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## Didi Business Intelligence Challenge

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## **Project structure:**

requirements.txt

```
data/ – raw & processed data
notebooks/ – notebooks EDA, SQL query validation, forecasting
sql/ – .txt files with SQL queries
figures/ – output plots from forecasting model
slides/ – this presentation
README.md – overview & setup
```



### SQL Queries & Insights

### 1. Top-5 Holiday Restaurants

(I added genre name and area name for business context)

Query: Identify the top 5 restaurants with the highest average number of visitors on holidays, with average per restaurant.

avg_holiday_visitors	area_name	genre_name	restaurant_id	
7.275000	Hokkaidō Asahikawa-shi 6 Jōdōri	Dining bar	db80363d35f10926	0
5.833333	Niigata-ken Niigata-shi Teraohigashi	Izakaya	bb09595bab7d5cfb	1
5.240000	Hokkaidō Asahikawa-shi 6 Jōdōri	Izakaya	e053c561f32acc28	2
4.333333	Fukuoka-ken Kitakyūshū-shi Ōtemachi	Japanese food	24b9b2a020826ede	3
4.228571	Hyōgo-ken Kakogawa-shi Kakogawachō Kitazaike	Italian/French	42c9aa6d617c5057	4
	7.275000 5.833333 5.240000 4.333333	Hokkaidō Asahikawa-shi 6 Jōdōri 7.275000 Niigata-ken Niigata-shi Teraohigashi 5.833333 Hokkaidō Asahikawa-shi 6 Jōdōri 5.240000 Fukuoka-ken Kitakyūshū-shi Ōtemachi 4.333333	Dining bar Hokkaidō Asahikawa-shi 6 Jōdōri 7.275000 Izakaya Niigata-ken Niigata-shi Teraohigashi 5.833333 Izakaya Hokkaidō Asahikawa-shi 6 Jōdōri 5.240000 Japanese food Fukuoka-ken Kitakyūshū-shi Ōtemachi 4.333333	db80363d35f10926 Dining bar Hokkaidō Asahikawa-shi 6 Jōdōri 7.275000 bb09595bab7d5cfb Izakaya Niigata-ken Niigata-shi Teraohigashi 5.833333 e053c561f32acc28 Izakaya Hokkaidō Asahikawa-shi 6 Jōdōri 5.240000 24b9b2a020826ede Japanese food Fukuoka-ken Kitakyūshū-shi Ōtemachi 4.333333

✓ **Insight:** Izakaya genre dominates holiday demand, claiming 2 of the top 3 spots. The top-performing Dining Bar in Asahikawa (Hokkaidō) has 25% higher holiday traffic than its closest competitor, suggesting strong regional appeal for social dining during celebrations.

### 2. Busiest Day of the Week

**Query:** Determine which day of the week has the highest average number of visitors.

	day_of_week	avg_visitors	total_records
0	Friday	4.454754	1746
1	Wednesday	4.216495	873
2	Thursday	4.115640	1055
3	Monday	4.049140	814
4	Saturday	3.983149	2077
5	Tuesday	3.913649	718
6	Sunday	3.492447	993

✓ **Insight:** Friday is the clear peak dining day (4.45 avg visitors), while Sunday sees the lowest traffic (3.49) – a 28% drop. This reveals a strong 'pre-weekend' dining culture over actual weekend days.

### Week-Over-Week Visitor Growth

Query: Calculate weekly growth percentage over the last 4 weeks.

	week_start	total_visitors	prev_week_visitors	growth_pct
0	2017-05-15	78.0	170.0	-54.12
1	2017-05-08	170.0	130.0	30.77
2	2017-05-01	130.0	618.0	-78.96
3	2017-04-24	618.0	1469.0	-57.93

✓ Insight: Visitor counts show extreme volatility, with 3 of 4 weeks seeing >50% declines. The only growth week (+31%) was immediately followed by a 54% crash, indicating unstable demand or data anomalies.

### 4. Six-Month Forecast – LSTM Model

#### Approach

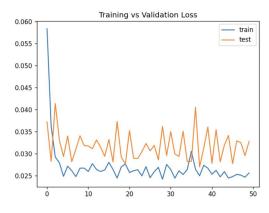
- Univariate LSTM on daily aggregated visitors
- 90-day input window → next-day prediction
- Train / test split: 80 % / 20 % (≈ last 6 months as hold-out)
- 50 epochs, batch 32, Adam optimiser

#### Validation (hold-out)

Metric	Value
MAE	72 visitors
RMSE	92.7
MAPE	232.5%

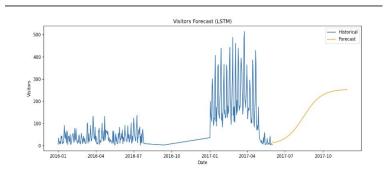
Interpretation — MAE  $\approx$  72 means the model is off by  $\sim$ 72 visitors/day on average.

MAPE is inflated because many days have < 50 visitors; 1-day errors look large in %.



Shows convergence by epoch  $\approx 40$ .

#### Historical + 6-Month Forecast



## Growth Strategy

#### 5. Double Visitors in 6 months

Based on the data and forecast, here's a focused 3-phase strategy to double visitors in 6 months:

Phase 1: Stabilize Volatility (Month 1-2)

Problem: 78% weekly visitor swings hurt capacity planning.

#### 1. Dynamic Pricing Engine:

- Algorithm: IF day = Tuesday/Wednesday → 20% off premium menu
- Data hook: Use the 28% Sunday-Friday gap to incentivize off-peak days.

#### 2. Demand-Smoothing Partnerships:

- Partner with theaters/cinemas: "Dinner + Show" bundles on low-traffic Sundays.
- Technical integration: Sync reservation APIs for real-time inventory.

Target: Reduce weekly volatility by 40%, boost Tuesday traffic 25%.

#### 5. Double Visitors in 6 months

Phase 2: Attack the Plateau (Month 3-4)

Problem: Forecast shows hard ceiling at 250 visitors/day.

#### 1. Predictive Menu Optimization:

- Technique: Time-series clustering of order data × visitor patterns.
- Action: Highlight high-margin dishes on forecasted low-traffic days.

#### 2. Genre Expansion:

- Capitalize on #1 insight: Izakayas dominate holidays.
- Launch pop-up "Holiday Izakaya" concepts in Italian/Japanese restaurants (low-holiday genres).

**Target:** Increase weekday per-customer spend by 15%, capture 30% of holiday demand from top competitors.

#### 5. Double Visitors in 6 months

Phase 3: Break 500 Visitors/Day (Month 5-6)

Problem: Requires +250 daily visitors above natural growth.

#### 1. LSTM Model Enhancement:

- Add features: holiday\_flag, local\_events, weather from public APIs.
- Output: Promo-trigger system (IF forecast\_dip > 15%  $\rightarrow$  SMS 15% off coupon).

#### Network Effects:

- Launch referral program: "Bring 4 friends  $\rightarrow$  5th dines free" (math: 20% group size increase = 50+ visitors/day).
- Algorithm: Track virality via K-factor = (referrals × conversion\_rate).

Target: Achieve K-factor ≥ 0.8 (exponential growth).

**Key Insight:** Doubling requires converting volatility into opportunity. The 78% weekly drops aren't just risks—they're discounting windows to acquire price-sensitive customers.

## 6. If these restaurants were in your city, what other data would you join to get more insights and increase visitors?

#### **City: Mexico City**

To unlock deeper insights for restaurants in Mexico City (CDMX), I'd prioritize integrating these local data sources, ordered by impact potential:

- 1. CDMX-Specific Holiday & Event Calendar
  - Japan's holidays ≠ Mexico's (e.g., Día de Muertos, Grito de Independencia).
  - Join with: date field to analyze visitor spikes during *local* festivities like:
    - Zócalo events
    - CDMX Restaurant Week
    - Lucha Libre nights
- 2. Proximity to Metro/Mobility Hubs
  - Traffic congestion alters dining behavior. Integrate:
    - Metro/Metrobús station locations (e.g., "X restaurant is 300m from Bellas Artes station")
    - EcoBici docking station usage data
    - Didi pickup density by hour
       Join with: restaurant\_id + timestamp to optimize promotions around commute peaks.

### 6. If these restaurants were in your city, what other data would you join to get more insights and increase visitors?

#### 3. Safety Perception Scores

- Nighttime traffic drops in high-crime colonias. Add:
  - INEGI safety surveys by neighborhood
  - User-generated safety tags (e.g., "safe for solo dining" on Google Maps)
  - Police incident reports
     Join with: area\_name + visit\_hour to target security-enhanced promotions.

#### 4. Weather & Pollution Sensitivity

- Rainy seasons and "contingencia ambiental" days crush outdoor dining. Track:
  - Hourly rainfall/UVI index (SMN)
  - IMECA air quality alerts
  - Temperature/humidity swings
     Join with: visit\_date to trigger "rainy day discounts" or indoor seating promos.

### 6. If these restaurants were in your city, what other data would you join to get more insights and increase visitors?

#### 5. Cultural/Tourism Micro-Trends

- CDMX's tourism surge (Condesa/Roma) demands:
  - Airbnb density by neighborhood
  - Walking tour routes (e.g., "Coyoacán Frida Kahlo trails")
  - Concert/event schedules (Foro Sol, Palacio de los Deportes)
     Join with: restaurant\_location to capture tourist vs. local patterns.

# 7. DiDi Rides App Download Channels Acquisition & Quality Framework

Channel Type	Examples	Quality Metrics	Assessment Method
Paid	• Google/FB Ads	• CPI	A/B Testing
	• OEM Pre-installs (Xiaomi)	D7 Retention	Cohort Analysis
	KOL Campaigns	• LTV Efficiency	
	DiDi Food Cross-Promo	Cross-Install Rate	SDK Tracking
	Driver QR Codes	• Blended LTV	Attribution Platforms
	• Email/SMS	Scan Conversion	
<b>▲</b> Earned	App Store Optimization	Organic Share	Promo Codes
	User Referrals	• K-factor	Analytics Dashboards
	• PR Coverage	Brand Searches	

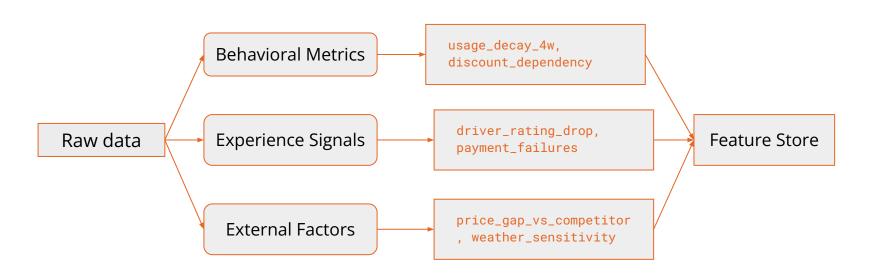
# 7. DiDi Rides App Download Channels Cost Optimization & Channel Prioritization

Channel	Cost Metric	Efficiency Formula	ROAS Target
OEM Pre-installs	\$0.30/install	LTV / CPI	230%
DiDi Food Cross-Promo	Near-zero CPI	Incremental Revenue / Cost	400%+
Driver QR Codes	\$1.50/referral	Ride Completion Rate × LTV	180%
TikTok Ads	\$2.80 CPI (Brazil)	6-mo Revenue / Ad Spend	150%

#### 8. Churn Prediction Model for DiDi Rides APP

Transforming Raw Data into Churn Signals

Data pipeline diagram



#### 8. Churn Prediction Model for DiDi Rides APP

Kev Table

Behavioral

Experience

External

<b>,</b>		
Feature Type	Example Metrics	

Churn Risk Impact

45% of predictive power

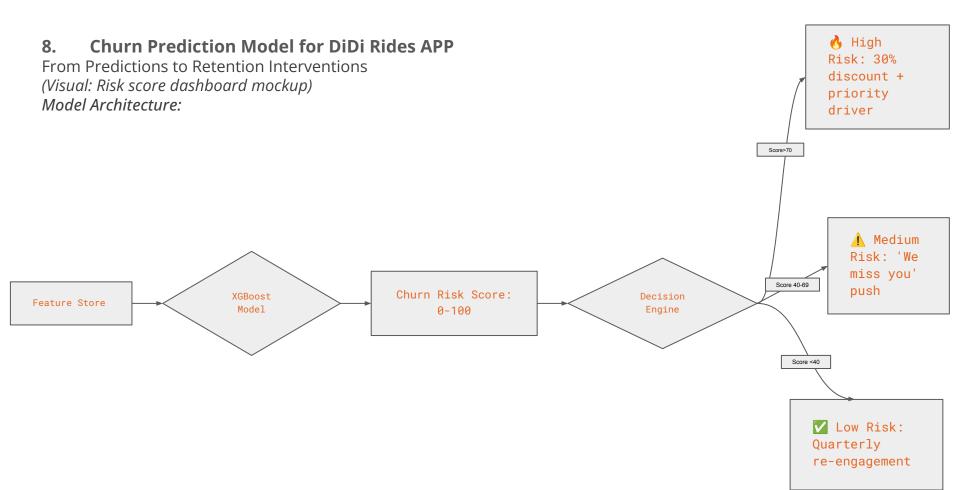
30%

25%

usage\_decay\_4w, weekend\_usage\_ratio

driver\_rating\_avg, support\_tickets

competitor\_app\_installed, local\_events



#### 8. Churn Prediction Model for DiDi Rides APP

#### **Intervention Effectiveness:**

Risk Tier	<b>Expected Retention Lift</b>	Cost per Saved User
High (70-100)	42%	\$3.20
Medium (40-69)	28%	\$1.80
Low (<40)	9%	\$0.50

#### Why XGBoost:

- Handles 100+ feature types (numeric/categorical)
- Computes feature importance: usage\_decay\_4w: ★★★★★ (34% impact) price\_gap\_vs\_uber: ★★★★ (22% impact)