

# Scaling Kubernetes to Thousands of Nodes Across Multiple Clusters (calmly)





# Agenda

- How we got here
- What the scaling limits are
- Scaling to multiple clusters
- How we manage our clusters
- Dealing with change

# How we got here



# Monolith



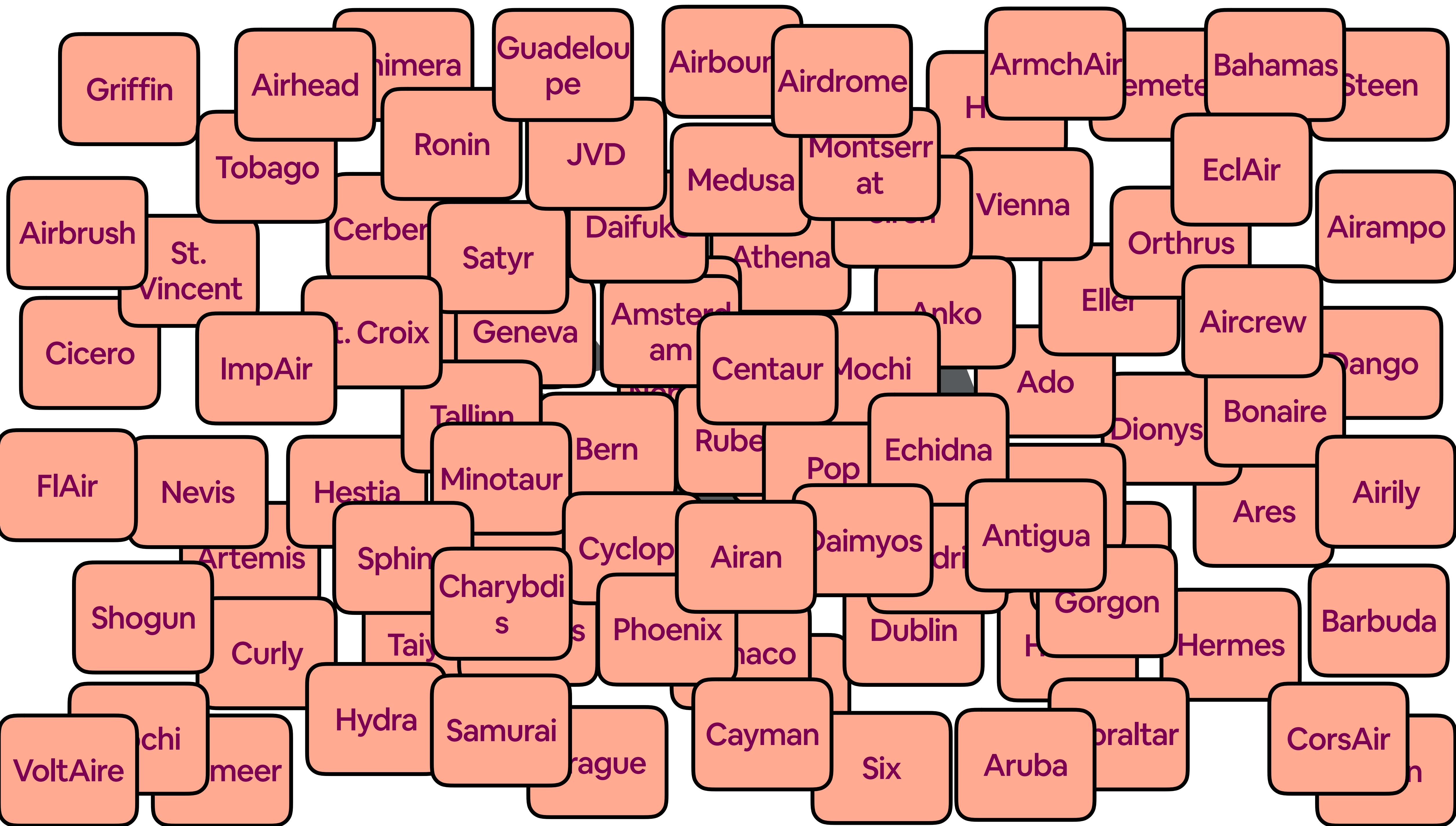
Chris Wonderly

# Monorail



Lover of Romance

**SOA**



# Many Touches

- Application code changes
- Chef changes
- Manage state in EC2
- Terraform for IAM Permissions?
  - (and the even worse things before we had that)
- Alerts, Monitoring
- Databases, probably
- So many pull requests

**OneTouch**



**kubernetes**

**OneTouch**



**kubernetes**

*And of course a lot of other configuration and tooling to abstract and contain everything...*

# OneTouch

- One Pull Request
- One Review
- One Deploy
- to handle all app/config changes for the service

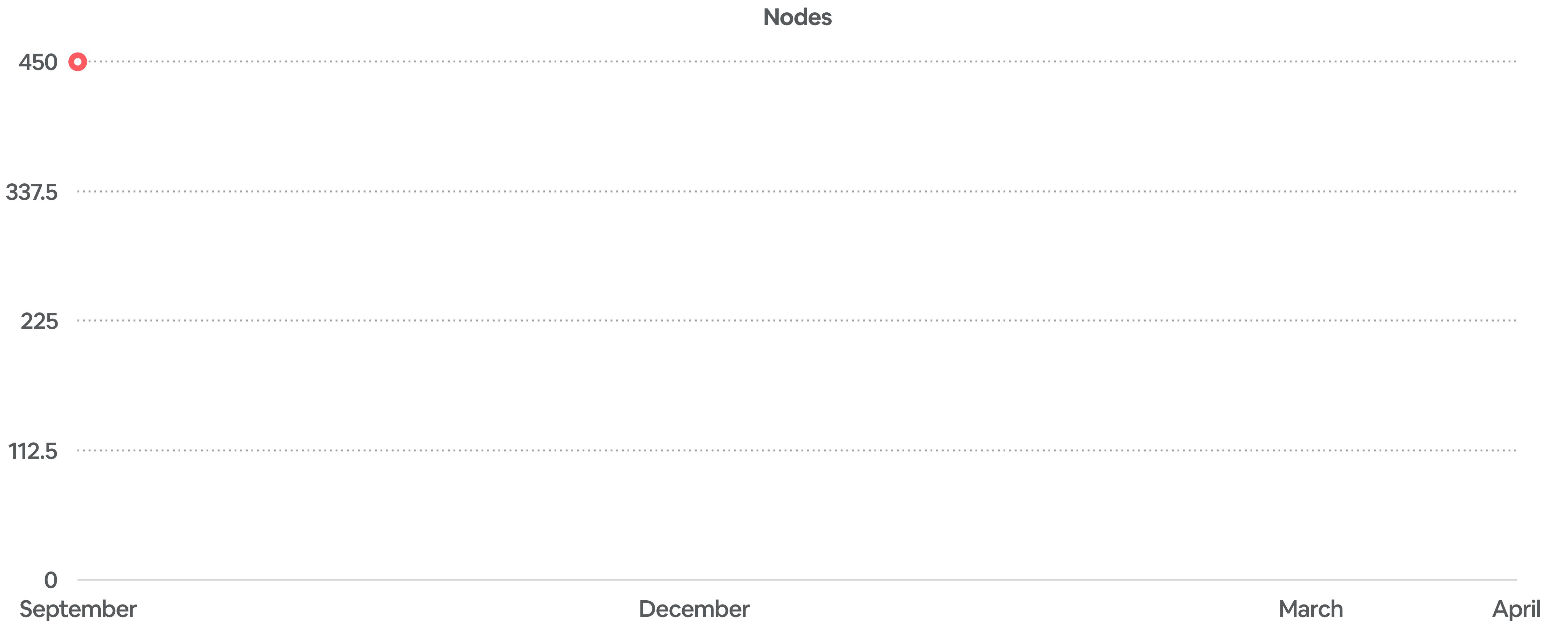
**(Hundreds of services is probably  
still too many)**

# Migration

- Move all existing services from Chef/EC2 to OneTouch/Kubernetes
- Because things are migrating, need to be able to route traffic between both configurations
- Slow start with small services
- Then all at once
  - with big services

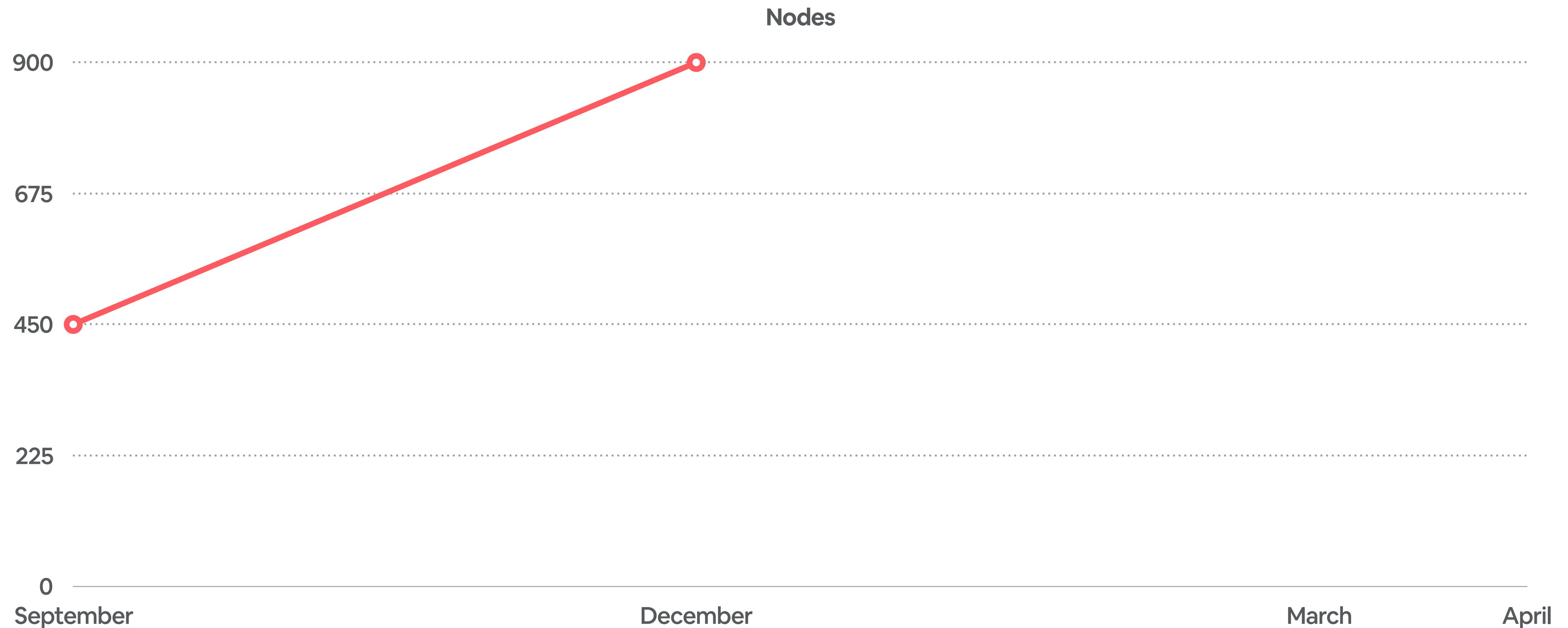
**What are our K8s  
scaling limits?**

# Growth of Prod Cluster



**“We should start thinking about  
multicloud”**

# Growth of Prod Cluster



**“Uh... what’s the limit on cluster  
size, again?”**

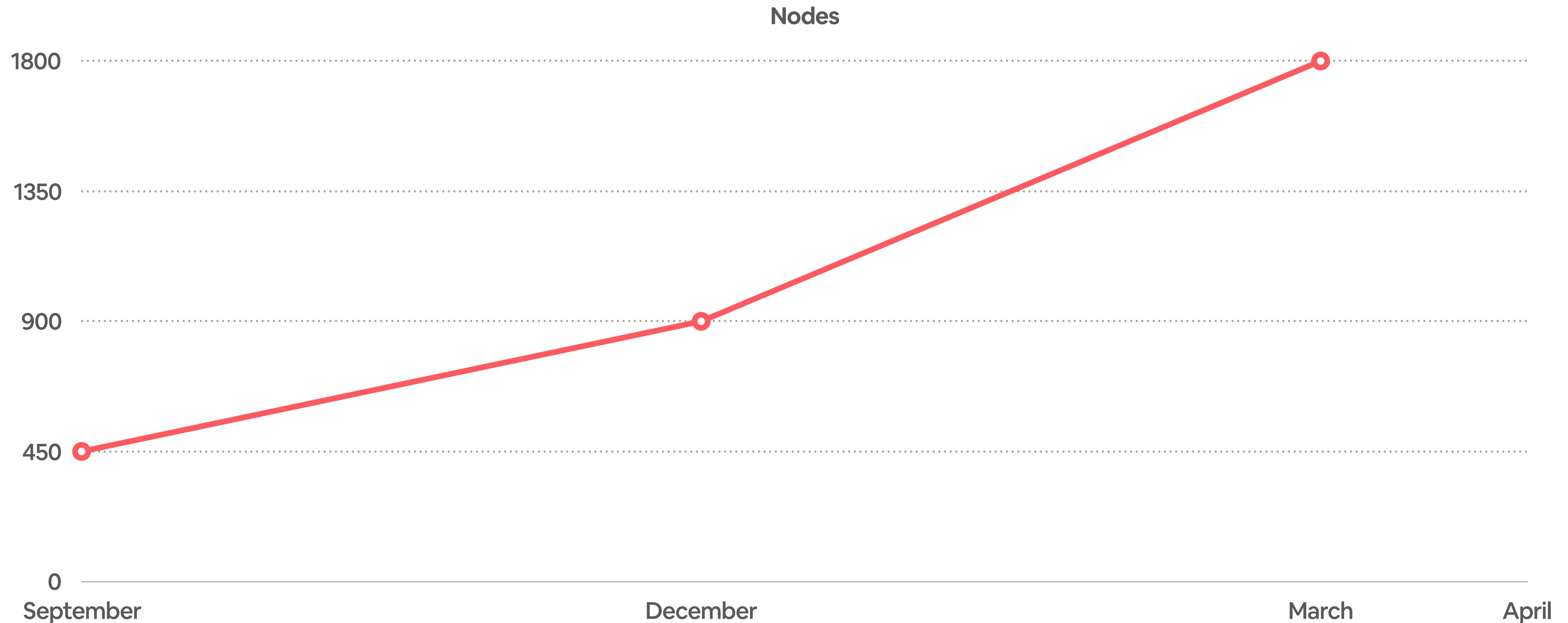
# Limits

- Hard limit 5000 nodes
  - <https://kubernetes.io/docs/setup/best-practices/cluster-large/>
- You can definitely probably do 2500
  - <https://openai.com/blog/scaling-kubernetes-to-2500-nodes/>
- “Yeah, things get a lot more difficult after 2500”
  - various conversations
- (more recently) 10,000! with a lot of work (great job Alibaba!)
  - [https://www.alibabacloud.com/blog/how-does-alibaba-ensure-the-performance-of-system-components-in-a-10000-node-kubernetes-cluster\\_595469](https://www.alibabacloud.com/blog/how-does-alibaba-ensure-the-performance-of-system-components-in-a-10000-node-kubernetes-cluster_595469)

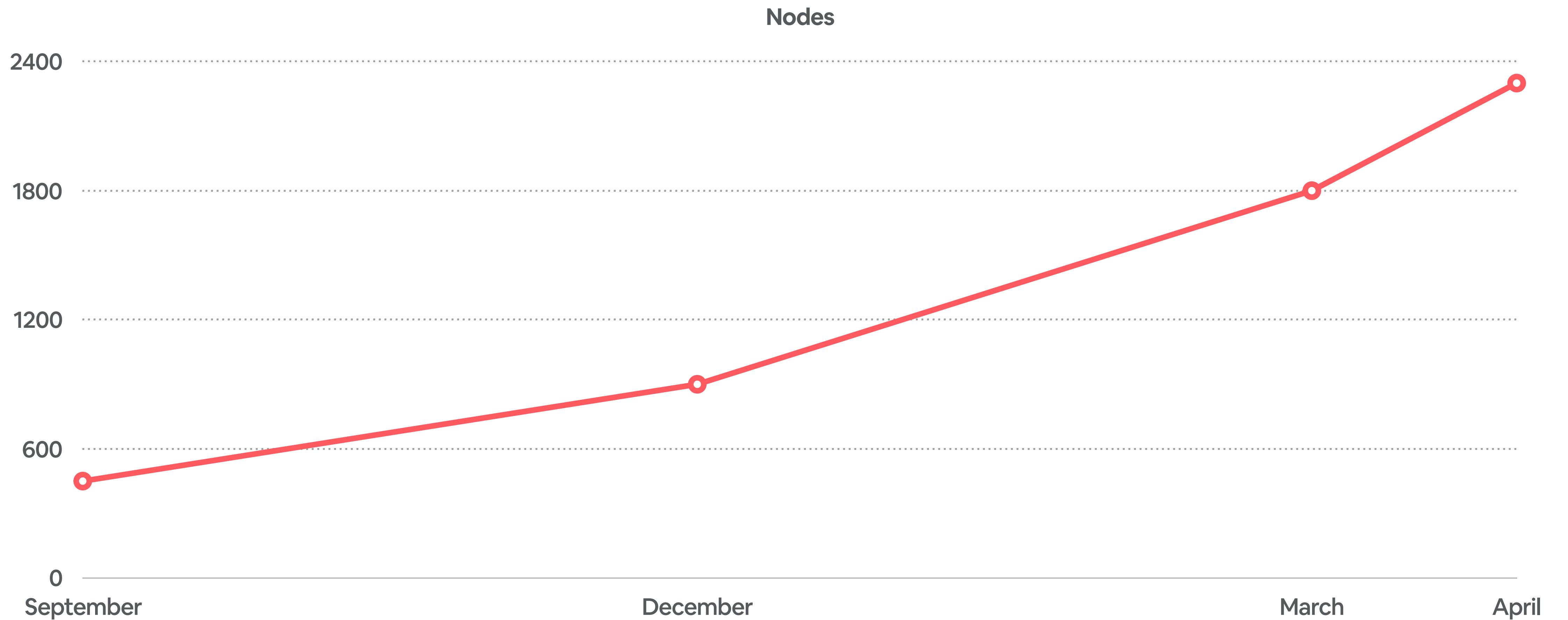
**“It would be bad if our etcd were  
OOMing, right?”**

**“Because etcd is OOMing”**

# Growth of Prod Cluster



# Growth of Prod Cluster





# Scaling to multiple clusters

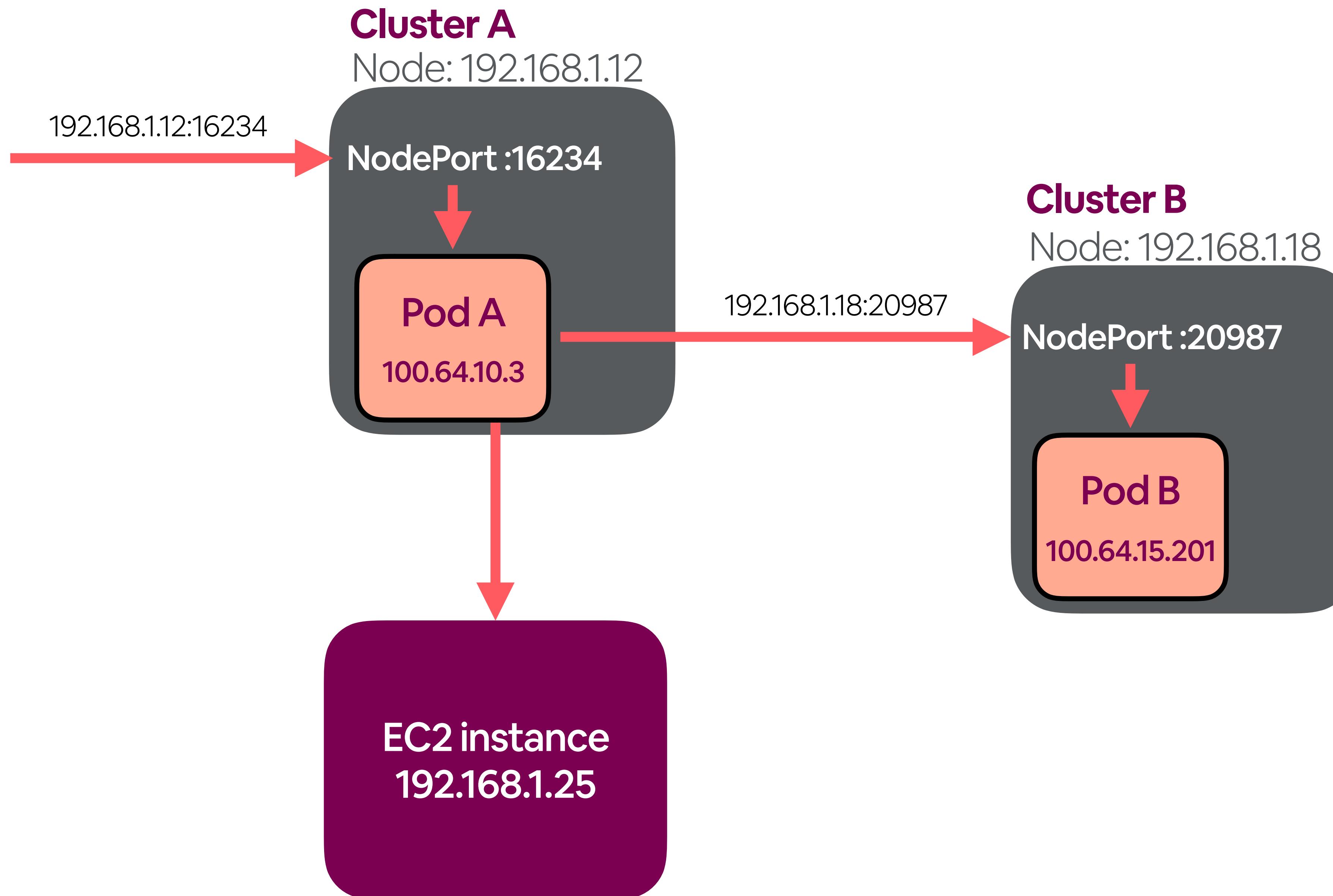
# Multicloud considerations

- Are there any placement restrictions on workloads?
- What problem are we solving with multicloud
- A lot can be included here, and things like KubeFed try to account for much of it

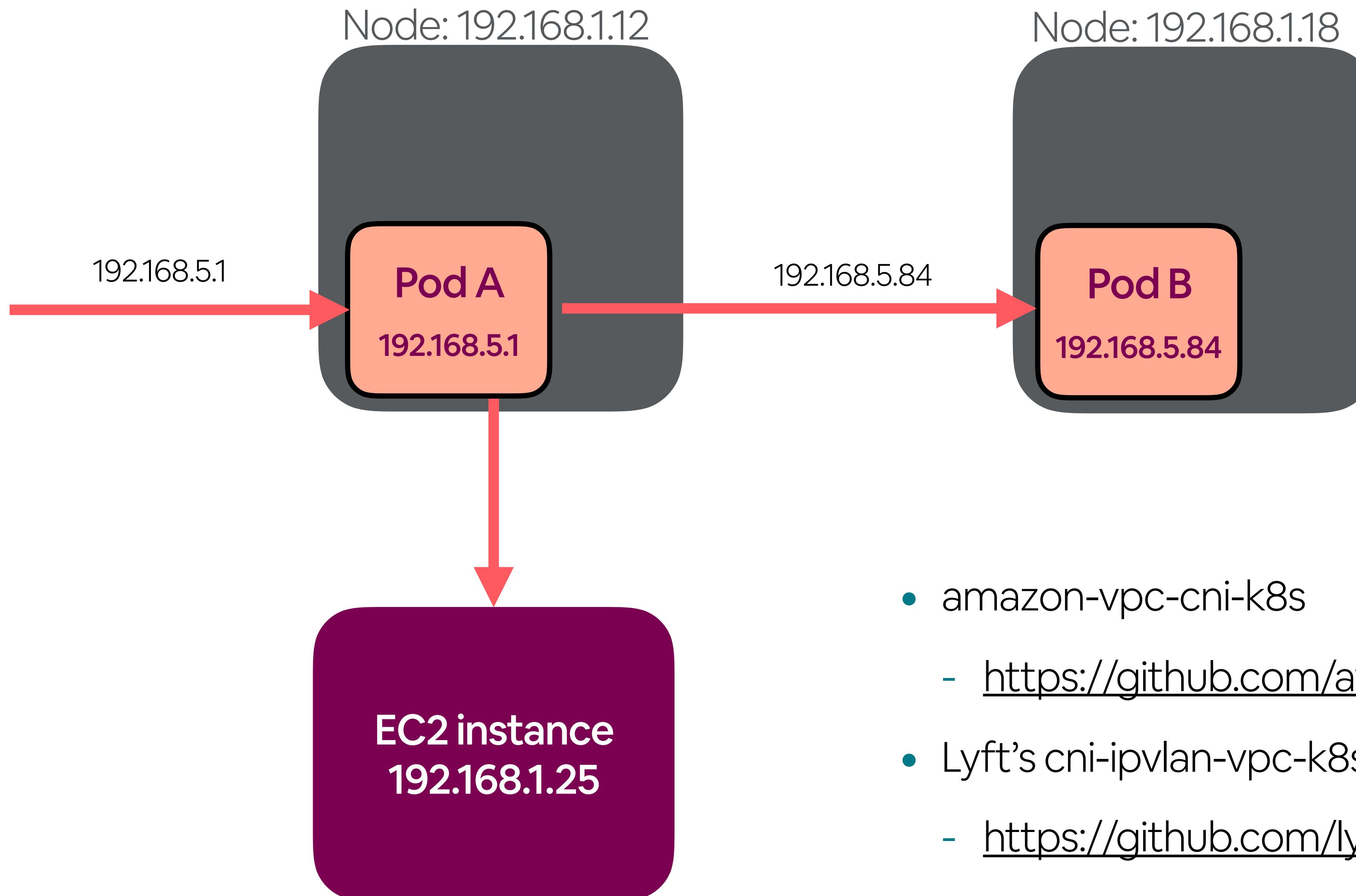
## We Got Lucky

- Our Service Mesh (smartstack) and legacy infra meant we had no colocation requirements
- Workloads can be randomly assigned to any cluster
- Clusters are just pools of compute and memory
- At service creation time, we choose a cluster and bind it in the service config

# Service Mesh (smartstack)



# Equivalent to various VPC CNIs



- amazon-vpc-cni-k8s
  - <https://github.com/aws/amazon-vpc-cni-k8s>
- Lyft's cni-ipvlan-vpc-k8s
  - <https://github.com/lyft/cni-ipvlan-vpc-k8s>

# Multicluster

- Randomly assign workloads to clusters at creation time
- Grow clusters to a certain size (~400 nodes) before closing off to new services
- Allows services already on the cluster to scale without getting close to size limits
- Some special case clusters for things like test, dev, special security groups, machine learning, etc.

# **How we manage our clusters**

# **Multi = Many**

# **Cluster = Cluster**

- The key thing with multicloud is that you're going to need to make a lot of clusters
- And keep them consistent

## Other Solutions

- Kops, kubeadm, things of that nature
- Great tools if they work for your situation
- For us, we needed to play nicely with our existing infra/tooling

# **What is a cluster?**

# What is a cluster?

- Nodes
- Machine config
- Etcd
- Control Plane config
- Cloud Provider objects (IAM roles, DNS, etc.)
- Certificates
  - Genius of K8s is it reduces all problems to either PKI or networking
- For these we generate chef and terraform code into the appropriate repos.

# What is a cluster?

THERE'S MORE

- CNI
- DNS
- metrics-server
- filebeat
- RBAC
- All the cluster services that show up in tutorials as  
`kubectl apply -f https://raw.githubusercontent.com...`

# **One Deployable Unit**

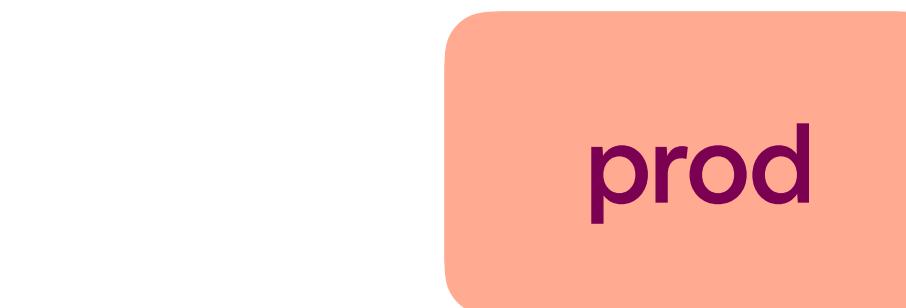
- Cluster services are like any other workloads we run
- Want to preserve standard development practices
- All cluster services deployed as a single unit
- Avoids missing services from cluster, also helps to avoid version drift
- Simple metric for inclusion: Does this need to exist in every cluster that needs it?
- Refer to this as kube-system

# Deploy Process

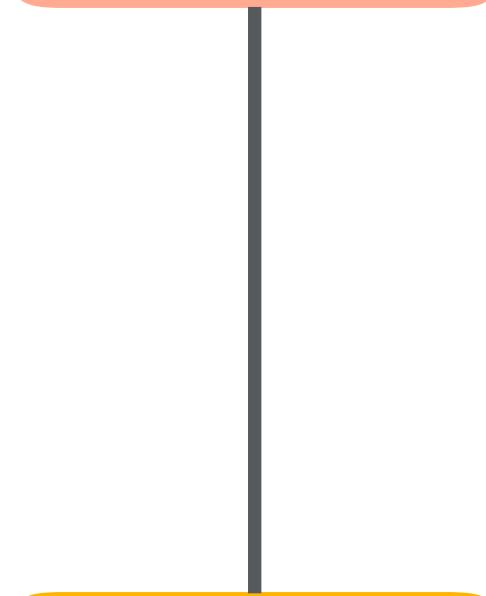
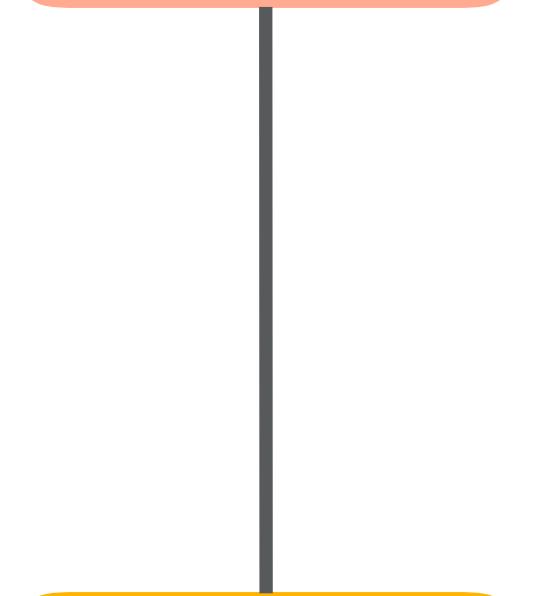
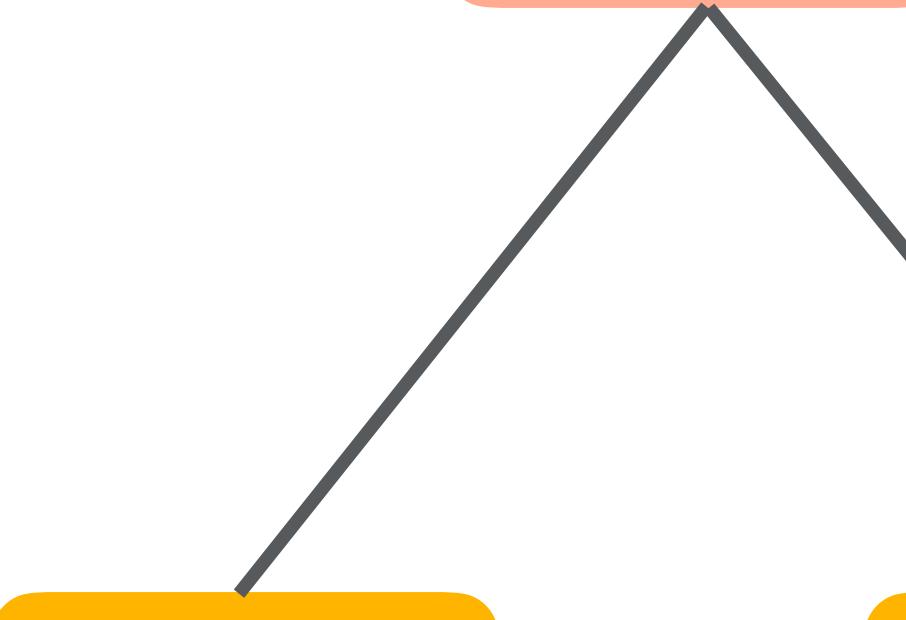
- Mix of things
- Components written as helm charts, pulled in via an “umbrella chart” per cluster, templated into a single manifest
- Various AWS configuration
- Applications deployed via kube-gen, our in house framework
- Components can fail, aim for predictability, which usually means trying to deploy as fully as possible
- Deploys are < 10 minutes

# Organization

Cluster Types



Clusters



# **Clusters and Cluster Types**

- Cluster Types are like classes, Clusters are like instances
- Clusters exist for horizontal scaling
- From a workload's perspective, it should not care nor be able to discern which cluster of a cluster type it is running on

# Cluster Launch

- Generate chef, terraform, and kube-system
- Get those PRs approved and merged
- Launch etcd and kubernetes nodes
- Deploy kube-system
- Cluster is ready to use
- Process takes about an hour, much of which is code review
  - Stopped optimizing beyond this point

# Dealing with change

**Making change easy means that  
more change will happen**

## What we've learned

- Originally generators were basically one shot
- Some consistency was maintained by cluster-type sharing
- Changes happened much more often than expected
- And more dramatically
- Second version fully regenerates outputs from input configs for every cluster type/cluster

# **Some things are easy to change**

- Adding a new cluster service, changing its manifest
- Upgrading Kubernetes
- Adding new IAM permissions
- Refactoring machine configuration
- Most stuff

# **Other things are really, really hard to change**

- Networking
  - Type of CNI plugin
  - CIDRs
- Naming conventions
  - “Now we format IAM roles like...”
- Certificates
  - Invalid service account tokens

# Cluster Config

- Has *fixed variables* to preserve things that can't be easily updated in place
- Allows for changes to be made *going forward* for new clusters

```
kind: Cluster
name: prod-1
clusterType: prod
status:
  assignable: false
  etcdClusterState: existing
  masterInitialized: true
# Should be little need to ever override these,
# these are preserved to allow
# configuration and fix the values independent
# of future change
variables:
  clusterNameCamel: Prod1
  masterURL: https://prod-1.kubernetes.foo
  dashboardURL: https://kube-dashboard-
  prod-1.foo
  masterChefRole: kubernetes-master-prod-1
  nodeCidrMaskSize: 24
...
```

# Supporting the Unsupported

- Not all use cases are supported (yet)
- Users can drop down and modify the output directly
- Full power of chef, terraform, or whatever
- A standard comment prevents changes from being overwritten

```
# [ ] Check box to prevent automatic overwrites  
on regenerate  
# Generated by kube-system (lib/kube-system/  
types/output/helm_chart.rb)
```

or

```
# [x] Check box to prevent automatic overwrites  
on regenerate  
# Generators do not support per-cluster value  
overrides
```

**Ongoing process, still learning  
what's needed**

# Where we are

- **22** Cluster Types
- **36** Clusters
- **7000+** nodes

# Thanks!

- Engineering blog at [medium.com/airbnb-engineering](https://medium.com/airbnb-engineering)
- Jobs at [careers.airbnb.com/](https://careers.airbnb.com/)

