The Case Management Model and Notation (CMMN)

The Case Management Model and Notation (CMMN) version 1.0

Abstract

This is a short tutorial of the Case Management Model and Notation (CMMN) version 1.0. It is targeted to readers with knowledge of basic process or workflow modeling. It covers the complete CMMN notation. A simple *complaints process* is used to demonstrate the notation.

Short introduction to Case Management

Case management is a type of business process technology that does not use control flow to describe the process. The case (case file or case folder) is the main concept, and it contains all the data and information about the process. Case management is about empowering workers by providing them with access to all the information concerning the case and giving them discretion and control on how a case evolves. Case management it is not about the process, it is about the workers.

In a traditional workflow or process system the designer encodes the business goal to be accomplished in the model. Thereafter the system is responsible for the business goal and it uses the workers to achieve that goal. In a case management system, on the other hand, the workers are responsible for the business goal and they use the system as a tool to accomplish that goal. That it is why case management relies more in the worker's judgment than in control flow.

For this tutorial we will use the Case Management Model and Notation (CMMN) version 1.0 to model a fictitious *complaints process*. The fictitious *complaints process* is a common process in customer service departments. We will assume this company sells very specialized and expensive products. Due to the nature of the products the company also provides services (like installation and configuration) for those products. The company customer service department has a group of highly skilled workers that deal with complaints. The goal of modeling the *complaints process* is to standardize it to provide guidelines and support to the customer service workers in charge of that process. In addition, the case management *complaints process* will allow the company to improve customer service and better track service level agreements (SLA) in the complaints process.

CMMN

The Case Management Model and Notation (CMMN) version 1.0 was created by the Object Management Group (OMG) and published in 2014. It is a complementary notation to the Business Process Model and Notation (BPMN) which focus on control flow to describe business processes. We will say that CMMN is declarative in which you describe 'what' is allowed and disallowed in the process; versus BPMN that is imperative in which you describe 'how' to do the process. BPMN, CMMN, and the Decision Model and Notation (DMN) are the three OMG business modeling notations.

The case is the main concept in CMMN, and it is similar to a process. A case contains a case file (i.e. case data container) and it is described by a case plan (i.e. a model or diagram). We start by introducing the case plan for our *complaints process*.

Case Plan

In CMMN, a model (i.e. diagram) may have multiple cases, and each case is described by a case plan. For our complaints process we will use a single case, so we will have a single case plan. The complete description of the case being modeled is described inside its case plan. However, because of the nature of case management not all the work that happens in a case is modeled. In particular the interaction of case workers with the case and case data may not be modeled, or be just partially modeled. In most situations, we don't model how the data gets into the case. Data can be added, removed, modified by the case workers at any time during the processing of a case without the need of modeling it.

We start our model by adding a case plan and we will name that case complaint.

During modeling, we design one or more case plans. Eventually, the case plan will be executed and it will be called a case instance. So, a case plan is similar to a class (i.e. type), and a case instance is an object of that class.

Complaint

Although the correct term is case plan, and the word "case" is overloaded (sometimes it refers to a case instance, or the data in the case, or to the process, etc.), for this tutorial we will use case to mean case plan.

Roles and Case plan items

Roles

In CMMN, roles are defined at the case (case plan) level. However, CMMN does not provide a graphical notation for roles, and again not everything a role does is modeled. In particular, a role may be allowed to do case planning (which we will discuss later) that may not be explicitly modeled. A role may also add, create, modify, or remove data and documents from the case file which may not be explicitly modeled either.

In the *complaints process*, we will have a supervisor, a product specialist, an investigator, etc. In most situations, we see a case owner role, which in our *complaints* process will be the case worker who is responsible for managing the complaint. This role decides which tasks must be performed or not in the case instance for this particular customer.

Case plan items

An executing model (a case instance) is implementing a plan, and so, its elements are called case plan items, because they are part of that plan. The case plan items are tasks, stages, milestones, and event listeners that we will cover as part of this tutorial.

Milestones

Milestones represent accomplishments during the execution of the case instance. Due to the large variations between case instances, milestones are important in understanding the progress of a particular case instance. For our *complaints process*, we will include a few milestones,

:: Received to indicate each time we receive customer information.

SLA

:: Completed to indicate when a product specialist produces a product report.

Completed

:: Fraud to indicate when a fraud investigation has started.

Fraud

Tasks

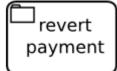
A task represents the execution of actual work. There are four types of tasks, namely non-blocking human task, blocking human task, case task, and process task. The type of task is indicated by an icon in the upper left corner of the task shape. A task may have a manual activation decorator (as we will discuss later), which means that a case worker must decide if the task should be executed or not.

In our *complaints process*, we will add a non-blocking human task to hand over an assignment to a *product specialist*. We will use that task when executing a *product complaint*, which is one of the types of complaints in our *complaints process*. We will discuss the *service complaint* later.

product specialist

It is the responsibility of the product specialist to provide a *report*, so we don't need to wait until he completes the task. Non-blocking human tasks are handed out to a case worker (therefore the little hand icon) and as soon as it is claimed by a case worker, it will be considered complete.

We will add a case task to revert a customer payment. This task will create another case to revert the payment.



We will add a task to inform the customer of the outcome of the case. This will be a blocking human task. Blocking human tasks are executed by a case worker and they must be explicitly completed by the worker.



Later we will also add a process task. A process task is modeled and executed using imperative process technology like BPMN. This allows organizations to reuse processes.

Stages and case file

In our fictitious company, there are at least two types of complaints, one for products and one for services. Therefore, our *complaints process* will need to deal with the two types of complaints, namely *product complaints* and *service complaints*. We have two options to model the differences. We could create two different cases, one for each type of complaint, or alternatively we can use stages. Stages are containers similar to sub-processes in other workflow or process notations. They are used to manage the complexity of the model by decomposing it into manageable sets.

For our *complaints process*, we will be sharing most of the data for both types of complaints. In addition, some situations may involve both service and product complaints. Therefore, stages make more sense than creating completely separate cases. So, we will add two stages one for product complaints and another for service complaints.





Case file

In CMMN, each case instance contains a single case file (also called a case folder, or just the case), and case workers have access to all the data in that case file. Case workers can add, remove, and modify data in the case file even if they are not executing any task in the case, as long as they have sufficient privileges. The data in the case file is called case file items.

Case file items

All data and data structures are called case file items. All the case file items are stored in the case file. Case file items are used to represent all kinds of data, including a data value in a database, a row in a database, a document, a spreadsheet, a picture, a video, a voice recording, etc. In addition to basic data, case file items can also represent containers, including, a directory, a folder, a set, a stack, a list, etc.

As with most case management applications, we will not model all the data required for the complaints process, but we will model the following data,

:: The report. As mentioned before, in some situations the product specialist will produce a report that will satisfy the completed milestone. In out fictitious company, the report is a document that follows a particular template.

enort

:: The *input* folder may contain emails, documents, pictures, recording of customer calls, etc. All the data submitted by the customer will be collected in a folder called *input*.

anut

:: The resolution document is produced as part of the case and indicates the outcome of the complaints investigation.

solution

:: Finally, a customer can cancel the complaint by calling or sending a notification. That will be represented by the cancel case file item.

ancel

Criteria

So far, we have created a set of artifacts in the model (i.e. case plan, milestones, tasks, stages, and case file items), but we have not modeled how they are related. CMMN is declarative, and it reacts to changes on the environment and case worker decisions. Entry criteria and exit criteria will allow us to model changes in the case environment.

Criteria

Criterion allow us to describe when a task, stage, or milestone should be available for execution (entry criteria), or when a case (case plan), stage, or task should terminate abnormally (exit criteria). Criteria has the following two optional parts,

- :: One or more trigger events (called onParts). These are events that will satisfy the evaluation of the entry criteria or exit criteria. Events that emanate from other CMMN elements can be visualized by an optional connector (a dotted line). However, the visualization is optional and does not describe the type of event.
- :: A Boolean expression (called ifPart). This expression must evaluate to true for the entry criteria or exit criteria to be satisfied.

We can think of the criteria forming a sentence as follows,

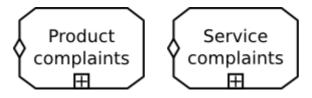
([on <Event 1>[, on <Event 2>[, . . .]]]) AND ([if <Boolean condition>])

Where square brackets ([]) indicate optional parts of the sentence, and angled brackets (<>) are place holders to be replaced. Looking at the sentence, we can see why the event is called the onPart, and the Boolean condition is called the ifPart. Note that both the onPart and the ifPart are optional in the sentence, but for it to make sense at least one of them must be present.

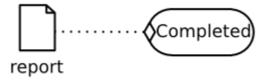
Entry criteria

An entry criterion (\Diamond) describes the condition that must be satisfied for the stage, task, or milestone to be available for execution. Stage, task, or milestones without entry criteria will be available for execution as soon as they are created.

In the *complaints process*, both stages *product complaints* and *service complaints* need an entry criteria, because they can only execute if the complaint is of their type. In most cases, only one of the two stages will execute, although in some situations the complaints may involve both stages.



The entry criteria can be placed anywhere in the border of the stage, task, or milestone. For our example, we said that a product specialist may create a report and that creation generates an event that satisfies the completed milestone. We visualize that as follows,



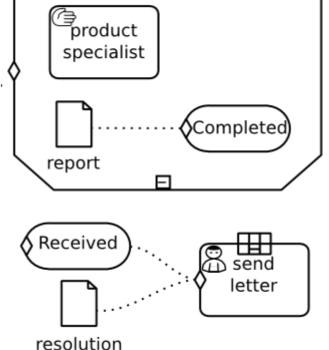
Note that without looking inside the entry criteria of the *completed* milestone, we cannot tell if it is satisfied by the *report* being created, updated, or even deleted. In addition, we don't know if there is a condition (ifPart). We only know there is an event (onPart) from *report* that is used to trigger the *completed* milestone.

Entry criteria (continuation)

We know the report case file item and the complete milestone are part of processing a product complaint. We also know the product specialist non-blocking task is also part of processing a product complaint. So, we can expand the product complaints stage to show that, as follows,

Notice that product specialist task does not have entry criteria, and so, as soon as product complaints start executing the product specialist task also start executing. Eventually, the case worker may create a report and that creation event satisfies the completed milestone.

In the complaints process, the send letter task depends on two events, one from the received milestone, and one from the resolution case file item. We require input from the customer, and we have to complete the resolution of the case to send the letter to the customer. That means the entry criteria is waiting for two events (two onParts), and they forms an AND condition. Both events must happen for the entry criteria to be satisfied.



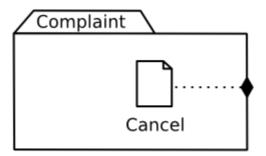
Product complaints

Later we will see an example of an OR conditions (hint, use multiple entry conditions).

Exit criteria

An exit criterion (•) is similar to an entry criterion, but it is used to stop working on the stage, task, or case (case plan) when it is satisfied.

In the *complaints process*, we will add an exit criterion for the case. In the situation the customer calls and cancels the complaint, so we need to stop working on the case. We model this scenario by having a *cancel* case file item, which could be a voice recording of a customer call, a letter from the customer, or just a flag in the case data.

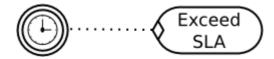


Connecting two criteria

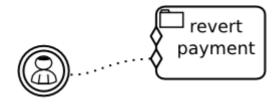
It is valid for an onPart to reference another criterion, instead of an event. When the other criterion is satisfied the onPart will also be satisfied. This is visualized by a connector (.....) between the two criteria. Connecting an exit criterion to an entry criterion in this way is the only flow control available in CMMN.

Event Listeners

Events listeners are similar to events in other workflow or BPM notations. For the *complaints process*, we have a service level agreement (SLA) that we will model using a timer event listener and a milestone, as follows.



We will have a human event listener to provide the supervisor with a way to trigger the *revert payment* task. There are multiple ways that we can use to give the supervisor the ability to trigger the *revert payment* task, but for illustration purposes we will use a human event listener.



Note that revert payment task has two entry criteria, one is triggered by the human event listener, and the other is triggered by another entry criteria. When a task, stage, or milestone has more than one entry criteria they form an OR condition. Meaning any of the entry criteria that is satisfied will start the task, stage, or trigger the milestone.

Plan items standard events

As we described before, the entry criteria and exit criteria have an event (onPart) and a condition (ifPart). An executing model (a case instance) is implementing a plan, and so, tasks, stages, milestones and event listeners are called case plan items, because they are part of that plan. Every case plan item generates events that can be used in the onPart of an entry criteria or exit criteria.

The following table lists the standard events for the different case plan items. There is no need to memorize this table of events, because modeling tools should have the list available when defining an entry criteria or exit criteria. The table contains a column indicating the events that result from a case worker action. As you can see a case worker (in a role with enough privileges) has a lot of discretion to control and modify the behavior of the case plan items.

cases	Tasks & Stages	Events & Milestones	Case Worker	Description
create	create	create		it was created
	start			it started execution
	enable / reenable		yes	it was enabled (it was disabled before)
	manualStart		yes	it was manually executed
	disable		yes	it was disabled (element was not executing)
suspend	suspend	suspend	yes	it was suspended (it was executing before)
	resume	resume	yes	it resumed execution (it was suspended before)
		occur		milestone or event did occur
	parentSuspend			suspended because parent stage or case suspended
	parentResume			resumed execution because parent stage or case resumed
reactivate	reactivate		yes	reactivated after a failure occurred
complete	complete			normal completion
terminate	terminate	terminate	yes	manual termination by case worker or exit criteria
fault	fault			it entered a fault condition

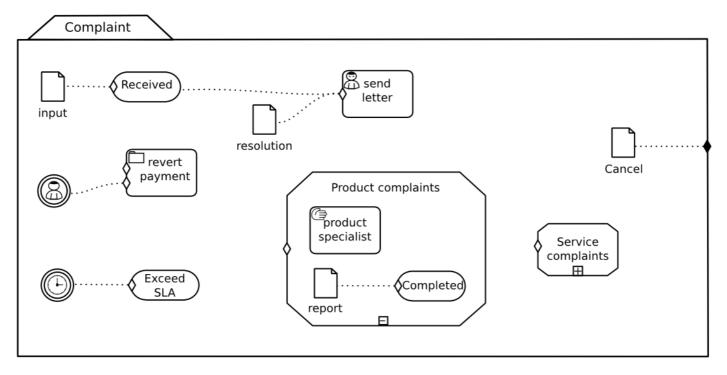
Case is closed by case worker

Case file items (data) also generate events that can be used in an entry criteria or exit criteria. The following table lists the standard events for the case file items. Again, there is no need to memorize this table of events, because modeling tools should have the list available when defining an entry or exit criteria. The table contains a column indicating the events that result from a case worker action. As you can see a case worker (in a role with enough privileges) has the ability to add, delete, and modify the data in the case.

Case file item	Case worker	Description			
All type of data (for example, a row in a database, a document, a picture, a video, etc.) generate the following events					
create	Yes	Item was created			
replace	Yes	Content of the item has been replaced			
update	Yes	Item has been updated			
delete	Yes	Item has been deleted			
addReference	Yes	A new reference to the item has been added			
removeReference	Yes	a reference to the item has been removed			
Containers (for example, a directory, a folder, a set, a stack, a list, a database table, etc.) Generate (in addition to the previous events) the following extra events					
addChild	Yes a new child has been added to the container				
removeChild Yes		a child has been removed from the container			

Planning

We have defined most of the *complaints process* model. In particular, we have defined most of what will be in the case (case plan) when a case instance is created. Putting everything together, this is what we have modeled so far,

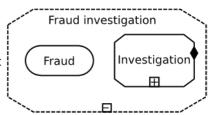


This model shows everything that will be in the execution plan, when a case instance is created. But, CMMN provides a way for case workers to add more elements to the plan. Remember that case workers can disable case plan items, but they can also add new items to the plan. CMMN has the concept of discretionary items, which are modeled but are not included in the execution plan of a case instance. The only way a discretionary item will be added to the plan of a case instance is when a case worker adds it to the plan. Adding discretionary items to the case is called planning. Discretionary items have the same shape as planned items, but using a dashed line, instead of the continuous line used by case plan items.

Planning (continuation)

In some uncommon situations the case workers in our fictitious company may suspect they may be dealing with a fraudulent complaint. But, because this situation is not common there is no need to include it in the plan of every case instance. However, we want to give case workers the ability to add a *Fraud investigation* stage to the case, so we will add a discretionary stage as follows,

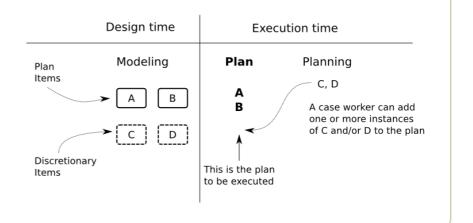
Note that Fraud investigation is a discretionary stage, and so it is drawn with a dashed line. Also notice that it contains two non-discretionary items (Fraud milestone and Investigation stage). Both, the Fraud milestone and the Investigation stage will start executing as soon as Fraud investigation executes, because they are non discretionary and they don't have any entry criteria.



Planned versus discretionary

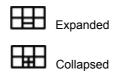
The CMMN specification describes the distinction between the execution plan and planning, with the following diagram,

At design time, the user models both plan items and discretionary items. At execution time, a CMMN compliant engine only has in the execution plan the plan items. However, case workers can add to the plan the discretionary items they consider necessary for the particular case instance.

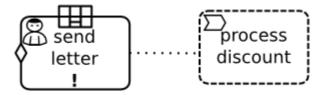


Planning table

Planning tables are used to indicate that planning is allowed in a case (case plan), stage, or human task. For planning to be allowed, there must be discretionary stages, discretionary tasks, or plan fragments in the scope of the case, stage, or human task. To indicate that a case worker can do planning a planning table is used. The planning table can be expanded or collapsed.



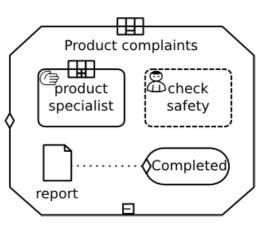
In our complaints process, there are situations in which the case worker sending the letter to the customer may feel it is appropriate to provide the customer with a discount. We don't want to encourage the discount (and so we don't put it in the plan), but we want to give the case worker the ability to add a process discount discretionary task to the plan. The icon inside the process discount discretionary task indicates this is a process task, which we have not seen before. So, we add a process discount discretionary task in the scope of the send letter task by adding a planning table, as follows



Notice that we draw an expanded planning table in the border of the send letter task. In addition, because the planning table is expanded, we show the process discount discretionary task connected to the send letter task by a connector. Note the connector in this situation is different from a connector in an entry criteria or exit criteria. In this situation, the dotted line is indicating that a case worker executing the send letter task can add a process discount discretionary task will start executing as soon as it is added to the case instance plan.

Planning table and Plan fragment

We will also add a check safety discretionary task to our product complaints stage. This discretionary task will be used in rare situations when a case worker suspects a product safety issue. Therefore, we need to add a planning table to this stage. We also added other discretionary items for the product specialist to use, but because of space considerations, we will not show them. These are indicated by the collapsed planning table in the product specialist task. So, our product complaints stage now looks as follows,



Plan fragment

There are situations in which you want to give the case workers the ability to add a set of discretionary items as a single planning action. Plan fragments provide a way to do that. A plan fragment is just a grouping mechanism for discretionary items. In our example, Audit is a plan fragment that can be started by a manager with the ability to add discretionary items to the case plan.

Note that *Audit* is collapsed (\boxplus), and so, we don't see the discretionary items it contains. Both, *Audit* and *Fraud investigation* will be at the case level scope, so we need to add a planning table to the *complaints* case also.



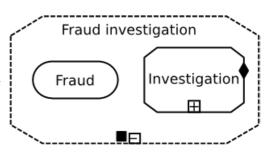
Decorators

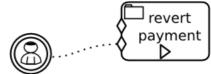
Case plan items and discretionary items can be annotated to indicate certain characteristics of the item. There are four decorators,

The Auto complete decorator () indicates that the stage or case (case plan) will complete when all the required case plan items are completed. If the decorator is not present, the stage or case requires manual completion by a case worker after all the required case plan items have completed. You will use this decorator when there are no discretionary items and you want the system to complete the case or stage as soon as all the case plan items have completed. However, in most situations you will want a case worker deciding if a stage or case should be completed. Because there may be discretionary items or other reasons to avoid prematurely closing the case or stage.

We will place an auto complete decorator in the *Fraud investigation* discretionary stage, because we want it to complete as soon as both the *Fraud* milestone and the *Investigation* stage complete.

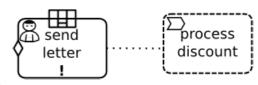
The Manual activation decorator () indicates that the stage or task must be manually initiated after the entry criteria has been satisfied. If the decorator is not present, the stage or task will automatically start executing when one of the entry criteria is satisfied. It is important to provide case workers veto power over the case management system. There are situations, in which an entry criterion is satisfied, but you want to give case workers the ability to decide if the task or stage really needs to be executed and when to start the execution. In our complaints process, we have a revert payment task that will be ready for execution if one of its two entry criterion is satisfy. However, we want to be sure that a case worker verify if revert payment should be executed.





Decorator and connectors

Required decorator (!) indicates that a stage, task, or milestone must be executed for the scope (stage or case) to complete. Note that every case plan item that starts executing must also complete for the enclosing case or stage to complete. Therefore, as soon as a case plan item starts execution it becomes required. Discretionary items, by definition are not part of the plan, so they cannot have a required decorator. However, when a discretionary item is added to the plan by a case worker and starts execution it must complete execution for the enclosing case or stage to complete. In our complaints process, we will mark the send letter task as required, because we want to be sure we notify the customer of the outcome of the complaints.



Repetition decorator (#) indicates the stage, task, or milestone can be repeated multiple times. Only stages, tasks, or milestones with at least one entry criteria can have the repetition decorator. In the complaints process we will mark the Received milestone with the repetition decorator, because the customer may send multiple different documents or pieces of information that will be stored in the input case file item, and we want the Received milestone to occur each time we receive something from the customer.

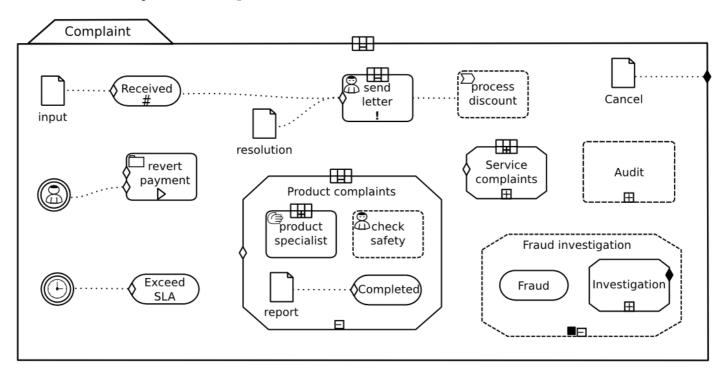


Connectors

We have already seen the two situations in which connectors (.....) are used. First, they are used to visualize the event (onPart) of entry criteria or exit criteria. In this situation the connector is optional. Second, connectors are used to visualize the discretionary items associated with a human task's planning table, in which case the connector connects a human task with a planning table to the discretionary items in the planning table.

Complete model

The complete complaints case model, including discretionary items and decorators, looks as follows,



There are a few things we left out of the model, namely *Service complaints* and *Audit* are collapsed, so we did not show their content; *Product complaints* stage and *product specialist* task contain collapsed planning tables, so we don't show the discretionary items they contain.

Note that the full CMMN model for the complaint process may look disconcerting to a person used to workflow or process models, because not everything is modeled, and because most of what is modeled can be disabled at execution time by case workers.

Case Worker Actions

As we have described before, CMMN gives case workers a lot of control over the execution of a case instance. Although case worker privileges are controlled using roles, it is important to distinguish two types of case workers.

- Case workers executing tasks in the case. These workers may have limited privileges and will have similar characteristics to workers in other process or workflow technologies.
- :: Case workers controlling the case. These are sometimes referred as knowledge workers. In the *complaints process* we have a case worker dealing with the customer and in charge of the case. Some of the activities that case workers controlling the case are able to do include,

Case planning. Adding discretionary items to the case plan.

Manual activation. Deciding when a task or stage should be executed (by manually starting it), or deciding that it should not be executed for a case instance (by disabling it).

Auto complete. Deciding when a stage or case without auto complete should be manually completed.

Suspend and resume. Deciding when to suspend or resume execution of the case, task, stage, event listener, or milestone.

Ignoring fault conditions. Deciding to continue a case, a task, or a stage that has an error condition.

Adding or modifying data on the case. Adding, creating, replacing, deleting, and modifying data (case file items) in the case.

Closing the case. Deciding when to close a case, so that nothing else can be done in that case.

Summary

Case management looks at a process from the perspective of the case workers, with the goal of enabling them to efficiently collaborate to achieve a business goal. CMMN achieves that by allowing execution time planning of cases, having the concept of manually activated tasks and stages, case worker activated events, and reacting to creation, update, and delete of case data via entry criteria and exit criteria. Case planning itself can be modeled in advance, by providing tasks and stages that allow planning with a planning table. However, any worker in a role that allows planning can do planning at any moment during the case instance execution. Planning is based on the concept of discretionary items that are modeled to be used at the discretion of the case workers. Manually activated tasks and stages are those for which the entry criterion has been met, but they are only executed, if a case worker decides to do so.

CMMN formalizes the concept of a case file (or case folder) that contains all the case file items (case data). In most instances, case data is represented by documents, because workers commonly interact by using documents like spreadsheets, presentations, word processor documents, voice recordings, videos, pictures, etc. The ability to add, modify, or remove data from a case file at any time during the process is a key feature of a case management system.

Case workers always have access to the case file and all the case data. They can be authorized to access the case file and its data even when they don't have work assigned. The interaction of case workers with case data may trigger additional tasks or activities in the case.

References

OMG. Case Management Model and Notation, version 1.0. Technical Report May, OMG, 5 2014. Document formal/2014-05-05.