

Big Mountain Report

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I. PROBLEM STATEMENT

How can Big Mountain Resort offset the \$1,540,000 increase in operating costs for this season by cutting costs and selecting a better value for their ticket prices?

Plan

Use metadata from 330 resorts to create a model that predicts ticket price.

II. RECOMMENDATIONS AND KEY FINDINGS

Recommendation

The model shows support for a ticket price of \$95.87, a \$14.87 increase from the original price of \$81.00. This would increase the expected revenue by \$26,022,50.

Important Features

The features that effect the ticket price the most were found to be **vertical drop**, **snow making area (acres)**, **total chairs**, **number of fast quads**, **number of runs**, **longest run (in miles)**, **number of trams**, and **skiable terrain (acres)**

III. SCENARIOS FOR FUTURE IMPROVEMENT

1st Scenario to Consider

The first scenario to consider is to add a new run, increasing the vertical drop by 150 ft, and adding an addition chair lift. **This scenario supports a ticket price increase of \$8.61, with a revenue increase of \$15,065,471.**

2nd Scenario to Consider

To cut costs, the company may want to consider closing down some of the least used runs.

- The model suggests no loss in ticket price for closing 1 run.
- Closing 3 would decrease ticket price by about \$0.75
- Closing 4 or 5 runs would not decrease it any further.

See figure 1 for full results of scenario 2

IV. SCENARIO 2 RESULTS

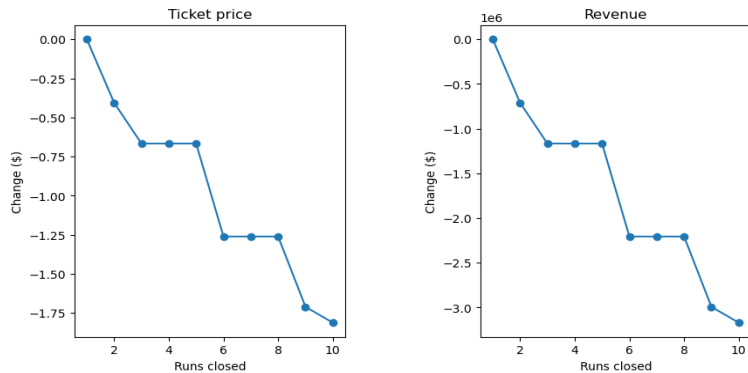


Figure 1: Effect closing runs has on ticket price and revenue

V. MODELS

Models		
Model	Cross-Validation MAE	Test MAE
Dummy Regressor (mean)	17.9	19.14
Linear Regression	10.5	11.8
Random Forest	9.6	9.5