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## Progress Report on the Development of Audit Recommendation Tracking System (ARTS)

### 1) Introduction

**Audit Recommendation Tracking System (ARTS)** is essential for a Supreme Audit Institution (SAI) to monitor the implementation and resolution of audit recommendations. Currently, the Office of the Federal Auditor General (OFAG) and the Offices of the Regional Auditor General (ORAGs) perform this task manually which is time consuming to perform, cannot provide live status reports and the completeness of reporting all issued recommendations is questionable. As a result, the TAUT program through the audit work stream was requested to support OFAG and the ORAGs to automate the processing, reporting and utilization of audit recommendations for their respective auditee's. So, we are working with the Office of the Federal Auditor General (OFAG) to design, test, implement and train audit personnel on an Audit Recommendation Tracking System (ARTS) for Tax, Audit and Transparency Program (TAUT), audit component in Ethiopia.

#### **Deliverables:**

We are in agreement with OFAG and DAI/TAUT program to deliver the following outcomes in the work of developing the ARTS application:

- ARTS design with updated data model, data relationships, data dictionary and unified modelling language (UML) diagrams.
- Updated business process with diagrams.
- New system developed as a web based application, tested and debugged. (PHP, Java Script, CSS, MYSQL and Apache Web Server)
- Technical manual for system administrator.
- User's operational manual.
- Training materials which include an instructors training manual along with PowerPoint presentation slides. The training should emphasis the reporting aspects of the system as well as data entry.
- Deliver training to a core group of end-user personnel at OFAG.
- Deliver training to the IT Unit in OFAG on the detailed workings of the new system.
- Source code of new system to be handed over to OFAG at final acceptance of the new system.

## 2) Specific response to the requirements in the ToR

As per your requirement document (ToR), we have outlined what we have done in meeting your requirements as follows:

### A. Analyzing and designing new system

We have analyzed and designed the following major components of the proposed system:

- ❖ ARTS design with updated Data Model with Data Relationships,
- ❖ ARTS Data Dictionary,
- ❖ ARTS Use Case Diagrams,
- ❖ ARTS Updated Business Process Diagram,
- ❖ Responsibility Assignment Matrix (RAM)/RACI Diagram.

### The proposed system has different actors/users:

- A1:Auditee
- A2:Auditor/Audit Team Leader
- A3:Audit Manager
- A4:Audit Director
- A5: Deputy Auditor General
- A6: Special Assistant / Auditor General
- A7: PAC
- A8:System Admin

The system provides secure access controls at the levels for each actor/user for accessing specific modules/transactions within the ARTS application. The application will be supplied with comprehensive and appropriate User and Technical Manuals.

The system will allow secure data entry, editing and storage of all details associated with all findings and recommendations processed. In addition, the system will have a flexible search facility and flexible reporting environment that can be tailored for use by both 'novice' and 'expert' users.

## Responsibilities of Actor: System Admin

- A8: System Admin
  - Manage Accounts
  - Assign Roles of Employees
  - Record Auditee Profile
  - Manage Level of Risk of Auditee
  - Backup

## Responsibilities of Actors/Users: Regularity Audit

- A1: Auditee
  - View Audit Engagement Letter
  - Record Auditee Profile
  - Prepare Financial Information
  - View Management Letter
  - View Final Report
- A2: Auditor/Audit Team Leader
  - Review Financial Information
  - Identify Audit Area
  - Determine Audit Objective
  - Start Financial Audit Follow-up before current audit process
    - ❖ View Previous Year Management Letter and Start Follow-up
    - ❖ If Management Office not Active, Report to OFAG else record unsolved previous year findings as a new finding under miscellaneous.

- Record Financial Audit Query for each financial information and prepare the following five main activities for each financial audit query
  - Findings,
  - Risks,
  - Recommendation,
  - Management Response,
  - Auditor's evaluation.
- **A3: Audit Manager**
  - Review Financial Audit Query
  - Generate Report
  - Issue Management Letter(Low Level Risk)
- **A4: Audit Director**
  - Send Audit Engagement Letter
  - Review Financial Audit Query
  - Generate Report
  - Issue Management Letter(Medium/High Level Risk)
- **A5: Deputy Auditor General**
  - Review Financial Audit Query
  - Generate Report
  - Issue Management Letter(Very High Level Risk)
  - Issue Final Report

- **A6: Special Assistant / Auditor General**

- Review Financial Audit Query
- Generate Report
- Issue Management Letter(Very High Level Risk)
- Issue Final Report

- **A7: PAC**

- View Final Report
- Provide Feedback

## **Responsibilities of Actors/Users: Performance/IT/Environment Audit**

- **A1:Auditee**

- Record Auditee Profile
- View Audit Engagement Letter
- View Fact Sheet
- Provide Auditee Opinion (Management Response)
- View Audit Findings and Recommendations

- **A2:Auditor/Audit Team Leader**

- Overview Audit Area
- Determine Audit Objective
- Prepare Audit Issues
- Prepare Evaluative Criteria
- Determine Audit Methodology
- Prepare Audit Findings

- Generate Fact Sheet
- Prepare Audit Conclusion
- Prepare Audit Recommendations

▪ **A3: Audit Manager**

- Review Audit Findings
- Generate Fact Sheet
- Review Audit Recommendations
- Generate Report
- Issue Audit Findings and Recommendations (Low Level Risk)

▪ **A4: Audit Director**

- Review Audit Findings
- Generate Fact Sheet
- Review Audit Recommendations
- Generate Report
- Issue Audit Findings and Recommendations (Medium/High Level Risk)

▪ **A5: Deputy Auditor General**

- Review Audit Findings
- Generate Fact Sheet
- Review Audit Recommendations
- Generate Report
- Issue Audit Findings and Recommendations (Very High Level Risk)

- **A6: Special Assistant / Auditor General**

- Review Audit Findings
- Generate Fact Sheet
- Review Audit Recommendations
- Generate Report
- Issue Audit Findings and Recommendations (Very High Level Risk)

- **A7: PAC**

- View Audit Findings and Recommendations
- Provide Feedback

## **Responsibilities of Actors/Users: Follow-up Performance/IT/Environment Audit**

- **A1:Auditee**

- View Previous Year Audit Findings and Recommendations
- Provide Action Plan
- View Follow-up Fact Sheet
- Provide Auditee Follow-up Opinion (Management Response)
- View Follow-up Findings and Recommendations

- **A2:Auditor/Audit Team Leader**

- Determine Status of Implemented Action Plan
- Determine Follow-up Objective
- Determine Follow-up Methodology
- Prepare Follow-up Findings

- Generate Follow-up Fact Sheet
- Prepare Follow-up Conclusion
- Prepare Follow-up Recommendations

▪ **A3: Audit Manager**

- Check Whether Action Plan Provided
- Check Whether Hearing Time Ended
- Assign Auditors to Start Audit Follow-up
- Review Follow-up Findings
- Generate Follow-up Fact Sheet
- Review Follow-up Recommendations
- Generate Report
- Issue Follow-up Findings and Recommendations (Low Level Risk)

▪ **A4: Audit Director**

- Review Follow-up Findings
- Generate Follow-up Fact Sheet
- Review Follow-up Recommendations
- Generate Report
- Issue Follow-up Findings and Recommendations (Medium/High Level Risk)

▪ **A5: Deputy Auditor General**

- Review Follow-up Findings
- Generate Follow-up Fact Sheet
- Review Follow-up Recommendations



- Generate Report
- Issue Follow-up Findings and Recommendations (Very High Level Risk)
  
- **A6: Special Assistant / Auditor General**
  - Review Follow-up Findings
  - Generate Follow-up Fact Sheet
  - Review Follow-up Recommendations
  - Generate Report
  - Issue Follow-up Findings and Recommendations (Very High Level Risk)
  
- **A7: PAC**
  - View Follow-up Findings and Recommendations
  - Provide Feedback

### 3) Data Model with Data Relationships

Data modeling is the process of representing data objects and their relationships to other objects. Data modeling is performed to define data requirements of an information system in supporting business processes. The figure below shows data model with data relationships of the proposed system:

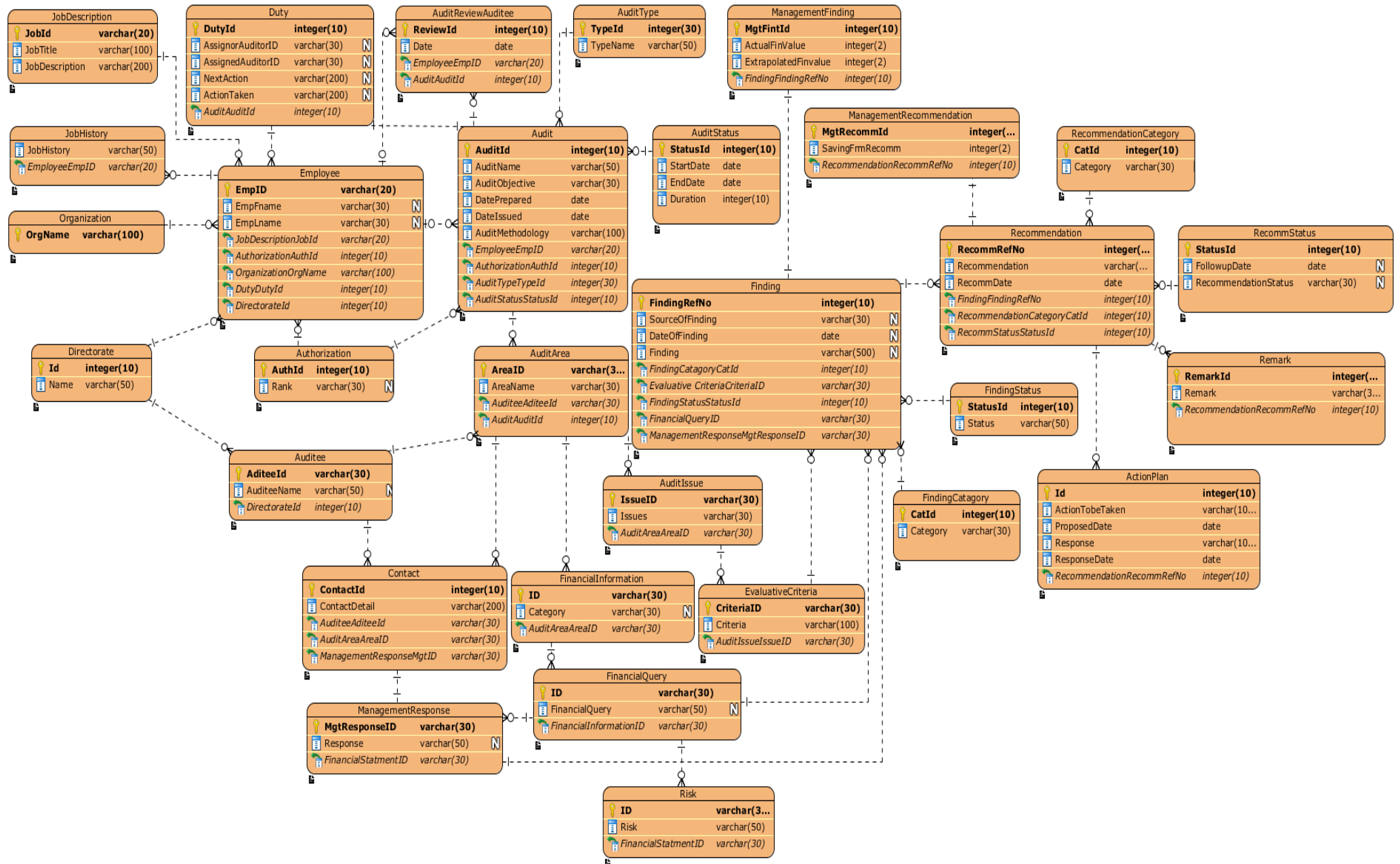













Figure 1: ARTS Data Model with Data Relationships




## 4) Data Dictionary




Data dictionary is the textual description of data objects and their inter-relationships. It is commonly used in confirming data requirements and for database developers to create and maintain a database system. Table below identified the data fields along with a description of the data field title and the format of data required.







| Entity Name  | Entity Description  |           |        |             |          |        |
|--|---|-----------|--------|-------------|----------|--------|
| Column Name  | Column Description  | Data Type | Length | Primary Key | Nullable | Unique |
|  ActionPlan | This contains the details of responses the auditee response to the issued audits.                             |           |        |             |          |        |
| ActionTobeTaken  | This is a text field listing the actions which the auditee proposes to take to the recommendations            | Varchar   | 1000   | false       | true     | false  |
| Id   | Reference number for the response   | Integer   | 10     | true        | false    | false  |
| ProposedDate   | This is a date field outlining the date by which the auditee plans to implement its proposed action           | Date      | 0      | false       | true     | false  |
| RecommendationRecommendRefNo   |   | Integer   | 10     | false       | false    | false  |
| Response   | This is a text field which incorporate the actual response of the auditee to the findings and recommendations | Varchar   | 1000   | false       | true     | false  |
| ResponseDate   | This is a date field relating to date the auditee responds to the recommendations                             | Date      | 0      | false       | true     | false  |
|  Audit    | An Entity which contains the information about the audit  |           |        |             |          |        |
| AuditId  | Each Audit should have a unique identifying number  | Integer   | 10     | true        | false    | false  |
| AuditMethodology   | This is methodology of the audit  | Varchar   | 100    | false       | true     | false  |
| AuditName  | This is the name of the audit   | Varchar   | 50     | false       | true     | false  |
| AuditObjective   | This objective of the audit   | Varchar   | 30     | false       | true     | false  |
| AuditStatusStatusId  |   | Integer   | 10     | false       | false    | false  |

| Entity Name  | Entity Description  |         |    |       |       |       |
|--|---|---------|----|-------|-------|-------|
| AuditTypeTypeId  |   | Integer | 30 | false | false | false |
| AuthorizationAuthId  |   | Integer | 10 | false | false | false |
| DateIssued   | This is a date field relating to date of issuing audit recommendations                  | Date    | 0  | false | true  | false |
| DatePrepared   | This is the date that the audit finding / recommendation was prepared by the auditor    | Date    | 0  | false | true  | false |
| EmployeeEmpID  |   | Varchar | 20 | false | false | false |
|  AuditArea            | An Entity which contains the information about the audit area                           |         |    |       |       |       |
| AreaID   | Identification for the audit area   | Varchar | 30 | true  | false | false |
| AreaName   | This is the name of audit area  | Varchar | 30 | false | true  | false |
| AuditAuditId   |   | Integer | 10 | false | false | false |
| AuditeeAditeeId  |   | Varchar | 30 | false | false | false |
|  Auditee              | An Entity which is an organization (or part of an organization) that is being audited.  |         |    |       |       |       |
| AditeeId   | A unique identifying number for each auditee  | Varchar | 30 | true  | false | false |
| AuditeeName  | Name of auditee organization  | Varchar | 50 | false | true  | false |
| DirectorateId  |   | Integer | 10 | false | false | false |
|  AuditIssue          | This is an Entity which contains list of audit issues                                   |         |    |       |       |       |
| AuditAreaAreaID  |   | Varchar | 30 | false | false | false |
| IssueID  | Reference number for a particular audit issue   | Varchar | 30 | true  | false | false |
| Issues   | Detail of the issue   | Varchar | 30 | false | true  | false |
|  AuditReviewAuditee | An Entity containing the details of the reviewer  |         |    |       |       |       |
| AuditAuditId   |   | Integer | 10 | false | false | false |
| Date   | This is the date that the audit finding / recommendation was reviewed by the supervisor | Date    | 0  | false | true  | false |
| EmployeeEmpID  |   | Varchar | 20 | false | false | false |





| Entity Name   | Entity Description   |         |     |       |       |       |
|---|--|---------|-----|-------|-------|-------|
| ReviewId  | reference number for the review  | Integer | 10  | true  | false | false |
|  AuditStatus   | An entity which contains the status of audit   |         |     |       |       |       |
| Duration  | Span of the period   | Integer | 10  | false | true  | false |
| EndDate   | End date of the audit  | Date    | 0   | false | true  | false |
| StartDate   | Start date of the audit  | Date    | 0   | false | true  | false |
| StatusId  | A unique identifying number for audit status   | Integer | 10  | true  | false | false |
|  AuditType     | An entity which contains information about type of audit   |         |     |       |       |       |
| TypeId  | reference number for the audit type  | Integer | 30  | true  | false | false |
| TypeName  | This field should indicate the type of audit performed, i.e. Financial, Performance, Compliance, Fraud Investigation, Special Investigation etc. | Varchar | 50  | false | true  | false |
|  Authorization | Authorization a particular employee is related to.   |         |     |       |       |       |
| AuthId  | Reference number for the authorization   | Integer | 10  | true  | false | false |
| Rank  | This is the grade of the auditors that initiated the finding or recommendation e.g. auditor, audit senior, manager, etc.                         | Varchar | 30  | false | true  | false |
|  Contact      | This is an Entity which contains contact details about the auditee   |         |     |       |       |       |
| AuditAreaAreaID   |  | Varchar | 30  | false | false | false |
| AuditeeAditeeId   |  | Varchar | 30  | false | false | false |
| ContactDetail   | Detail contact information eg.email,phono,fax,pobox..  | Varchar | 200 | false | true  | false |
| ContactId   | Reference number for a particular contact  | Integer | 10  | true  | false | false |
| ManagementResponseMgtID   |  | Varchar | 30  | false | false | false |
|  Directorate | An Entity contains list of directorates  |         |     |       |       |       |
| Id  | A unique identifying number for each   | integer | 10  | true  | false | false |

| Entity Name  | Entity Description  |         |     |       |       |       |
|--|---|---------|-----|-------|-------|-------|
|  | directorate   |         |     |       |       |       |
| Name   | Name of the directorate   | Varchar | 50  | false | true  | false |
|  Duty                 | An Entity which contain duty/responsibility of employees  |         |     |       |       |       |
| ActionTaken  | This is a text field which indicates the actual action taken by the auditor assignee to perform the particular task | Varchar | 200 | false | true  | false |
| AssignedAuditorID  | This is a unique identifying number for assigned auditor  | Varchar | 30  | false | true  | false |
| AssignorAuditorID  | This is a unique identifying number for assignor auditor  | Varchar | 30  | false | true  | false |
| AuditAuditId   |   | Integer | 10  | false | false | false |
| DutyId   | A unique identifying number for duties  | Integer | 10  | true  | false | false |
| NextAction   | This is a text field which indicates the next action to be performed by the auditor                                 | Varchar | 200 | false | true  | false |
|  Employee             | An Entity which contain information about persons which are working in the audit organization                       |         |     |       |       |       |
| AuthorizationAuthId  |   | Integer | 10  | false | false | false |
| DirectorateId  |   | Integer | 10  | false | false | false |
| DutyDutyId   |   | Integer | 10  | false | false | false |
| EmpFname   | This is the first name of the employee  | Varchar | 30  | false | true  | false |
| EmpID  | A unique identifying number for each employee   | Varchar | 20  | true  | false | false |
| EmpLname   | This is the surname of the employee   | Varchar | 30  | false | true  | false |
| JobDescriptionJobId  |   | Varchar | 20  | false | false | false |
| OrganizationOrgName  |   | Varchar | 100 | false | false | false |
|  EvaluativeCriteria | This is an Entity which contains list of evaluative criteria  |         |     |       |       |       |
| AuditIssueIssueID  |   | Varchar | 30  | false | false | false |
| Criteria   | Detail of the criteria  | Varchar | 100 | false | true  | false |

| Entity Name  | Entity Description  |         |     |       |       |       |
|--|---|---------|-----|-------|-------|-------|
| CriteriaID   | Reference number for a particular audit evaluative criteria   | Varchar | 30  | true  | false | false |
|  FinancialInformation | This is an Entity which contains list of Financial Information category. e.g Income, expense,...etc |         |     |       |       |       |
| AuditAreaAreaID  |   | Varchar | 30  | false | false | false |
| Category   | name of financial information category  | Varchar | 30  | false | true  | false |
| ID   | A unique identifying number for each financial information category                                 | Varchar | 30  | true  | false | false |
|  FinancialQuery       | This is an Entity which contains list of Financial Query  |         |     |       |       |       |
| FinancialInformationID   |   | Varchar | 30  | false | false | false |
| FinancialQuery   | Detail of financial query   | Varchar | 50  | false | true  | false |
| ID   | A unique identifying number for each financial query  | Varchar | 30  | true  | false | false |
|  Finding              | An Entity which contains information about the audit findings                                       |         |     |       |       |       |
| DateOfFinding  | Date of finding   | Date    | 0   | false | true  | false |
| Evaluative CriteriaCriteriaID  |   | Varchar | 30  | false | false | false |
| FinancialQueryID   |   | Varchar | 30  | false | false | false |
| Finding  | This field will include the details of the audit finding.   | Varchar | 500 | false | true  | false |
| FindingCatagoryCatId   |   | Integer | 10  | false | false | false |
| FindingRefNo   | Each audit finding should have a unique identifying reference number                                | Integer | 10  | true  | false | false |
| FindingStatusStatusId  |   | Integer | 10  | false | false | false |
| ManagementResponseMgtResponseID  |   | Varchar | 30  | false | false | false |
| SourceOfFinding  | This is a text field. It will indicate how the audit finding was discovered                         | Varchar | 30  | false | true  | false |

| Entity Name  | Entity Description  |         |     |       |       |       |
|--|---|---------|-----|-------|-------|-------|
|  FindingCategory            | An Entity which contains details about finding category   |         |     |       |       |       |
| Category   | Audit findings should be categorised by type. A list of potential audit types will be discussed and agreed with OFAG.                     | Varchar | 30  | false | true  | false |
| CatId  | Reference number for each finding category  | Integer | 10  | true  | false | false |
|  FindingStatus              | An Entity which contains status of the audit findings   |         |     |       |       |       |
| Status   | Status of the audit finding   | Varchar | 50  | false | true  | false |
| StatusId   | unique reference number for status  | Integer | 10  | true  | false | false |
|  JobDescription             | Entity contains the description about the job   |         |     |       |       |       |
| JobDescription   | Details or description about the job  | Varchar | 200 | false | true  | false |
| JobId  | Identifies a particular job   | Varchar | 20  | true  | false | false |
| JobTitle   | Title for the job   | Varchar | 100 | false | true  | false |
|  JobHistory                 | An Entity contains the work experience of the employee  |         |     |       |       |       |
| EmployeeEmpID  |   | Varchar | 20  | false | false | false |
| JobHistory   | Work experience of employee   | Varchar | 50  | false | true  | false |
|  ManagementFinding          | An Entity which contains the financial values of the finding  |         |     |       |       |       |
| ActualFinValue   | Many audit findings will include a financial value of the error discovered when performing the audit work. This should be recorded in ETB | Integer | 2   | false | true  | false |
| ExtrapolatedFinvalue   | In some instances, it will be possible to extrapolate the financial value of the audit finding which should be included in this field     | Integer | 2   | false | true  | false |
| FindingFindingRefNo  |   | Integer | 10  | false | false | false |
| MgtFintId  | Reference number for the finding management   | Integer | 10  | true  | false | false |
|  ManagementRecommendation | An Entity which contains the financial values of the recommendation   |         |     |       |       |       |



| Entity Name  | Entity Description  |         |     |       |       |       |
|--|---|---------|-----|-------|-------|-------|
| MgtRecommId  | Reference number for the recommendation management  | Integer | 10  | true  | false | false |
| RecommendationRecommRefNo  |   | Integer | 10  | false | false | false |
| SavingFrmRecomm  | This is a numeric field and should accommodate values up to 999 billion plus two decimal places. It will incorporate the potential savings to government through implementation of audit recommendations. | Integer | 2   | false | true  | false |
|  ManagementResponse       | This is an Entity which contains information about response of management for particular audit query  |         |     |       |       |       |
| FinancialStatmentID  |   | Varchar | 30  | false | false | false |
| MgtResponseID  | Reference number for a particular response  | Varchar | 30  | true  | false | false |
| Response   | Detail of management response   | Varchar | 50  | false | true  | false |
|  Organization             | An Entity contains list of audit organizations  |         |     |       |       |       |
| OrgName  | Name of audit organizations   | Varchar | 100 | true  | false | false |
|  Recommendation           | An Entity which contains information about the audit recommendation   |         |     |       |       |       |
| FindingFindingRefNo  |   | Integer | 10  | false | false | false |
| RecommDate   | Date of the recommendation  | Date    | 0   | false | true  | false |
| Recommendation   | This field will include the auditor's recommendations   | Varchar | 500 | false | true  | false |
| RecommendationCategoryCatId  |   | Integer | 10  | false | false | false |
| RecommRefNo  | Each audit recommendation should have a unique identifying reference number   | Integer | 10  | true  | false | false |
| RecommStatusStatusId   |   | Integer | 10  | false | false | false |
|  RecommendationCategory | An Entity which contains details about recommendation category  |         |     |       |       |       |
| Category   | Audit Recommendation should be categorized by type.   | Varchar | 30  | false | true  | false |




| Entity Name  | Entity Description  |         |     |       |       |       |
|--|---|---------|-----|-------|-------|-------|
| CatId  | Reference number for each category  | Integer | 10  | true  | false | false |
|  RecommStatus | An entity which contains the status of the recommendation   |         |     |       |       |       |
| FollowupDate   | This is a date field which includes the date of OAG follow up activity performed  | Date    | 0   | false | true  | false |
| RecommendationStatus   | This is a text field illustrating the current status of action / recommendation   | Varchar | 30  | false | true  | false |
| StatusId   | Reference number for the status   | Integer | 10  | true  | false | false |
|  Remark       | An Entity which contains details of remark  |         |     |       |       |       |
| RecommendationRecommendRefNo   |   | Integer | 10  | false | false | false |
| Remark   | Text field which includes any pertinent comments which the auditors feels need to be made but which are not covered in the other data fields listed | Varchar | 300 | false | true  | false |
| RemarkId   | Reference number for the remark   | Integer | 10  | true  | false | false |
|  Risk         | This is an Entity which contains list of Financial Risk for a particular financial audit query  |         |     |       |       |       |
| FinancialStatmentID  |   | Varchar | 30  | false | false | false |
| ID   | Reference number for a particular risk  | Varchar | 30  | true  | false | false |
| Risk   | Detail of Financial Risk  | Varchar | 50  | false | true  | false |

Table 1: ARTS Data Dictionary

## 5) Use Case Diagram

The main concepts of functional modeling are actors and use cases. An actor represents an entity external to the system which communicates with the system in order to achieve certain goals. On the other hand, use case describes the functionalities and a sequence of actions that provides something of measurable value to an actor.

The functional requirements of Audit Recommendation Tracking System (ARTS) can be expressed within the “Use-Case Model”, for better understanding of requirements specification.

Figures below show the use case diagrams of the proposed system:

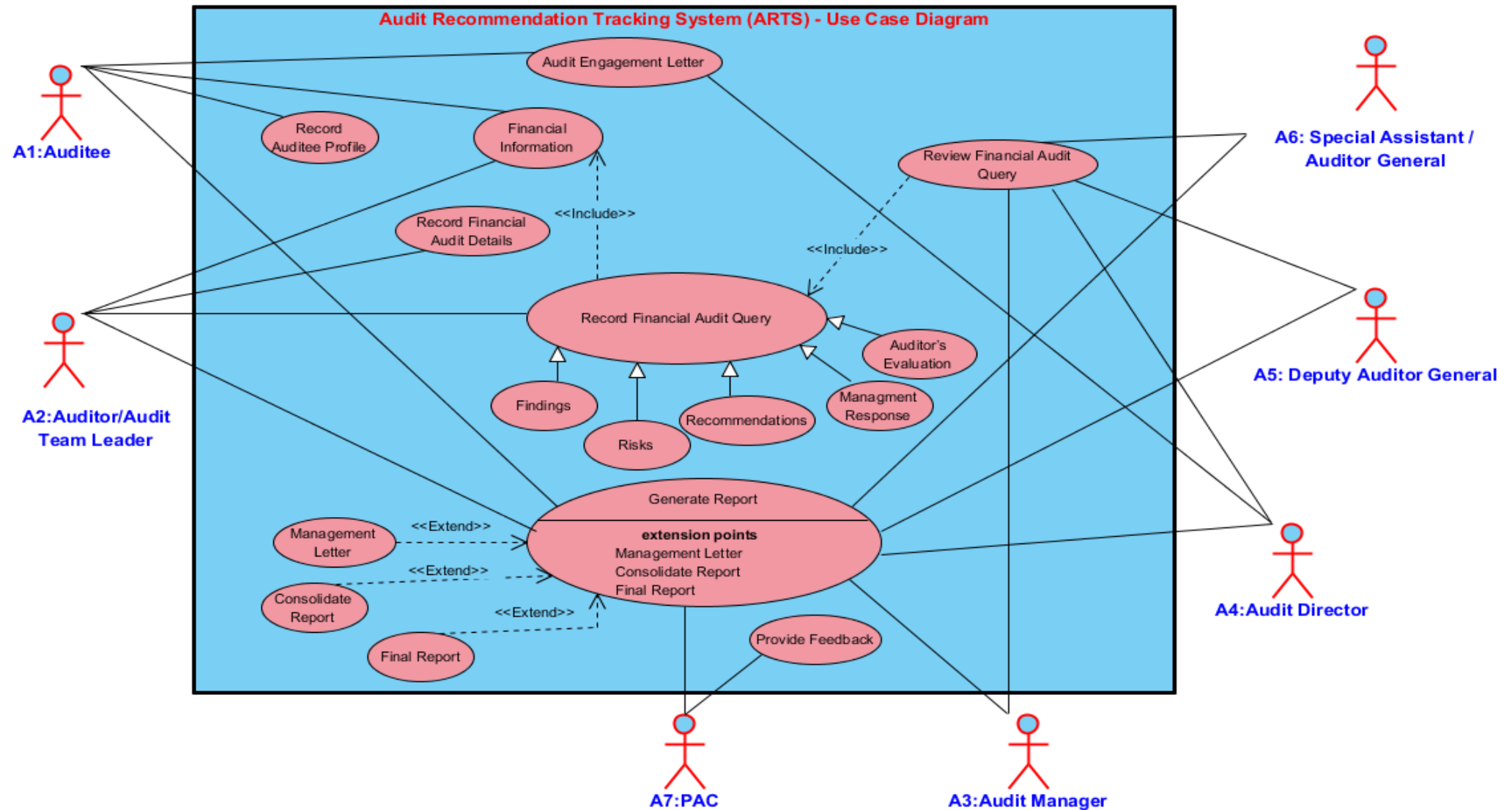


Figure 2: ARTS Use Case Diagram: Regularity Audit

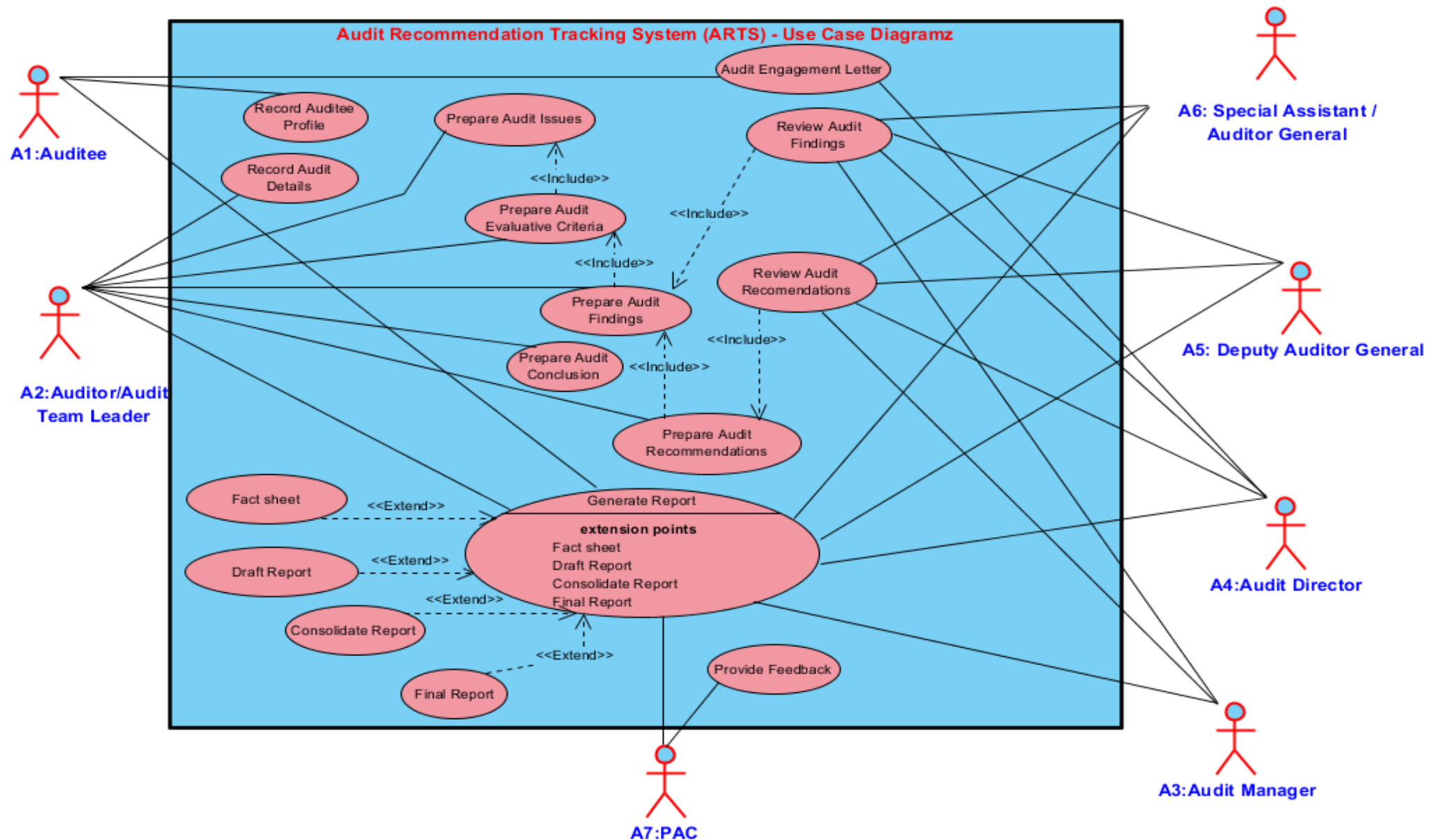


Figure 3: ARTS Use Case Diagram: Performance/IT/Environment Audit

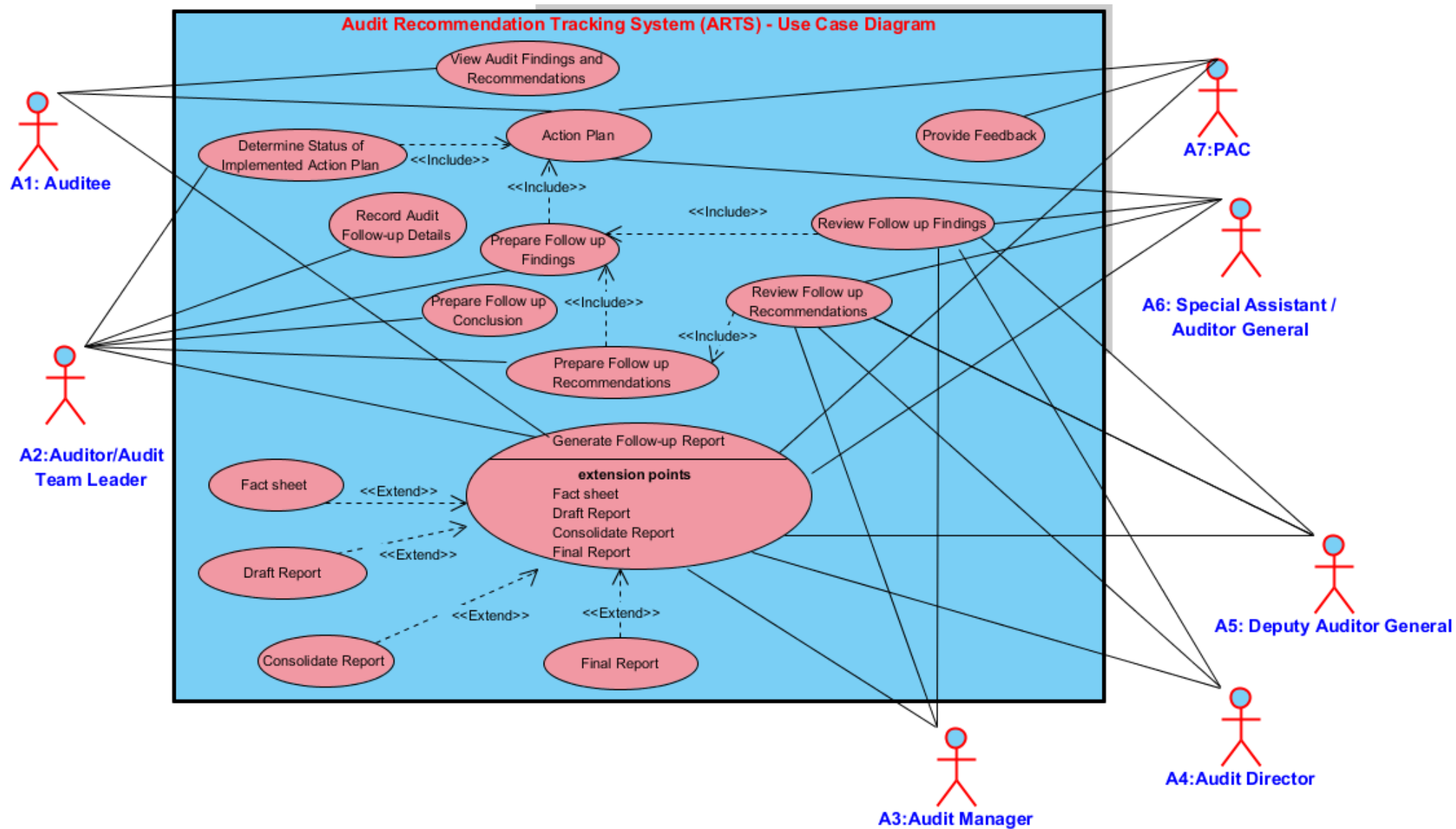


Figure 4: ARTS Use Case Diagram: Follow-up Performance/IT/Environment Audit

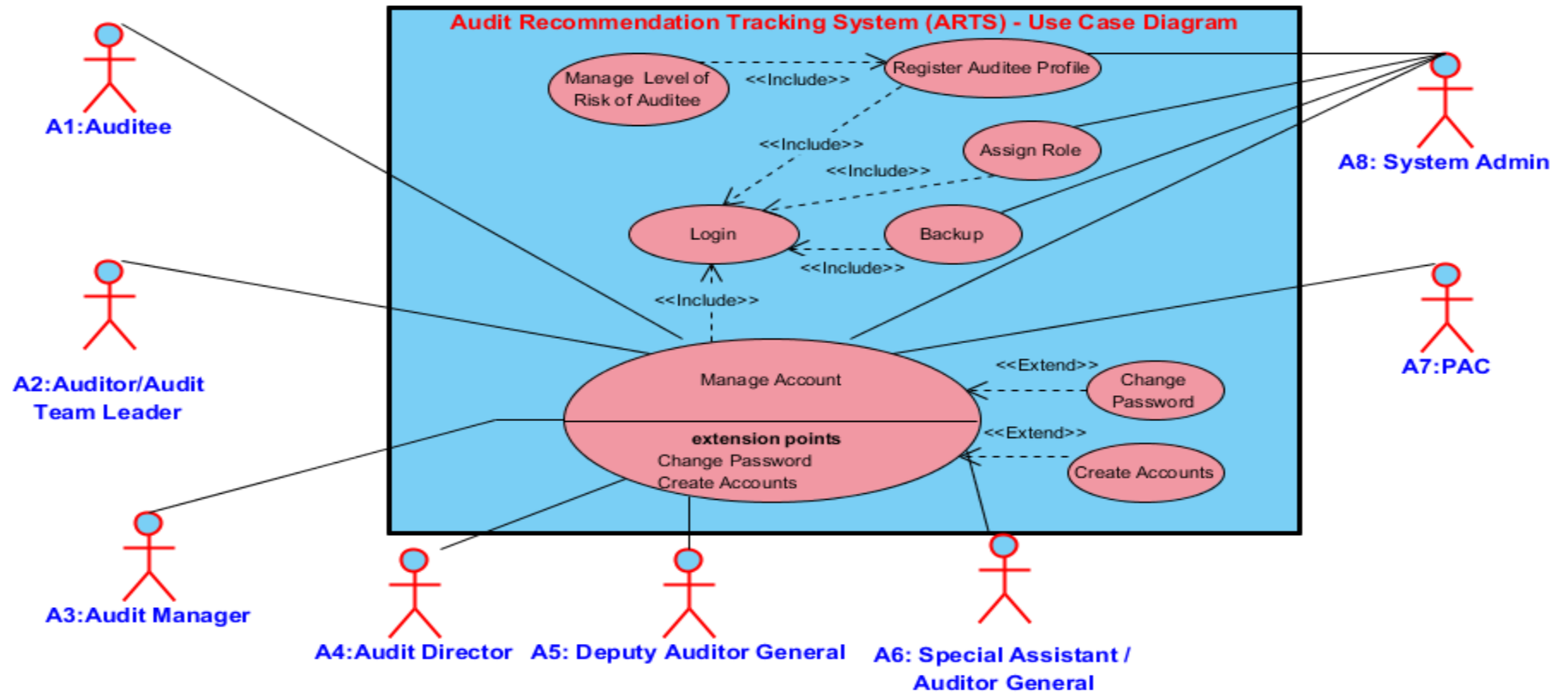


Figure 5: ARTS Use Case Diagram: Manage Account

## 6) Business Process Diagrams

We can use business process diagram to visually document business work flows, and associate use cases with those business processes for modeling the desired features to be achieved by the system.

Figures below show the ARTS business process diagrams:

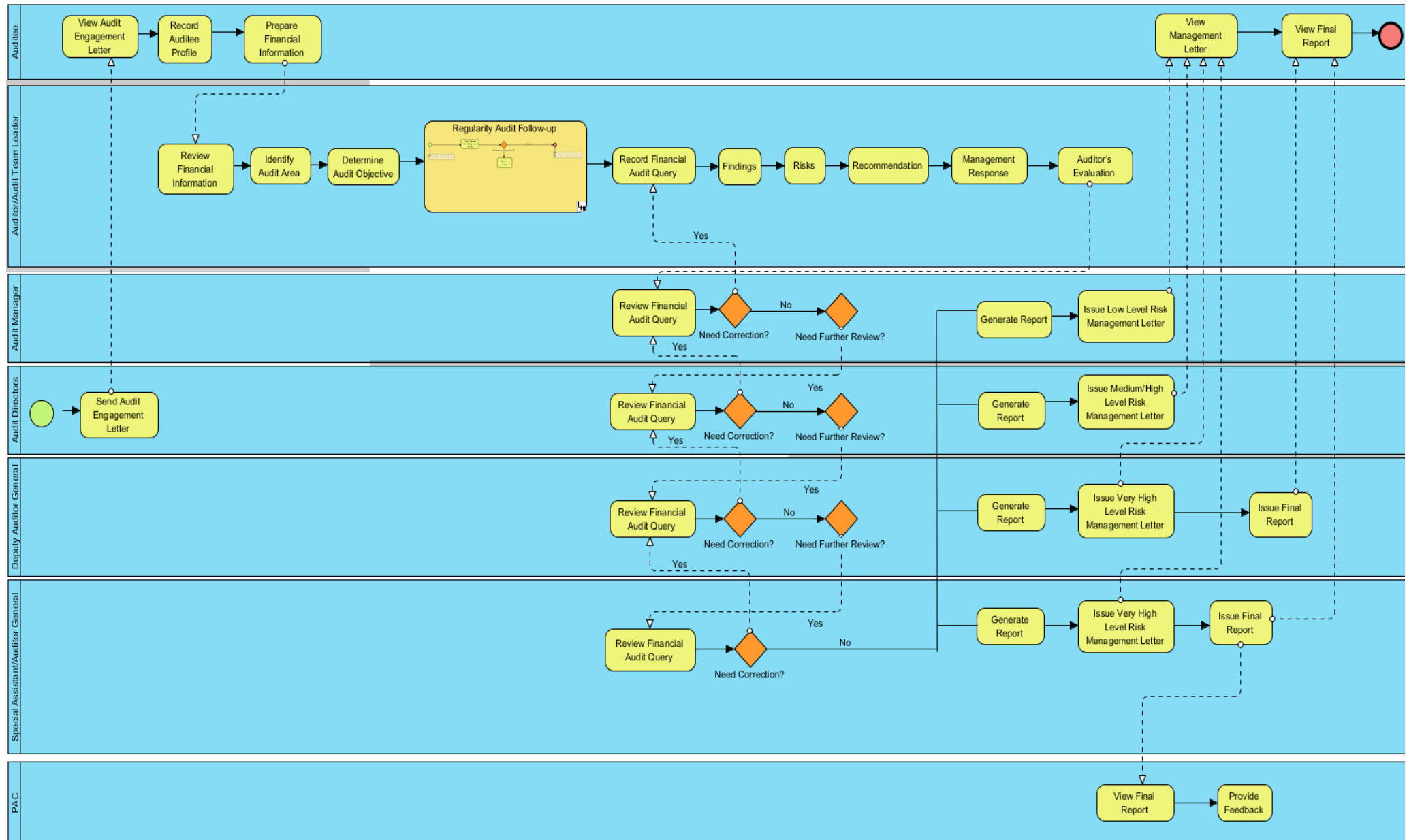


Figure 6: ARTS Business Process Diagram: Regularity Audit

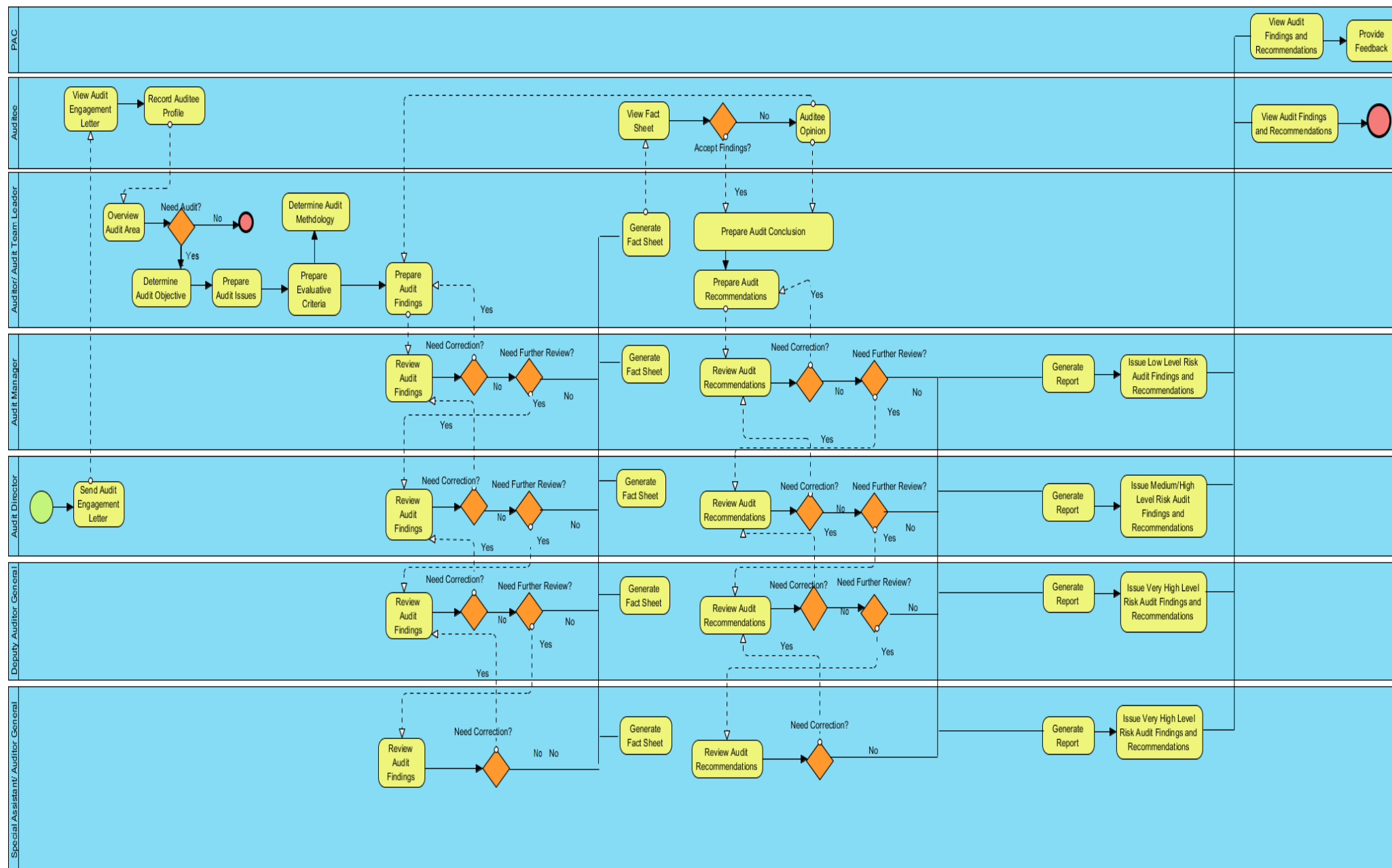


Figure 7: ARTS Business Process Diagram: Performance/IT/Environment Audit



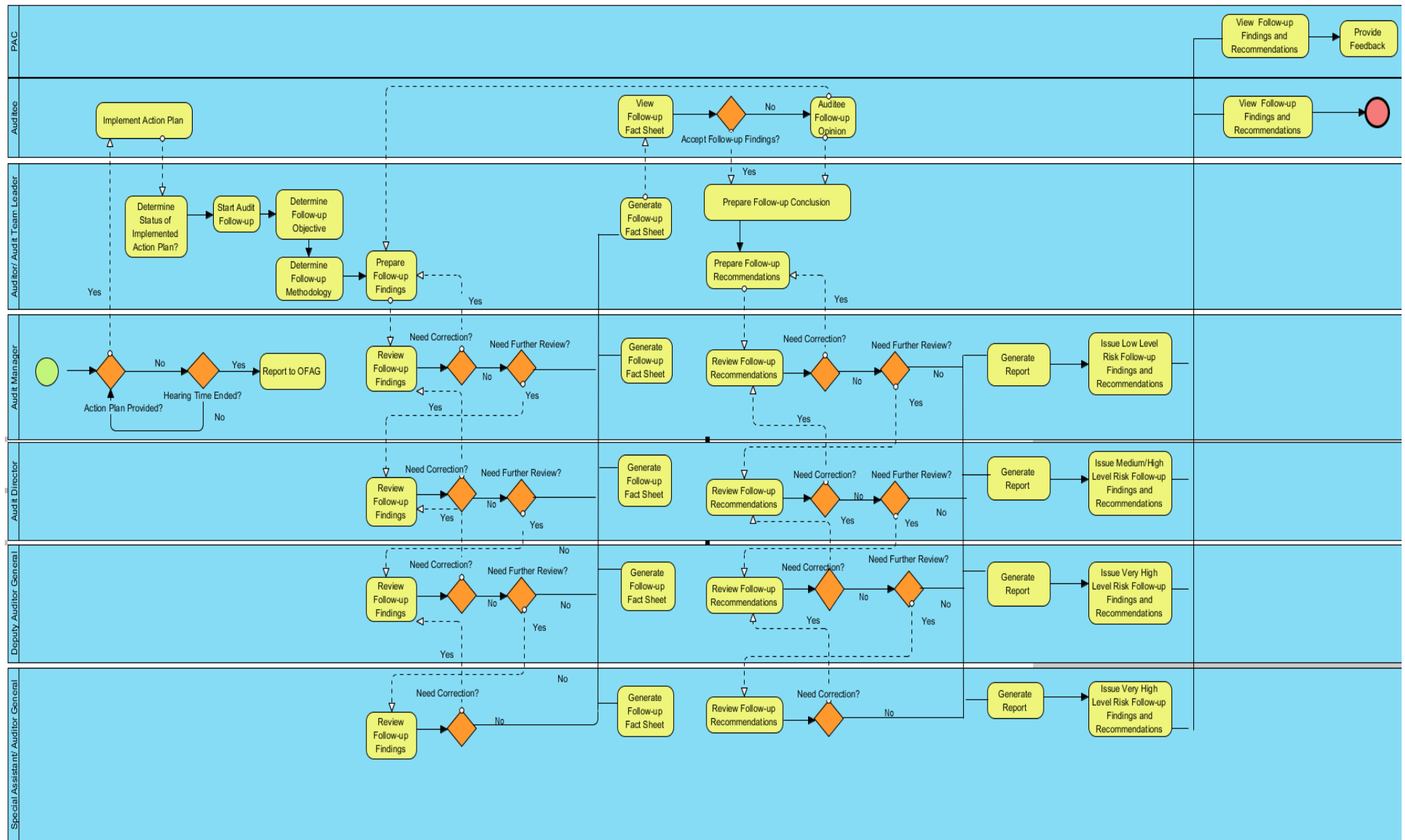


Figure 8: ARTS Business Process Diagram: Follow-up Performance/IT/Environment Audit

## 7) Responsibility Assignment Matrix (RAM)/RACI diagram

We can use responsibility assignment matrix to describes the participation by various roles in completing tasks or deliverables for a project or business process. It is especially useful in clarifying roles and responsibilities in cross-functional/departmental projects and processes. RACI is an acronym derived from the four key responsibilities most typically used: Responsible, Accountable, Consulted, and Informed.

Figures below shows ARTS Responsibility Assignment Matrix (RAM)/RACI diagram:

| (32) Task, Sub-Process |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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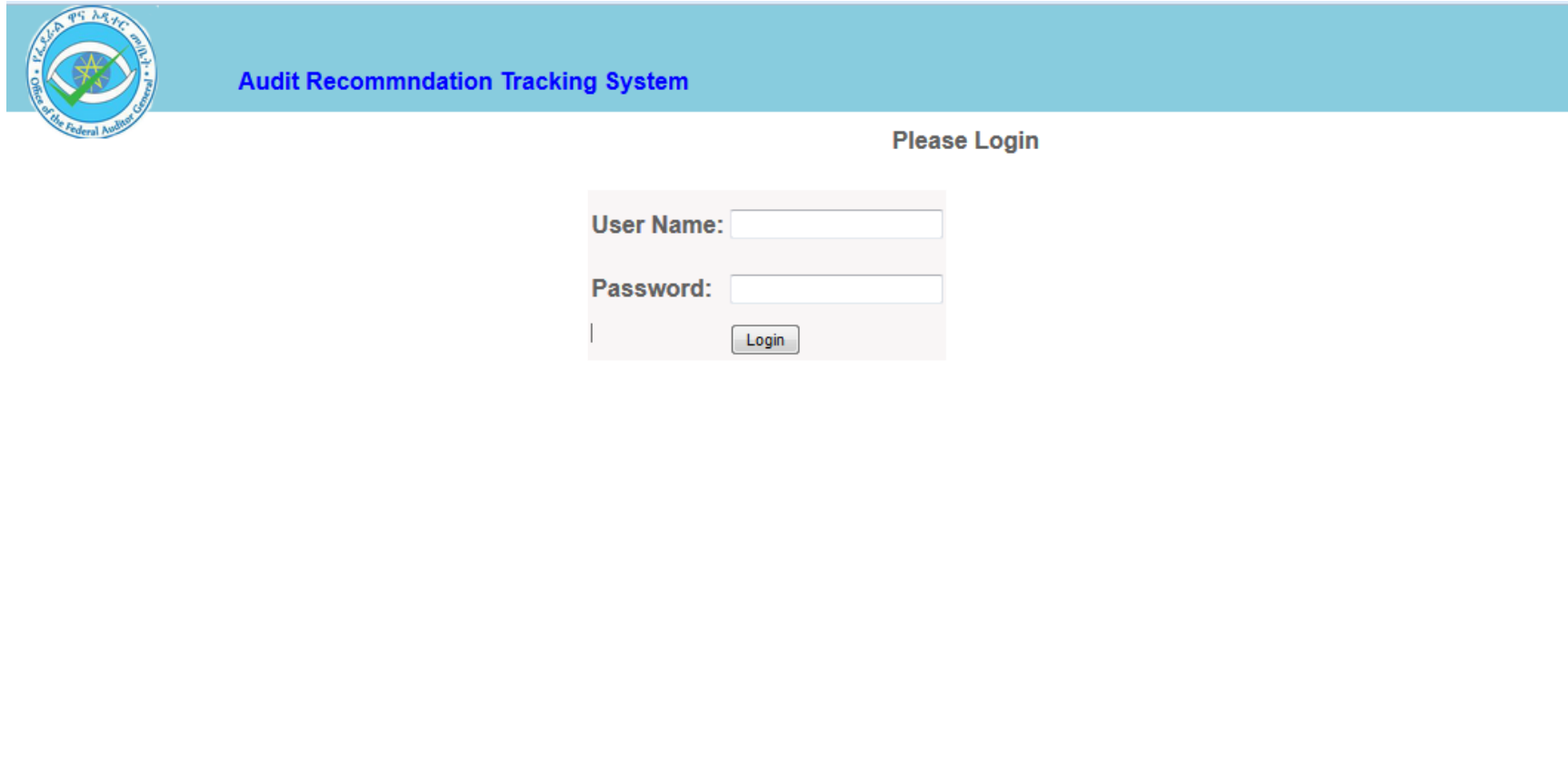
| (37) Task, Sub-Process |  |  |  |  |   |  |  |  |  |  |  |  |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| (7) Pool, Lane         |  |  |  |  |   |  |  |  |  |  |  |  |   |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| PAC                    |  |  |  |  | R |  |  |  |  |  |  |  | R |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Figure 10: ARTS RACI Diagram: Performance/IT/Environment Audit



## 8) User Interface Design

The system will have a simple user interface which makes the overall system user friendly and makes the system easily adaptable by the end users. Figures below shows sample snapshots of the user interface:



The screenshot displays the login page of the Audit Recommendation Tracking System (ARTS). At the top left is the official seal of the Office of the Federal Auditor General. To its right, the system name "Audit Recommendation Tracking System" is written in blue. Below this, the text "Please Login" is centered. The login form consists of two input fields: "User Name:" and "Password:". Below the password field is a "Login" button. A horizontal blue line is positioned below the login form.



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Audit Date: 12/13/2009

## Audit Team

| S.no | Team Memeber Name | Role        |
|------|-------------------|-------------|
| 1    | Abebe kebede      | team leader |
| 2    | Almaz Abera       | Member      |
| 3    | Mola Belay        | Memebr      |



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## የመደብረት ፊንዳ እና አቅርቦት ኤጀንሲ

**የኤጀንሲው አመሰራረት**

የመደቃኔት ፊንዳ እና አቅርቦት ኤጀንሲ አሁን የሚጠራበትን ስምምነት አቅረጃጀት ከማግኘቱ በፊት በተሟላ ስምምነት ይጠራ ነበር።

ይህም በ1939 ዓ.ም ዋናው መ/ቤት በመባባይ ይታወቅ ነበር፤ በዚያች ዓክልበት ሲመሰረት ማዕታዊ ተንቀሳቃሽ የገንዘብ መጠኑ ከ80 ሚሎች ብር የሚዘል ለአክሲዮኖች፤ እንዲሁም በ1968 ዓ.ም የኢትዮጵያ የመቶኋንቲና የሕክምና መገላገያ ማህፀናዊ ዶርቶች (ኢፋርመሲቲር) በመባል ተቆጥሮ የነበረ ሲሆን፤ የሰው የእንክሳ

እና የዕለቶች መደጋገሚያና የሕይወት መገላገያ መሣሪያዎችን በማምረት እና ከውጭ በመግዛት ያከፋፍላል ነበር።

በ1986 የሽግግር መግባቱ የመድኃኒት ገቢዝ በመቅረብ በተባረጠው የግጥሞች ሥራ የመድኃኒትና የሕክምና መገኛገያ መሳሪያዎችን አስመልጮች ጅምሮ አከፋፈሉ ዳርጅት (ፋርማሲ) በሚል ስያሜ እንዲገኝ ተቀብረው በዚህ ጊዜ በዓመት በአሞኝነት 280 ሚሊዮን ብር በሲሪ ጻፉት ያሳየው መድኃኒትና የሕክምና መገኛገያ መሳሪያዎችን ያከፋፍሉ ነበር።

የኤጀንሲው ራዕይና ተላቆኮ

4-02

"ጤናማና አምራች ሕብረተሰብ ተፈጥሮ ማየት"።

**ተሌቶኮ**

“የፋይናንስ እቅድን በግንኙነት በአጣጣሪ በመጠቀም በፍሊክስ ሊሴ የተመሰረተ፣ጋራቸው የተረጋገጠ መዴኒታቶችን በተመጣጣኝ ጥጋና ቀጣይነት ሲሰጡ መሌክ ሲጠና ደቅመት ማቅረብ፣በየሰራሽው የሚታየውን ብክነት ለምስክሳዊና አጣጥብ ያሳይ የመዴኒታት እጠቃቂዎችን ለምስረኛ የሚያስችሉ የማስረጃ እቅድን መገንባት”።

የኤጀንሲው ዓላማ፡ ሥራጣንና ተግባር

३५०७

[illegible]

የኤጀንሲ ዲፎኒታዊ መዋቅር እና የሰው ኃይሌ አቀረጻጀት፤



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Audit Date: 12/13/2009

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የሊዲያ አካባቢ

የሊዲያ የተመረጠው የሊዲያ አካባቢ

Add Audit Area





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Auditee: የመዴኃኒት ፈንዴ እና አትርቦት ኤጀንሲ

Audit Date: 12/13/2009

የአዲት መመዘኛ መስፈርቶች

የአዲት የትኩረት አቅጣጫዎች

የመዴኃኒትና የአከምር መሥሪያዎች በሚፈረሰው ወቅት በተመጣጣኝ ዋጋ እና ቀጣይነት ባላቸው መሠረት ማቅረብ የሚያስችሉ ቅጂዎችና ብቃት ያላቸው የጥፋት ስርዓት ተዘርግቶ ተግባራዊ መሆናቸውን ማረጋገጥ፤

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| 8  |  |
| 9  |  |
| 10 |  |

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## Notice

Engagement letter arrived from OFAG on 13/01/2017.



  
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የመዴኃኒት ፈንዴ እና አቅርቦት ኤጀንሲ

የኤጀንሲው አመሰራረት

የመዴኃኒት ፈንዴ እና አቅርቦት ኤጀንሲ አሁን የሚጠራበትን ስያሜና አኖረጃጀት ከማግኘቱ በፊት በተሳያያፍ ስያሜዎች ይጠራ ነበር።

ይህም በ1939 ዓ.ም ዋናው መ/ሴት በመባሌ ይታወቅ ነበር።በዚያን ዓክልበት ይገኘው ሲመሰረት ዓመታዊ ተገታላቂነት የገንዘብ መጠኑ ከ80 ሚሊዮን ብር የሚዘላ ኢኮኖሚያዊ፡፡አገጥና በ1968 ዓ.ም የኢትዮጵያ የመዴኃኒትና የሕክምና መገላገያ መሣሪያዎች ዲርጅት (ኢፋርሚኮር) በመባሌ ተቋቁሞ የነበረ ሲሆን፤ የሰው የእንስሳ እና የዕፅዋት መዴኃኒቶችንና የሕክምና መገላገያ መሣሪያዎችን በማምረት እና ከውጭ በመግዛት ያከፋፍላል ነበር።

በ1986 የሽግግር መንግሥቱ የመዴኃኒት ፖሊሲ በመቅረፍ በተኖረው የማኖራጃት ሥራ የመዴኃኒትና የሕክምና መገላገያ መሣሪያዎች አስመጪና ጅምላ አከፋፋይ ።

የኤጀንሲው አመሰራረት

የመዴኃኒት ፈንዴ እና አቅርቦት ኤጀንሲ አሁን የሚጠራበትን ስያሜና አኖረጃጀት ከማግኘቱ በፊት በተሳያያፍ ስያሜዎች ይጠራ ነበር።

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በ1986 የሽግግር መንግሥቱ የመዴኃኒት ፖሊሲ በመቅረፍ በተኖረው የማኖራጃት ሥራ የመዴኃኒትና የሕክምና መገላገያ መሣሪያዎች አስመጪና ጅምላ አከፋፋይ ።