So in college, I was a government major, which means I had to write a lot of papers. Now what a normal student writes a paper, they might spread the work out a little like this. Say, you know, get started maybe a little slowly, but you get enough done in the first week that with some heavier Days Later on, everything gets done, things civil. And I would want to do that like that. That would be the plan. I would have it all ready to go, but then actually the people would come along and then I would kind of do this. And that would happen every single paper. But then came my 90 page senior thesis paper you're supposed to spend a year on. I knew for a paper like that my normal workflow was not an option. It was way too big a project. So I plan things out and I decided I had to go something like this. This is how the year would go. So I'd start off light and I bump it up in the middle months. And then at the end, I would ticket up into high gear, stick a little staircase. How hard could just walk up the stairs? No big deal, right. But then a funny thing happened, those first few months that came and went and I couldn't quite do stuff. So we had an awesome new revised plan. Men. But then those middle months actually went by and I didn't really write words. And so we're here. And then two months turned into one month turned into two weeks. And one day I woke up was three days until the deadline. Still not having written a word. And so I did the only thing I could. I wrote 90 pages over 72 hours pulling not one but two all-nighters. Humans are not supposed to pull two all-nighters. Sprint it across campus, dove in slow motion, and got it in just at the deadline. I thought that was the end of everything. But a week later I get a call. It's the school. And they say, Tim Urban and I say, yeah. And they say, we need to talk about your thesis. And I say, OK. And they say, it's the best one we've ever seen. That did not happen with a very, very bad thesis. I just, and we wanted to enjoy that one moment when all of you thought this guy's amazing? No, no, it was very, very bad. Anyway, today I'm a writer, blogger guy. I write the blog, Wait but life. And couple of years ago I decided to write about procrastination. My behavior is always perplexed the non procrastinators around me and I wanted to explain to the non procrastinators of the world what goes on in the heads-up procrastinators and why we are the way we are. Now I had a hypothesis that the brains are procrastinators were actually different than the brains of other people. And to test this, I found an MRI lab that actually let me scan both my brain and the brain of a proven non procrastinator. And so I could compare them. And I actually brought them here to show you today. And I want you to take a look carefully to see if you can notice a difference. And I know that if you're not a trained brain expert, not that obvious, but just take a look. Okay, so here's the brain of a non procrastinator. Now, here's my brain. There is a difference. Both brains have a rational decision maker in them, but the procrastinators brain also has an instant gratification monkey. Now what does this mean for the procrastinator? Well, means everything's fine until this happens. So the rational decision maker will make the rational decision to do something productive, but the monkey doesn't like that plan. So yet she takes the wheel and he says,

Actually, let's read the entire Wikipedia page, the Nancy Kerrigan, Tonya Harding scandal, cuz I just remember that that happened. Then. Then we're gonna go over to the fridge, receive as anything new in there since ten minutes ago. After that, we're going to go on a YouTube spiral that starts with videos of Richard Feinman talking about magnets and ends much, much later with us watching interviews with Justin Bieber's mom. Oh, that's going to take a while. So we're not going to really have room on the schedule for any work today. Sorry. Now, what is going on here? This, the Gratification Monkey does not seem like a guy you want behind the wheel. He lives entirely in the present moment. He has no memory of the past, no knowledge of the future. And you only cares about two things, easy and fun. Now in the animal world, that works fine if your dog and you spend your whole life doing nothing other than easy and fun things. You're a huge success. And to the monkey, humans are just another animal species is to keep well slept, well fed, and propagating into the next generation, which in tribal times might have worked. Okay? But if you haven't noticed now we're not in tribal times. We're in an advanced civilization and the monkey does not know what that is. Which is why we have another guy in our brain, the rational decision maker, who give us the ability to do things no other animal can do. We can visualize the future. We can see the big picture. We can make longterm plans. And he wants to take all of that into account. And he wants to just have us do whatever makes sense to be doing right now. Now sometimes it makes sense to be doing things that are easy and fun, like when you're having dinner, going to bed, or enjoying Weller and leisure time. That's why there's an overlap. Sometimes they agree, but other times it makes much more sense to be doing things that are harder and less pleasant for the sake of the big picture. And that's when we have a conflict. And for the procrastinated that conflict tends to end a certain way every time leaving him spending a lot of time in this orange zone. An easy and fun place that's entirely out of the makes sense circle. I call it the dark playground. Now. The dark playground is a place that all of you procrastinators out there know very well. It's where leisure activities happen at times when leisure activities are not supposed to be happening. The fun you have in the dark playground isn't actually fun because it's completely unearned and the air is filled with guilt, dread, anxiety, self hatred, all those good procrastinator feelings. And the guestion is, in this situation with the monkey behind the wheel, how does the procrastinator ever get himself over here to this blue zone? A less pleasant place, but were really important things happen. Well, turns out that procrastinator has a quardian angel, someone who's always looking down on him and watching over him. In his darkest moments, someone called the panic monster. Now, the panic monster is dormant most of the time, but he's suddenly wakes up. Anytime a deadline gets too close, or there's danger of public embarrassment, a career disaster, or some other scary consequence. And importantly, he's the only thing that the monkey is terrified out. Now, he became very relevant in my life pretty recently because people have TEDx reached

out to me about six months ago and invited me to do a TED talk. Now of course, I said yes, it's always been a dream of mine to have done a TED talk in the past. But in the middle of all this excitement, the rational decision maker seem to have something else in his mind. He was saying, we're clear on what we just accepted. Do we get what's going to be now happening one day in the future, we need to sit down and work on this right now. And the monkey said, Totally agree, but also let's just open Google Earth and zoom into the bottom of India like 200 feet above the ground. We're going to scroll up 2.5 hours to get to the top of the country so we can get a better feel for India. So that's what we did that day. As six months turned into four and then two and then one that people have, TED decided to release the speakers. And I opened up the website and there was my face staring right back at me. And guess who woke up? So the panic monster starts losing his mind. And a few seconds later, those systems and mayhem. And the monkey you remember he's terrified, independent monster, boom, he's up the tree. And finally, finally, the rational decision maker can take the wheel and I can start working on the talk. Now, the panic monster explains all kinds of pretty insane procrastinated behavior like how someone like me could spend two weeks unable to start the opening sentence of the paper and then miraculously find the unbelievable worth work ethic. Stay up all night and write eight pages. And this entire situation with the three characters, this is the procrastinators system. It's not pretty, but in the end, it works. And this is what I decided to write about on the blog just a couple of years ago. Now when I did, I was amazed by the response. Literally thousands of emails came in. For all different kinds of people from all over the world doing all different kinds of things. These are people who are nurses and bankers and painters and engineers and lots and lots of PhD students. And they were all rioting saying the same thing, I have this problem too. But what struck me was the contrast between the light tone of the post and the heaviness of these emails. These people were writing with intense frustration about what procrastination had done to their lives, about what this monkey had done to them. And I thought about this and I said, what the procrastinator system works, then what's going on? Why are all these people in such a dark place? Well, turns out that there's two kinds of procrastination. Everything I've talked about today, the examples I've given, they'll have deadlines. When there's deadlines, the effects of procrastination or contained to the short-term because the panic monster gets involved. But there's a second kind of procrastination that happens in situations when there is no deadline. So if you wanted to have a career, you want to be a self-starter, something in the arts, something entrepreneurial. There's no deadlines on those things at first because nothing's happening at first. Not until you've gone out and done the hard work to get some momentum to get things going. There's also all kinds of important things outside of your career that don't involve any deadlines like seeing your family or exercising and taking care of your health, working on your relationship or getting out of a relationship that isn't working. Now, if procrastinators only mechanism of doing these hard things is the panic monster. That's a problem because in all of these non deadline situations, the panic monster doesn't show up, you've nothing to wake up for. So the effects of procrastination, they're not contain, they just extend outward forever. And it's this long-term kind of procrastination that's much less visible and much less talked about than the Funny or short-term deadline based kind. It's usually suffered quietly and privately. And it's can be the source of a huge amount of long-term unhappiness and regrets. And I thought, you know, that's why these people are emailing and that's why there is such a bad place. It's not that they're cramming for some project. It's that long-term procrastination is made them feel like a spectator at times in their own lives. Near the frustration was not that they couldn't achieve their dreams, is that they weren't even able to start chasing them. So I read these emails and I had a little bit of an epiphany that I don't think non procrastinators exist. That's right. I think all of you were procrastinators. Now you might not all be a mess like some of us. And some of you may have a healthy relationship with deadlines. Remember the monkeys sneaky trick is when the deadlines aren't there. Now I wanna show you one last thing. I call this a life calendar. That's one box for every week of a 90 year life. Stop that many boxes, especially since we've already used a bunch of those. So I think we need to all take a long, hard look at that calendar. And we need to think about what we're really procrastinating on because everyone is procrastinating on something in life. We need to stay aware of the instant gratification monkey. That's a job for all of us. And because of that many boxes on there to job that you'd probably start today? Well, maybe not today, but, you know, sometimes do. Thank you.