

TO

Any potential recruiter

COPY

Maria MOROZOVA

FROM

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LOCATION

Toulouse, Building M29

DATE

4th of April 2025

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SUBJECT

Recommendation letter

Dear recruiter,

I had the opportunity to work with Maria MOROZOVA from October 2024 to March 2025.

At that time I was working as Project Manager at the Centre of Competence Configuration Management, in Airbus Commercial division. I was leading a major improvement project, called "Digital Catalogue", for the Aircraft customization process. This project took place in a complex environment, involving stakeholders from various functions and countries. We established a partnership with ENAC IHM Master, and Maria was part of a group of 4 students involved in that project.

The project team and I appreciated the numerous interactions we had with Maria, for the following kind of activities: Interviews of Business representatives from various functions, capture of Business needs, definition of a first (low resolution) prototype thanks to an incremental improvement approach, presentation of that prototype to a wide audience, capture of feedback and definition of a high resolution prototype.

Maria was very motivated in thoroughly understanding our business needs, in asking for clarification when needed, then building and delivering tailor-made prototype. We appreciated the quality of her work. The work done by Maria and the 3 other students will be used as a basis for the ensuing steps of the project, such as demo sessions to end-users or launch of development.

Maria demonstrated a positive mind-set and a good engagement all along the project.

Conclusion: I recommend Maria for missions like UX Designer, Human Factor specialist.

Best regards

Rémy AUCLAIR
Process Architect
CoC Configuration Management, 1ZCD
AIRBUS Operations S.A.S.