useful for the development of the project.
Skype	Tool that allows synchronous audio/video communication between two or more people.



Google Drive



Telegram



Hangouts



Meeting

Communication interfaces(2)



Contact team members for communication

Name	Title	E-mail	Office	Phone	Skype
Michele Palumbo	Project manager	michele.p@gmail.com	0980-555671	331-3456823	Michele.p
Angelo Conte	Quality Assurance, Analyst	angelo.c@gmail.com	0980-555672	333-8952867	Angelo.c
Pietro Cupo	Analyst, Tester	pietro.c@gmail.com	0980-555673	333-2856300	Pietro.c
Giacomo Parisi	Object D., Database M, Developer	giacomo.p@gmail.com	0980-555674	328-6754123	Giacomo.p
Simone Sannella	System D., Object D., Developer	simone.s@gmail.com	0980-555675	320-5530980	Simone.s
Domenico Turco	System D., Object D., Developer	domenico.t@gmail.com	0980-555676	335-6745984	Domenico.t
Marco Benevenga	Graphic D., Developer,	marco.b@gmail.com	0980-555677	331-7860921	Marco.b
Davide Massa	Developer	davide.m@gmail.com	0980-555678	333-6840890	Davide.m
Pasquale Troisi	Tester	pasquale.t@gmail.com	0980-555679	333-7890890	Pasquale.t





RISK

ANALYSIS



LOW
MEDIUM
HIGH
VERY HIGH
EXTREME

A vertical scale represented by a black line with five circular markers. To the right of the line, the words "LOW", "MEDIUM", "HIGH", "VERY HIGH", and "EXTREME" are written in a large, bold, black, sans-serif font, corresponding to the positions of the markers. Above the first marker, there is a small, glowing blue oval shape.

Risk management approach



The risks were classified according to two parameters:

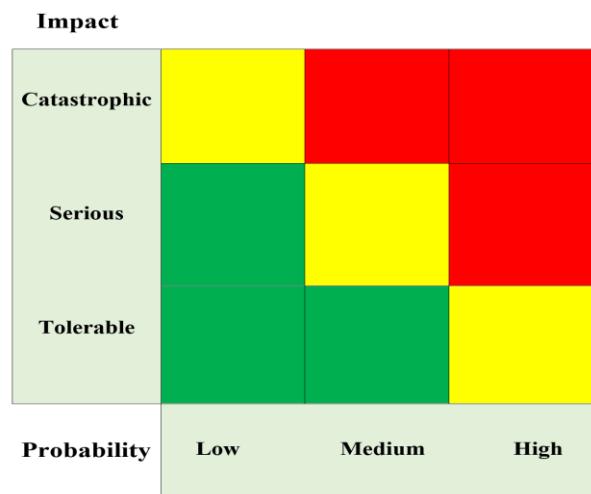
- the likelihood that they will occur
- their impact on the good success of the project.

The **expected odds** are:

- Low
- Medium
- High

The **impact** is quantified as:

- Tolerable
- Serious
- Catastrophic



Identification and risk analysis

Nº	Risk	Probability	Impact
1	Abandoning a team component	Medium	Tolerable
2	Unavailability of some team members in certain periods of time	High	Serious
3	Inefficient tools	Low	Tolerable
4	Work product delivered late	Low	Serious
5	Time of the underestimated software development	Low	Serious
6	Inefficient communication between team members	Medium	Serious
7	Passive participation of some team members	Medium	Tolerable
8	Absence by illness of some team members	Medium	Tolerable
9	Low quality of work products	Medium	Serious
10	Bad quality control and monitoring by the quality assurance	Medium	Serious
11	Failure to deliver a document	Low	Serious
12	Failure to complete a task	High	Serious
13	Low consideration of the judgement of the PM	Medium	Tolerable
14	Failure to implement everything that had been planned	Medium	Serious



Risk planning



Risk Control



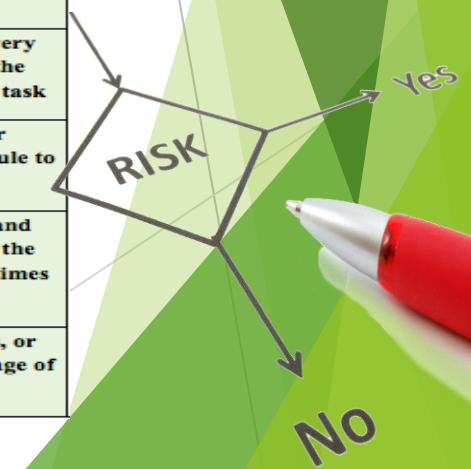
Appetite for risk



Risk Management strategy



ID	Strategy
1	Deploying workload on other team members
2	Assigning tasks based on Team component commitments
3	Search for more efficient tools
4	Make the scheduled delivery date to avoid any delays
5	Reduce the functionality to implement
6	Easy-to-use communication tool
7	Assign an important role so as to spur it
8	Redistributing workload on other team components
9	Review the work products before passing them to the PM supervision
10	The PM will assist the quality assurance in the review of the work product products, intervening if necessary
11	Ask the team members to send an unofficial "status report" to PM every two/three days indicating the activity they have done in this period, the hours they consumed, and the percentage of completion on the overall task
12	Perform continuous checks to reallocate resources if you encounter problems in your implementation. Have a reserve of hours in the schedule to use if needed.
13	To show that the criticisms and advice made by the PM are sensible and justified but above all useful for the project. Try to exalt the fact that the common goal of PM and TM is the delivery of a quality project in the times and costs required by the customer.
14	Try to redistribute the load to improve the parallelization of the tasks, or reduce the low-priority functionality to implement or reduce the coverage of the unit test.





SOFTWARE



HARDWARE

Hardware resource and costs



8 PC for each Team member



Android devices to test app features

Object	Cost
8 PC	0 € (<i>Already present in the company</i>)
Routers	0 € (<i>Already present in the company</i>)
Devices Android: - 3 Samsung Galaxy 8 edge plus - 3 Tablets s	2.790,00 € 2.100,00 € <hr/> 4.890,00 €
Total	4.890,00 €



Routers for internet Connection



Software resource and costs



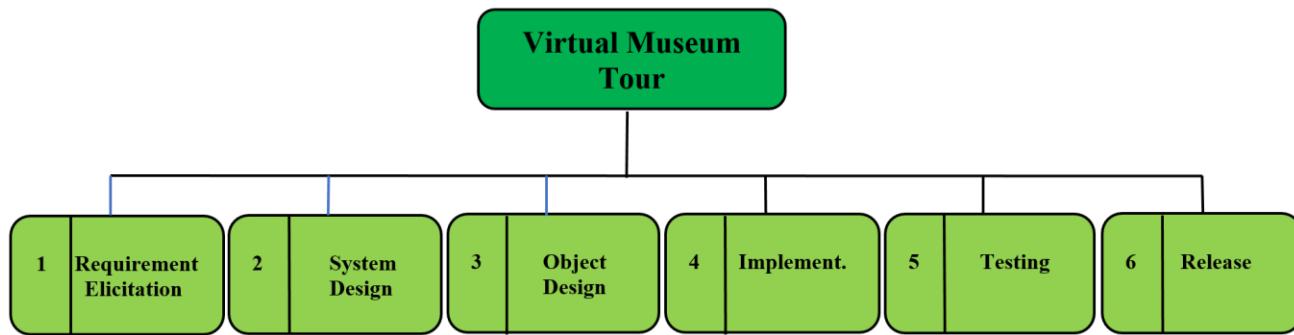
Object	Cost
Package Office	0 € (<i>Already present in the company</i>)
StarUML	0 € (<i>Already present in the company</i>)
Microsoft Project 2016	0 € (<i>Already present in the company</i>)
MySQL	0 € (<i>Already present in the company</i>)
Android Studio	0 € (<i>Already present in the company</i>)
Unity 3d	0 € (<i>Already present in the company</i>)
Total	0 €





WORK
BREAKDOWN
STRUCTURE

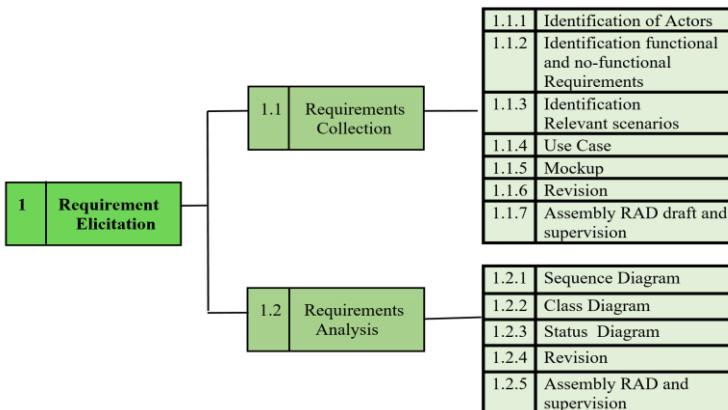
Work activities



Code WBS	Task	Duration (Days)	Duration (Hours)	Beginning	End
1	Requirement Elicitation	32	160	05/06/2017	18/07/2017
2	System Design	16	80	19/07/2017	09/08/2017
3	Object Design	16	80	10/08/2017	01/09/2017
4	Implementation	46	230	04/09/2017	07/11/2017
5	Testing	16	80	08/11/2017	29/11/2017
6	Release	23	30	30/11/2017	05/01/2018



WBS Requirement Elicitation and Analysis



Phase	1	Requirements Elicitation and analysis	Responsible: Cupo, Conte			
			Days	Gross Cost	Role	Resource
Sub-Phase	1.1	Requirements Collection	21	2750,00€	Analyst, Graphic Designer, Quality Assurance, Project Manager	Cupo, Conte, Benevenga, Palumbo
Task Sub-Phase	1.1.1	Identification of Actors	2	250,00€	Analyst	Cupo
	Description: during this phase the actors will be identified.					
	1.1.2	Identification functional and no-functional Requirements	5	625,00€	Analyst	Cupo
	Description: identify both functional and no-functional project requirements and includes various brainstorming activities to identify the real needs of the user.					
	1.1.3	Identification Relevant scenarios	4	500,00€	Analyst	Conte
	Description: find scenarios that are placed within tables that identify iterations between user and system.					

Requirements

1.1.4	Use Case	4	500,00€	Analyst	Conte	
Description: identification of use cases and their dependencies.						
1.1.5	Mockup	4	500,00€	Graphic Designer	Benevenga	
Description: create mock-up, high-level graphical vision of the project with features.						
1.1.6	Revision	1	125,00€	Quality Assurance	Conte	
Description: integration and review of the work products produced by the various team members.						
1.1.7	Assembly RAD draft and supervision	1	250,00€	Project Manager	Palumbo Michele	
Description: necessary steps to properly assemble RAD draft through supervision.						
Sub-Phase	1.2	Requirements Analysis	11	1500,00€	Analyst, Quality Assurance, Project Manager	Cupo, Conte, Palumbo
Task Sub-Phase	1.2.1	Sequence Diagram	3	375,00€	Analyst	Cupo
	Description: create sequence diagrams from the use Cases and objects produced in the previous phases.					
	1.2.2	Class Diagram	3	375,00€	Analyst	Cupo
	Description: locating objects (entity, boundary, control) from use cases.					
	1.2.3	Status Diagram	3	375,00€	Analyst	Conte
	Description: creation of state diagrams from the use cases and from the objects produced in the previous phases.					
	1.2.4	Revision	1	125,00€	Quality Assurance	Conte
	Description: integration and review of the work products produced by the various team members.					
	1.2.5	Assembly RAD and supervision	1	250,00€	Project Manager	Palumbo Michele
	Description: necessary steps to properly assemble the document (RAD) through supervision.					
1 Phase Total Cost = 4250,00€						



WBS System Design

2 | System Design

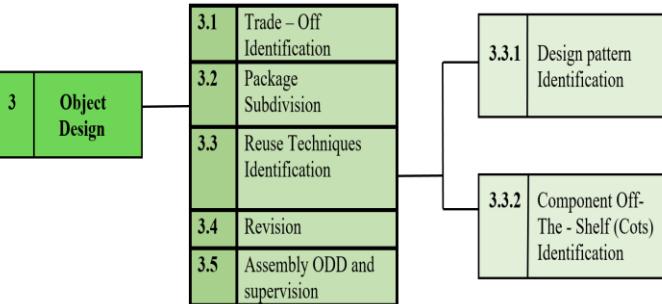
2.1	Design Goals Identification
2.2	Architecture Identification
2.3	Sub – System Identification
2.4	Identification Persistent Data
2.5	Services Identificaton
2.6	Limit Cases Identification
2.7	Revision
2.8	Assembly SDD and supervision



Phase	2	System Design	Responsible: Sannella			
			Days	Gross Cost	Role	Resource
Task	2.1	Design Goals Identification	2	250,00€	System Designer	Sannella
Description: this phase involves the identification of the design goals that the system will have to support.						
	2.2	Architecture Identification	3	375,00€	System Designer	Cupo
Description: it is expected to analyse and identify the current architecture of the system.						
	2.3	Sub - System Identification	3	375,00€	System Designer	Turco
Description: it is expected to identify the proposed architecture of the system and the new sub-systems.						
	2.4	Identification Persistent Data	2	250,00€	System Designer	Sannella
Description: identification of the data that should be stored in permanent memory.						
	2.5	Services Identification	2	250,00€	System Designer	Sannella
Description: identification of the services offered by the identified sub-systems.						
	2.6	Limit Cases Identification	2	250,00€	Analyst	Cupo
Description: identify the boundary cases that can occur while using the application.						
	2.7	Revision	1	125,00€	Quality Assurance	Conte
Description: integration into the SDD of the work products produced by the various team members and the final review of the document.						
	2.8	Assembly SDD e supervision	1	250,00€	Project Manager	Michele Palumbo
Description: operations necessary to properly assemble the document (SDD) through supervision.						
2 Phase Total Cost = 2125,00€						



WBS Object Design



WBS Implementation



4 | Implementation

4.1	GUI Developer (Front-end-application)
4.2	Component Development to interface DB (Back-and-application)
4.3	Module (GPS) Develop
4.4	Code Develop
4.5	Code Optimization
4.6	Write document on implementation.

Phase	4	Implementation	Responsible: Benevenga, Massa, Turco			
			Days	Gross Cost	Role	Resource
Task	4.1	GUI Developer (Front-end-application)	10	1250,00€	Developer	Benevenga(5), Massa(5)
Description: development of the Virtual Museum Tour GUI.						
	4.2	Component Development to interface BD (Back-and-application)	4	500,00€	Data Base Manager	Parisi
Description: development of components for interface to the database in order to simplify the development of the sub-teams and increase the maintainability.						
	4.3	Module (GPS) Develop	5	625,00€	Developer	Massa
Description: development of the code for the Realization GPS module for the localization (museums images).						
	4.4	Code Develop	21	2625,00€	Developer	Benevenga(6), Turco(5), Massa(5), Sannella(5)
Description: development of the code for the realization of the Virtual Museum tour app.						
	4.5	Code Optimization	5	625,00€	Developer	Parisi
Description: optimization of the product code to make it more readable and fluid.						
	4.6	Write document on implementation.	1	250,00€	Project Manager	Michele Palumbo
Description: operations necessary to correctly assemble the document (Implementation) through supervision.						
4 Phase Total Cost = 5875,00€						



WBS Testing



5.1	Unit Test
5.2	Integration Test
5.3	Functional Testing
5.4	Usability Test
5.5	Write document on Testing

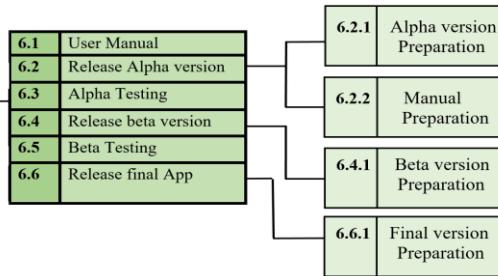
5 | Testing



WBS Release



6 | Release



ALPHA  **TESTING**



ANDROID APP ON



Google Play

Phase	6	Release	Responsible: Michele Palumbo			
			Days	Gross Cost	Role	Resource
Task	6.1	User Manual	2	500,00€	Project Manager	Michele Palumbo
		Description: create a guideline for using the app.				
Sub-Phase	6.2	Release alpha version	2	500,00€	Project Manager	Michele Palumbo
		Description: the version of the app that is still incomplete that includes the most important features to be tested within the company and stakeholders.				
Task Sub-Phase	6.2.1	Alpha version Preparation	1	250,00€	Project Manager	Michele Palumbo
		Description: latest definitions for the release of the alpha version.				
	6.2.2	Manual Preparation	1	250,00€	Project Manager	Michele Palumbo
		Description: latest definitions for the release of the Alpha version manual.				
Task	6.3	Alpha Testing	7	0 €		
		Description: testing the alpha version of the company's components and stakeholders. There is a percentage based on sales for those who adhere to this test.				
Sub-Phase	6.4	Release Beta version	1	250,00€	Project Manager	Michele Palumbo
		Description: version of the app that is almost complete to a maximum of 200 download.				
Task Sub-Phase	6.4.1	Beta version Preparation	1	250,00€	Project Manager	Michele Palumbo
		Description: latest definitions for beta release.				
Task	6.5	Beta Testing	10	0 €		
		Description: Beta testing by people included in the 200 downloads.				
Sub-Phase	6.6	Release final App	1	250,00€	Project Manager	Michele Palumbo
		Description: full app version available for everyone.				
Task Sub-Phase	6.6.1	Final version Preparation	1	250,00€	Project Manager	Michele Palumbo
		Description: latest definitions for the release of the final version.				
		6 Phase Total Cost = 1500,00€				

Milestone and Deliverable List



Milestone			Deliverable		Date
M 1	End	Requirements Collection	→	D 1 Release RAD DRAFT	03/07/2017
M 2	End	Requirements Analysis	→	D 2 Release RAD	18/07/2017
M 3	End	System Design	→	D 3 Release SDD	09/08/2017
M 4	End	Object Design	→	D 4 Release ODD	01/09/2017
M 5	End	Implementation	→	D 5 Release Implementation Document	07/11/2017
M 6	End	Testing	→	D 6 Release Testing Document	29/11/2017
M 7	End	Alpha version and Manual	→	D 7 Release Alpha version and Manual	05/12/2017
M 8	End	Beta version	→	D 8 Release Beta version	18/12/2017
M 9	End	Final version	→	D 9 Launch Final APP	05/01/2018



Cost Baseline



Costs	
1 Requirement Elicitation & Analysis	4.250,00€
2 System Design	2.125,00€
3 Object Design	2.125,00€
4 Implementation	5.875,00€
5 Testing	2.125,00€
6 Release	1.500,00€
TOTAL	18.000,00€
Another Cost	
Meetings between PM and stakeholders	750,00€
TOTAL BUDGET ALLOCATED	18.750,00€
Another cost (Overtime)	1.250,00€
OVERALL BUDGET	20.000,00€
Bonus for Alpha Testing	%Percentage of sales



MONITORING & REPORTING



Monitoring of work and expected work



Example of monitoring the system design phase, this process is done for all phases of the project:

ID	Activities name	Forecast	Work	Variation
0	Virtual Museum Tour	660 h		
1	Requirements Elicitation and Analysis	160 h		
2	System Design	80 h		
2.1	Design Goals identification	10 h		
	<i>Sannella Simone</i>	10 h		
2.2	Architecture identification	15 h		
	<i>Cupo Pietro</i>	15 h		
2.3	Sub-system identification	15 h		
	<i>Turco Domenico</i>	15 h		
2.4	Persistent Data identification	15 h		
	<i>Sannella Simone</i>	15 h		
2.5	Services identification	5 h		
	<i>Sannella Simone</i>	5 h		
2.6	Limit case identification	10 h		
	<i>Cupo Pietro</i>	10 h		
2.7	Revision System Design	5 h		
	<i>Conte Angelo</i>	5 h		
2.8	Assemblay SDD and supervision	5 h		
	<i>Michele Palumbo</i>	5 h		
3	Object Design	80 h		
4	Implementation	230 h		
5	Testing	80 h		
6	Release	30 h		



Business calendar



BASIC CALENDAR:		WORKING HOURS
DAY	HOURS	
Monday	8.30 – 13.30	
Tuesday	8.30 – 13.30	
Wednesday	8.30 – 13.30	
Thursday	8.30 – 13.30	
Friday	8.30 – 13.30	
Saturday	No - Working	
Sunday	No - Working	
EXCEPTIONS		
Any Overtime	According to necessity (max 25 ore)	
Holidays / Non - Working	DATE	
Ferragosto	Tue - 15/08/2017	
All Saints	Wed- 1/11/2017	
Immacolata	Fri - 8/12/2017	
Christmas	Mon- 25/12/2017	
Saint Stefan	Tue - 26/12/2017	
New Year	Mon - 1/01/2018	



Resource costs for hour/work

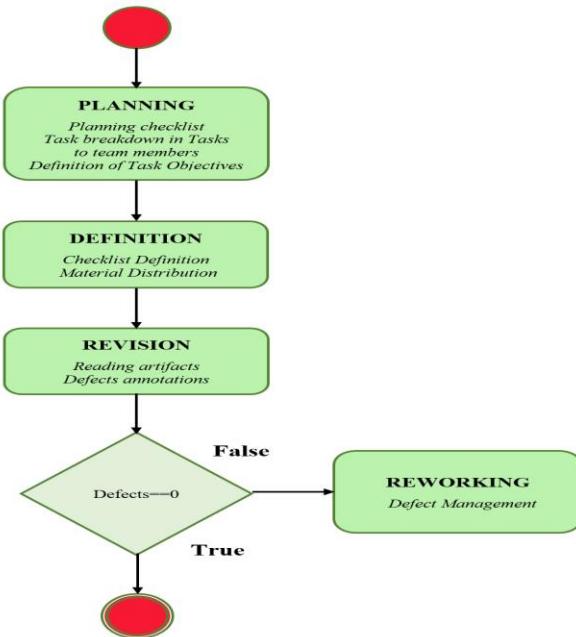
ID	RESOURCE	ROLE	RATE
1	Palumbo Michele	Project Manager	50€
2	Conte Angelo	Analyst, Quality Assurance	25€
3	Cupo Pietro	Analyst, Tester	25€
4	Parisi Giacomo	System designer, Object model designer, Database manager, Developer	25€
5	Sannella Simone	System designer, Object model designer, Developer	25€
6	Turco Domenico	System designer, Object model designer, Developer	25€
7	Benevenga Marco	Developer, Graphic designer	25€
8	Massa Davide	Developer	25€
9	Troisi Pasquale	Tester	25€



Revision processes and Quality control



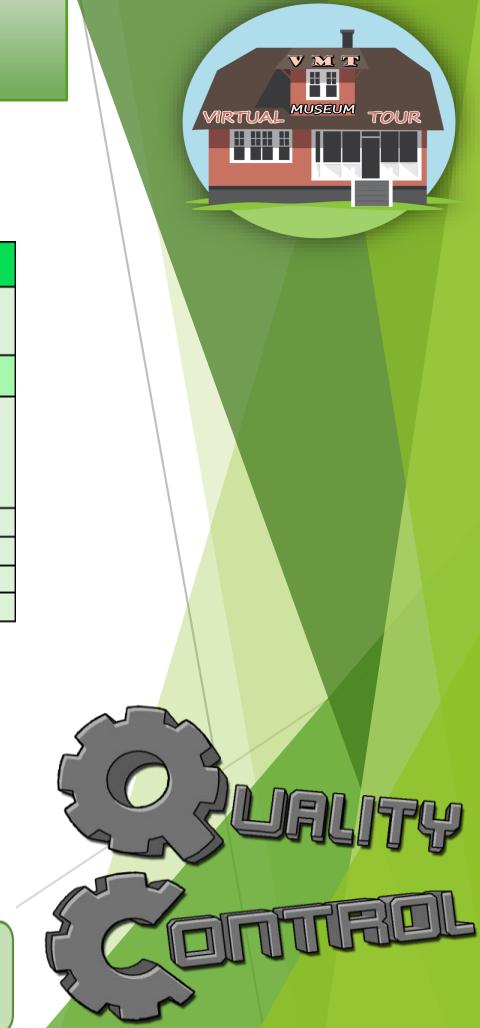
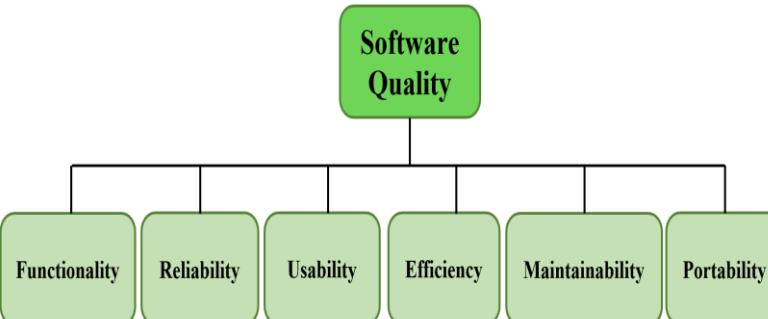
- The revision process steps:



Example of checklist:

Id	Description	Evaluation	
		From 1 to 5 (1 indicates insufficient, 5 check-item correct)	
Example: Requirements Specification			
1	Have you defined the features, constraints, performance, and any other feature that the system will have to meet the needs of the customer?	4
2
3
4
5

- Metrics describing a software quality model:



Communication plan



Event	Rational	Frequency	Deliverable
Team Meetings	Project discussions, updates on project development	Weekly	Meeting minutes to be uploaded
Supervisor Meetings	Supervisor feedbacks, update on project progress	Fortnightly	Meeting minutes to be uploaded and updates through email
Client Updates	Update client on deliverables after each milestone	After each milestone	Meeting minutes to be uploaded
Sharing Sessions	Peer feedbacks, comments and thoughts about the team	Monthly	Resolved issues, Peer feedback
Team Bonding Session	To maintain team cohesion	Monthly	Have dinner/movies/outings





**COST
CONTROL-
MODEL**

COCOMO II Estimation(1)



Estimated person/month effort with Early Prototyping Level

Formulas, step by step, for Early Prototyping Level

AP= APPLICATION POINT

NAP= N° OF THE NEW APPLICATION POINT (screen, report e module)

PROD= PRODUCTIVITY ($\frac{4-7-13-25-50}{VL-L-N-M-VM}$)

PM= PERSON/MONTH EFFORT/

STEP 1



$$\begin{aligned}
 AP &= \sum SCREEN + \sum REPORT + \sum MODULE \\
 &= (N^{\circ} INPUT DATA(SIMPLE) * WEIGHT(SIMPLE)) + \\
 &\quad + (N^{\circ} INPUT DATA(AVERAGE) * WEIGHT(AVERAGE)) + \\
 &\quad + (N^{\circ} INPUT DATA(COMPLEX) * WEIGHT(COMPLEX)) + \\
 &\quad + (N^{\circ} INPUT DATA(SIMPLE) * WEIGHT(SIMPLE)) + \\
 &\quad + (N^{\circ} INPUT DATA(AVERAGE) * WEIGHT(AVERAGE)) + \\
 &\quad + (N^{\circ} INPUT DATA(COMPLEX) * WEIGHT(COMPLEX)) + \\
 &\quad + (N^{\circ} INPUT DATA(COMPLEX) * WEIGHT(COMPLEX))
 \end{aligned}$$

SCREENS	Number and source of data tables		
Number of views contained	Total <4 (<2server, <2 client)	Total <8 (2-3 server, 3-5 client)	Total 8+ (>3 server, >5 client)
< 3	Simple	Simple	Medium
3 - 7	Simple	Medium	Difficult
8+	Medium	Difficult	Difficult

REPORTS	Number and source of data tables		
Number of sections contained	Total <4 (<2server, <2 client)	Total <8 (2-3 server, 3-5 client)	Total 8+ (>3 server, >5 client)
< 2	Simple	Simple	Medium
2 or 3	Simple	Medium	Difficult
> 3	Medium	Difficult	Difficult

COMPLEX	Complexity Weighting		
Type of object	Simple	Medium	Difficult
Screen	1	2	3
Report	2	5	8
Module	N/A	N/A	10

COCOMO II Estimation(2)

Estimated person/month effort with Early Prototyping Level



STEP 2

% reuse = REUSED COMPONENTS

0%

REQUIRED COMPONENTS

100%

$$NAP = AP * \left[\frac{(100 - \%REUSE)}{100} \right]$$

STEP 3

PROD	Very low	Low	Nominal	High	Very High
Developer's experience and capability	4	7	13	25	50
CASE maturity and capability	4	7	13	25	50

$$PM = \frac{NAP * \left(1 - \frac{\%REUSE}{100} \right)}{PROD}$$



COCOMO II Estimation(3)

Estimated person/month effort with Early Prototyping Level



Estimate calculations Person/Month effort for “Virtual Museum Tour”

STEP 1

$$\begin{aligned} AP = & ((25 * 1) + (15 * 2) + (10 * 3)) \text{ (SCREEN)} \\ & + ((20 * 2) + (10 * 5) + (5 * 8)) \text{ (REPORT)} \\ & + (5 * 10) \text{ (MODULE)} \\ = & (85) + (130) + (50) = 265 \text{ APPLICATION POINTS} \end{aligned}$$

STEP 2

% reuse = REUSED COMPONENTS
10%

REQUIRED COMPONENTS
90%

$$NAP = 265 * \left[\left(\frac{100 - 10}{100} \right) \right] = 265 * 0.90 = 238,5 \text{ APPLICATION POINT TO DEVELOP}$$

STEP 3

$$PROD = HIGH = 25$$

$$PM = \frac{238.5}{25} = 9.54 \text{ PERSON/MONTH}$$



COCOMO II Estimation(4)

Estimated of project duration

Formulas for estimate of Project Duration

$$TDEV = [A * PM^{(0.33+0.2*(B-1.01))}]$$

A = COSTANT, 3.0

$$B = 1.01 + 0.01 \sum_{j=1}^5 SF_j$$

SF= Scale factor Estimation

Name	Very Low (0,05)	Low (0,04)	Nominal (0,03)	High (0,02)	Very High (0,01)	Extra High (0,00)
Precedentedness	Thoroughly unprecedented	Largely unprecedented	Somewhat unprecedented	Generally familiar	Largely familiar	Thoroughly familiar
Flexibility	Rigorous	Occasional relaxation	Some relaxation	General conformity	Some conformity	General goals
Significant risks eliminated	Little (20%)	Some (40%)	Often (60%)	Generally (75%)	Mostly (90%)	Full (100%)
Team interaction process	Very difficult	Some difficult	Basically cooperative	Largely cooperative	Highly cooperative	Seamless interactions
Process Maturity	Level 1	Level 2	Level 2+	Level 3	Level 4	Level 5

Estimate calculations Project Duration for “Virtual Museum Tour”

A = 3

$$B = 1.01 + (0.01 + 0.04 + 0.03 + 0.01 + 0.01) = 1.11$$

$$TDEV = [3 * 9.54^{(0.33+0.2*(1.11-1.01))}]$$

$$= [3 * 9.54^{(0.350)}] = 6.60 \text{ MONTHS}$$

(FULL TIME)



This forecast for a full-time estimate
(8 hours/day).

In the *Virtual Museum Tour* project,
they were considered
5 working hours/day.

REDACTED

