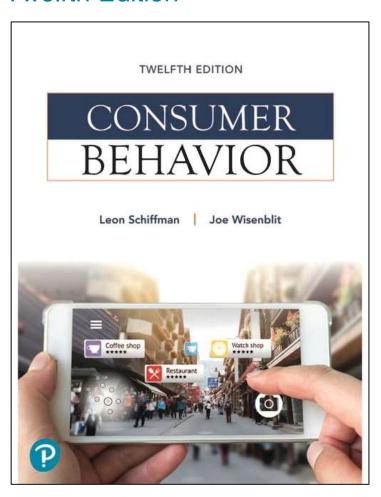
Consumer Behavior

Twelfth Edition



Chapter 13

Cross-Cultural Consumer Behavior: An International Perspective



Learning Objectives (1 of 2)

- **13.1** To understand how cultural values and customs impact the buying patterns of consumers in other countries.
- **13.2** To understand how to research the cultures of consumers in other countries.
- **13.3** To understand localization and standardization of products and promotions.



Learning Objectives (2 of 2)

- **13.4** To understand how to evaluate global marketing prospects.
- **13.5** To understand the applications of psychographics in targeting consumers in other countries.



Chinese Brand Names



可口可乐 Ko Kou Ko Le LITERALLY Happiness in the Mouth

Source: Michele and Tom Grimm/Alamy Stock Photo



花旗银行 Hua Qi Yin Hang LITERALLY Star-spangle banner bank

Source: StockSigns/Alamy Stock

Photo



Learning Objective 13.1

13.1 To understand how cultural values and customs impact the buying patterns of consumers in other countries.



Global Brands (1 of 2)

Defined

Global brands are brands that hold significant market share in their home country as well as other countries.



Global Image

- Apple not about products; it is a kind of thinking, a set of values, and human touch
- Disney cast members help provide safe, courteous, efficient experiences
- Coca-Cola nostalgia and fun, freedom, refreshment



Global Brands (2 of 2)

- Characteristics
 - Quality Signal
 - Global Myth
 - Social Responsibility
- Intracountry consumer segments
 - Global Citizens
 - Global Dreamers
 - Antiglobals
 - Global Agnostics



Learning Objective 13.2

13.2 To understand how to research the cultures of consumers in other countries.



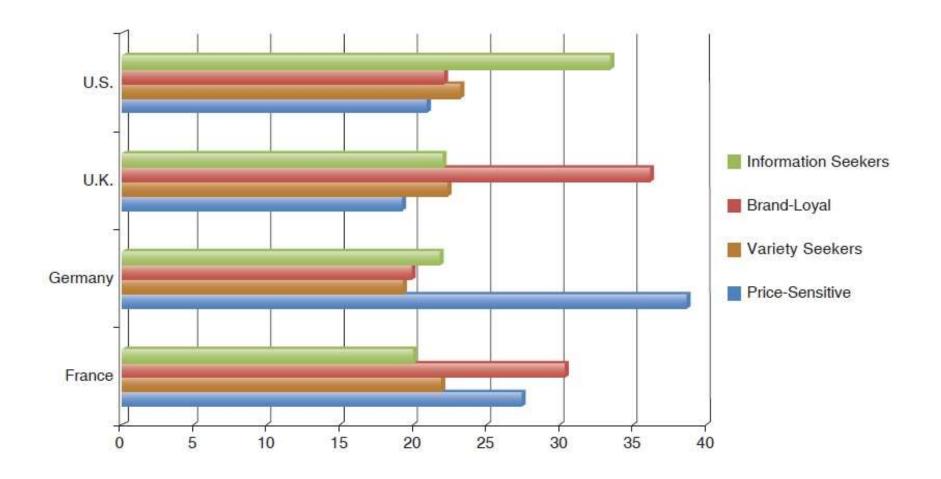
Cross-Cultural Analysis

Defined

A form of marketing research that examines the differences and similarities among consumers in different countries.



Consumer Styles





Measures of Cross-Cultural Aspects (1 of 3)

- Product quality judgments
- Willingness to buy products
- Ethnocentrism
- Perceptions of consumption culture
- Acculturation
- Ethnic self-identification
- National self-identification



Measures of Cross-Cultural Aspects (2 of 3)

Attitudes toward local and global products (Agree/Disagree)

- Entertainment
 - e.g. I enjoy entertainment that I think is popular in many countries around the world more than traditional entertainment that is popular in my own country.
- Furnishings
 - e.g. I prefer to have home furnishings that are traditional in my country rather than furnishings that I think are popular in many countries around the world.
- Food
 - e.g. I enjoy foods that I think are popular in many countries around the world more than my own country's traditional foods.
- Lifestyles
 - e.g. I prefer to have a lifestyle that is traditional in my own country rather than one that I think is similar to the lifestyle of consumers in many countries around the world.
- Brands
 - e.g. I prefer to buy brands that I think are bought by consumers in many countries around the world rather than local brands that are sold only in my country.



Measures of Cross-Cultural Aspects (3 of 3)

- Independence
- Interdependence
- Power
- Social inequality
- Risk aversion
- Ambiguity tolerance

- Masculinity
- Gender equality
- Tradition
- Prudence
- Ethnocentrism
- Innovativeness



Acculturation

Defined

Learning a new culture.



Acculturation: Dual Learning Process

- 1. Marketers learn everything relevant about the product/product category in the chosen market
- Marketers must persuade/teach members of the chosen market to change traditional ways of doing things and adopt the new product



Consumer Research Difficulties

- Large, non-family gatherings banned in some countries
- Limited information in some countries
- Measurement scales



Learning Objective 13.3

13.3 To understand localization and standardization of products and promotions.



Global Marketing Strategy

Defined

Selling the same product using the same positioning and communication approach globally.



Customization Examples

- Oakley Sunglasses for Chinese people
- McDonald's
 - Japan: Corn soup and green tea milkshakes
 - Sweden: Softer design and woodcut packaging
 - France: McBaguette
 - Philippines: Rice and spaghetti as side dishes
- Burger King black burgers in Japan
- Starbucks coffee in Europe



Linguistic Barriers

- General Motors
 - Chevy Runs Deep → Find New Roads
 - Nova "No Go" (Spanish) → Caribe
- Parker Pens (Mexico): "It won't leak in your pocket and make you pregnant"
- Vicks cough drops (Germany): sexual penetration
- Pepsi (Taiwan): bring ancestors back from the dead



Promotional Appeals

- Humorous advertising: UK vs Greece
- Sexual appeals:
 - Western country vs Muslim or Buddhist countries
 - South Asian cultures vs the U.S.
- Collectivist vs individualistic ad appeals
- Comparative advertising
 - Self-construal
 - Need for cognition



Learning Objective 13.4

13.4 To understand how to evaluate global marketing prospects.

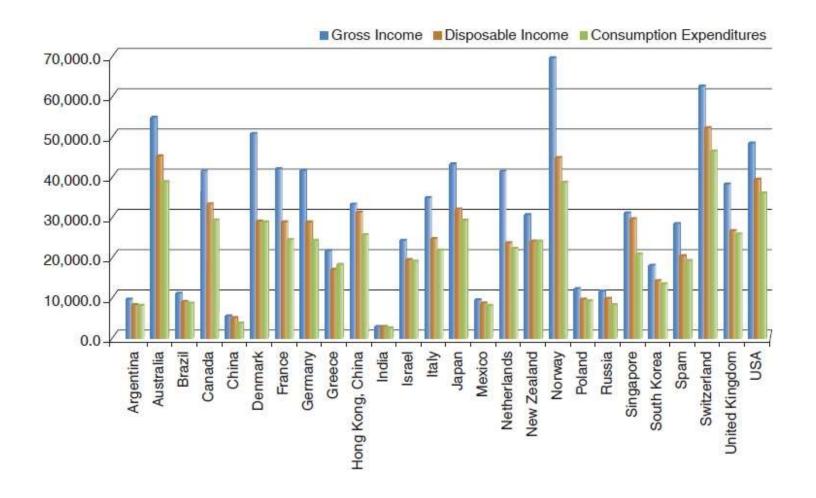


Reasons to Pursue Global Markets

- Multinational fever attractive multinational markets, products, or services
- Overseas markets offer future growth when home markets mature
- Consumers around the globe eager to try "foreign" products

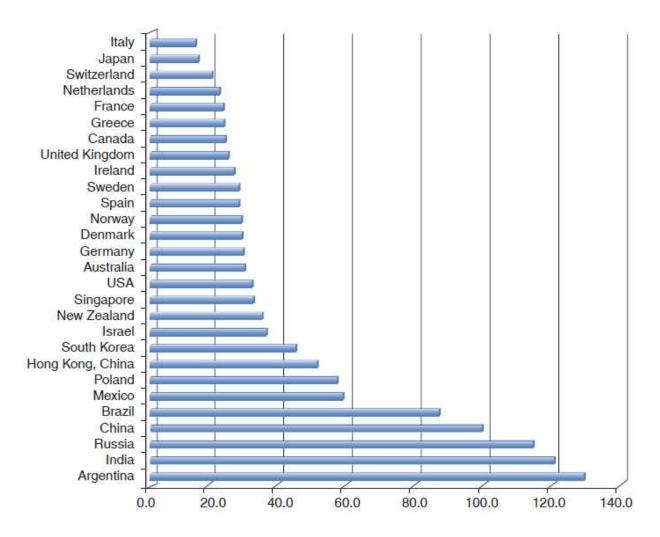


Spending Power



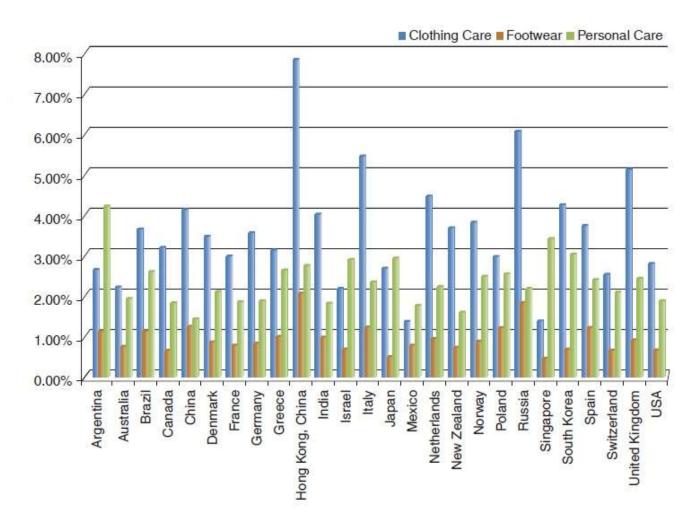


Growth in Expenditures





Clothing, Footwear, Personal Care





Brand Share (1 of 2)

Table 13.1 The Top Ten Shampoo Brands in Four Global Markets

| Rank | United States Marketer | United States Brand | China Marketer | China Brand |
|------|------------------------|-----------------------------|-----------------------|--------------------------|
| 1 | Procter & Gamble | Head & Shoulders (14.8%) | Procter & Gamble | Head & Shoulders (18.5%) |
| 2 | P&G | Pantene (12.2%) | P&G | Rejoice (13.5%) |
| 3 | Unilever | Suave (12%) | P&G | Pantene (9%) |
| 4 | L'Oréal | Garnier (7.6%) | Unilever | Clear (6.6%) |
| 5 | P&G | Clairol (6.7%) | Unilever | Lux (5.6%) |
| 6 | Unilever | TRESemmé | Beiersdorf AG | Slek |
| 7 | 7 Unilever | Dove | Jiangsu Longliqi | Longliqi |
| 8 | Johnson & Johnson | Neutrogena | Unilever | Dove |
| 9 | Vogue | Organix | La Fang International | La Fang |
| 10 | L'Oréal | L'Oréal Paris | Henkel AG & Co KGaA | Syoss |



Brand Share (2 of 2)

Table 13.1 [continued]

| Rank | Germany Marketer | Germany Brand | Brazil Marketer | Brazil Brand |
|------|------------------------|------------------------|-----------------------|--------------------|
| 1 | Henkel AG & Co KGaA | Schwarzkopf (17.9%) | Unilever | Sunsilk (19.9%) |
| 2 | P&G | Pantene (9.6%) | Unilever | Clear (10.2%) |
| 3 | L'Oréal | L'Oréal Paris (7.4%) | L'Oréal | L'Oréal Paris (8%) |
| 4 | Unilever | Unilever Dove (6.7%) | L'Oréal | Garnier (8%) |
| 5 | Beiersdorf AG | Nivea (6.5%) | Colgate-Palmolive Co. | Pantene |
| 6 | Kao Corp | Guhl | P&G | Pantene |
| 7 | P&G | Head &Shoulders | Unilever | TRESemmé |
| 8 | L'Oréal | Garnier | Unilever | Dove |
| 9 | Johnson & Johnson | Terzolin | Niely do Brasil | Niely Gold |
| 10 | P&G | Clairol | Natura Cosméticos SA | Natura |

Note: Brands' market shares (in percentages) from Euromonitor International are available for the top five brands (to lower-tier subsciptions to the service).



Learning Objective 13.5

13.5 To understand the applications of psychographics in targeting consumers in other countries.

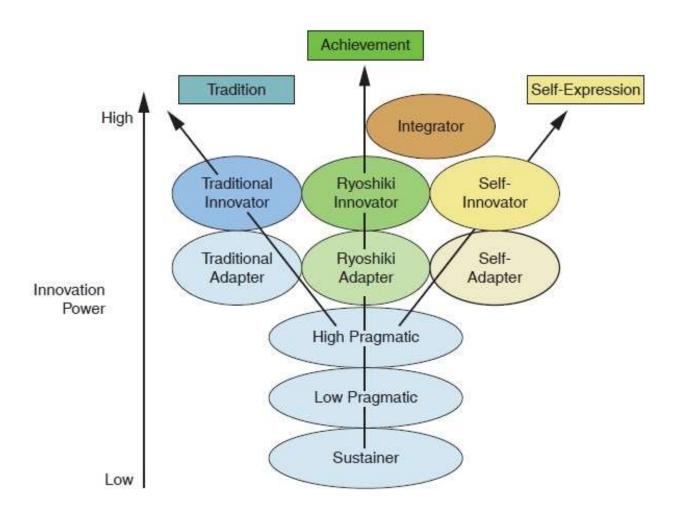


Global Millennials

- 1.7 billion people ($\frac{1}{4}$ planet's population)
- Similar interests, desires and consumption behavior
- Global Teens
- Middle Class



Psychographic Segmentation





Six Global Value Groups

- Strivers
- Devouts
- Altruists
- Intimates
- Fun Seekers
- Creatives

Discussion Question: How do you think these global values affect consumption behavior?



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