

Chaos Engineering

Open Science for Software Engineering

Sylvain Hellegouarch
ChaosIQ CTO

<https://chaosiq.io>
@lawouach

A talk in three acts

The scene

The characters

The plan

Act I - The one with History

A look at the past?

A worthwhile detour



Chaos engineering

- 2004** Amazon—Jesse Robbins. Master of disaster
- 2010** Netflix—Greg Orzell. @chaosimia - First implementation of Chaos Monkey to enforce use of auto-scaled stateless services
- 2012** NetflixOSS open sources simian army
- 2016** Gremlin Inc founded
- 2017** Netflix chaos eng book. Chaos toolkit open source project
- 2018** Chaos concepts getting adopted widely, and this conference!

Watch Adrian Cockcroft's awesome talk at ChaosConf
<https://www.youtube.com/watch?v=cefJd2v037U>

Let's illustrate the
challenge with a
case-study

The Near-Loss and Recovery of America's First Space Station

<https://nsc.nasa.gov/resources/case-studies/detail/down-but-not-out>

The Near-Loss and Recovery of America's First Space Station

The context

- Skylab: first US space station launched in 1973
- Years of design
- Relied on the previous Apollo program

The Near-Loss and Recovery of America's First Space Station

What happened

- Suffered loss of sun-radiation shield during launch
- Temperature went up high in the lab (up to 200°)
- Engineers worked out ways to reduce the temperature (Recovery first!)
 - Changed angle of space station slightly
 - Brought up a new thermal insulation to the lab
- Next launch was postponed by 10 days



Copyright Nasa

The Near-Loss and Recovery of America's First Space Station

Findings

*The overarching **management system used for Skylab was essentially the same as used for the Apollo program** — and was fully operational for Skylab. **No inconsistencies or conflicts were found in management records.** What may have affected the oversight of the aerodynamic loads was **the view that the shield was a structural component, rather than a complex system involving several distinct technical disciplines.***

In our industry: It worked in the past and it's a small change. Ring a bell?

The Near-Loss and Recovery of America's First Space Station

Findings

Despite six years of design, review and testing, the project team failed to recognize the shield's design deficiency because they presumed the shield would be tight to the tank and structurally integrated as set forth in the design criteria.

Smart and sharp engineers and scientists but previous project may have misled their confidence which wasn't backed by enough experiments and data.

The Near-Loss and Recovery of America's First Space Station

Findings

Concurrently, the investigation board emphasized that management must always be alert to the potential hazards of its systems and **take care that an attention to rigor and detail does not inject an undue emphasis on formalism**, documentation and visibility. According to the board, **such an emphasis could submerge intuitive thought processes of engineers or analysts**.

Achieving a **cross-fertilization and engineers' experience** in analysis, design, test or operations **will always be important**.

*It's just one of these cases where **Mars is going to give us a new deal**, and we're going to have to **play the cards we get, not the ones we want***

Jim Erickson / Project Manager at Nasa for Mars Rovers missions

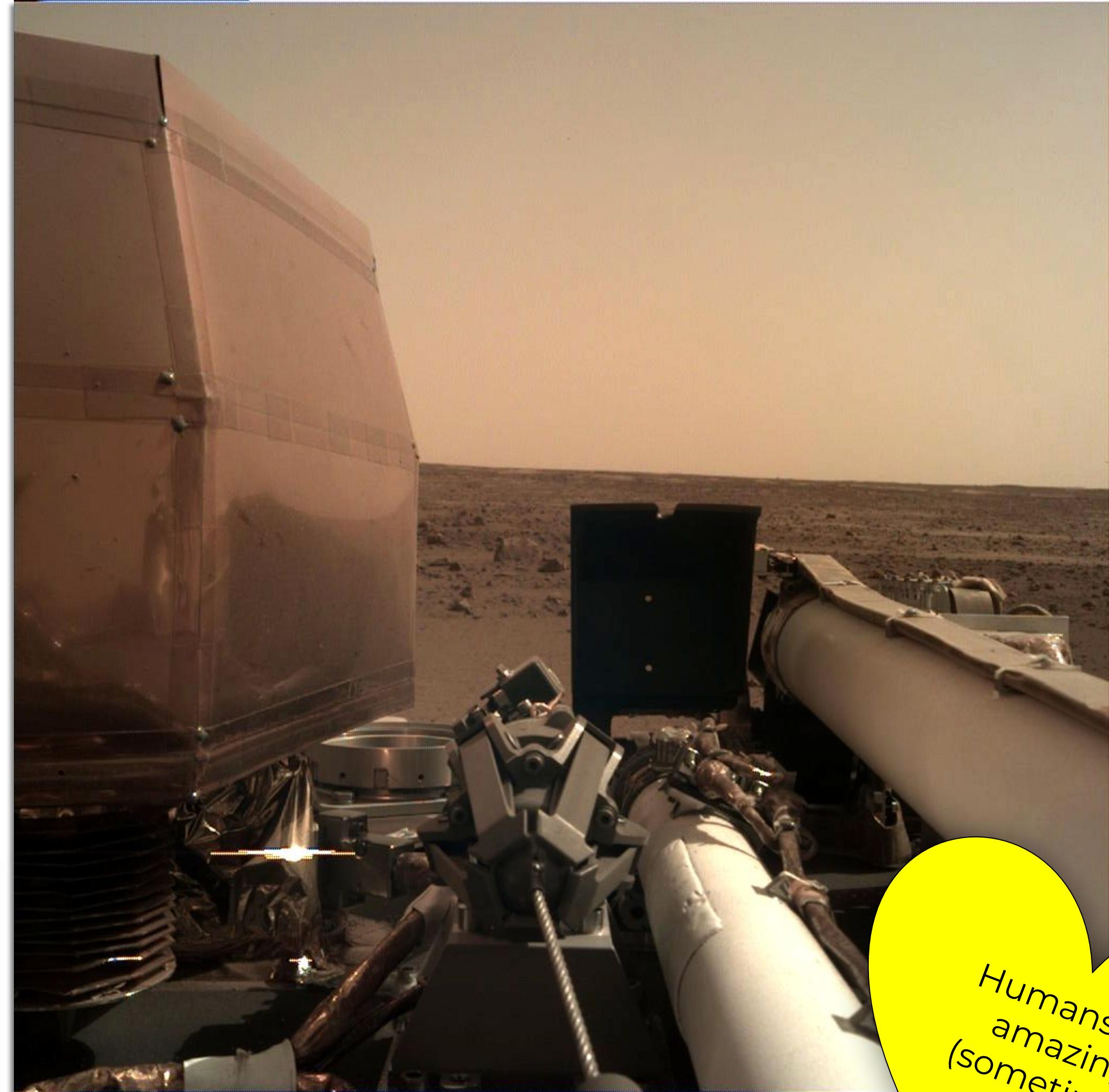
Be ready not to be ready



Copyright The Walt Disney Company

Fast forward to 2018

We learnt, adapted and improved...



Humans are
amazing
(sometimes)

Copyright NASA - Mission InSight

We have learnt indeed.
But as systems reliability
goes, we could still
improve...



Votre connexion n'est pas privée

A regular certificate
warning but in
French

French public service
for driving license

Certificate had been
invalid for about 9
days

Des individus malveillants tentent peut-être de subtiliser vos informations personnelles sur le site **servicespermisdeconduire.ants.gouv.fr** (mots de passe, messages ou numéros de carte de crédit, par exemple). [En savoir plus](#)

NET::ERR_CERT_DATE_INVALID

Envoyer automatiquement [des informations système et du contenu de page](#) à Google afin de faciliter la détection d'applications et de sites dangereux. [Règles de confidentialité](#)

[MASQUER LES PARAMÈTRES AVANCÉS](#)

[Retour à la sécurité](#)

Impossible de vérifier que ce serveur est bien **servicespermisdeconduire.ants.gouv.fr**, car son certificat de sécurité a expiré il y a 9 jours. Cela peut être dû à une mauvaise configuration ou bien à l'interception de votre connexion par un pirate informatique. L'horloge de votre ordinateur indique actuellement : mercredi 7 novembre 2018. Cela vous semble-t-il correct ? Si ce n'est pas le cas, vous devez corriger l'horloge de votre système, puis actualiser la page.

[Continuer vers le site servicespermisdeconduire.ants.gouv.fr \(dangereux\)](#)



Sylvain Hellegouarch
@lawouach

J'utilise souvent l'expiration de certificats quand je parle de [#chaosengineering](#). Ce n'est pas un exemple en l'air :)

Twitter seems to be your best alerting platform sometimes

Sent that message at 12:25pm (not just me but a few others too)



Votre connexion n'est pas privée

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[Continuer vers le site servicespermisdeconduire.ants.gouv.fr \(dangereux\)](#)

Updated at 1:41 pm
that same day

Certificate Hierarchy

- ✓ Certinomis - Root CA
 - ✓ Certinomis - AA et Agents
 - servicespermisdeconduire.ants.gouv.fr

Certificate Fields

- ✓ servicespermisdeconduire.ants.gouv.fr
 - ✓ Certificate
 - Version
 - Serial Number
 - Certificate Signature Algorithm
 - Issuer
 - ✓ Validity
 - Not Before
 - Not After

Field Value

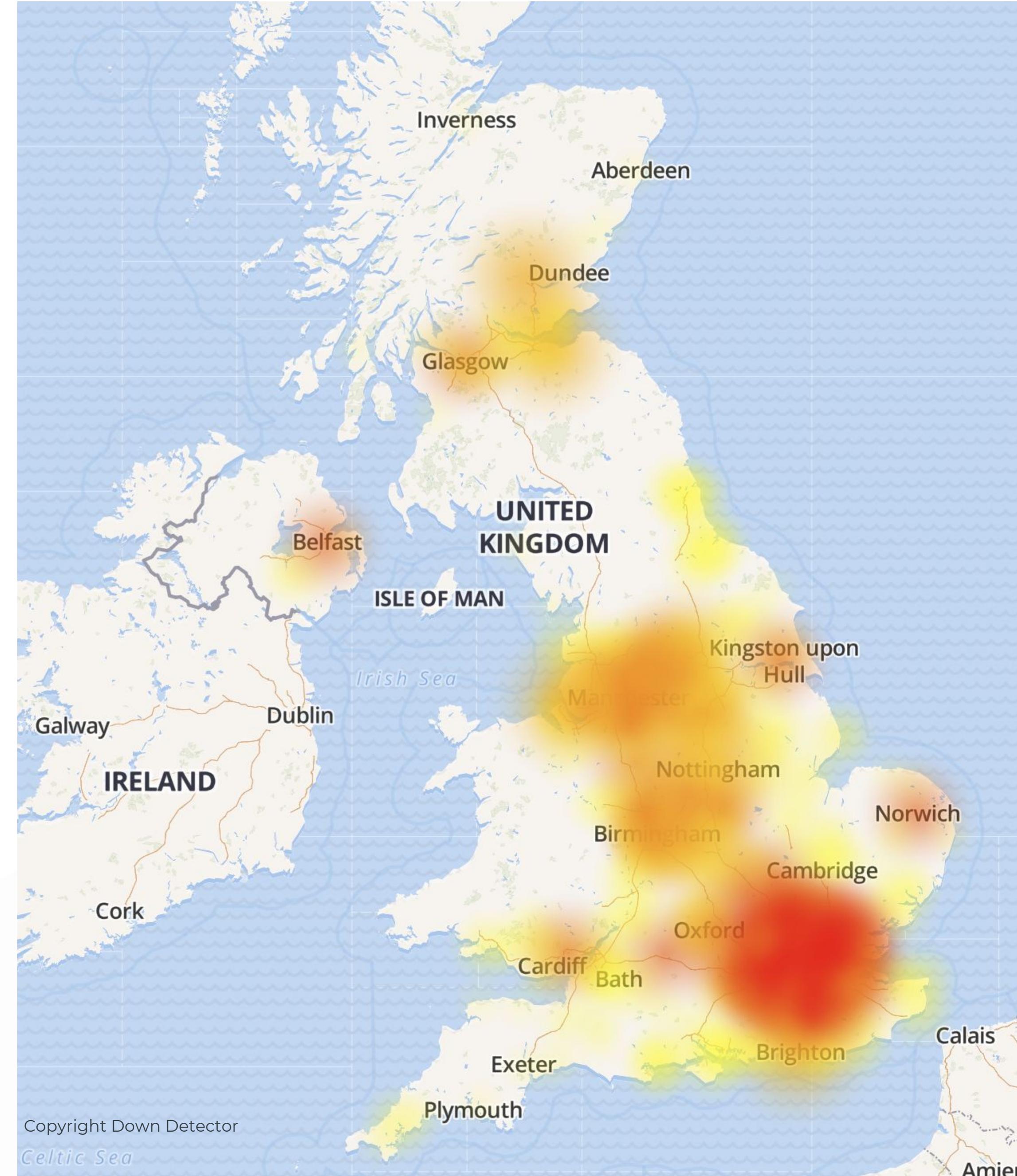
November 7, 2018, 1:41:00 PM GMT+1
(November 7, 2018, 12:41:00 PM GMT)

Mild impacts but
sometimes...

Certificate expiring
can cause bigger
troubles

02 mobile network
outage on
December 6th 2018

*Earlier Ericsson
president Börje
Ekholm said "an
initial root cause
analysis" had
indicated that the
"main issue was an
expired certificate in
the software versions
installed with these
customers".*



Everyone needs more
reliable systems

End of Act I

Act II -
The one with a
community

You are not alone

Chaos Engineer, SRE, DevOps, SysAdmin....

Any engineer

In fact any stakeholder

CNCF Working Group

Proposal

<https://github.com/chaoseng/wg-chaoseng>

Strong signal that
reliability matters to
the Cloud Native
ecosystem

Deliverables and challenges?

Deliverable 1: Whitepaper

CNCF WG Whitepaper

What it is not:

- Not a specification/standard
- Not dogmatic
- Not a HOWTO

CNCF WG Whitepaper

So, what is it?

- Shared understanding
- Product/Solution Agnostic
- A starting line for users' journey into Chaos Engineering
- An industry effort to refine the practice
- It's not about giving solutions but expressing how Chaos Engineering is one tool to reliability problems!

CNCF WG Whitepaper

So, what is it?

- Shared understanding
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CNCF WG Whitepaper

Why Chaos Engineering?

- Harness and Improve System Reliability
- Direct Benefits for Cloud Native Systems
- Software and Operational Practices In Production

CNCF WG Whitepaper

Some Use Cases to understand
consequences from:

- Service release impact on system
- Third-party dependency out of reach
- Network/CPU/Disk failure
- Lack of team/org communication
during degraded conditions
- Multi-cloud migration

Deliverable 2:

Landscape

CNCF WG Landscape

CNCF Member Products/Projects (4)



Application High Availability Service
Application High Availability Service
Alibaba Cloud

Application High Availability Service MCap: \$407B



Gremlin
Gremlin

Funding: \$26.8M



LITMUS
Litmus
OpenEBS



PowerfulSeal
PowerfulSeal
Bloomberg

Non-CNCF Member Products/Projects (1)



ChaosToolkit
Chaos Toolkit
ChaosIQ

★ 368

CNCF Landscape

Some awesome tools

But segmented and sparse

- Kubernetes-native chaos engineering
 - <https://github.com/bloomberg/powerfulseal>
 - <https://github.com/jnewland/kubernetes-pod-chaos-monkey>
 - <https://github.com/asobti/kube-monkey>
 - <https://github.com/linki/chaoskube>
- [Blockade](#) - Docker-based utility for testing network failures and partitions in distributed applications.
- [Chaos Monkey](#) - Version 2 of Chaos Monkey by Netflix
- [Chaos Toolkit](#) - A chaos engineering toolkit to help you build confidence in your software system.
- [chaos-lambda](#) - Randomly terminate ASG instances during business hours.
- [ChaoSlingr](#) - Introducing Security Chaos Engineering. ChaoSlingr focuses primarily on the experimentation on AWS Infrastructure to proactively instrument system security failure through experimentation.
- [Drax](#) - DC/OS Resilience Automated Xenodiagnosis tool. It helps to test DC/OS deployments by applying a Chaos Monkey-inspired, proactive and invasive testing approach.
- [Gremlin](#)- Chaos-as-a-Service - Gremlin is a platform that offers everything you need to do Chaos Engineering. Supports all cloud infrastructure providers, Kubernetes, Docker and host-level chaos engineering. Offers an API and control plane.
- [Litmus](#) - An open source framework for chaos engine based qualification of Kubernetes environments
- [MockLab](#) - API mocking (Service Virtualization) as a service which enables modeling real world faults and delays.
- [Monkey](#): The Infection Monkey is an open source security tool for testing a data center's resiliency to perimeter breaches and internal server infection. The Monkey uses various methods to self propagate across a data center and reports success to a centralized Monkey Island server.
- [Muxy](#) - A chaos testing tool for simulating a real-world distributed system failures.
- [Namazu](#) - Programmable fuzzy scheduler for testing distributed systems.
- [Pod-Reaper](#) - A rules based pod killing container. Pod-Reaper was designed to kill pods that meet specific conditions that can be used for Chaos testing in Kubernetes.
- [Pumba](#) - Chaos testing and network emulation for Docker containers (and clusters).
- [The Simian Army](#) - A suite of tools for keeping your cloud operating in top form.
- [Toxiproxy](#) - A TCP proxy to simulate network and system conditions for chaos and resiliency testing.
- [Wiremock](#) - API mocking (Service Virtualization) which enables modeling real world faults and delays

CNCF WG Landscape

Challenge - What are meaningful categories?

- Fault Injection, Orchestration
- Layer: infrastructure, platform, application
- Target: network, cpu...

Many dimensions!

Need community feedback to find the right approach for users to sense which tools to try and how they can complement each other

CNCF WG

Challenges:

- A new practice so where to draw a line?
- How to better engage with the community?
- Everyone has failures and recovery stories to share! We should aggregate them!

Short-term Milestone

Complete WHITEPAPER
Respond to Landscape challenges
Submit WG to CNCF TOC

The community needs
to make a stand about
reliability!

End of Act II

Act III - The oness with a plan

Chaos Engineering
must not be reduced
to its tooling or
definition

Chaos Engineering is a
deliberate practice to
explore the unknown
to surface new
knowledge

But why Chaos
Engineering?

Because Reliability - in
all its facets - is
strategic to everyone

To Collaborate, on that
Crucial Requirement
for Reliability, we need
a Platform to Share
our Knowledge

A short detour...

Google Cloud Recommendations for your Black Friday

- Awesome read
- Full of tips (planning, playbooks, postmortems...)
- Mention Disaster Recovery and Chaos Monkey

BUT wouldn't it be better if it offered runnable experiments?

Solutions

Black Friday Production Readiness



SEND FEEDBACK

This article helps project managers and technical leadership create execution plans for Black Friday or other events that generate peak application user traffic. The article outlines areas where you can increase organizational readiness, system reliability, and Google-customer engagement for Black Friday-type events.

This article outlines a system to:

- Manage three distinct stages for handling an event: planning, preparation, and execution.
- Engage technical, operational, and leadership stakeholders in improving process and collaboration.
- Establish architectural patterns that help handle Black Friday-type events.
- Promote best practices from Google Site Reliability Engineering (SRE).

<https://cloud.google.com/solutions/black-friday-production-readiness>

Runnable experiments?

Yes, to share our
engineering
knowledge with our
peers!

Why are we going to conferences?

The Chaos
Engineering Principles
have given us the
vocabulary to do just
that

<http://principlesofchaos.org/>

Hypothesis

Ask a question

Experiment

Procedure to operate the question

Observation

Collect of data for drawing a conclusion

Finding

Statement about the hypothesis validity

Chaos Engineering is
Science and brings
you a Protocol for
exploring your
system's reliability

Chaos Engineering is
Open Science For
Software/System
Engineering

We Must Strive to
Share Experiments
and Findings to Help
Everyone Building
More Reliable Systems

To Unlock that
Potential, the Industry
must work towards
Open Standards and
API

Kubernetes has paved the way

Federated across the industry

Serverless WG is a good example

See Cloud Events

<https://cloudevents.io/>

Open Chaos Initiative

Share experiments as articles of interest across teams, across organisations and even between organisations.

Share experimental findings such that others can peer review and even suggest improvements and comparisons with their own findings based on similar experiments.

Share, collaborate and enable collective learning on how to improve the resilience and technical robustness of systems.

<https://openchaos.io/>

Let's recall what Nasa discovered...

Achieving a ***cross-fertilization and engineers' experience*** in analysis, design, test or operations ***will always be important.***

End of Act III

But beginning of this Movement

Thank You

Sylvain Hellegouarch
ChaosIQ CTO

<https://chaosiq.io>
@lawouach

Explore further...

- Principles of Chaos Engineering
<http://principlesofchaos.org/>
- Open Chaos Initiative <https://openchaos.io/>
- CNCF Chaos Engineering WG Whitepaper
<https://github.com/chaoseng/wg-chaoseng/blob/master/WHITEPAPER.md>
- Experiment/Journal Open API
<https://docs.chaostoolkit.org/reference/concepts/>
- How complex systems fail
https://www.researchgate.net/publication/228797158_How_complex_systems_fail
- NASA Failures Case Studies
<https://nsc.nasa.gov/resources/case-studies>