

| At Risk | Description | Probability | Impact | Mitigation Plan |
|----------|--------------------------------------------------------------------------------------------------------------------------|-------------|--------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Industry | CBD business reduction due to less vehicles entering the CBD (tolls) | Medium | High | A lot of CBD business is based on foot, thus, the increase in public transport can also allow for businesses to thrive. Promotion of the new transport hubs and specifically the link from them to the Britomart Transport Center will help account for any initial business reduction. |
| | Power/System failure of smart traffic network or electronic toll booths | Low | Low | Traffic lights default to standard mode of operation. Loss of toll revenue is not a high priority and is independent to traffic flow. An option could be incorporating a new subgroup at AT dedicated to ensuring optimum performance of systems. Also, consider backup power systems in major locations. The system implemented should restore power within a minimal time frame. |
| | Impact on imports and exports at Inability of systems to cope with Large systems can be difficult to maintain regularly. | Low | Medium | Tolls only implemented on passenger vehicles and not heavy commercial vehicles. |
| | | Low | Low | Smart Traffic Network works to adapt to changes in the system, including unexpected growth in traffic. |
| Public | | Low | Low | Flexible systems that can be easily upgraded and improved. Create subgroup at AT dedicated to ensuring optimum performance of toll roads and Smart Traffic Network. Maintenance is performed outside of peak traffic hours. |
| | Carpark devaluation due to fewer cars | High | Low | Repurposing certain carparks/demolition and new buildings built in their place in the CBD. |
| | Public backlash to changes. | High | High | Through public education and advertisements in various platforms such as social media. It should maintain transparency in progress and holding feedback. Provide engagement workshops to effectively communicate benefits to the public. |
| | Lack of space when constructing Increase in congestion at outer rims of CBD as cars park outside | Medium | High | Parties involved negotiate with existing landowners and come to an amicable solution. |
| | | High | High | Potential for construction on carpark buildings around the exterior of CBD. Private companies such as Wilson Carparks may act on this business opportunity. |

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| Government | Financial Risk: Accounting for interest rates and changes in the dollar, add a | Medium | High | General awareness that future budget values are estimated and not absolute. Parties involved in long term projects should accommodate high interest rates as a financial safeguard. |
| | Exceeding allocated budget or human resources to complete | High | Low | Our proposed strategic management plan is relatively inexpensive compared to other alternatives. Strict budgeting and economic evaluation combined with a sufficiently allocated buffer are to be considered as countermeasures. |