```
> df$Plant<-as.factor(df$Plant)</pre>
> df$Product_Line<-as.factor(df$Product_Line)</pre>
> mlr<-lm(df$Sales_Transportation~df$Quantity_units+df$N_Parts+df$Assembly_Labo</pre>
ur_Minutes+df$Machinery_Minutes+
                                  df$Number_of_Deliveries+df$Average_Delivery_B
atch_Size_units+
                                  df$Turnover_Range_EURO+df$Customer_Class+df$P
roduct Line+df$Plant)
> summary(mlr)
call:
lm(formula = df$Sales_Transportation ~ df$Quantity_units + df$N_Parts +
    df$Assembly_Labour_Minutes + df$Machinery_Minutes + df$Number_of_Deliveries
    df$Average_Delivery_Batch_Size_units + df$Turnover_Range_EURO +
    df$Customer_Class + df$Product_Line + df$Plant)
Residuals:
           1Q Median
                         3Q
   Min
                               Max
-34272
                         83 342056
          -82
                 12
Coefficients: (1 not defined because of singularities)
                                       Estimate Std. Error t value Pr(>|t|)
                                     -6.692e+02 2.272e+02 -2.945 0.003231 **
(Intercept)
df$Quantity_units
                                      1.041e-02
                                                 5.026e-03
                                                            2.071 0.038353 *
df$N_Parts
                                                                    < 2e-16 ***
                                      1.208e+01
                                                 1.209e+00
                                                              9.994
df$Assembly_Labour_Minutes
                                      -4.618e-02
                                                  1.631e-02 -2.832 0.004627 **
df$Machinery_Minutes
                                      -3.162e-03
                                                  1.084e-02
                                                            -0.292 0.770452
df$Number_of_Deliveries
                                                            38.607
                                                                    < 2e-16 ***
                                      4.284e+01
                                                  1.110e+00
df$Average_Delivery_Batch_Size_units -1.399e-02
                                                  2.139e-02
                                                             -0.654 0.513072
df$Turnover_Range_EUROb 20-100
                                     -3.997e+01
                                                  5.513e+01
                                                            -0.725 0.468449
df$Turnover_Range_EUROc 100-250
                                     -1.608e+01
                                                  5.461e+01 -0.294 0.768443
df$Turnover_Range_EUROd 250-500
                                     -3.139e+01
                                                  5.482e+01 -0.573 0.566868
df$Turnover_Range_EUROe >500
                                     -1.683e+01
                                                  4.844e+01 -0.347 0.728262
                                      1.692e+02
                                                  6.458e+01
                                                              2.620 0.008798 **
df$Turnover_Range_EUROStrategic
df$Customer_ClassOthers
                                     -8.444e+00
                                                 2.993e+01 -0.282 0.777830
df$Customer_ClassStrategic
                                                         NA
                                             NA
                                                                 NA
                                                                          NA
                                                             -2.052 0.040143 *
df$Product_LineBuilding Materials
                                     -5.051e+02
                                                  2.461e+02
df$Product_LineCables
                                      -1.026e+02
                                                  2.252e+02
                                                            -0.455 0.648778
df$Product_LineCables China
                                      1.094e+03
                                                 2.804e+02
                                                              3.900 9.65e-05 ***
df$Product_LineHigh-Tech Cables
                                      5.895e+02
                                                  6.922e+02
                                                              0.852 0.394413
                                                              0.287 0.774435
df$Product_LineMIVI
                                      8.516e+01
                                                  2.972e+02
df$Product_LinePlugs and Caps
                                       5.296e+02
                                                  2.129e+02
                                                              2.488 0.012856 *
df$Product LineProfiles
                                       3.390e+02
                                                 2.134e+02
                                                              1.588 0.112201
df$Product_LineProfiles Trading
                                      6.313e+02
                                                  2.911e+02
                                                              2.168 0.030136 *
df$Product_LinePull Cables
                                       1.643e+04
                                                  3.485e+02 47.132
                                                                    < 2e-16 ***
df$Product_LinePull Cables China
                                                  6.208e+02
                                                              0.776 0.437741
                                      4.818e+02
df$Product_LineResidual Springs
                                                  2.293e+02
                                                              2.861 0.004228 **
                                      6.559e+02
df$Product_LineSprings
                                       3.294e+02
                                                  2.090e+02
                                                              1.576 0.114947
                                                  2.637e+02
df$Product_LineSprings China
                                      6.070e+02
                                                              2.302 0.021335 *
                                                              3.342 0.000833 ***
df$Product_LineSprings Trading
                                      8.306e+02
                                                  2.485e+02
df$Product_LineTP 821
                                      -6.494e+02
                                                  2.689e+02 -2.415 0.015725 *
df$Product_LineTP 821-822
                                      7.907e+03
                                                 1.107e+03
                                                              7.145 9.19e-13 ***
df$PlantChina
                                      -7.852e+02
                                                  3.701e+02
                                                            -2.122 0.033864 *
df$PlantFRA
                                                              0.103 0.917979
                                      4.614e+01
                                                  4.481e+02
df$PlantIND
                                      1.504e+02
                                                  8.134e+02
                                                              0.185 0.853348
df$PlantNorthern Italy
                                      1.479e+01
                                                 8.448e+01
                                                              0.175 0.860997
df$PlantSouthern Italy
                                      7.099e+01
                                                  8.820e+01
                                                              0.805 0.420902
df$PlantSpain
                                      9.776e+01
                                                  8.195e+01
                                                              1.193 0.232934
df$PlantUK
                                      2.320e+01 9.440e+01 0.246 0.805880
```

```
df$PlantUSA
                                     -3.326e+01 8.790e+01 -0.378 0.705095
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 2288 on 32341 degrees of freedom
Multiple R-squared: 0.1642, Adjusted R-squared: 0.1632
F-statistic: 176.5 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$Packing~df$Quantity_units+df$N_Parts+df$Assembly_Labour_Minutes+df</pre>
$Machinery_Minutes+
            df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
            df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
call:
lm(formula = df$Packing ~ df$Quantity_units + df$N_Parts + df$Assembly_Labour_M
inutes +
    df$Machinery_Minutes + df$Number_of_Deliveries + df$Average_Delivery_Batch_
Size_units +
    df$Turnover_Range_EURO + df$Customer_Class + df$Product_Line +
    df$Plant)
Residuals:
           10 Median
                         3Q
   Min
                               Max
-10167
          -53
                 -2
                         29 137541
Coefficients: (1 not defined because of singularities)
                                       Estimate Std. Error t value Pr(>|t|)
                                      2.892e+02 9.550e+01
                                                             3.029 0.002459 **
(Intercept)
                                                             3.532 0.000413 ***
df$Quantity_units
                                      7.461e-03
                                                 2.112e-03
df$N_Parts
                                                                   < 2e-16 ***
                                      5.529e+00
                                                 5.082e-01 10.880
df$Assembly_Labour_Minutes
                                                 6.854e-03 -0.822 0.411334
                                     -5.631e-03
df$Machinery_Minutes
                                      2.493e-03
                                                4.554e-03
                                                            0.547 0.584087
df$Number_of_Deliveries
                                      3.342e+00
                                                4.664e-01
                                                             7.167 7.84e-13 ***
df$Average_Delivery_Batch_Size_units -1.668e-02
                                                 8.989e-03 -1.855 0.063540 .
df$Turnover_Range_EUROb 20-100
                                     -7.395e+00
                                                2.317e+01 -0.319 0.749603
df$Turnover_Range_EUROc 100-250
                                      4.480e+00
                                                 2.295e+01
                                                            0.195 0.845243
df$Turnover_Range_EUROd 250-500
                                      1.210e+00
                                                 2.304e+01
                                                             0.053 0.958124
df$Turnover_Range_EUROe >500
                                      2.615e+01
                                                 2.036e+01
                                                             1.284 0.199059
df$Turnover_Range_EUROStrategic
                                      1.255e+02
                                                 2.714e+01
                                                            4.623 3.81e-06 ***
df$Customer_ClassOthers
                                     -3.340e+01
                                                1.258e+01 -2.655 0.007930 **
df$Customer_ClassStrategic
                                             NA
                                                        NA
                                                               NA
                                                                        NA
                                                 1.034e+02 -3.992 6.57e-05 ***
df$Product_LineBuilding Materials
                                     -4.130e+02
                                                 9.465e+01 -5.244 1.58e-07 ***
df$Product LineCables
                                     -4.963e+02
df$Product_LineCables China
                                     -6.131e+02
                                                 1.179e+02 -5.201 1.99e-07 ***
df$Product_LineHigh-Tech Cables
                                     -2.734e+02
                                                 2.909e+02
                                                           -0.940 0.347319
df$Product_LineMIVI
                                                 1.249e+02
                                                            -3.447 0.000568 ***
                                     -4.305e+02
df$Product_LinePlugs and Caps
                                     -3.173e+02
                                                 8.948e+01
                                                           -3.546 0.000391 ***
df$Product_LineProfiles
                                                 8.971e+01 -3.902 9.55e-05 ***
                                     -3.501e+02
df$Product_LineProfiles Trading
                                                 1.224e+02 -0.228 0.819359
                                     -2.794e+01
                                                 1.465e+02 32.040 < 2e-16 ***
df$Product_LinePull Cables
                                      4.693e+03
df$Product_LinePull Cables China
                                     -6.374e+02
                                                 2.609e+02 -2.443 0.014576 *
df$Product_LineResidual Springs
                                     -2.895e+02
                                                 9.636e+01 -3.005 0.002662 **
df$Product_LineSprings
                                     -3.001e+02
                                                 8.783e+01 -3.417 0.000635 ***
                                                           -3.569 0.000359 ***
df$Product_LineSprings China
                                     -3.955e+02
                                                 1.108e+02
df$Product_LineSprings Trading
                                     -1.530e+02
                                                 1.045e+02
                                                            -1.465 0.142901
df$Product_LineTP 821
                                     -5.171e+02
                                                 1.130e+02
                                                           -4.576 4.76e-06 ***
df$Product_LineTP 821-822
                                     4.137e+03
                                                4.651e+02
                                                            8.895
                                                                   < 2e-16 ***
df$PlantChina
                                     -1.828e+02
                                                 1.555e+02
                                                           -1.175 0.240008
                                     -4.662e+00 1.883e+02 -0.025 0.980249
df$PlantFRA
```

```
6.785e+01 3.419e+02 0.198 0.842673
df$PlantIND
df$PlantNorthern Italy
                                      1.617e+00
                                                 3.551e+01
                                                             0.046 0.963674
df$PlantSouthern Italy
                                      8.117e+00
                                                 3.707e+01
                                                             0.219 0.826675
                                                            0.796 0.425987
df$PlantSpain
                                      2.742e+01
                                                 3.445e+01
df$PlantUK
                                     -6.579e+00
                                                3.968e+01 -0.166 0.868307
df$PlantUSA
                                                3.694e+01 -0.969 0.332685
                                     -3.579e+01
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 961.8 on 32341 degrees of freedom
Multiple R-squared: 0.08528, Adjusted R-squared: 0.08427
F-statistic: 83.76 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$Outbound_Logistics_Local_Branches~df$Quantity_units+df$N_Parts+df$</pre>
Assembly_Labour_Minutes+df$Machinery_Minutes+
            df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
            df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
call:
lm(formula = df$Outbound_Logistics_Local_Branches ~ df$Quantity_units +
    df$N_Parts + df$Assembly_Labour_Minutes + df$Machinery_Minutes +
    df$Number_of_Deliveries + df$Average_Delivery_Batch_Size_units +
    df$Turnover_Range_EURO + df$Customer_Class + df$Product_Line +
    df$Plant)
Residuals:
   Min
           1Q Median
                         3Q
                               Max
-56735
         -128
                 69
                        161 152206
Coefficients: (1 not defined because of singularities)
                                       Estimate Std. Error t value Pr(>|t|)
                                                            6.893 5.58e-12 ***
(Intercept)
                                      1.153e+03 1.672e+02
df$Quantity_units
                                     -5.366e-03
                                                3.699e-03 -1.451 0.146885
                                      3.818e+00
                                                8.898e-01
                                                            4.291 1.79e-05 ***
df$N Parts
df$Assembly_Labour_Minutes
                                     -3.305e-03
                                                1.200e-02
                                                           -0.275 0.782999
                                                           -0.777 0.436915
df$Machinery_Minutes
                                     -6.199e-03
                                                 7.974e-03
                                                                   < 2e-16 ***
df$Number_of_Deliveries
                                                 8.166e-01 143.155
                                      1.169e+02
                                                             4.126 3.70e-05 ***
df$Average_Delivery_Batch_Size_units
                                      6.494e-02
                                                 1.574e-02
df$Turnover_Range_EUROb 20-100
                                      2.863e+01
                                                4.057e+01
                                                             0.706 0.480417
df$Turnover_Range_EUROc 100-250
                                      5.682e+01
                                                4.019e+01
                                                             1.414 0.157473
                                                             1.567 0.117171
df$Turnover_Range_EUROd 250-500
                                      6.321e+01
                                                4.034e+01
df$Turnover_Range_EUROe >500
                                      1.044e+00
                                                3.565e+01
                                                             0.029 0.976643
df$Turnover_Range_EUROStrategic
                                     -2.318e+01
                                                4.753e+01 -0.488 0.625834
                                                 2.202e+01
df$Customer_ClassOthers
                                      6.298e+01
                                                             2.859 0.004246 **
df$Customer_ClassStrategic
                                                        NA
                                             NA
                                                                NA
                                                                         NA
                                                           -6.120 9.44e-10 ***
df$Product_LineBuilding Materials
                                     -1.109e+03
                                                 1.811e+02
                                                           -6.291 3.19e-10 ***
df$Product_LineCables
                                                 1.657e+02
                                     -1.043e+03
                                                            -4.227 2.37e-05 ***
df$Product_LineCables China
                                     -8.724e+02
                                                 2.064e+02
                                                 5.094e+02 -1.776 0.075767
df$Product_LineHigh-Tech Cables
                                     -9.046e+02
                                                                   < 2e-16 ***
df$Product_LineMIVI
                                     -1.897e+03
                                                 2.187e+02 -8.675
df$Product_LinePlugs and Caps
                                     -9.612e+02
                                                 1.567e+02 -6.135 8.59e-10 ***
df$Product_LineProfiles
                                     -1.095e+03
                                                1.571e+02 -6.972 3.20e-12 ***
df$Product_LineProfiles Trading
                                     -9.529e+02
                                                 2.143e+02
                                                           -4.448 8.71e-06 ***
df$Product_LinePull Cables
                                                             7.475 7.91e-14 ***
                                      1.917e+03
                                                 2.565e+02
df$Product_LinePull Cables China
                                                                   < 2e-16 ***
                                      1.397e+04
                                                 4.569e+02
                                                           30.568
df$Product_LineResidual Springs
                                     -8.452e+02
                                                 1.687e+02
                                                            -5.009 5.50e-07 ***
df$Product_LineSprings
                                     -1.027e+03
                                                 1.538e+02
                                                           -6.676 2.50e-11 ***
df$Product_LineSprings China
                                     -8.596e+02
                                                 1.940e+02
                                                           -4.430 9.45e-06 ***
                                     -6.592e+02 1.829e+02 -3.604 0.000314 ***
df$Product_LineSprings Trading
```

```
df$Product_LineTP 821
                                     -1.550e+03 1.979e+02 -7.832 4.94e-15 ***
                                                           -4.040 5.37e-05 ***
df$Product_LineTP 821-822
                                     -3.290e+03
                                                 8.144e+02
                                                                   < 2e-16 ***
df$PlantChina
                                      2.511e+03
                                                 2.723e+02
                                                            9.220
df$PlantFRA
                                                           -1.200 0.229955
                                     -3.959e+02
                                                 3.297e+02
                                     -2.522e+02
df$PlantIND
                                                5.986e+02 -0.421 0.673523
                                                 6.218e+01 -8.627
                                                                   < 2e-16 ***
df$PlantNorthern Italy
                                     -5.364e+02
                                                 6.491e+01 -7.768 8.21e-15 ***
df$PlantSouthern Italy
                                     -5.042e+02
                                                 6.031e+01 -9.279 < 2e-16 ***
df$PlantSpain
                                     -5.597e+02
                                                6.947e+01 -5.994 2.07e-09 ***
df$PlantUK
                                     -4.164e+02
df$PlantUSA
                                     -2.128e+02 6.469e+01 -3.290 0.001002 **
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Residual standard error: 1684 on 32341 degrees of freedom
Multiple R-squared: 0.4451, Adjusted R-squared: 0.4445
F-statistic: 720.7 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$Distribution_Activities~df$Quantity_units+df$N_Parts+df$Assembly_L
abour_Minutes+df$Machinery_Minutes+
            df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
            df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
call:
lm(formula = df$Distribution_Activities ~ df$Quantity_units +
    df$N_Parts + df$Assembly_Labour_Minutes + df$Machinery_Minutes +
    df$Number_of_Deliveries + df$Average_Delivery_Batch_Size_units +
   df$Turnover_Range_EURO + df$Customer_Class + df$Product_Line +
   df$Plant)
Residuals:
   Min
             10 Median
                             30
                                    Max
                -8.0
-4629.9
          -36.1
                          13.2 7439.3
Coefficients: (1 not defined because of singularities)
                                       Estimate Std. Error t value Pr(>|t|)
                                                1.790e+01 16.471 < 2e-16 ***
                                      2.949e+02
(Intercept)
                                                 3.960e-04
                                                            2.507 0.012192 *
df$Quantity_units
                                      9.926e-04
                                                                   < 2e-16 ***
df$N_Parts
                                      2.181e+00
                                                9.526e-02 22.896
df$Assembly_Labour_Minutes
                                      2.805e-03
                                                1.285e-03
                                                            2.183 0.029022 *
df$Machinery_Minutes
                                      1.747e-03
                                                8.537e-04
                                                            2.046 0.040723 *
df$Number_of_Deliveries
                                                8.742e-02 62.282 < 2e-16 ***
                                      5.445e+00
df$Average_Delivery_Batch_Size_units
                                     1.028e-03
                                                1.685e-03 0.610 0.541954
df$Turnover_Range_EUROb 20-100
                                      2.331e+00
                                                4.343e+00 0.537 0.591548
df$Turnover_Range_EUROc 100-250
                                      8.048e+00
                                                4.303e+00
                                                            1.871 0.061418 .
df$Turnover_Range_EUROd 250-500
                                      8.013e+00
                                                4.319e+00
                                                            1.855 0.063562
                                                            5.567 2.61e-08 ***
df$Turnover_Range_EUROe >500
                                      2.125e+01
                                                 3.816e+00
                                                                   < 2e-16 ***
df$Turnover_Range_EUROStrategic
                                      6.388e+01
                                                 5.088e+00
                                                           12.555
                                                                   < 2e-16 ***
df$Customer_ClassOthers
                                     -2.032e+01
                                                 2.358e+00
                                                           -8.618
df$Customer_ClassStrategic
                                                        NA
                                             NA
                                                               NA
                                                                         NA
df$Product_LineBuilding Materials
                                                 1.939e+01 -18.757 < 2e-16 ***
                                     -3.637e+02
                                                1.774e+01 -18.771 < 2e-16 ***
df$Product_LineCables
                                     -3.330e+02
df$Product_LineCables China
                                     -3.370e+02
                                                 2.209e+01 -15.254 < 2e-16 ***
df$Product_LineHigh-Tech Cables
                                     -3.069e+02
                                                 5.454e+01 -5.628 1.84e-08 ***
df$Product_LineMIVI
                                                 2.341e+01 -17.252
                                                                   < 2e-16 ***
                                     -4.039e+02
                                                                   < 2e-16 ***
df$Product_LinePlugs and Caps
                                                 1.677e+01 -19.089
                                     -3.202e+02
                                                                   < 2e-16 ***
df$Product_LineProfiles
                                     -3.205e+02
                                                 1.682e+01 -19.062
                                                                   < 2e-16 ***
df$Product_LineProfiles Trading
                                     -3.046e+02
                                                 2.294e+01 -13.279
df$Product_LinePull Cables
                                     4.308e-01
                                                 2.746e+01
                                                            0.016 0.987481
df$Product_LinePull Cables China -5.157e+02 4.891e+01 -10.543 < 2e-16 ***
```

```
-2.601e+02 1.806e+01 -14.399 < 2e-16 ***
df$Product_LineResidual Springs
df$Product_LineSprings
                                                1.646e+01 -17.033 < 2e-16 ***
                                     -2.804e+02
                                                                  < 2e-16 ***
df$Product_LineSprings China
                                     -3.237e+02
                                                2.077e+01 -15.584
                                                1.958e+01 -14.885
                                                                  < 2e-16 ***
df$Product_LineSprings Trading
                                    -2.915e+02
df$Product_LineTP 821
                                    -3.971e+02
                                                2.118e+01 -18.748 < 2e-16 ***
df$Product_LineTP 821-822
                                    -5.992e+02 8.719e+01 -6.872 6.44e-12 ***
df$PlantChina
                                    -3.077e+01 2.916e+01 -1.055 0.291219
df$PlantFRA
                                     1.379e+01 3.530e+01 0.391 0.696075
df$PlantIND
                                     4.561e+01 6.408e+01
                                                            0.712 0.476611
df$PlantNorthern Italy
                                     3.923e+01
                                                6.656e+00 5.894 3.82e-09 ***
                                                            2.795 0.005194 **
                                     1.942e+01
                                                6.949e+00
df$PlantSouthern Italy
                                                           3.636 0.000277 ***
df$PlantSpain
                                     2.348e+01
                                                6.457e+00
df$Plantuk
                                                           -0.043 0.965731
                                     -3.195e-01
                                                7.438e+00
df$PlantUSA
                                    -2.077e+00 6.925e+00 -0.300 0.764282
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 180.3 on 32341 degrees of freedom
Multiple R-squared: 0.2313, Adjusted R-squared: 0.2305
F-statistic: 270.3 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$Manufacturing_Costs~df$Quantity_units+df$N_Parts+df$Assembly_Labou</pre>
r_Minutes+df$Machinery_Minutes+
            df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
            df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
Call:
lm(formula = df$Manufacturing_Costs ~ df$Quantity_units + df$N_Parts +
   df$Assembly_Labour_Minutes + df$Machinery_Minutes + df$Number_of_Deliveries
    df$Average_Delivery_Batch_Size_units + df$Turnover_Range_EURO +
   df$Customer_Class + df$Product_Line + df$Plant)
Residuals:
   Min
             10 Median
                            30
                                   Max
                           345
-141369
           -530
                    86
                                594420
Coefficients: (1 not defined because of singularities)
                                      Estimate Std. Error t value Pr(>|t|)
(Intercept)
                                     2.698e+02
                                               5.209e+02 0.518 0.604466
df$Quantity_units
                                                            1.568 0.116990
                                     1.806e-02
                                                1.152e-02
                                                2.771e+00 14.992 < 2e-16 ***
df$N_Parts
                                     4.155e+01
df$Assembly_Labour_Minutes
                                     2.910e-02
                                                3.738e-02
                                                          0.778 0.436352
df$Machinery_Minutes
                                     2.847e-02
                                                2.484e-02
                                                           1.146 0.251637
df$Number_of_Deliveries
                                                2.543e+00 74.556 < 2e-16 ***
                                     1.896e+02
                                                           0.322 0.747107
df$Average_Delivery_Batch_Size_units 1.581e-02
                                                4.902e-02
df$Turnover_Range_EUROb 20-100
                                     -1.391e+02
                                                1.264e+02
                                                           -1.101 0.270996
df$Turnover_Range_EUROc 100-250
                                    -8.705e+01
                                                1.252e+02 -0.695 0.486828
                                                1.257e+02 -1.155 0.248036
df$Turnover_Range_EUROd 250-500
                                    -1.452e+02
df$Turnover_Range_EUROe >500
                                     4.568e+01
                                                1.110e+02 0.411 0.680774
                                                            6.033 1.62e-09 ***
df$Turnover_Range_EUROStrategic
                                     8.932e+02
                                                1.480e+02
df$Customer_ClassOthers
                                    -1.656e+02
                                                6.860e+01 -2.414 0.015771 *
df$Customer_ClassStrategic
                                            NA
                                                       NA
                                                               NA
                                                                        NA
                                    -2.910e+03
                                                          -5.159 2.50e-07 ***
df$Product_LineBuilding Materials
                                                5.642e+02
                                                           -5.839 5.29e-09 ***
df$Product_LineCables
                                                5.162e+02
                                     -3.014e+03
                                                           -0.524 0.600407
df$Product_LineCables China
                                     -3.367e+02
                                                6.428e+02
df$Product_LineHigh-Tech Cables
                                    -5.005e+02
                                                1.587e+03
                                                           -0.315 0.752443
df$Product_LineMIVI
                                    -2.782e+03
                                                6.812e+02 -4.084 4.44e-05 ***
                                    -9.158e+02 4.880e+02 -1.877 0.060560 .
df$Product_LinePlugs and Caps
```

```
df$Product_LineProfiles
                                     -1.572e+03 4.892e+02 -3.213 0.001316 **
df$Product_LineProfiles Trading
                                     -1.311e+03
                                                6.674e+02
                                                           -1.965 0.049399 *
                                                7.989e+02 28.436 < 2e-16 ***
df$Product_LinePull Cables
                                     2.272e+04
df$Product_LinePull Cables China
                                                            4.613 3.98e-06 ***
                                     6.565e+03
                                                1.423e+03
df$Product_LineResidual Springs
                                    -8.823e+02
                                                5.255e+02 -1.679 0.093192 .
df$Product_LineSprings
                                    -6.428e+02
                                                4.790e+02 -1.342 0.179668
                                                6.044e+02 3.322 0.000895 ***
df$Product_LineSprings China
                                     2.008e+03
                                                5.697e+02 -2.604 0.009217 **
df$Product_LineSprings Trading
                                     -1.484e+03
df$Product LineTP 821
                                     -1.731e+03
                                                6.163e+02 -2.808 0.004984 **
df$Product_LineTP 821-822
                                     8.562e+04
                                                2.537e+03 33.751 < 2e-16 ***
                                                          -0.024 0.981061
df$PlantChina
                                     -2.014e+01
                                                8.483e+02
df$PlantFRA
                                     1.352e+02
                                                1.027e+03
                                                            0.132 0.895268
df$PlantIND
                                                1.865e+03
                                                            0.435 0.663370
                                     8.116e+02
                                                1.937e+02
df$PlantNorthern Italy
                                     1.737e+02
                                                            0.897 0.369721
df$PlantSouthern Italy
                                     1.483e+02
                                                2.022e+02
                                                            0.733 0.463319
df$PlantSpain
                                     2.773e+02
                                                1.879e+02
                                                            1.476 0.139957
df$PlantUK
                                     7.065e+00 2.164e+02
                                                            0.033 0.973956
df$PlantUSA
                                     -5.846e+01 2.015e+02 -0.290 0.771696
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 5245 on 32341 degrees of freedom
Multiple R-squared: 0.2935, Adjusted R-squared: 0.2927
F-statistic: 373.2 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$Internal_Logistics_Costs~df$Quantity_units+df$N_Parts+df$Assembly_</pre>
Labour_Minutes+df$Machinery_Minutes+
            df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
            df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
call:
lm(formula = df$Internal_Logistics_Costs ~ df$Quantity_units +
    df$N_Parts + df$Assembly_Labour_Minutes + df$Machinery_Minutes +
    df$Number_of_Deliveries + df$Average_Delivery_Batch_Size_units +
    df$Turnover_Range_EURO + df$Customer_Class + df$Product_Line +
   df$Plant)
Residuals:
  Min
           1Q Median
                        3Q
                              Max
-56072
         -243
                 25
                       151 238467
Coefficients: (1 not defined because of singularities)
                                      Estimate Std. Error t value Pr(>|t|)
                                                            4.245 2.19e-05 ***
(Intercept)
                                      9.781e+02 2.304e+02
                                                            1.393 0.163649
df$Quantity_units
                                     7.100e-03 5.097e-03
df$N_Parts
                                     2.328e+01
                                                1.226e+00 18.990 < 2e-16 ***
df$Assembly_Labour_Minutes
                                     -8.976e-03
                                                1.654e-02
                                                           -0.543 0.587293
                                     4.550e-03
df$Machinery_Minutes
                                                1.099e-02
                                                            0.414 0.678854
df$Number_of_Deliveries
                                     7.485e+01
                                                1.125e+00 66.518 < 2e-16 ***
df$Average_Delivery_Batch_Size_units 6.306e-03 2.169e-02 0.291 0.771256
df$Turnover_Range_EUROb 20-100
                                    -6.124e+01 5.591e+01 -1.095 0.273358
df$Turnover_Range_EUROc 100-250
                                     -4.210e+01
                                                5.538e+01 -0.760 0.447181
df$Turnover_Range_EUROd 250-500
                                     -5.920e+01
                                                5.559e+01 -1.065 0.286905
df$Turnover_Range_EUROe >500
                                     5.222e+01
                                               4.912e+01
                                                            1.063 0.287726
df$Turnover_Range_EUROStrategic
                                                            6.206 5.50e-10 ***
                                     4.065e+02
                                                6.550e+01
df$Customer_ClassOthers
                                    -8.968e+01
                                                3.035e+01
                                                           -2.955 0.003129 **
df$Customer_ClassStrategic
                                            NΑ
                                                       NA
                                                               NA
                                                                        NΑ
df$Product_LineBuilding Materials
                                    -1.020e+03
                                                2.496e+02
                                                           -4.087 4.38e-05 ***
                                    -2.046e+03 2.284e+02 -8.957 < 2e-16 ***
df$Product_LineCables
```

```
df$Product_LineCables China
                                    -2.594e+03 2.844e+02 -9.120 < 2e-16 ***
df$Product_LineHigh-Tech Cables
                                    -1.012e+03
                                                7.020e+02
                                                           -1.441 0.149559
df$Product_LineMIVI
                                    -1.909e+03
                                                3.014e+02
                                                          -6.335 2.40e-10 ***
                                                2.159e+02 -5.556 2.77e-08 ***
df$Product_LinePlugs and Caps
                                    -1.200e+03
df$Product_LineProfiles
                                    -1.497e+03
                                                2.164e+02 -6.919 4.65e-12 ***
df$Product_LineProfiles Trading
                                               2.952e+02 -4.579 4.68e-06 ***
                                    -1.352e+03
df$Product_LinePull Cables
                                               3.534e+02 26.621 < 2e-16 ***
                                     9.409e+03
                                    -3.309e+03 6.296e+02 -5.255 1.49e-07 ***
df$Product LinePull Cables China
                                                2.325e+02 -5.383 7.37e-08 ***
df$Product_LineResidual Springs
                                    -1.252e+03
                                                2.119e+02 -5.251 1.53e-07 ***
df$Product_LineSprings
                                    -1.113e+03
df$Product_LineSprings China
                                                          -6.912 4.85e-12 ***
                                                2.674e+02
                                    -1.848e+03
                                                          -5.605 2.10e-08 ***
df$Product_LineSprings Trading
                                    -1.413e+03
                                                2.520e+02
df$Product_LineTP 821
                                    -2.313e+02
                                                2.727e+02
                                                          -0.848 0.396321
df$Product_LineTP 821-822
                                    -4.358e+03
                                                1.122e+03 -3.883 0.000103 ***
df$PlantChina
                                    -2.255e+02
                                                3.753e+02 -0.601 0.547846
df$PlantFRA
                                     8.462e+00 4.544e+02 0.019 0.985143
df$PlantIND
                                     3.111e+02 8.249e+02
                                                            0.377 0.706045
df$PlantNorthern Italy
                                     4.362e+01 8.568e+01
                                                            0.509 0.610701
df$PlantSouthern Italy
                                     2.264e+01 8.944e+01
                                                            0.253 0.800177
                                     6.839e+01
                                                           0.823 0.410567
                                                8.311e+01
df$PlantSpain
df$PlantUK
                                     1.857e+00
                                                9.574e+01
                                                            0.019 0.984521
df$PlantUSA
                                    -1.153e+02 8.914e+01 -1.293 0.195896
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 2321 on 32341 degrees of freedom
Multiple R-squared: 0.2319, Adjusted R-squared: 0.2311
F-statistic: 271.3 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$Transportations~df$Quantity_units+df$N_Parts+df$Assembly_Labour_Mi
nutes+df$Machinery_Minutes+
           df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
+
            df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
lm(formula = df$Transportations ~ df$Quantity_units + df$N_Parts +
   df$Assembly_Labour_Minutes + df$Machinery_Minutes + df$Number_of_Deliveries
   df$Average_Delivery_Batch_Size_units + df$Turnover_Range_EURO +
   df$Customer_Class + df$Product_Line + df$Plant)
Residuals:
          10 Median
                        30
  Min
                              Max
-25838
         -59
                 13
                        58 171922
Coefficients: (1 not defined because of singularities)
                                      Estimate Std. Error t value Pr(>|t|)
                                               1.177e+02 -2.733 0.00628 **
(Intercept)
                                    -3.216e+02
                                                           0.277
                                                                   0.78160
                                     7.216e-04 2.603e-03
df$Quantity_units
                                                                  < 2e-16 ***
df$N_Parts
                                     1.000e+01 6.262e-01 15.970
                                                8.445e-03 -4.007 6.15e-05 ***
df$Assembly_Labour_Minutes
                                    -3.384e-02
df$Machinery_Minutes
                                    -1.051e-03
                                               5.612e-03 -0.187 0.85142
df$Number_of_Deliveries
                                     4.499e+01
                                                5.747e-01 78.288
                                                                  < 2e-16 ***
                                                           0.895 0.37079
df$Average_Delivery_Batch_Size_units 9.914e-03
                                                1.108e-02
                                                          -1.240 0.21506
df$Turnover_Range_EUROb 20-100
                                    -3.540e+01
                                                2.855e+01
                                                          -1.055
                                                2.829e+01
                                                                  0.29165
df$Turnover_Range_EUROc 100-250
                                    -2.983e+01
                                               2.839e+01
df$Turnover_Range_EUROd 250-500
                                    -3.503e+01
                                                          -1.234
                                                                  0.21727
                                    -3.090e+01
                                               2.509e+01 -1.232
                                                                  0.21809
df$Turnover_Range_EUROe >500
                                3.365e+01 3.345e+01 1.006 0.31449
df$Turnover_Range_EUROStrategic
```

```
df$Customer_ClassOthers
                                    -1.516e+01 1.550e+01 -0.978 0.32796
df$Customer_ClassStrategic
                                                       NA
                                                              NA
df$Product_LineBuilding Materials
                                    -2.812e+02
                                                1.275e+02
                                                           -2.206 0.02741 *
                                                1.166e+02 -2.887 0.00389 **
df$Product_LineCables
                                    -3.367e+02
df$Product_LineCables China
                                    -3.584e+02
                                                1.452e+02 -2.467 0.01362 *
df$Product_LineHigh-Tech Cables
                                               3.585e+02 0.829 0.40695
                                     2.973e+02
df$Product_LineMIVI
                                    -9.747e+01
                                               1.539e+02 -0.633 0.52653
df$Product LinePlugs and Caps
                                     2.374e+02
                                               1.103e+02
                                                          2.153 0.03131 *
df$Product_LineProfiles
                                     5.730e+01
                                               1.105e+02
                                                           0.518 0.60421
df$Product_LineProfiles Trading
                                     1.783e+02
                                                1.508e+02
                                                            1.183 0.23697
df$Product_LinePull Cables
                                                1.805e+02 40.837
                                                                  < 2e-16 ***
                                     7.371e+03
df$Product_LinePull Cables China
                                    -2.182e+02
                                                3.215e+02 -0.679
                                                                  0.49741
df$Product_LineResidual Springs
                                                1.187e+02
                                     1.463e+02
                                                            1.232
                                                                  0.21807
                                                            1.292 0.19645
                                                1.082e+02
df$Product_LineSprings
                                     1.398e+02
df$Product_LineSprings China
                                    -7.992e+01 1.366e+02 -0.585 0.55836
df$Product_LineSprings Trading
                                     8.241e+01 1.287e+02 0.640 0.52202
df$Product_LineTP 821
                                    -1.467e+02
                                               1.392e+02 -1.053 0.29214
df$Product LineTP 821-822
                                    -1.413e+03
                                               5.732e+02 -2.465 0.01371 *
df$PlantChina
                                    -1.199e+02 1.917e+02 -0.626 0.53158
df$PlantFRA
                                                          -0.011 0.99084
                                    -2.665e+00
                                               2.321e+02
df$PlantIND
                                     9.940e+01
                                                4.213e+02
                                                           0.236 0.81347
df$PlantNorthern Italy
                                     3.038e+00
                                               4.376e+01 0.069 0.94465
                                                           0.505 0.61359
df$PlantSouthern Italy
                                     2.307e+01
                                               4.568e+01
                                                            1.201 0.22971
df$PlantSpain
                                     5.098e+01
                                               4.245e+01
df$PlantUK
                                     7.210e+00 4.889e+01
                                                            0.147 0.88277
                                    -5.182e+01 4.552e+01 -1.138 0.25499
df$PlantUSA
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Residual standard error: 1185 on 32341 degrees of freedom
Multiple R-squared: 0.2619, Adjusted R-squared: 0.2611
F-statistic: 318.7 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$Inbound_Logistics~df$Quantity_units+df$N_Parts+df$Assembly_Labour_</pre>
Minutes+df$Machinery_Minutes+
           df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
+
           df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
call:
lm(formula = df$Inbound_Logistics ~ df$Quantity_units + df$N_Parts +
   df$Assembly_Labour_Minutes + df$Machinery_Minutes + df$Number_of_Deliveries
    df$Average_Delivery_Batch_Size_units + df$Turnover_Range_EURO +
   df$Customer_Class + df$Product_Line + df$Plant)
Residuals:
  Min
                        30
          10 Median
                              Max
-12316
         -59
                 _9
                        30
                            91637
Coefficients: (1 not defined because of singularities)
                                      Estimate Std. Error t value Pr(>|t|)
(Intercept)
                                    -2.325e+02 8.791e+01 -2.644 0.008190 **
df$Quantity_units
                                     4.658e-03 1.944e-03
                                                            2.395 0.016613 *
                                     5.190e+00 4.678e-01 11.094
                                                                  < 2e-16 ***
df$N_Parts
                                                            1.652 0.098501 .
df$Assembly_Labour_Minutes
                                     1.042e-02
                                                6.309e-03
                                     2.292e-03
df$Machinery_Minutes
                                               4.192e-03
                                                            0.547 0.584557
df$Number_of_Deliveries
                                     1.372e+01 4.293e-01 31.950
                                                                  < 2e-16 ***
df$Average_Delivery_Batch_Size_units -5.031e-03 8.274e-03 -0.608 0.543137
df$Turnover_Range_EUROb 20-100 -5.518e+00 2.133e+01 -0.259 0.795863
```

```
3.276e+01 2.113e+01 1.550 0.121059
df$Turnover_Range_EUROc 100-250
                                                            0.977 0.328762
df$Turnover_Range_EUROd 250-500
                                      2.071e+01
                                                2.121e+01
df$Turnover_Range_EUROe >500
                                      5.296e+01
                                                1.874e+01
                                                            2.826 0.004719 **
                                                            4.599 4.27e-06 ***
df$Turnover_Range_EUROStrategic
                                      1.149e+02
                                                2.499e+01
df$Customer_ClassOthers
                                     -1.671e+01
                                                1.158e+01 -1.443 0.149022
df$Customer_ClassStrategic
                                            NA
                                                       NA
                                                               NA
                                                                        NA
df$Product_LineBuilding Materials
                                                9.522e+01 -2.986 0.002826 **
                                     -2.844e+02
df$Product LineCables
                                     -2.155e+02
                                                8.712e+01 -2.474 0.013374 *
df$Product_LineCables China
                                     1.520e+03
                                                1.085e+02 14.013 < 2e-16 ***
df$Product_LineHigh-Tech Cables
                                     1.935e+02
                                                2.678e+02
                                                           0.723 0.469928
df$Product_LineMIVI
                                     -5.792e+01
                                                1.150e+02 -0.504 0.614412
df$Product_LinePlugs and Caps
                                      1.415e+02
                                                8.236e+01
                                                            1.718 0.085869 .
df$Product_LineProfiles
                                                8.257e+01
                                                            0.381 0.703126
                                      3.147e+01
df$Product_LineProfiles Trading
                                                1.126e+02
                                                            1.623 0.104668
                                      1.828e+02
df$Product_LinePull Cables
                                      3.992e+03
                                                1.348e+02 29.606 < 2e-16 ***
df$Product_LinePull Cables China
                                      7.937e+03 2.402e+02 33.044 < 2e-16 ***
df$Product_LineResidual Springs
                                      4.387e+02
                                                8.870e+01 4.946 7.61e-07 ***
                                                            0.827 0.408089
df$Product_LineSprings
                                      6.688e+01
                                                8.085e+01
                                                            5.512 3.58e-08 ***
df$Product_LineSprings China
                                      5.622e+02
                                                1.020e+02
                                                            2.820 0.004805 **
df$Product_LineSprings Trading
                                      2.712e+02
                                                9.615e+01
df$Product_LineTP 821
                                     -2.254e+02
                                                1.040e+02
                                                           -2.167 0.030255 *
df$Product_LineTP 821-822
                                     -5.257e+02
                                                4.281e+02 -1.228 0.219465
df$PlantChina
                                                1.432e+02 3.323 0.000891 ***
                                      4.758e+02
df$PlantFRA
                                                1.734e+02 0.171 0.864095
                                      2.967e+01
df$PlantIND
                                     1.077e+02
                                                3.147e+02 0.342 0.732225
df$PlantNorthern Italy
                                      3.874e+01
                                                3.269e+01 1.185 0.235912
df$PlantSouthern Italy
                                     6.982e-01
                                                3.412e+01
                                                            0.020 0.983676
                                                            1.095 0.273358
df$PlantSpain
                                      3.473e+01
                                                3.171e+01
df$PlantUK
                                     -9.405e+00
                                                3.652e+01 -0.258 0.796783
df$PlantUSA
                                      1.522e+01 3.401e+01
                                                           0.448 0.654396
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 885.3 on 32341 degrees of freedom
Multiple R-squared: 0.1586, Adjusted R-squared: 0.1577
F-statistic: 169.4 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$Manage_Foreign_Relationships~df$Quantity_units+df$N_Parts+df$Assem</pre>
bly_Labour_Minutes+df$Machinery_Minutes+
            df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
+
            df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
call:
lm(formula = df$Manage_Foreign_Relationships ~ df$Quantity_units +
    df$N_Parts + df$Assembly_Labour_Minutes + df$Machinery_Minutes +
    df$Number_of_Deliveries + df$Average_Delivery_Batch_Size_units +
    df$Turnover_Range_EURO + df$Customer_Class + df$Product_Line +
   df$Plant)
Residuals:
  Min
           1Q Median
                         3Q
-18953
          -33
                 -2
                        32 105827
Coefficients: (1 not defined because of singularities)
                                       Estimate Std. Error t value Pr(>|t|)
(Intercept)
                                                1.044e+02
                                                           -2.854
                                                                  0.00432 **
                                     -2.981e+02
                                                           0.283
df$Quantity_units
                                      6.532e-04
                                                2.310e-03
                                                                   0.77736
                                                            4.579 4.70e-06 ***
df$N_Parts
                                      2.545e+00
                                                5.557e-01
df$Assembly_Labour_Minutes
                                     1.065e-03 7.495e-03 0.142 0.88702
```

```
6.009e-03 4.981e-03 1.207 0.22761
df$Machinery_Minutes
df$Number_of_Deliveries
                                                            4.821 1.43e-06 ***
                                     2.459e+00
                                                5.100e-01
df$Average_Delivery_Batch_Size_units
                                     2.135e-03
                                                9.830e-03
                                                            0.217
                                                                   0.82803
df$Turnover_Range_EUROb 20-100
                                    -3.393e+00
                                               2.534e+01 -0.134 0.89350
df$Turnover_Range_EUROc 100-250
                                     3.254e+01
                                                2.510e+01
                                                            1.296 0.19490
                                                            1.196 0.23184
df$Turnover_Range_EUROd 250-500
                                     3.013e+01
                                               2.520e+01
                                                            2.852 0.00434 **
df$Turnover_Range_EUROe >500
                                     6.351e+01
                                               2.226e+01
df$Turnover_Range_EUROStrategic
                                     8.775e+01
                                               2.969e+01 2.956 0.00312 **
df$Customer_ClassOthers
                                    -1.361e+01
                                                1.376e+01 -0.989 0.32253
df$Customer_ClassStrategic
                                                       NA
                                            NA
                                                               NA
                                                                        NA
df$Product_LineBuilding Materials
                                    -5.490e+01
                                                1.131e+02
                                                           -0.485 0.62749
df$Product_LineCables
                                    -4.030e-01
                                                1.035e+02
                                                           -0.004
                                                                  0.99689
                                                                  < 2e-16 ***
df$Product_LineCables China
                                     2.939e+03
                                                1.289e+02 22.799
                                                3.182e+02
df$Product_LineHigh-Tech Cables
                                     2.315e+02
                                                           0.728 0.46687
df$Product_LineMIVI
                                     1.342e+02
                                               1.366e+02
                                                            0.982 0.32597
                                                            2.108 0.03508 *
df$Product_LinePlugs and Caps
                                     2.062e+02
                                                9.785e+01
df$Product_LineProfiles
                                     1.562e+02
                                                9.810e+01
                                                            1.593 0.11126
df$Product_LineProfiles Trading
                                     1.960e+02
                                               1.338e+02
                                                            1.465 0.14296
df$Product_LinePull Cables
                                                1.602e+02 -0.810 0.41813
                                    -1.297e+02
                                                                  < 2e-16 ***
df$Product_LinePull Cables China
                                                2.854e+02 63.397
                                     1.809e+04
                                                           4.424 9.72e-06 ***
df$Product_LineResidual Springs
                                     4.662e+02
                                                1.054e+02
df$Product_LineSprings
                                     1.318e+02
                                                9.605e+01
                                                            1.373
                                                                  0.16992
df$Product_LineSprings China
                                                1.212e+02
                                                            7.023 2.21e-12 ***
                                     8.512e+02
                                                1.142e+02
                                                            1.792 0.07308.
df$Product_LineSprings Trading
                                     2.048e+02
df$Product_LineTP 821
                                    -9.099e+01
                                                1.236e+02 -0.736 0.46158
df$Product_LineTP 821-822
                                    -1.444e+01
                                                5.087e+02 -0.028 0.97736
                                                           6.037 1.59e-09 ***
df$PlantChina
                                     1.027e+03
                                                1.701e+02
df$PlantFRA
                                     6.710e+01
                                                2.060e+02
                                                            0.326 0.74458
df$PlantIND
                                     1.055e+02
                                                3.739e+02
                                                            0.282
                                                                  0.77791
df$PlantNorthern Italy
                                     3.854e+01
                                                3.883e+01
                                                            0.992
                                                                   0.32103
                                                            0.662
df$PlantSouthern Italy
                                     2.684e+01
                                                4.054e+01
                                                                   0.50799
                                     3.592e+01
                                                            0.954
df$PlantSpain
                                                3.767e+01
                                                                  0.34027
df$PlantUK
                                     2.095e+01 4.339e+01
                                                            0.483 0.62925
df$PlantUSA
                                     5.409e+01 4.040e+01
                                                            1.339 0.18060
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Residual standard error: 1052 on 32341 degrees of freedom
Multiple R-squared: 0.2003, Adjusted R-squared: 0.1994
F-statistic: 225 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$Manage_Orders_to_Suppliers~df$Quantity_units+df$N_Parts+df$Assembl
v_Labour_Minutes+df$Machinery_Minutes+
            df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
+
            df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
call:
lm(formula = df$Manage_Orders_to_Suppliers ~ df$Quantity_units +
    df$N_Parts + df$Assembly_Labour_Minutes + df$Machinery_Minutes +
    df$Number_of_Deliveries + df$Average_Delivery_Batch_Size_units +
    df$Turnover_Range_EURO + df$Customer_Class + df$Product_Line +
   df$Plant)
Residuals:
   Min
            1Q Median
                            3Q
                          20.0 25174.7
-5620.4
          -38.6
                  -3.3
Coefficients: (1 not defined because of singularities)
                                    Estimate Std. Error t value Pr(>|t|)
```

```
7.729e+02 3.511e+01 22.014 < 2e-16 ***
(Intercept)
                                                           4.360 1.31e-05 ***
df$Quantity_units
                                      3.385e-03
                                                7.765e-04
                                                                   < 2e-16 ***
df$N_Parts
                                     4.178e+00
                                                1.868e-01 22.368
                                                            1.213 0.225295
df$Assembly_Labour_Minutes
                                     3.055e-03
                                                2.520e-03
df$Machinery_Minutes
                                     -3.091e-03
                                                1.674e-03 -1.846 0.064886
df$Number_of_Deliveries
                                                1.714e-01 27.296 < 2e-16 ***
                                     4.680e+00
df$Average_Delivery_Batch_Size_units -6.019e-03
                                                3.304e-03 -1.822 0.068530 .
df$Turnover_Range_EUROb 20-100
                                    -6.138e+00
                                                8.518e+00 -0.721 0.471174
df$Turnover_Range_EUROc 100-250
                                     1.409e+00
                                                8.438e+00 0.167 0.867376
df$Turnover_Range_EUROd 250-500
                                     1.212e+00
                                                8.470e+00
                                                            0.143 0.886204
                                                            2.723 0.006478 **
df$Turnover_Range_EUROe >500
                                     2.038e+01
                                                7.484e+00
                                                            7.353 1.99e-13 ***
df$Turnover_Range_EUROStrategic
                                     7.337e+01
                                                9.979e+00
                                                           -3.612 0.000305 ***
df$Customer_ClassOthers
                                     -1.670e+01
                                                4.624e+00
df$Customer_ClassStrategic
                                            NA
                                                       NA
                                                               NA
                                                                        NA
                                                3.803e+01 -19.734 < 2e-16 ***
df$Product_LineBuilding Materials
                                    -7.504e+02
                                                3.479e+01 -27.754 < 2e-16 ***
df$Product_LineCables
                                     -9.657e+02
df$Product_LineCables China
                                     -1.041e+03
                                                4.333e+01 -24.019 < 2e-16 ***
                                                           -7.262 3.90e-13 ***
df$Product_LineHigh-Tech Cables
                                     -7.767e+02
                                                1.070e+02
                                                                   < 2e-16 ***
df$Product_LineMIVI
                                     -9.236e+02
                                                4.591e+01 -20.117
                                                3.289e+01 -24.587
                                                                   < 2e-16 ***
df$Product_LinePlugs and Caps
                                     -8.087e+02
                                                                  < 2e-16 ***
df$Product_LineProfiles
                                     -8.350e+02
                                                3.298e+01 -25.321
df$Product_LineProfiles Trading
                                    -5.528e+02
                                                4.498e+01 -12.289
                                                                   < 2e-16 ***
                                                5.385e+01 -1.806 0.070855
df$Product_LinePull Cables
                                    -9.727e+01
df$Product_LinePull Cables China
                                                9.592e+01 -11.881 < 2e-16 ***
                                    -1.140e+03
                                                3.542e+01 -22.632 < 2e-16 ***
df$Product_LineResidual Springs
                                    -8.017e+02
df$Product_LineSprings
                                    -8.245e+02
                                                3.229e+01 -25.537 < 2e-16 ***
                                                4.074e+01 -21.827 < 2e-16 ***
df$Product_LineSprings China
                                    -8.892e+02
                                                3.840e+01 -17.074 < 2e-16 ***
df$Product_LineSprings Trading
                                    -6.556e+02
df$Product_LineTP 821
                                     -9.455e+02
                                                4.154e+01 -22.762
                                                                  < 2e-16 ***
df$Product_LineTP 821-822
                                     -1.106e+03
                                                1.710e+02
                                                           -6.466 1.02e-10 ***
df$PlantChina
                                                5.718e+01 -0.573 0.566549
                                    -3.277e+01
df$PlantFRA
                                                6.923e+01 0.094 0.924842
                                     6.531e+00
df$PlantIND
                                     5.255e+01
                                                1.257e+02
                                                            0.418 0.675835
df$PlantNorthern Italy
                                     1.629e+01
                                                1.305e+01
                                                            1.248 0.212081
                                     1.795e+01 1.363e+01
                                                            1.317 0.187777
df$PlantSouthern Italy
df$PlantSpain
                                     1.674e+01
                                                1.266e+01
                                                            1.322 0.186080
df$PlantUK
                                     7.967e+00 1.459e+01
                                                            0.546 0.584925
df$PlantUSA
                                     2.376e+01
                                               1.358e+01
                                                            1.750 0.080201 .
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 353.6 on 32341 degrees of freedom
Multiple R-squared: 0.1301, Adjusted R-squared: 0.1291
F-statistic: 134.3 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$Inspect_goods~df$Quantity_units+df$N_Parts+df$Assembly_Labour_Minu</pre>
tes+df$Machinery_Minutes+
            df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
+
            df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
call:
lm(formula = df$Inspect_goods ~ df$Quantity_units + df$N_Parts +
   df$Assembly_Labour_Minutes + df$Machinery_Minutes + df$Number_of_Deliveries
    df$Average_Delivery_Batch_Size_units + df$Turnover_Range_EURO +
   df$Customer_Class + df$Product_Line + df$Plant)
Residuals:
Min 1Q Median 3Q Max
```

```
-6200 -49 3
                         29 91916
Coefficients: (1 not defined because of singularities)
                                       Estimate Std. Error t value Pr(>|t|)
(Intercept)
                                      1.291e+02 6.798e+01 1.899 0.057583 .
                                                             1.938 0.052652
df$Quantity_units
                                      2.914e-03
                                                1.504e-03
                                                3.617e-01 18.679 < 2e-16 ***
df$N_Parts
                                      6.756e+00
df$Assembly_Labour_Minutes
                                     -2.869e-03
                                                4.878e-03 -0.588 0.556430
df$Machinery_Minutes
                                     -6.300e-03
                                                 3.242e-03 -1.943 0.051975
df$Number_of_Deliveries
                                      6.173e+00
                                                3.319e-01 18.596 < 2e-16 ***
                                                            -0.575 0.565126
df$Average_Delivery_Batch_Size_units -3.680e-03
                                                 6.398e-03
df$Turnover_Range_EUROb 20-100
                                     -1.940e+00
                                                 1.649e+01 -0.118 0.906346
                                                 1.634e+01
                                                             0.521 0.602139
df$Turnover_Range_EUROc 100-250
                                      8.518e+00
                                                             0.509 0.610962
df$Turnover_Range_EUROd 250-500
                                      8.342e+00
                                                1.640e+01
df$Turnover_Range_EUROe >500
                                      3.060e+01
                                                 1.449e+01
                                                             2.111 0.034737 *
                                                             6.449 1.14e-10 ***
df$Turnover_Range_EUROStrategic
                                      1.246e+02
                                                 1.932e+01
df$Customer_ClassOthers
                                     -7.648e+00
                                                8.953e+00 -0.854 0.392950
df$Customer_ClassStrategic
                                             NA
                                                        NA
                                                                NA
                                                                         NA
df$Product_LineBuilding Materials
                                     -7.838e+01
                                                 7.363e+01 -1.065 0.287091
df$Product_LineCables
                                                           -4.858 1.19e-06 ***
                                     -3.273e+02
                                                 6.737e+01
                                                            -6.342 2.30e-10 ***
df$Product_LineCables China
                                     -5.320e+02
                                                 8.389e+01
df$Product_LineHigh-Tech Cables
                                     -1.484e+02
                                                 2.071e+02 -0.717 0.473676
                                     -3.043e+02
                                                8.890e+01 -3.423 0.000620 ***
df$Product_LineMIVI
                                                6.369e+01 -2.939 0.003290 **
df$Product_LinePlugs and Caps
                                     -1.872e+02
                                                6.385e+01 -4.278 1.89e-05 ***
df$Product_LineProfiles
                                     -2.732e+02
df$Product_LineProfiles Trading
                                     -2.031e+02
                                                 8.709e+01 -2.332 0.019703 *
df$Product_LinePull Cables
                                     -1.450e+02
                                                 1.043e+02 -1.390 0.164392
df$Product_LinePull Cables China
                                     -6.255e+02
                                                1.857e+02 -3.368 0.000758 ***
df$Product_LineResidual Springs
                                     -1.735e+02
                                                 6.859e+01 -2.530 0.011402 *
                                                            -3.386 0.000709 ***
df$Product_LineSprings
                                     -2.117e+02
                                                 6.252e+01
                                                 7.887e+01 -3.688 0.000226 ***
df$Product_LineSprings China
                                     -2.909e+02
                                                 7.435e+01 0.643 0.520045
df$Product_LineSprings Trading
                                      4.783e+01
df$Product_LineTP 821
                                     -3.746e-01
                                                 8.043e+01 -0.005 0.996284
df$Product_LineTP 821-822
                                     -5.843e+02
                                                 3.311e+02 -1.765 0.077562 .
df$PlantChina
                                     -1.259e+02
                                                1.107e+02 -1.138 0.255315
df$PlantFRA
                                      1.179e+01
                                                1.340e+02
                                                             0.088 0.929926
                                                             0.270 0.786924
df$PlantIND
                                      6.578e+01
                                                 2.433e+02
df$PlantNorthern Italy
                                      2.244e+01
                                                 2.527e+01
                                                             0.888 0.374581
df$PlantSouthern Italy
                                      1.789e+01
                                                2.638e+01
                                                             0.678 0.497660
df$PlantSpain
                                      1.142e+01
                                                2.452e+01
                                                             0.466 0.641501
df$PlantUK
                                      1.902e+01
                                                2.824e+01
                                                             0.674 0.500584
df$PlantUSA
                                                             0.288 0.773357
                                      7.573e+00 2.629e+01
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 684.6 on 32341 degrees of freedom
Multiple R-squared: 0.05857, Adjusted R-squared: 0.05752 F-statistic: 55.89 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$Customer_Order_Management_Local_Branches~df$Quantity_units+df$N_Pa
rts+df$Assembly_Labour_Minutes+df$Machinery_Minutes+
+
            df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
            df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
call:
lm(formula = df$Customer_Order_Management_Local_Branches ~ df$Quantity_units +
    df$N_Parts + df$Assembly_Labour_Minutes + df$Machinery_Minutes +
    df$Number_of_Deliveries + df$Average_Delivery_Batch_Size_units +
    df$Turnover_Range_EURO + df$Customer_Class + df$Product_Line +
```

```
df$Plant)
Residuals:
   Min
           10 Median
                         3Q
                               Max
-73368
         -151
                  91
                        211 210042
Coefficients: (1 not defined because of singularities)
                                       Estimate Std. Error t value Pr(>|t|)
(Intercept)
                                      9.281e+02
                                                1.996e+02
                                                             4.650 3.33e-06 ***
df$Quantity_units
                                     -7.399e-03
                                                4.414e-03
                                                           -1.676 0.093735
                                                             3.737 0.000186 ***
df$N_Parts
                                                 1.062e+00
                                      3.968e+00
df$Assembly_Labour_Minutes
                                      4.619e-03
                                                 1.432e-02
                                                             0.322 0.747078
df$Machinery_Minutes
                                     -1.361e-03
                                                 9.517e-03
                                                            -0.143 0.886250
df$Number_of_Deliveries
                                                 9.745e-01 161.959 < 2e-16 ***
                                      1.578e+02
                                                             4.780 1.76e-06 ***
df$Average_Delivery_Batch_Size_units 8.978e-02
                                                1.878e-02
df$Turnover_Range_EUROb 20-100
                                     -3.683e+01
                                                4.842e+01 -0.761 0.446913
df$Turnover_Range_EUROc 100-250
                                     -2.745e+01
                                                 4.797e+01 -0.572 0.567191
df$Turnover_Range_EUROd 250-500
                                      7.059e+00
                                                4.815e+01
                                                             0.147 0.883430
                                                 4.254e+01 -3.167 0.001542 **
df$Turnover_Range_EUROe >500
                                     -1.347e+02
                                                            -1.584 0.113191
df$Turnover_Range_EUROStrategic
                                     -8.985e+01
                                                 5.672e+01
df$Customer_ClassOthers
                                      1.076e+02
                                                 2.628e+01
                                                             4.092 4.28e-05 ***
df$Customer_ClassStrategic
                                                        NA
                                                                NA
                                             NΑ
                                                                         NΑ
                                     -1.145e+03
                                                           -5.298 1.18e-07 ***
df$Product_LineBuilding Materials
                                                 2.162e+02
                                                 1.978e+02 -6.553 5.72e-11 ***
df$Product_LineCables
                                     -1.296e+03
                                                 2.463e+02 -3.408 0.000655 ***
df$Product_LineCables China
                                     -8.394e+02
df$Product_LineHigh-Tech Cables
                                     -1.022e+03
                                                 6.080e+02 -1.682 0.092614 .
                                                                   < 2e-16 ***
df$Product_LineMIVI
                                     -2.503e+03
                                                 2.610e+02
                                                            -9.592
df$Product_LinePlugs and Caps
                                     -1.215e+03
                                                 1.870e+02
                                                            -6.496 8.39e-11 ***
df$Product_LineProfiles
                                                 1.875e+02
                                                            -7.447 9.78e-14 ***
                                     -1.396e+03
                                                            -4.422 9.81e-06 ***
df$Product_LineProfiles Trading
                                     -1.131e+03
                                                 2.557e+02
df$Product_LinePull Cables
                                                             7.296 3.03e-13 ***
                                      2.233e+03
                                                 3.061e+02
                                                 5.453e+02 -0.491 0.623532
df$Product_LinePull Cables China
                                     -2.677e+02
                                                 2.014e+02 -5.875 4.28e-09 ***
df$Product_LineResidual Springs
                                     -1.183e+03
df$Product_LineSprings
                                     -1.318e+03
                                                 1.835e+02 -7.180 7.11e-13 ***
                                     -1.221e+03
                                                2.316e+02 -5.273 1.35e-07 ***
df$Product_LineSprings China
                                                 2.183e+02 -3.942 8.11e-05 ***
df$Product_LineSprings Trading
                                     -8.604e+02
                                                            -8.152 3.69e-16 ***
df$Product_LineTP 821
                                     -1.925e+03
                                                 2.361e+02
                                                            -6.496 8.39e-11 ***
df$Product_LineTP 821-822
                                     -6.313e+03
                                                 9.720e+02
df$PlantChina
                                     -2.057e+02
                                                 3.250e+02
                                                            -0.633 0.526733
                                                            0.067 0.946413
df$PlantFRA
                                      2.645e+01
                                                 3.935e+02
df$PlantIND
                                      1.789e+02
                                                 7.144e+02
                                                             0.250 0.802258
                                                 7.420e+01 -1.087 0.276984
df$PlantNorthern Italy
                                     -8.067e+01
df$PlantSouthern Italy
                                     -5.416e+01
                                                 7.746e+01 -0.699 0.484462
df$PlantSpain
                                     -9.707e+01
                                                 7.198e+01 -1.349 0.177502
df$PlantUK
                                     -9.394e+01
                                                 8.291e+01 -1.133 0.257208
                                                            4.756 1.98e-06 ***
df$PlantusA
                                      3.672e+02
                                                 7.720e+01
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Residual standard error: 2010 on 32341 degrees of freedom
Multiple R-squared: 0.4771, Adjusted R-squared: 0.4765
F-statistic: 819.8 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$Sales_Development~df$Quantity_units+df$N_Parts+df$Assembly_Labour_</pre>
Minutes+df$Machinery_Minutes+
            df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
            df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
call:
```

```
lm(formula = df$Sales_Development ~ df$Quantity_units + df$N_Parts +
    df$Assembly_Labour_Minutes + df$Machinery_Minutes + df$Number_of_Deliveries
+
    df$Average_Delivery_Batch_Size_units + df$Turnover_Range_EURO +
   df$Customer_Class + df$Product_Line + df$Plant)
Residuals:
                    Median
    Min
              10
                                 30
                                        Max
-10595.6
            -73.7
                     -18.8
                               24.3 23397.8
Coefficients: (1 not defined because of singularities)
                                       Estimate Std. Error t value Pr(>|t|)
                                                4.432e+01
                                                             2.512 0.01201 *
(Intercept)
                                      1.113e+02
                                      3.581e-03
                                                 9.803e-04
                                                            3.653 0.00026 ***
df$Quantity_units
df$N_Parts
                                      5.714e+00
                                                2.358e-01 24.229 < 2e-16 ***
df$Assembly_Labour_Minutes
                                      4.832e-03
                                                3.181e-03
                                                           1.519 0.12867
df$Machinery_Minutes
                                     -2.728e-04
                                                2.113e-03
                                                           -0.129 0.89728
df$Number_of_Deliveries
                                                 2.164e-01 51.296 < 2e-16 ***
                                     1.110e+01
                                                           -0.555 0.57872
df$Average_Delivery_Batch_Size_units -2.316e-03
                                                4.171e-03
df$Turnover_Range_EUROb 20-100
                                     -1.274e+01
                                                 1.075e+01
                                                           -1.185 0.23609
df$Turnover_Range_EUROc 100-250
                                     -3.157e+00
                                                1.065e+01
                                                           -0.296 0.76694
df$Turnover_Range_EUROd 250-500
                                     -1.127e+00
                                                1.069e+01 -0.105
                                                                   0.91604
                                      3.953e+01
                                                9.448e+00 4.184 2.87e-05 ***
df$Turnover_Range_EUROe >500
                                                            6.765 1.36e-11 ***
df$Turnover_Range_EUROStrategic
                                      8.521e+01
                                                1.260e+01
                                                 5.837e+00 -4.221 2.44e-05 ***
df$Customer_ClassOthers
                                     -2.464e+01
df$Customer_ClassStrategic
                                             NA
                                                       NA
                                                               NA
                                                                         NA
                                                 4.801e+01 -4.460 8.22e-06 ***
df$Product_LineBuilding Materials
                                     -2.141e+02
df$Product_LineCables
                                     -3.964e+02
                                                 4.392e+01 -9.024 < 2e-16 ***
df$Product_LineCables China
                                      6.975e+01
                                                 5.470e+01
                                                            1.275
                                                                   0.20223
df$Product_LineHigh-Tech Cables
                                     -1.534e+02
                                                 1.350e+02
                                                           -1.136
                                                                   0.25592
df$Product_LineMIVI
                                                           -4.945 7.67e-07 ***
                                     -2.866e+02
                                                 5.796e+01
df$Product_LinePlugs and Caps
                                     -2.106e+02
                                                 4.152e+01 -5.072 3.96e-07 ***
df$Product_LineProfiles
                                     -2.276e+02
                                                 4.163e+01 -5.466 4.63e-08 ***
df$Product_LineProfiles Trading
                                     -2.309e+01
                                                 5.678e+01 -0.407 0.68423
df$Product LinePull Cables
                                     6.993e+02
                                                 6.798e+01 10.288
                                                                   < 2e-16 ***
df$Product_LinePull Cables China
                                                            3.904 9.48e-05 ***
                                     4.727e+02
                                                1.211e+02
                                                4.472e+01 -1.463
df$Product_LineResidual Springs
                                     -6.540e+01
                                                                   0.14360
df$Product_LineSprings
                                                           -2.564
                                                 4.076e+01
                                                                   0.01036 *
                                     -1.045e+02
                                                                   0.00147 **
df$Product_LineSprings China
                                     -1.636e+02
                                                 5.143e+01
                                                           -3.181
df$Product_LineSprings Trading
                                     -3.257e+01
                                                4.848e+01 -0.672
                                                                   0.50168
df$Product_LineTP 821
                                     -2.910e+02
                                                 5.244e+01 -5.550 2.88e-08 ***
df$Product_LineTP 821-822
                                     3.589e+02
                                                 2.158e+02
                                                            1.663 0.09637
df$PlantChina
                                     -2.174e+02
                                                7.218e+01 -3.012 0.00259 **
df$PlantFRA
                                     4.888e+01
                                                8.739e+01 0.559 0.57599
df$PlantIND
                                      1.248e+02
                                                1.587e+02
                                                            0.786 0.43161
                                                            5.900 3.67e-09 ***
df$PlantNorthern Italy
                                      9.723e+01
                                                1.648e+01
                                      7.217e+01
                                                 1.720e+01
                                                            4.195 2.73e-05 ***
df$PlantSouthern Italy
df$PlantSpain
                                      1.017e+02
                                                 1.599e+01
                                                            6.363 2.00e-10 ***
df$PlantUK
                                      5.867e+00
                                                1.841e+01
                                                            0.319
                                                                   0.75001
df$PlantUSA
                                     -2.251e+01 1.714e+01 -1.313 0.18921
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Residual standard error: 446.3 on 32341 degrees of freedom
Multiple R-squared: 0.1969, Adjusted R-squared: 0.1961
F-statistic: 220.3 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$0ffer_Development~df$Quantity_units+df$N_Parts+df$Assembly_Labour_</pre>
Minutes+df$Machinery_Minutes+
    df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
```

```
df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
call:
lm(formula = df$0ffer_Development ~ df$Quantity_units + df$N_Parts +
   df$Assembly_Labour_Minutes + df$Machinery_Minutes + df$Number_of_Deliveries
   df$Average_Delivery_Batch_Size_units + df$Turnover_Range_EURO +
   df$Customer_Class + df$Product_Line + df$Plant)
Residuals:
  Min
           10 Median
                         30
                              Max
-18328
          -41
                         35
                             38748
Coefficients: (1 not defined because of singularities)
                                      Estimate Std. Error t value Pr(>|t|)
(Intercept)
                                      1.441e+02
                                                4.961e+01
                                                            2.904 0.003687 **
df$Quantity_units
                                      4.017e-04
                                                1.097e-03
                                                            0.366 0.714330
                                                2.640e-01 17.176 < 2e-16 ***
df$N_Parts
                                      4.534e+00
                                                           -0.254 0.799647
df$Assembly_Labour_Minutes
                                     -9.037e-04
                                                3.560e-03
df$Machinery_Minutes
                                     -4.715e-03
                                                2.366e-03
                                                           -1.993 0.046270 *
df$Number_of_Deliveries
                                      3.215e+01
                                                2.423e-01 132.685
                                                                   < 2e-16 ***
                                                           2.585 0.009734 **
df$Average_Delivery_Batch_Size_units 1.207e-02
                                                4.670e-03
                                                1.204e+01 -1.008 0.313448
df$Turnover_Range_EUROb 20-100
                                    -1.213e+01
df$Turnover_Range_EUROc 100-250
                                      3.807e+00
                                                1.192e+01 0.319 0.749511
df$Turnover_Range_EUROd 250-500
                                     -2.329e+00
                                                1.197e+01 -0.195 0.845695
df$Turnover_Range_EUROe >500
                                     -1.664e+00
                                                1.058e+01 -0.157 0.874980
df$Turnover_Range_EUROStrategic
                                     2.146e+01
                                                1.410e+01
                                                           1.522 0.127985
df$Customer_ClassOthers
                                                6.534e+00
                                                           -1.540 0.123559
                                     -1.006e+01
df$Customer_ClassStrategic
                                            NA
                                                       NA
                                                               NA
                                     -2.097e+02
                                                5.374e+01 -3.903 9.52e-05 ***
df$Product_LineBuilding Materials
                                     -3.780e+02
                                                4.917e+01 -7.687 1.55e-14 ***
df$Product_LineCables
                                                6.123e+01 -3.198 0.001385 **
df$Product_LineCables China
                                     -1.958e+02
df$Product_LineHigh-Tech Cables
                                     -1.849e+02
                                                1.511e+02 -1.223 0.221198
df$Product LineMIVI
                                     -4.957e+02
                                                6.488e+01 -7.640 2.22e-14 ***
                                                4.648e+01 -5.008 5.53e-07 ***
df$Product_LinePlugs and Caps
                                     -2.328e+02
                                                4.660e+01 -6.525 6.92e-11 ***
df$Product_LineProfiles
                                     -3.041e+02
df$Product_LineProfiles Trading
                                                           -2.720 0.006525 **
                                     -1.729e+02
                                                6.357e+01
                                                                  < 2e-16 ***
                                                7.609e+01 30.428
df$Product_LinePull Cables
                                      2.315e+03
df$Product_LinePull Cables China
                                     4.099e+02
                                                1.356e+02
                                                            3.024 0.002496 **
df$Product_LineResidual Springs
                                     -1.982e+02
                                                5.006e+01 -3.958 7.56e-05 ***
                                                4.563e+01 -5.325 1.02e-07 ***
df$Product_LineSprings
                                     -2.430e+02
                                                5.757e+01 -4.472 7.76e-06 ***
df$Product_LineSprings China
                                     -2.575e+02
                                     -6.637e+01
                                                5.427e+01 -1.223 0.221297
df$Product_LineSprings Trading
df$Product_LineTP 821
                                     -8.894e+01
                                                5.870e+01 -1.515 0.129745
                                                            3.363 0.000773 ***
df$Product_LineTP 821-822
                                      8.125e+02
                                                2.416e+02
df$PlantChina
                                                8.080e+01
                                                            1.850 0.064325 .
                                      1.495e+02
df$PlantFRA
                                      2.903e+01
                                                9.783e+01
                                                            0.297 0.766638
df$PlantIND
                                     1.029e+02
                                                1.776e+02
                                                            0.580 0.562147
                                                            0.951 0.341541
df$PlantNorthern Italy
                                     1.755e+01
                                                1.845e+01
df$PlantSouthern Italy
                                     2.522e+01
                                                1.926e+01
                                                            1.310 0.190244
df$PlantSpain
                                     4.032e+01
                                                1.789e+01
                                                            2.253 0.024251 *
df$PlantUK
                                      1.161e+01
                                                2.061e+01
                                                            0.563 0.573291
df$PlantUSA
                                                            1.159 0.246648
                                      2.223e+01 1.919e+01
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 499.6 on 32341 degrees of freedom
Multiple R-squared: 0.4383, Adjusted R-squared: 0.4377
F-statistic: 701.1 on 36 and 32341 DF, p-value: < 2.2e-16
```

```
> mlr<-lm(df$Customer_Service~df$Quantity_units+df$N_Parts+df$Assembly_Labour_M</pre>
inutes+df$Machinery_Minutes+
            df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
+
            df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
+
> summary(mlr)
call:
lm(formula = df$Customer_Service ~ df$Quantity_units + df$N_Parts +
    df$Assembly_Labour_Minutes + df$Machinery_Minutes + df$Number_of_Deliveries
    df$Average_Delivery_Batch_Size_units + df$Turnover_Range_EURO +
    df$Customer_Class + df$Product_Line + df$Plant)
Residuals:
   Min
           1Q Median
                         3Q
 -8976
          -49
                  -8
                         34 153688
Coefficients: (1 not defined because of singularities)
                                       Estimate Std. Error t value Pr(>|t|)
(Intercept)
                                      3.074e+01
                                                 9.969e+01
                                                             0.308 0.757795
df$Quantity_units
                                      7.241e-03
                                                 2.205e-03
                                                             3.284 0.001025 **
                                                                    < 2e-16 ***
df$N_Parts
                                      5.355e+00
                                                 5.305e-01 10.095
                                                 7.154e-03 -2.137 0.032599 *
df$Assembly_Labour_Minutes
                                     -1.529e-02
df$Machinery_Minutes
                                     -5.876e-04
                                                 4.754e-03 -0.124 0.901638
df$Number_of_Deliveries
                                      4.674e+00
                                                 4.868e-01
                                                            9.601
                                                                    < 2e-16 ***
df$Average_Delivery_Batch_Size_units -1.578e-02
                                                 9.383e-03 -1.682 0.092528 .
                                                 2.419e+01 -0.823 0.410524
df$Turnover_Range_EUROb 20-100
                                     -1.991e+01
df$Turnover_Range_EUROc 100-250
                                                 2.396e+01
                                                           -0.654 0.513390
                                     -1.566e+01
df$Turnover_Range_EUROd 250-500
                                     -2.677e+01
                                                 2.405e+01
                                                            -1.113 0.265688
df$Turnover_Range_EUROe >500
                                      2.959e+01
                                                 2.125e+01
                                                             1.392 0.163883
                                                             5.098 3.44e-07 ***
df$Turnover_Range_EUROStrategic
                                      1.445e+02
                                                 2.834e+01
df$Customer_ClassOthers
                                     -2.564e+01
                                                 1.313e+01 -1.953 0.050828
df$Customer_ClassStrategic
                                                                NA
                                                        NA
df$Product_LineBuilding Materials
                                     -2.375e+02
                                                 1.080e+02 -2.200 0.027828 *
                                                 9.880e+01 -3.306 0.000946 ***
df$Product_LineCables
                                     -3.267e+02
df$Product_LineCables China
                                      8.928e+01
                                                 1.230e+02
                                                             0.726 0.468070
df$Product_LineHigh-Tech Cables
                                     -2.885e+01
                                                 3.037e+02
                                                            -0.095 0.924305
df$Product_LineMIVI
                                     -1.411e+02
                                                 1.304e+02
                                                            -1.082 0.279225
                                                 9.340e+01 -0.587 0.557417
df$Product_LinePlugs and Caps
                                     -5.480e+01
df$Product_LineProfiles
                                     -1.259e+02
                                                 9.364e+01 -1.345 0.178645
                                                           0.085 0.931884
df$Product_LineProfiles Trading
                                      1.092e+01
                                                 1.277e+02
                                                                    < 2e-16 ***
df$Product_LinePull Cables
                                      1.967e+03
                                                 1.529e+02 12.867
df$Product LinePull Cables China
                                     -3.410e+02
                                                 2.724e+02 -1.252 0.210674
df$Product_LineResidual Springs
                                     -3.175e+01
                                                 1.006e+02 -0.316 0.752283
df$Product_LineSprings
                                     -7.406e+01
                                                 9.168e+01
                                                            -0.808 0.419221
df$Product_LineSprings China
                                                            -0.542 0.587945
                                     -6.267e+01
                                                 1.157e+02
df$Product_LineSprings Trading
                                      6.414e+01
                                                 1.090e+02
                                                             0.588 0.556394
df$Product_LineTP 821
                                      1.933e+02
                                                 1.180e+02
                                                             1.639 0.101326
                                                 4.855e+02 -0.749 0.453627
df$Product_LineTP 821-822
                                     -3.638e+02
df$PlantChina
                                     -2.070e+02
                                                 1.624e+02 -1.275 0.202264
df$PlantFRA
                                      7.533e+00
                                                 1.966e+02
                                                             0.038 0.969433
df$PlantIND
                                      4.970e+01
                                                 3.569e+02
                                                             0.139 0.889239
df$PlantNorthern Italy
                                      1.695e+01
                                                 3.707e+01
                                                             0.457 0.647545
                                                 3.870e+01
                                                             0.391 0.695783
df$PlantSouthern Italy
                                      1.513e+01
                                                             0.712 0.476394
df$PlantSpain
                                      2.561e+01
                                                 3.596e+01
df$PlantUK
                                      1.155e+00
                                                 4.142e+01
                                                             0.028 0.977745
df$PlantUSA
                                     -8.686e+01
                                                3.856e+01
                                                           -2.253 0.024295 *
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
```

```
Residual standard error: 1004 on 32341 degrees of freedom
Multiple R-squared: 0.03075, Adjusted R-squared: 0.02967
F-statistic: 28.5 on 36 and 32341 DF, p-value: < 2.2e-16
> mlr<-lm(df$Cost_of_Poor_Quality~df$Quantity_units+df$N_Parts+df$Assembly_Labo</pre>
ur_Minutes+df$Machinery_Minutes+
            df$Number_of_Deliveries+df$Average_Delivery_Batch_Size_units+
+
            df$Turnover_Range_EURO+df$Customer_Class+df$Product_Line+df$Plant)
> summary(mlr)
call:
lm(formula = df$Cost_of_Poor_Quality ~ df$Quantity_units + df$N_Parts +
    df$Assembly_Labour_Minutes + df$Machinery_Minutes + df$Number_of_Deliveries
    df$Average_Delivery_Batch_Size_units + df$Turnover_Range_EURO +
    df$Customer_Class + df$Product_Line + df$Plant)
Residuals:
           10 Median
                         30
   Min
                               Max
-11069
          -27
                  14
                         39
                             87405
Coefficients: (1 not defined because of singularities)
                                       Estimate Std. Error t value Pr(>|t|)
(Intercept)
                                      4.797e+01
                                                1.164e+02
                                                              0.412
                                                                     0.68027
df$Quantity_units
                                      7.311e-03
                                                 2.575e-03
                                                              2.839
                                                                     0.00452 **
df$N_Parts
                                      1.530e+00
                                                 6.194e-01
                                                              2.470
                                                                    0.01350 *
df$Assembly_Labour_Minutes
                                      8.362e-03
                                                 8.354e-03
                                                             1.001
                                                                    0.31686
df$Machinery_Minutes
                                     -8.964e-04
                                                 5.551e-03
                                                            -0.161
                                                                     0.87172
df$Number_of_Deliveries
                                                                    < 2e-16 ***
                                      8.024e+00
                                                 5.685e-01
                                                             14.116
df$Average_Delivery_Batch_Size_units -1.348e-02
                                                 1.096e-02
                                                             -1.231
                                                                    0.21848
                                                 2.824e+01 -0.166 0.86777
df$Turnover_Range_EUROb 20-100
                                     -4.702e+00
df$Turnover_Range_EUROc 100-250
                                      8.892e+00
                                                 2.798e+01
                                                             0.318 0.75063
df$Turnover_Range_EUROd 250-500
                                      9.933e+00
                                                 2.808e+01
                                                             0.354 0.72359
                                      2.415e+01
                                                 2.482e+01
                                                             0.973
                                                                    0.33053
df$Turnover_Range_EUROe >500
                                                                    < 2e-16 ***
df$Turnover_Range_EUROStrategic
                                      2.920e+02
                                                 3.309e+01
                                                              8.826
df$Customer_ClassOthers
                                                 1.533e+01
                                                            -0.074 0.94085
                                     -1.138e+00
df$Customer_ClassStrategic
                                                        NA
                                                                NA
df$Product_LineBuilding Materials
                                     -1.158e+02
                                                 1.261e+02
                                                            -0.919
                                                                    0.35824
df$Product_LineCables
                                     -1.810e+02
                                                 1.154e+02
                                                            -1.569
                                                                    0.11677
df$Product_LineCables China
                                      6.824e+02
                                                 1.437e+02
                                                             4.750 2.04e-06 ***
df$Product_LineHigh-Tech Cables
                                     -1.693e+02
                                                 3.546e+02 -0.477 0.63315
df$Product_LineMIVI
                                     -4.342e+02
                                                 1.522e+02 -2.852 0.00434 **
df$Product_LinePlugs and Caps
                                     -1.799e+02
                                                 1.091e+02
                                                            -1.649 0.09909 .
df$Product_LineProfiles
                                     -2.068e+02
                                                 1.093e+02
                                                            -1.891
                                                                    0.05862 .
df$Product_LineProfiles Trading
                                     -1.300e+02
                                                 1.492e+02
                                                             -0.872
                                                                     0.38342
                                                             -4.374 1.22e-05 ***
df$Product_LinePull Cables
                                     -7.810e+02
                                                 1.785e+02
                                     -2.319e+02
df$Product_LinePull Cables China
                                                  3.181e+02
                                                             -0.729
                                                                     0.46593
df$Product_LineResidual Springs
                                     -1.253e+02
                                                 1.175e+02
                                                             -1.067
                                                                     0.28606
df$Product_LineSprings
                                     -1.445e+02
                                                 1.071e+02
                                                            -1.350
                                                                    0.17702
df$Product_LineSprings China
                                      3.088e+02
                                                 1.351e+02
                                                             2.286 0.02226 *
                                                                    < 2e-16 ***
df$Product_LineSprings Trading
                                      1.336e+03
                                                 1.273e+02
                                                            10.495
df$Product_LineTP 821
                                      2.749e+02
                                                 1.377e+02
                                                             1.996 0.04593 *
df$Product_LineTP 821-822
                                     -5.244e+02
                                                 5.669e+02
                                                            -0.925
                                                                    0.35501
df$PlantChina
                                                 1.896e+02
                                                            -0.746 0.45563
                                     -1.414e+02
df$PlantFRA
                                      1.030e+02
                                                 2.296e+02
                                                             0.449
                                                                     0.65350
df$PlantIND
                                      1.330e+02
                                                 4.167e+02
                                                             0.319
                                                                    0.74956
df$PlantNorthern Italy
                                      8.455e+01
                                                 4.328e+01
                                                              1.953
                                                                    0.05077
                                      8.362e+01
                                                 4.518e+01
                                                              1.851
                                                                     0.06424
df$PlantSouthern Italy
                                      6.033e+01 4.199e+01 1.437 0.15074
df$PlantSpain
```

df\$PlantUK 6.090e+01 4.836e+01 1.259 0.20795 df\$PlantUSA 8.458e+01 4.503e+01 1.878 0.06034 .

\_\_\_

Signif. codes: 0 '\*\*\*' 0.001 '\*\*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 1172 on 32341 degrees of freedom Multiple R-squared: 0.03561, Adjusted R-squared: 0.03453 F-statistic: 33.17 on 36 and 32341 DF, p-value: < 2.2e-16