## Managerial Accounting

**Ninth Edition** 

Weygandt Kimmel Mitchell

### **Chapter 14**

Financial Analysis: The Big Picture

### **Chapter Outline**

### **Learning Objectives**

- LO 1 Apply the concepts of sustainable income and quality of earnings.
- LO 2 Apply horizontal analysis and vertical analysis.
- LO 3 Analyze a company's performance using ratio analysis.

### **Sustainable Income and Quality of Earnings**

#### **LEARNING OBJECTIVE 1**

Apply the concepts of sustainable income and quality of earnings.

**Sustainable income** is the most likely level of income to be obtained by a company in the future. It differs from actual net income by the amount of **unusual** revenues, expenses, gains, and losses included in the current year's income.

Information on unusual items such as gains or losses on discontinued items and components of other comprehensive income are disclosed.

These unusual items are reported **net of income taxes**.

### Sustainable Income

A statement of comprehensive income includes

- net income and
- comprehensive income.

The two major unusual items in this statement are

- discontinued operations and
- other comprehensive income.

Discontinued operations and other comprehensive income are reported net of tax.

### **Discontinued Operations**

- A. Disposal of a **significant component** of a business.
- B. Report income (loss) from discontinued operations in two parts:
  - 1. income (loss) from operations (net of tax) and
  - 2. gain (loss) on disposal (net of tax).

## Discontinued Operations Illustration

During 2022 Acro Energy Inc. has income before income taxes of \$800,000. During 2022, Acro discontinued and sold its unprofitable chemical division. The loss in 2022 from chemical operations (net of \$40,000 income tax savings) was \$160,000. The loss on disposal of the chemical division (net of \$20,000 income tax savings) was \$80,000. Assume a 20% tax rate on income.

# Discontinued Operations Statement presentation of discontinued operations

Acro Energy II Income Statement (pa For the Year Ended Decemb	artial)	
Income before income taxes		\$800,000
Income tax expense		160,000
Income from continuing operations		640,000
Discontinued operations		
Loss from operation of chemical division,		
net of \$40,000 income tax savings	\$160,000	
Loss from disposal of chemical division,		
net of \$20,000 income tax savings	80,000	(240,000)
Net income		\$400,000

### **Comprehensive Income**

### Comprehensive income is the sum of

- net income and
- other comprehensive income items as in certain gains and losses that bypass net income.
  - Example: Unrealized gains or losses on available-forsale debt securities.

## Comprehensive Income Illustration

During 2022, Stassi Corporation purchased **IBM** bonds for \$10,500 as an investment, which it intends to sell sometime in the future. At the end of 2022, Stassi was still holding the investment, but the bonds' market price was now \$8,000. Stassi is required to reduce the recorded value of its IBM investment by the unrealized loss of \$2,500. Should Stassi include this \$2,500 "unrealized" loss in net income?

**Trading securities:** Unrealized gains and losses are reported in the "Other expenses and losses" section of the income statement.

**Available-for-sale securities:** Unrealized gains and losses are reported net of tax as "Other comprehensive income" in stockholders' equity.

# Comprehensive Income Lower portion of comprehensive income statement

If Stassi did not purchase the investment for trading purposes, it is classified as available-for-sale.

Stassi Corporation Statement of Comprehensive For the Year Ended December	e Income
Net income	\$300,000
Other comprehensive income	ion
Unrealized loss on available-for-sale securiti net of \$500 income tax savings	2,000
Comprehensive income	\$298,000

## Comprehensive Income Unrealized loss in stockholders' equity section

Assume Stassi has common stock of \$3,000,000, retained earnings of \$300,000, and accumulated other comprehensive loss of \$2,000. This illustration shows the balance sheet presentation of the accumulated other comprehensive loss.

Stassi Corporation Balance Sheet (partial)	
Stockholders' equity Common stock Retained earnings	\$3,000,000 300,000
Total paid-in capital and retained earnings  Accumulated other comprehensive loss	3,300,000 (2,000)
Total stockholders' equity	\$3,298,000

# Comprehensive Income Complete income statement and statement of comprehensive income

Pace Corporation Income Statement For the Year Ended December 31, 2022			
Net sales Cost of goods sold		\$440,000 260,000	
Gross profit Operating expenses		180,000 110,000	
Income from operations Other revenues and gains Other expenses and losses		70,000 5,600 9,600	
Income before income taxes Income tax expense ( $$66,000 \times 30\%$ )		66,000 19,800	
Income from continuing operations Discontinued operations Loss from operation of plastics division, net of income tax savings \$12,000 (\$60,000 × 20%)	\$48,000	46,200	
Gain on disposal of plastics division, net of \$10,000 income taxes (\$50,000 × 20%)	40,000	(8,000)	
Net income		\$38,200	

Pace Corporation	
Statement of Comprehensive Income For the Year Ended December 31, 2022	j
Net income	\$38,200
Other comprehensive income	
Unrealized gain on available-for-sale securities,	
net of income taxes ( $$15,000 \times 20\%$ )	12,000
Comprehensive income	\$50,200

### **Changes in Accounting Principle**

Occurs when the principle used in the current year is different from the one used in the preceding year.

Example: Change in inventory costing methods (such as FIFO to average-cost)

Accounting rules permit a change when management can show that the new principle is preferable to the old principle.

Companies report most changes in accounting principle retroactively.

### **Quality of Earnings**

A high **quality of earnings** provides full and transparent information that will not confuse or mislead users.

### **Alternative Accounting Methods**

Variations among companies in the application of generally accepted accounting principles (GAAP) may hamper comparability and reduce quality of earnings.

- FIFO versus LIFO inventory cost flow
- Straight-line versus declining balance depreciation

## **Quality of Earnings**Pro Forma Income

Companies whose stock is publicly traded are required to present their income statement following GAAP.

Many companies have been also reporting pro forma income that usually excludes items that the company thinks are unusual or non-recurring (pro forma income).

Many analysts and investors are critical of using proforma income because these numbers often make companies look better than they really are.

### **Quality of Earnings** Improper Recognition

Most common abuse is improper recognition of revenue.

Channel stuffing (Bristol-Myers Squibb)

Another practice is improper capitalization of operating expenses.

- Capitalization of operating expenses (WorldCom)
- Failure to report liabilities (Enron)

## DO IT! 1: Unusual Items Problem data

In its proposed 2022 income statement, AIR Corporation reports income before income taxes \$400,000, unrealized gain on available-for-sale securities \$100,000, loss from operation of discontinued flower division \$50,000, and loss on disposal of discontinued flower division \$90,000. The income tax rate is 20%.

Prepare a correct partial income statement, beginning with "Income before income taxes," and a statement of comprehensive income.

## **DO IT! 1: Unusual Items Solution**

AIR Corporat Income Statement (p For the Year Ended Decem	partial)	
Income before income taxes Income tax expense		\$400,000 80,000
Income from continuing operations		320,000
Discontinued operations		
Loss from operation of flower division, net of \$10,000 income tax savings Loss on disposal of flower division,	\$40,000	
net of \$18,000 income tax savings	72,000	(112,000)
Net income	LW BI	\$208,000

Statement of Comprehensive Inc For the Year Ended December 31,	
Net income	\$208,000
Other comprehensive income	
Unrealized gain on available-for-sale	
securities, net of \$20,000 income taxes	80,000
Comprehensive income	\$288,000

### **Horizontal Analysis and Vertical Analysis**

#### **LEARNING OBJECTIVE 2**

### Apply horizontal analysis and vertical analysis.

#### Investors are interested in:

- Core or sustainable earnings of a company
- Making comparisons from period to period
  - Three types of comparisons:
    - Intracompany basis
    - Intercompany basis
    - Industry averages

## Horizontal Analysis and Vertical Analysis

Three basic tools in financial statement analysis:

- 1. Horizontal analysis
- 2. Vertical analysis
- 3. Ratio analysis

### **Horizontal Analysis**

Also called trend analysis, is a technique for evaluating a series of financial statement data over a period of time.

Purpose is to determine

- Increase or decrease
- Expressed as either an amount or a percentage

## Horizontal Analysis Horizontal analysis of balance sheets

Chicago Cereal Company Condensed Balance Sheets December 31 (in thousands)				
				(Decrease) ng 2022
	2022	2021	Amount	Percent
Assets				
Current assets	\$ 2,717	\$ 2,427	\$290	11.9
Property, plant, and equipment (net)	2,990	2,816	174	6.2
Other assets	5,690	5,471	219	4.0
Total assets	\$11,397	\$10,714	\$683	6.4
Liabilities and Stockholders' Equity				
Current liabilities	\$ 4,044	\$ 4,020	\$ 24	0.6
Long-term liabilities	4,827	4,625	202	4.4
Total liabilities	8,871	8,645	226	2.6
Stockholders' equity				
Common stock	493	397	96	24.2
Retained earnings	3,390	2,584	806	31.2
Treasury stock (cost)	(1,357)	(912)	_445	48.8
Total stockholders' equity	2,526	2,069	457	22.1
Total liabilities and stockholders' equity	\$11,397	\$10,714	<u>\$683</u>	6.4

## Horizontal Analysis Changes shown in comparative balance sheets

#### In the assets section:

- current assets increased \$290,000, or 11.9% (\$290 ÷ \$2,427)
- property assets (net) increased \$174,000, or 6.2%
- other assets increased \$219,000, or 4.0%

#### In the liabilities section:

- current liabilities increased \$24,000, or 0.6%
- long-term liabilities increased \$202,000, or 4.4%

#### In the stockholders' equity section:

retained earnings increased \$806,000, or 31.2%

## Horizontal Analysis Horizontal analysis of income statements

Illustration 14.9

### Chicago Cereal Company

Condensed Income Statements
For the Years Ended December 31 (in thousands)

			Increase ( Durin	
	2022	2021	Amount	Percent
Net sales	\$11,776	\$10,907	\$869	8.0
Cost of goods sold	6,597	6,082	515	8.5
Gross profit	5,179	4,825	354	7.3
Selling and administrative expenses	3,311	3,059	252	8.2
Income from operations	1,868	1,766	102	5.8
Interest expense	321	294	27	9.2
Income before income taxes	1,547	1,472	75	5.1
Income tax expense	444	468	(24)	(5.1)
Net income	\$ 1,103	\$ 1,004	\$ 99	9.9

## Horizontal Analysis Changes shown in comparative income statements

Analysis of the income statements shows the following changes.

- Net sales increased \$869,000, or 8.0% (\$869 ÷ \$10,907)
- Cost of goods sold increased \$515,000, or 8.5%
- Selling and administrative expenses increased \$252,000, or 8.2%
- Gross profit increased 7.3%
- Net income increased 9.9%

The increase in net income can be attributed to the increase in net sales and a decrease in income tax expense.

### **Vertical Analysis**

Also called common-size analysis, is a technique that expresses each financial statement item as a percentage of a base amount.

- On a balance sheet we might express current assets as 22% of total assets (total assets being the base amount)
- On an income statement we might say that selling expenses are 16% of net sales (net sales being the base amount)

## Vertical Analysis Vertical analysis of balance sheets

Chicago Cereal Company **Condensed Balance Sheets** December 31 (in thousands) 2022 2021 Amount Percent\* Amount Percent\* Assets Current assets \$ 2,717 \$ 2,427 23.8 22.6 Property, plant, and equipment (net) 2,990 26.2 2,816 26.3 Other assets 5,690 50.0 5,471 51.1 Total assets \$11,397 100.0 100.0 \$10,714 2022 2021 Amount Percent\* Amount Percent\* Liabilities and Stockholders' Equity Current liabilities \$ 4,044 35.5 \$ 4,020 37.5 Long-term liabilities 42.4 4,625 4,827 43.2 Total liabilities 77.9 8,871 8,645 80.7 Stockholders' equity Common stock 493 4.3 397 3.7 Retained earnings 29.7 3,390 2,584 24.1 Treasury stock (cost) (1,357)(11.9)(912)(8.5)Total stockholders' equity 2,526 22.1 2,069 19.3 Total liabilities and stockholders' equity \$11,397 100.0 \$10,714 100.0 \*Numbers have been rounded to total 100%.

## Vertical Analysis Changes shown by vertical analysis of bal. sheet

- Current assets increased \$290,000 from 2021 to 2022, and they increased from 22.6% to 23.8% of total assets
- Property assets (net) decreased from 26.3% to 26.2% of total assets
- Other assets decreased from 51.1% to 50.0% of total assets
- Retained earnings increased by \$806,000 from 2021 to 2022
- Total stockholders' equity increased from 19.3% to 22.1% of total liabilities and stockholders' equity

## Vertical Analysis Vertical analysis of income statements

Illustration 14.11

#### **Chicago Cereal Company**

Condensed Income Statements
For the Years Ended December 31 (in thousands)

	2022		2021	
	Amount	Percent*	Amount	Percent*
Net sales	\$11,776	100.0	\$10,907	100.0
Cost of goods sold	6,597	56.0	6,082	55.8
Gross profit	5,179	44.0	4,825	44.2
Selling and administrative expenses	3,311	28.1	3,059	28.0
Income from operations	1,868	15.9	1,766	16.2
Interest expense	321	2.7	294	2.7
Income before income taxes	1,547	13.2	1,472	13.5
Income tax expense	444	3.8	468	4.3
Net income	\$ 1,103	9.4	\$ 1,004	9.2

\*Numbers have been rounded to total 100%.

## Vertical Analysis Changes shown by vertical analysis of income stmt.

#### Analysis of the income statements shows the following changes.

- Cost of goods sold as a percentage of net sales increased from 55.8% to 56.0%
- Selling and administrative expenses increased from 28.0% to 28.1%
- Net income as a percentage of net sales increased from 9.2% to 9.4%

Increase in net income as a percentage of sales is due primarily to the decrease in income tax expense as a percentage of sales.

## Vertical Analysis Intercompany comparison by vertical analysis

	Chicago Cereal (in thousands)			ant , Inc. llions)
	Amount	Percent*	Amount	Percent*
Net sales	\$11,776	100.0	\$17,910	100.0
Cost of goods sold	6,597	56.0	11,540	64.4
Gross profit	5,179	44.0	6,370	35.6
Selling and administrative expenses	3,311	28.1	3,474	19.4
Income from operations	1,868	15.9	2,896	16.2
Interest expense	321	2.7	196	1.1
Income before income taxes	1,547	13.2	2,700	15.1
Income tax expense	144_	3.8	876	4.9
Net income	\$ 1,103	9.4	\$ 1,824	10.2

## Vertical Analysis Vertical analysis used to compare companies

- Chicago net sales are much less than those of Giant, vertical analysis eliminates the impact of this size difference
- Chicago has a higher gross profit percentage 44.0%, compared to 35.6% for Giant
- But Chicago's selling and administrative expenses are 28.1% of net sales, while those of Giant Mills are 19.4%
- Chicago's net income as a percentage of net sales is 9.4%, compared to 10.2% for Giant

### **DO IT! 2: Horizontal Analysis**

Summary financial information for Rosepatch Company.

	<u>December 31, 2022</u>	<u>December 31, 2021</u>
Current assets	\$234,000	\$180,000
Plant assets (net)	<u>756,000</u>	420,000
Total assets	<u>\$990,000</u>	<u>\$600,000</u>

Compute the amount and percentage changes in 2022 using horizontal analysis, assuming 2021 is the base year.

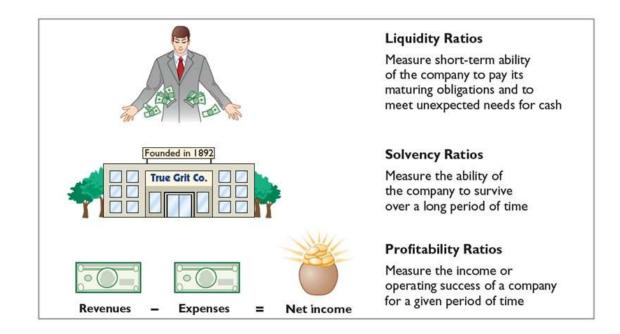
	Increase in 2022		
	Amount	Percent	
Current assets	\$ 54,000	30% [(\$234,000 - \$180,000) ÷ \$180,000]	
Plant assets (net)	336,000	80% [(\$756,000 - \$420,000) ÷ \$420,000]	
Total assets	\$390,000	65% [(\$990,000 - \$600,000) ÷ \$600,000]	

#### **Ratio Analysis**

#### **LEARNING OBJECTIVE 3**

### Analyze a company's performance using ratio analysis.

Ratio analysis expresses the relationship among selected items of financial statement data.



### **Ratio Analysis**

A **single ratio** by itself is **not very meaningful**.

We will use the following types of comparisons.

- Intracompany comparisons for two years for Chicago Cereal.
- Industry average comparisons based on median ratios for the industry.
- 3. Intercompany comparisons based on Giant Mills as Chicago Cereal's principal competitor.

## **Comprehensive Ratio Analysis Chicago Cereal Company's income statements**

Chicago Cereal Company Condensed Income Statements For the Years Ended December 31 (in thousands)				
	2022	2021		
Net sales Cost of goods sold	\$11,776 6,597	\$10,907 		
Gross profit Selling and administrative expenses	5,179 	4,825 3,059		
Income from operations Interest expense	1,868 321	1,766 294		
Income before income taxes Income tax expense	1,547 444	1,472 468		
Net income	<u>\$ 1,103</u>	<u>\$ 1,004</u>		

## **Comprehensive Ratio Analysis Chicago Cereal Company's balance sheets**

Illustration 14.17

Chicago Cereal Company Balance Sheets December 31 (in thousands)					
	2022	2021			
Assets					
Current assets					
Cash	\$ 524	\$ 411			
Accounts receivable (net)	1,026	945			
Inventory	924	824			
Prepaid expenses and other current assets	243	247			
Total current assets	2,717	2,427			
Property, plant, and equipment (net)	2,990	2,816			
Other assets	5,690	5,471			
Total assets	\$11,397	\$10,714			
	2022	2021			
Liabilities and Stockholders' Equity					
Current liabilities	\$ 4,044	\$ 4,020			
Long-term liabilities	4,827	4,625			
Stockholders' equity—common	2,526	2,069			
Total liabilities and stockholders' equity	\$11.397	\$10,714			

**Comprehensive Ratio Analysis Chicago Cereal Company's statements of cash** 

flows

Chicago Cereal Company Condensed Statements of Cash Flows For the Years Ended December 31 (in thousands)				
	2022	2021		
Cash flows from operating activities				
Cash receipts from operating activities	\$11,695	\$10,841		
Cash payments for operating activities	(10,192)	(9,431		
Net cash provided by operating activities	1,503	1,410		
Cash flows from investing activities				
Purchases of property, plant, and equipment	(472)	(453		
Other investing activities	(129)	8		
Net cash used in investing activities	(601)	(445		
Cash flows from financing activities				
Issuance of common stock	163	218		
Issuance of debt	2,179	721		
Reductions of debt	(2,011)	(650		
Payment of cash dividends	(475)	(450		
Repurchase of common stock and other items	(645)	(612		
Net cash provided (used) by financing activities	(789)	(773		
Increase (decrease) in cash and cash equivalents	113	192		
Cash and cash equivalents at beginning of year	411	219		
Cash and cash equivalents at end of year	\$ 524	\$ 411		

Illustration 14.19

## **Liquidity Ratios**

Measure the short-term ability of the company to pay its maturing obligations and to meet unexpected needs for cash.

Short-term creditors such as bankers and suppliers are particularly interested in assessing liquidity.

### 1. Current Ratio

Illustration 14.21

		Chicago C	ereal	Giant Mills	Industry
Ratio	Formula	2022	2021	2022	Average
Current ratio	Current assets Current liabilities	$\frac{$2,717}{$4,044} = .67$	.60	.67	1.06

Chicago has **\$0.67** of current assets for every dollar of current liabilities.

### 2. Accounts Receivable Turnover

#### Illustration 14.22

		Chicago Cereal	Giant Mills	Industry	
Ratio	Formula	2022	2021	2022	Average
Accounts receivable turnover	Net credit sales Average net accounts receivable	$\frac{\$11,776}{(\$1,026 + \$945) \div 2} = 11.9$	12.0	12.2	11.2

Measures the number of times, on average, the company collects receivables during the period.

## 3. Average Collection Period

Illustration 14.23

		Chicago C	Cereal	Giant Mills	Industry
Ratio	Formula	2022	2021	2022	Average
Average collection period	365 days Accounts receivable turnover	$\frac{365}{11.9} = 30.7$	30.4	29.9	32.6

Analysts frequently use average collection period to assess the effectiveness of a company's credit and collection policies.

## 4. Inventory Turnover

Illustration 14.24

		Chicago Cer	eal	Giant Mills	Industry
Ratio	Formula	2022	2021	2022	Average
Inventory turnover	Cost of goods sold Average inventory	$\frac{\$6,597}{(\$924 + \$824) \div 2} = 7.5$	7.9	7.4	6.7

The faster the inventory turnover, the less cash is tied up in inventory and less chance of inventory becoming obsolete.

## 5. Days in Inventory

Illustration 14.25

		Chicago	Cereal	Giant Mills	Industry
Ratio	Formula	2022	2021	2022	Average
Days in inventory	365 days Inventory turnover	$\frac{365}{7.5}$ = 48.7	46.2	49.3	54.5

Measures the average number of days inventory is held.

## **Solvency Ratios**

Measure the ability of a company to survive over a long period of time.

- Debt to assets ratio and times interest earned provide information about debt-paying ability
- Free cash flow provides information about solvency and ability to pay additional dividends or invest in new projects

### 6. Debt to Assets Ratio

Illustration 14.26



Provides some indication of company's ability to withstand losses without impairing the interests of its creditor.

### 7. Times Interest Earned

Illustration 14.27

		Chicago Cereal		Giant Mills	Industry
Ratio	Formula	2022	2021	2022	Average
Times interest	Net + Interest + Income tax Income + expense + expense	$\frac{\$1,103 + \$321 + \$444}{\$321} = 5.8$	6.0	9.9	5.5
earned	Interest expense				

Provides an indication of company's ability to meet interest payments as they come due.

### 8. Free Cash Flow

Illustration 14.28



One indication of solvency is the amount of excess cash generated after investing in capital expenditures and paying dividends.

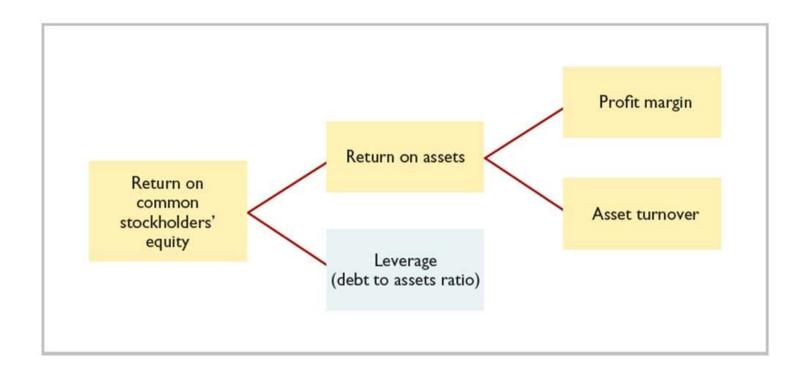
## **Profitability Ratios**

Measure the income or operating success of a company for a given period of time.

- Income affects ability to obtain debt and equity financing, liquidity, and ability to grow
- Creditors and investors are interested in evaluating profitability
- Analysts use profitability as ultimate test of management's operating effectiveness

## **Profitability Ratios**Relationships among profitability measures

Illustration 14.29



# 9. Return on Common Stockholders' Equity

Illustration 14.30

		Chicago Cereal		Giant Mills	Industry
Ratio	Formula	2022	2021	2022	Average
Return on common stockholders' equity	Net Preferred Income dividends Average common stockholders' equity	$\frac{\$1,103 - \$0}{(\$2,526 + \$2,069) \div 2} = 48\%$	46%	25%	19%

Shows how many dollars of net income the company earned for each dollar invested by the owners.

#### 10. Return on Assets

Illustration 14.31

		Chicago Cereal		<b>Giant Mills</b>	Industry
Ratio	Formula	2022	2021	2022	Average
Return on assets	Net income Average total assets	$\frac{\$1,103}{(\$11,397 + \$10,714) \div 2} = 10.0\%$	9.4%	6.2%	5.3%

Measures the overall profitability of assets in terms of the income earned on each dollar invested in assets.

### 11. Profit Margin

Illustration 14.32

		Chicago Ce	real	Giant Mills	Industry
Ratio	Formula	2022	2021	2022	Average
Profit margin	Net income Net sales	$\frac{$1,103}{$11,776} = 9.4\%$	9.2%	8.2%	6.1%

Measures of the percentage of each dollar of sales that results in net income.

### 12. Asset Turnover

Illustration 14.33



Measures how efficiently a company uses its assets to generate sales.

## **Profitability Ratios Composition of return on assets**

Illustration 14.34



### 13. Gross Profit Rate

Illustration 14.35

		Chicago Cereal		Giant Mills	Industry
Ratio	Formula	2022	2021	2022	Average
Gross profit rate	Gross profit Net sales	$\frac{\$5,179}{\$11,776} = 44\%$	44%	34%	30%

Indicates a company's ability to maintain an adequate selling price above its cost of goods sold.

## 14. Earnings Per Share

Illustration 14.36



A measure of the net income earned on each share of common stock.

## 15. Price Earnings Ratio

Illustration 14.37



Reflects investors' assessments of a company's future earnings.

## 16. Payout Ratio

Illustration 14.38



Measures the percentage of earnings distributed in the form of cash dividends.

## Copyright

#### Copyright © 2021 John Wiley & Sons, Inc.

All rights reserved. Reproduction or translation of this work beyond that permitted in Section 117 of the 1976 United States Act without the express written permission of the copyright owner is unlawful. Request for further information should be addressed to the Permissions Department, John Wiley & Sons, Inc. The purchaser may make back-up copies for his/her own use only and not for distribution or resale. The Publisher assumes no responsibility for errors, omissions, or damages, caused by the use of these programs or from the use of the information contained herein.