



This is to certify that

**MARSHAL PIPWALA**

has attended online the

**EXPLAINING STRATEGY COURSE**

and has acquired the knowledge and the  
case study practice experience of

**STRATEGY MANAGEMENT**

including the following processes:

- | Strategic Analysis and Scenario Planning
- | Strategic Choices Selection for Competitive Advantage
- | Required Capabilities and Strategic Gaps Identification
- | Strategic Planning, Alignment, Operational Integration
- | Strategic Plan Execution and Strategy Adaptation

**Date of issue**

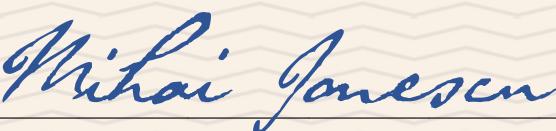
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**Certificate No.**

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**Certificate ID**

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Mihai Ionescu

Mihai Ionescu, course lecturer

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