

SEEKS TO UNDERSTAND
THE BIG PICTURE

OBSERVES HOW ELEMENTS WITHIN
SYSTEMS **CHANGE OVER TIME**,
GENERATING PATTERNS AND TRENDS

HABITS OF A SYSTEMS THINKER

2020 Edition

RECOGNIZES THE IMPACT OF
TIME DELAYS WHEN EXPLORING
CAUSE AND EFFECT RELATIONSHIPS

CONSIDERS HOW **MENTAL MODELS** AFFECT
CURRENT REALITY AND THE FUTURE

CHANGES PERSPECTIVES TO
INCREASE UNDERSTANDING

CONSIDERS AN ISSUE FULLY
AND RESISTS THE URGE TO COME
TO A QUICK CONCLUSION

USES UNDERSTANDING OF SYSTEM
STRUCTURE TO IDENTIFY
POSSIBLE **LEVERAGE ACTIONS**

RECOGNIZES THAT A SYSTEM'S
STRUCTURE GENERATES ITS BEHAVIOR

CONSIDERS SHORT-TERM,
LONG-TERM AND UNINTENDED
CONSEQUENCES OF ACTIONS

IDENTIFIES THE **CIRCULAR NATURE**
OF COMPLEX CAUSE AND
EFFECT RELATIONSHIPS

CHECKS RESULTS AND CHANGES
ACTIONS IF NEEDED:
"SUCCESSIVE APPROXIMATION"

SURFACES AND **TESTS ASSUMPTIONS**

PAYS ATTENTION TO **ACCUMULATIONS**
AND THEIR RATES OF CHANGE

MAKES **MEANINGFUL CONNECTIONS**
WITHIN AND BETWEEN SYSTEMS



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