

# Incident Response

2021.1

MiCT implements an information security incident response process to consistently detect, respond, and report incidents, minimize loss and destruction, mitigate the weaknesses that were exploited, and restore information system functionality and business continuity as soon as possible.

The incident response process addresses:

- Continuous monitoring of threats through intrusion detection systems (IDS) and other monitoring applications;
- Establishment of an information security incident response team;
- Establishment of procedures to respond to media inquiries;
- Establishment of clear procedures for identifying, responding, assessing, analyzing, and follow-up of information security incidents;
- Workforce training, education, and awareness on information security incidents and required responses; and
- Facilitation of clear communication of information security incidents with internal, as well as external, stakeholders

!!! Note

These policies were adapted from work by the [HIPAA Collaborative of Wisconsin Security Netw

## Policy Statements

MiCT policy requires that:

- (a) All computing environments and systems must be monitored in accordance to the policies and procedures specified in the following MiCT policies and procedures:
  - Auditing
  - System Access
  - End-user Computing and Acceptable Use
- (b) All alerts must be reviewed to identify security incidents.
- (c) Incident response procedures are invoked upon discovery of a valid security incident.
- (d) Incident response team and management must comply with any additional requests by law enforcement in the event of criminal investigation or national security, including but not limited to warranted data requests, subpoenas, and breach notifications.

## Controls and Procedures

### Security Incident Response Team (SIRT)

The Security Incident Response Team (SIRT) is responsible for:

- Review, analyze and log of all received reports and track their statuses.
- Performing investigations, creating and executing action plans, post-incident activities.
- Collaboration with law enforcement agencies.

Current members of the MiCT SIRT:

- Security and Privacy Officer
- Security Engineers
- Head of Engineering
- DevOps and Production Support Team

### Incident Management Process

The MiCT incident response process follows the process recommended by SANS, an industry leader in security. Process flows are a direct representation of the SANS process which can be found in this document.

MiCT's incident response classifies security-related events into the following categories:

- **Events** - Any observable computer security-related occurrence in a system or network with a negative consequence. Examples:
  - Hardware component failing causing service outages.
  - Software error causing service outages.
  - General network or system instability.
- **Precursors** - A sign that an incident may occur in the future. Examples:
  - Monitoring system showing unusual behavior.
  - Audit log alerts indicated several failed login attempts.
  - Suspicious emails targeting specific MiCT staff members with administrative access to production systems.
  - Alerts raised from a security control source based on its monitoring policy, such as
    - \* Okta (user authentication activities)
    - \* Threat Stack (AWS Cloudtrail events or system agent activities)
    - \* Dome9 (cloud services configuration or access alerts)
    - \* Carbon Black Cb Defense (malware and endpoint events)
    - \* Syslog events from servers

- **Indications** - A sign that an incident may have occurred or may be occurring at the present time. Examples:
  - Alerts for modified system files or unusual system accesses.
  - Antivirus alerts for infected files or devices.
  - Excessive network traffic directed at unexpected geographic locations.
- **Incidents** - A confirmed attack / indicator of compromise or a validated violation of computer security policies or acceptable use policies, often resulting in data breaches. Examples:
  - Unauthorized disclosure of sensitive data.
  - Unauthorized change or destruction of sensitive data.
  - A data breach accomplished by an internal or external entity.
  - A Denial-of-Service (DoS) attack causing a critical service to become unreachable.

MiCT employees must report any unauthorized or suspicious activity seen on production systems or associated with related communication systems (such as email or Slack). In practice this means keeping an eye out for security events, and letting the Security team know about any observed precursors or indications as soon as they are discovered.

!!! Attention

Incidents of a severity/impact rating higher than **\*\*MINOR\*\*** shall trigger the following response process, or as defined more specifically in the **\*\*Incident Categories and Playbooks\*\*** section.

## I - Identification and Triage

1. Immediately upon observation MiCT members report suspected and known Events, Precursors, Indications, and Incidents in one of the following ways:
  1. Direct report to management, the Security Officer, Privacy Officer, or other;
  2. Email;
  3. Phone call;
  4. Submit an incident report online via MiCT Internal ServiceDesk;
  5. Secure chat; or
  6. Anonymously through workforce members desired channels.
2. The individual receiving the report facilitates the collection of additional information about the incident, as needed, and notifies the Security Officer (if not already done).
3. The Security Officer determines if the issue is an Event, Precursor, Indication, or Incident.

1. If the issue is an event, indication, or precursor the Security Officer forwards it to the appropriate resource for resolution.
  1. Non-Technical Event (minor infringement): the Security Officer of designee creates an appropriate issue in Github and further investigates the incident as needed.
  2. Technical Event: Assign the issue to an technical resource for resolution. This resource may also be a contractor or outsourced technical resource, in the event of a lack of resource or expertise in the area.
2. If the issue is a security incident the Security Officer activates the Security Incident Response Team (SIRT) and notifies senior leadership by email.
  1. If a non-technical security incident is discovered the SIRT completes the investigation, implements preventative measures, and resolves the security incident.
  2. Once the investigation is completed, progress to Phase V, Follow-up.
  3. If the issue is a technical security incident, commence to Phase II: Containment.
  4. The Containment, Eradication, and Recovery Phases are highly technical. It is important to have them completed by a highly qualified technical security resource with oversight by the SIRT team.
  5. Each individual on the SIRT and the technical security resource document all measures taken during each phase, including the start and end times of all efforts.
  6. The lead member of the SIRT team facilitates initiation of an Incident ticket in Github Security Project and documents all findings and details in the ticket.
    - The intent of the Incident ticket is to provide a summary of all events, efforts, and conclusions of each Phase of this policy and procedures.
    - Each Incident ticket should contain sufficient details following the SANS Security Incident Forms templates, as appropriate.
4. The Security Officer, Privacy Officer, or MiCT representative appointed notifies any affected Customers and Partners. If no Customers and Partners are affected, notification is at the discretion of the Security and Privacy Officer.

5. In the case of a threat identified, the Security Officer is to form a team to investigate and involve necessary resources, both internal to MiCT and potentially external.

**II - Containment (Technical)** In this Phase, MiCT's engineers and security team attempts to contain the security incident. It is extremely important to take detailed notes during the security incident response process. This provides that the evidence gathered during the security incident can be used successfully during prosecution, if appropriate.

1. Review any information that has been collected by the Security team or any other individual investigating the security incident.
2. Secure the blast radius (i.e. a physical or logical network perimeter or access zone).
3. Perform the following forensic analysis preparation, as needed:
  1. Securely connect to the affected system over a trusted connection.
  2. Retrieve any volatile data from the affected system.
  3. Determine the relative integrity and the appropriateness of backing the system up.
  4. As necessary, take a snapshot of the disk image for further forensic; and if appropriate, back up the system.
  5. Change the password(s) to the affected system(s).
  6. Determine whether it is safe to continue operations with the affected system(s).
  7. If it is safe, allow the system to continue to function; and move to Phase V, Post Incident Analysis and Follow-up.
  8. If it is NOT safe to allow the system to continue operations, discontinue the system(s) operation and move to Phase III, Eradication.
  9. The individual completing this phase provides written communication to the SIRT.
4. Complete any documentation relative to the security incident containment on the Incident ticket, using SANS IH Containment Form as a template.
5. Continuously apprise Senior Management of progress.
6. Continue to notify affected Customers and Partners with relevant updates as needed.

**III - Eradication (Technical)** The Eradication Phase represents the SIRT's effort to remove the cause, and the resulting security exposures, that are now on the affected system(s).

1. Determine symptoms and cause related to the affected system(s).
2. Strengthen the defenses surrounding the affected system(s), where possible (a risk assessment may be needed and can be determined by the Security

Officer). This may include the following:

1. An increase in network perimeter defenses.
2. An increase in system monitoring defenses.
3. Remediation (“fixing”) any security issues within the affected system, such as removing unused services/general host hardening techniques.
3. Conduct a detailed vulnerability assessment to verify all the holes/gaps that can be exploited have been addressed.
  1. If additional issues or symptoms are identified, take appropriate preventative measures to eliminate or minimize potential future compromises.
4. Update the Incident ticket with Eradication details, using SANS IH Eradication Form as a template.
5. Update the documentation with the information learned from the vulnerability assessment, including the cause, symptoms, and the method used to fix the problem with the affected system(s).
6. Apprise Senior Management of the progress.
7. Continue to notify affected Customers and Partners with relevant updates as needed.
8. Move to Phase IV, Recovery.

**IV - Recovery (Technical)** The Recovery Phase represents the SIRT’s effort to restore the affected system(s) back to operation after the resulting security exposures, if any, have been corrected.

1. The technical team determines if the affected system(s) have been changed in any way.
  1. If they have, the technical team restores the system to its proper, intended functioning (“last known good”).
  2. Once restored, the team validates that the system functions the way it was intended/had functioned in the past. This may require the involvement of the business unit that owns the affected system(s).
  3. If operation of the system(s) had been interrupted (i.e., the system(s) had been taken offline or dropped from the network while triaged), restart the restored and validated system(s) and monitor for behavior.
  4. If the system had not been changed in any way, but was taken offline (i.e., operations had been interrupted), restart the system and monitor for proper behavior.
  5. Update the documentation with the detail that was determined during this phase.
  6. Apprise Senior Management of progress.

7. Continue to notify affected Customers and Partners with relevant updates as needed.
8. Move to Phase V, Follow-up.

**V - Post-Incident Analysis (Technical and Non-Technical)** The Follow-up phase represents the review of the security incident to look for “lessons learned” and to determine whether the process that was taken could have been improved in any way. It is recommended all security incidents be reviewed shortly after resolution to determine where response could be improved. Timeframes may extend to one to two weeks post-incident.

1. Responders to the security incident (SIRT Team and technical security resource) meet to review the documentation collected during the security incident.
2. A “lessons learned” section is written and attached to Incident ticket.
  1. Evaluate the cost and impact of the security incident to MiCT using the documents provided by the SIRT and the technical security resource.
  2. Determine what could be improved. This may include:
    - Systems and processes adjustments
    - Awareness training and documentation
    - Implementation of additional controls
  3. Communicate these findings to Senior Management for approval and for implementation of any recommendations made post-review of the security incident.
  4. Carry out recommendations approved by Senior Management; sufficient budget, time and resources should be committed to this activity.
3. Ensure all incident related information is recorded and retained as described in MiCT Auditing requirements and Data Retention standards.
4. Close the security incident.

**Periodic Evaluation** It is important to note that the processes surrounding security incident response should be periodically reviewed and evaluated for effectiveness. This also involves appropriate training of resources expected to respond to security incidents, as well as the training of the general population regarding the MiCT’s expectation for them, relative to security responsibilities. The incident response plan is tested annually.

### **Incident Categories and Playbooks**

- The IRT reviews and analyzes on the security events on as part of its daily operations.

- Based on the initial analysis, an event may be dismissed due to false positives, normal business operations, exceptions that are already in place, permitted per policy, or duplicates. An audit trail will be kept for event dismissal.
- A valid security event may be upgrade to a security incident. Upon which, an incident classification and severity is assigned as specified below.
- Record of the decision must be stored with details on date(s), name(s) of the person(s) conducted assessment.
- A containment, eradication and recovery procedure is triggered based on the Category classification of the incident.
- In addition to the general incident management procedures previously described, one or more of the following playbooks are consulted based on the classification of a particular incident.

### **Classification**

- **Category 1** – General Incidents, including physical security incidents
- **Category 2** – Attacks on internal corporate infrastructure, including network, hardware, software
- **Category 3** – Malware
- **Category 4** – Attacks on external facing assets, such as website, web applications, web services. Including denial of service attacks.
- **Category 5** – Human targets, social engineering, phishing, etc.
- **Category 6** – Breach/leakage of critical or confidential data

### **Severity Levels:**

- **Critical** – incident that involves immediate and significant interruption to business operations and/or breach of critical or confidential data
- **Major** – incident that involves immediate interruption to business operations but will not likely result in immediate data breach
- **Minor** – all other confirmed incidents

### **Response Procedures: Cat 1 – General Incident**

- Prioritize handling the incident based on functional impact, informational effort, recoverability efforts and other relevant factors
- Report the incident to the appropriate internal personnel and external organizations
- Acquire, preserve, secure, and document evidence
- Contain the incident



- Eradicate the incident
  - Identify and mitigate all factors that enabled the incident to occur
  - Remove any results of malicious activity
- Recover from the incident
  - Restore affected systems and business functions
  - Implement additional preventive measures

**Response Procedures: Cat 2 – Internal Infrastructure Incident Response** Depending on the type of event, use the following incident response playbooks:

- Unauthorized Access
- Root Access
- Elevation of Privilege
- Improper Usage

**Response Procedures: Cat 3 – Malware outbreak** Depending on the agent type, follow these incident response playbooks:

- Malware
- Virus

**Response Procedures: Cat 4 – External web attacks and DoS/DDoS attacks**

- Mobilize the Engineering team to secure systems and ensure Business Continuity
- Conduct a thorough investigation of the incident
- Manage public relationships
- Address legal and regulatory requirements
- For a DDOS attack, follow the DDOS playbook
- Trigger BCDR if necessary

**Response Procedures: Cat 5 – Social Engineering** Follow the Phishing incident response playbook

**Response Procedures: Cat 6 – Data Leakage** Data Theft incident response playbook outlines the response instructions

**Response Procedures: Special Cases** At least the following two special cases are considered when responding to an incident:

**PHI/ePHI:**

When a data breach occurs that involves unsecured PHI or ePHI, breach notifications must be performed according to HIPAA regulation requirements, including

each individual impacted and as applicable, the covered entity and OCR (see Appendix for additional details).

If the breach or potential breach impacts PHI/ePHI that belongs to a Covered Entity to which MiCT is a Business Associate of, the IRT and management team will inform the Covered Entity per the timeframe and contact method established in the Business Associate Agreement or as described in §Breach Notification. HIPAA §164.410(b)

#### **Criminal Activities:**

In the event of an attack that involves suspected criminal activities, the IRT and management team will inform law enforcement.

#### **Insider Threat:**

Members of the cross-discipline insider threat incident handling team include:

- Security and Privacy Officer,
- COO, and
- Head of Engineering as appropriate.

#### **Emergency Operations Mode**

If an incident constitutes an emergency – for example, a detected cyberattack that impacts production systems – MiCT plans to operate in a “read-only” mode, to continue to provide customers access to their data. All write access is temporarily blocked and data upload is paused until the emergency is resolved. This is accomplished by updating the access policy in production AWS environments.

In emergency operations mode, temporary access may be granted to security and/or engineering team to access the production environments to perform forensics, root cause analysis, eradication/remediation, or other necessary activities for incident recovery.

#### **Tabletop Exercise**

At least once per year, MiCT security and engineering teams jointly performs a Red Team exercise and/or a simulated “drill” of an emergency cyberattack that results in one or more **CRITICAL** incidents. Depending on the type of exercise, the duration may range from 2-4 hours (simulated “drill”) to a couple of weeks (full Red Teaming exercise).

The exercise will follow a cyberattack playbook. It may be conducted with all internal resources or with the help of an external security consulting firm. The goal of the exercise is to ensure all parties involved receive proper training to handle an actual incident and to test out the documented procedures in order to identify gaps ahead of a real event. Senior leadership team may be invited to participate in the “drill” depending on the nature of the exercise or receive a readout of the outcome.

## **Incident Tracking and Records**

A record is created for each reported incident in Jira. Each incident record contains details about the incident capturing the incident attributes and progression, including the following as applicable:

- Summary
- Description
- Impact
- Priority / Urgency
- Categorization
- Analysis Notes and Comments
- Cause / Determination
- Outcome / Resolution
- Lessons Learned

If a more detailed post-mortem is applicable, the Security and/or DevOps team will create the write-up and link it in the incident record.