# Foundations of Software Engineering 605.601

Some Recent Trends in Software Project Success Rates & Estimation Techniques

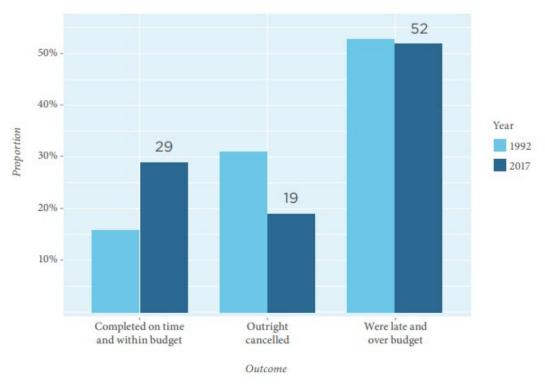
Johns Hopkins University Whiting School of Engineering Engineering for Professionals

Joseph M. Demasco 2022





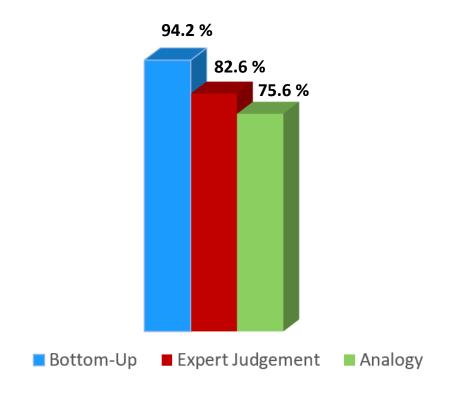
## **Success & Failure Rates Over 25 Years**



Source: Reported in H. Krasner, "Quality Software in the U.S.: A 2018 Report," Consortium for IT Software Quality (CITSQ), September 26, 2018.







J.B. Prater, K. Kirytopoulos, T. Ma, "An Investigation of Estimation Techniques for Information Technology Projects," <u>IEEE Explore</u>, February 2020



#### What We Know & Don't Know About Estimation

- No significant improvement in estimating accuracy in several decades
- Cost and effort overruns are still very common in software projects
- Average overrun is about 30 percent
- Statistical models don't improve accuracy when compared to simpler models

Magne Jorgensen, "What We Do and Don't Know About Software Development Effort Estimation," IEEE Software, Volume 31, Issue 2, Mar-Apr 2014

### What We Know About Estimation

- Sophisticated models don't improve accuracy
- Relevant historical data and checklists can improve estimation accuracy
- Combining independent estimates improves accuracy
- Minimum/maximum effort intervals are too narrow

Magne Jorgensen, "What We Do and Don't Know About Software Development Effort Estimation," <u>IEEE Software</u>, Volume 31, Issue 2, Mar-Apr 2014

### What We Don't Know About Estimation

- How to accurately estimate the effort of megalarge complex projects
- How to measure software size and complexity for accurate estimation
- How to measure and predict productivity

Magne Jorgensen, "What We Do and Don't Know About Software Development Effort Estimation," <u>IEEE Software</u>, Volume 31, Issue 2, Mar-Apr 2014

#### Some Recommendations

- Use simple estimation models tailored to local contexts in combination with expert judgement
- Use historical estimation error
- Use expert judgement and independent estimates to set minimum/maximum effort intervals
- Use tailored checklists
- Use structured, group-based estimation processes where independence of estimates is assured
- Avoid early estimates based on highly incomplete information, if possible...and use probabilities, if necessary, to communicate uncertainties

Magne Jorgensen, "What We Do and Don't Know About Software Development Effort Estimation," <u>IEEE Software</u>, Volume 31, Issue 2, Mar-Apr 2014