## **Naeem Ahmed**

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May 21, 1978

An HR & Admin Professional with diversified industries experience over 20 years, developing and implementing solutions across a variety of functional areas in Management while serving national & multinational organizations. HR Operations, Recruitment, Performance Appraisal, Training & Development, Administration, Fleet Management, Project Management, Policies & Compliance, Social Sections, Training project. With an edge of SAP (HCM), HRMS, ERP (Oracle), Fleet Management System (FMS), Ms. Office applications (Adv. Excel).

## **EXPERIENCE**

## Sr. Manager HR Level 3 BOS (Pvt.) Ltd

July 2020 till date

Responsibilities included establish HR department with planning, successive sustainability, budgeting and decisions making in dealing with HR Operations of HR department.

- Develop, design or redesign HR policies and SOPs to ensure their implementation for smooth operations.
- Identify and plan for staffing needs across the business, including planning short and long-term staff requirements for each business unit in support of business objectives. This will include leading organizational design activities as needed in partnership with business leaders.
- To partner with Hiring team to lead the recruitment, selection and on-boarding processes and experience to attract top talent.
- To Build a strong engagement and career and development approach and execute related activities to retain and develop talent and build a best in class culture.
- To manage performance management and compensation activities and integrate with senior management globally.
- To serve as subject matter experts in market changes and compensation benchmarking.
- Oversee benefits short- and long-term strategy and execution. Serve as subject matter expert for statutory benefits and market trends. Provide recommendations for plan changes, budget implications and oversee execution.
- Research and leverage industry best practices, partner with the business stakeholders and play a critical role in strategizing to develop and deliver talent management experiences to strengthen the people capability across the company.
- Implement training and development strategies to continuously improve performance and development for managers and individual staff.
- To monitor payroll activities for smooth and timely execution.
- To develop and manage budget related to HR needs.
- To oversee related HR technologies as needed.
- Manage and execute company-wide initiatives (i.e. Employee Engagement Survey, Employee events, Reward and Recognition programs, Volunteer initiatives, etc).
- To lead and manage local HR and US HR teams to provide growth and development opportunities.
- Manage and resolve, confidentially, promptly, and completely, all employee relations issues and grievances.
- Oversee all policies and procedures, including global and local compliance.
- Implement and report measurements and KPIs on critical initiatives, providing reporting and insights on employee data and trends. Provide recommendations for improvement with urgency.
- To establish key performance indicators (KPI's) and initiate performance appraisal for each role.
- Monitor and conduct Annual Confidential Reporting Cycle / performance appraisal in coordination with departments head.

## Visiting Faculty DPA- University of Karachi, Karachi

Sept. 2020 till date

Subjects: Introduction to Business Finance, Analysis of Financial Statement, Economics Analysis, HRM, Business Management & Marketing

#### Sr. HR & Admin Projects

#### Society for International Education, Pakistan

Jan 2017 to Jun 2020

Responsibilities included project planning, project sustainability, budgeting and decisions making in dealing with HR and Administration department.

- Develop, design or redesign HR & Admin policies and SOPs to ensure their implementation for smooth operations.
- To establish key performance indicators (KPI's) and initiate performance appraisal for each role.
- To manage and execute project's "recruitment and selection cycle" considering the timeline.
- Support current and forecast future projects needs through employee's training & development, engagement, motivation and preservation of human capital.

- To prepare project feedback report, prepare training need analysis report, suggest/conduct in house training(s) or refer to
  professional institutes for training of staff hire on ongoing projects or new projects. Prepare assessment report post training
  feedback.
- Handle and resolve issues with govt., semi-govt. and private organisations including EOBI, SESSI, EFU, K-electric, PTCL, KWSB etc.
- Administer, coordinate and suggest way-outs to team for timely implementation, execution and completion of all projects.
- To prepare project budget for HR and Administration departments considering cost effectiveness.
- Cost and budget analysis related to HR, admin, procurement, maintenance and transportation operations.
   Additionally:
  - Vendors Management, negotiate terms & conditions to finalize services contracts for the procurement of office and general supplies.
  - o Managing transportation of Head office & Project Offices.
  - o Travel Management for local & International movement.
  - Deal with private security & safety providing agencies.
  - Plane, design and organize social events & engage employees to ascertain and motivate towards project objectives and goals (including awareness sessions, sports tournaments, competitions, days celebrations, human support activities)

## Manager HR

### ICCBS, University of Karachi, Pakistan

May 2015 to Dec 2016

- Review, update and coordinate HR Budgets with the management at ICCBS, University of Karachi and HEC for the year.
- To prepare and place advertisement for hiring (BPS, TTS, Contractual, Daily Wages) staff.
- Organize and coordinate with VC, Director and other board members to arrange Selection Board (Academic/Non-Academic), Executive Board and different Committee meetings at ICCBS.
- Coordinate and submit TTS Faculty members' endorsement cases to Higher Education Commission (HEC) for smooth fund release of each member.
- To prepare monthly attendance report and suggest reward/advice/warning to maintain regularity and punctuality of staff.
- Monitor and conduct Annual Confidential Reporting Cycle / performance appraisal in coordination with departments head.
- To generate key office orders (Job Contracts, Promotion/up-gradation, Change of Designation, warning letters etc.) and office notes for Vice Chancellor, University of Karachi.
- Initiate house Ceiling and leave encashment for BPS staff for the year.
- Process retirement of staff leading to took approval for pension.

### **Achievements:**

- Initiated HR department in ICCBS, university of Karachi.
- Redesigned SOPs for contractual and daily wages payroll approval from months delay to end of every month.
- Redesigned SOPs for retirements and expedite pension's approval from months / years to 20 days.
- Initiated and successfully implement HRMS with IBA project management team.

## Manager HR & Admin

### Samsung C & T, Saudi Arabia

Jun 2012 to Mar 2015

- Delegate responsibility to develop and implement the best practices in HR Operations, Recruitment, Manpower planning (Saudization, Block Visa), M & E, Performance Management and Contracting across Samsung KSA.
- Benchmark with global best operational practices, and ensure proper resourcing for successful implementation.
- Ensure and sustain improvements in people, processes and systems that enhance operating company's ability to deliver value and achieve their objectives.
- Responsible to identify and prioritize HR capability gaps and development needs in company operations.
- Develop and deploy HR policies, methodologies and practices.
- Establish group-wide master plans for bulk recruitment.
- Develop training plan and conduct training for the general operation personnel that addresses gaps and advancement on their skills and to help sustain their work competitiveness.
- Design, implement and monitor standard operating procedures and key performance indicator with self-accountability.
- Coordinate with the PRO/GRO Government Relations Officers regarding Visa, Iqama and other government and legal regulations.
- Tackle grievances, termination and resignation cases and process according to labour office policy as well as company policy.
- Deal with vendors for quotation, contracting and human resource mobilization to sites.
- Follow up on reported employee-related issues regarding inappropriate and illegal practices and behaviours and prepare warning letters if required.
- To work with Contract Manager on budgeting of new and existing projects and right sizing for employee.
- Maintain day-to-day financial control of the service within budget heads.

## **Achievements:**

 Successfully recruited, mobilized and demobilized over 6,000 HR from Pakistan, India, Philippine, Nepal, Bangladesh to QIPP, KSA

- Designed SOPs for HR department for international, national and local available skilled manpower.
- Designed SOPs for Administration department.
- Implemented SAP (HCM) with IT department and trained user end staff.

## **Manager HR**

#### The Citizens Foundation, Pakistan

Mar 2011 to Jun 2012

- Plan, develop and implement HR policies.
- Assist in designing recruitment policy.
- Initiated, developed and Implemented HRMS upto 3<sup>rd</sup> layered TCF network.
- Conducted GAP Analysis between existing and new HRMS.
- Integrated existing customize applications (CRMS, FMS, Ms. Dynamics, SMS, LMS) with HRMS.
- Reviewed and manage fleet system, identified loopholes and developed and implemented FMS.
- Smooth Data migration from existing and new HRMS.
- Report to Head of Human Resource, TCF.

#### **Achievements:**

- Successfully lived the HRMS upto 2<sup>nd</sup> layer in 6 months span of time.
- Redesigned SOPs and process flows for HR department help in implementation of HCM.
- Successfully completed integration, GAP analysis, Testing and lived with CRMS, FMS, Ms. Dynamics, SMS, LMS)

#### Manager HR & Admin

#### The City School (Pvt.) Ltd., Pakistan

Mar 2010 to Feb 2011

- Provided strategic interface to HR and designated divisions that embed a strategic approach to HR management that results in more effective front line delivery.
- Oversee deputy Managers for HR department and facilitate them in managing human resource.
- Improve communication between the HR function and employees through various communication initiatives.
- Designed Management Training Officer (MTO) and Internee Training of Teachers (ITT) programme.
- Oracle (ERP) Human Resource portal implemented in Southern Region and trained 50 staff of network schools.
- Oversee coaching, counselling and grievance handling for employees.
- Organize and coordinate various employee engagement events.
- Provide operational support to HR functions in the Regional Office for implementation of Organizational Development and Staffing initiatives.
- Facilitate regional hiring in coordination with line managers and staffing team.
- Conduct HR audit of Southern Regional Networks/Branches.
- Done assessment of performance appraisals of Southern Regional Networks/Branches
- Design TNA and conduct in-house session.

## **Achievements:**

- Designed Oracle (ERP) Human Resource portal Customize Training Manual.
- Recovered retention rate from 7% to 3% teaching and non-teaching staff.
- Designed retirement Policy. Appraisal Policy reviewed and updated on ERP.
- Recruitment ad Selection Policy. (redesign)
- Car/Vehicle/bike policy. (redesign)

# Manager Finance & Administration

Committee for Monitoring & Improvement of CDGK, Pakistan

Oct 2004 to Feb 2010

The project span over 18 towns of Karachi. Initiated Public Private Partnership including (Hino-Pak and Atlas Honda). Monitoring the Quality infrastructure, educational reforms and teachers' trainings programs for Schools under CDGK.

- Manage Finance and Administration department as professional of Core Team in the CMIS Project. Play role in establishing
  public private partnership with national and multinational companies (Hino-Pak, Pakistan and Atlas Honda). Recommend and
  implement the HR strategies across the project.
- Successfully develop HR Policies & Procedure Manual including job specification, job descriptions, SOP's, KPI's, remuneration / reward systems and general policies (attendance, Leaves, vehicle, benefits etc).
- Responsible for continuous liaison and communication with the officials of Public sector departments includes Education,
  Training, Finance & Planning, Administration, Media and Work & Services to find ways and means to speedup project's Capital
  and Revenue in & out workflow that enhance project effectiveness.
- To manage a team of 18 Managers TEDC (Town Education Development Centers), middle to senior level recruitment.

#### **Achievements:**

• Approved PC1 of Rs. 50 million from CDGK, success story of strong working relationships with public and private sector.

- Worked as Acting Finance Manager set up (PC 1) and involve in budgeting, fund generation and disbursement.
- Project appreciated and got 2 years extension from CDGK, another success story.

Internee Human Resources Berger Paints Pakistan Ltd., Pakistan Jun 2003 to Jul 2003

Accounts & Admin Officer Unichem International Co., Pakistan Feb 2000 to Dec 2001

## **EDUCATION**

M. Phil. (HRM) Dec 2022 DPA, University of Karachi, Karachi, Pakistan

MBA (Major-Finance) Jan 2008 to December 2010 KUBS, University of Karachi, Karachi, Pakistan

MA-Economics (Major-HRM) Jan 2002 to December 2003 University of Karachi, Karachi, Pakistan