

Financial Statements of

GOODWILL INDUSTRIES OF ALBERTA

Year ended December 31, 2013



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INDEPENDENT AUDITORS' REPORT

To the Members of Goodwill Industries of Alberta

We have audited the accompanying financial statements of Goodwill Industries of Alberta, which comprise the statement of financial position as at December 31, 2013, the statements of operation, changes in net assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Goodwill Industries of Alberta as at December 31, 2013, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Chartered Accountants

April 15, 2014
Edmonton, Canada

GOODWILL INDUSTRIES OF ALBERTA

Financial Statements

Year ended December 31, 2013

| | |
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GOODWILL INDUSTRIES OF ALBERTA

Statement of Operations

Year ended December 31, 2013, with comparative information for 2012

| | 2013 | 2012 |
|--|-------------------|-------------------|
| Revenues | | |
| Commercial | \$ 18,446,374 | \$ 18,090,637 |
| Provincial contract fees | 2,208,589 | 2,108,213 |
| United Way | 177,728 | 174,991 |
| Donations, grants and contributions | 81,848 | 148,360 |
| Amortization of deferred capital contributions | 62,167 | 55,857 |
| Unrealized gain on investments | 12,448 | 12,736 |
| Interest revenue | 4,963 | 3,503 |
| | 20,994,117 | 20,594,297 |
| Expenses | | |
| Human resource costs (note 14) | 13,291,714 | 12,992,010 |
| Physical resource costs (note 14) | 5,397,023 | 5,115,306 |
| Other operating costs (note 14) | 1,663,814 | 1,573,217 |
| Amortization of property and equipment | 523,050 | 461,945 |
| Material costs (note 14) | 426,964 | 337,304 |
| | 21,302,565 | 20,479,782 |
| (Deficiency) excess of revenues over expenses | \$ (308,448) | \$ 114,515 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA

Statement of Financial Position

December 31, 2013, with comparative information for 2012

| | 2013 | 2012 |
|---|---------------------|---------------------|
| ASSETS | | |
| Current | | |
| Cash and cash equivalents | \$ 685,805 | \$ 954,184 |
| Investments (note 3) | 317,736 | 207,199 |
| Accounts receivable | 194,258 | 270,841 |
| Inventory | 6,630 | 7,190 |
| Prepaid expenses and deposits | 49,995 | 56,895 |
| | 1,254,424 | 1,496,309 |
| Investments (note 3) | 219,524 | 317,613 |
| Prepaid expenses and deposits | 317,811 | 319,641 |
| Property and equipment (note 4) | 2,324,810 | 2,617,059 |
| | \$ 4,116,569 | \$ 4,750,622 |
| LIABILITIES | | |
| Current | | |
| Accounts payable and accrued liabilities (note 11) | \$ 1,483,988 | \$ 1,338,910 |
| Deferred revenues | 77,208 | 67,486 |
| Deferred contributions (note 6) | 130,768 | 326,898 |
| Current portion of obligations under capital lease (note 8) | 20,244 | 19,397 |
| | 1,712,208 | 1,752,691 |
| Deferred capital contributions (note 7) | 122,447 | 184,614 |
| Obligations under capital lease (note 8) | 38,725 | 58,961 |
| Accrued benefit liability (note 10) | - | 24,000 |
| Straight-line rent and tenant inducements payable (note 9) | 1,504,531 | 1,683,250 |
| | 3,377,911 | 3,703,516 |
| Net assets | 738,658 | 1,047,106 |
| | \$ 4,116,569 | \$ 4,750,622 |

Commitments (note 12)

See accompanying notes to financial statements.

On behalf of the Board:

_____, Director _____, Director

GOODWILL INDUSTRIES OF ALBERTA

Statement of Changes in Net Assets

Year ended December 31, 2013, with comparative information for 2012

| 2013 | Unrestricted | Investment in property and equipment | Total |
|---|-----------------------|---|---------------------|
| Net assets, beginning of year | \$ (1,306,980) | \$ 2,354,086 | \$ 1,047,106 |
| Excess (deficiency) of revenues over expenses | 152,435 | (460,883) | (308,448) |
| Investment in property and equipment | (250,191) | 250,191 | - |
| Net assets, end of year | \$ (1,404,736) | \$ 2,143,394 | \$ 738,658 |

| 2012 | Unrestricted | Investment in property and equipment | Total |
|---|-----------------------|---|---------------------|
| Net assets, beginning of year | \$ (1,043,436) | \$ 1,976,027 | \$ 932,591 |
| Excess (deficiency) of revenues over expenses | 520,603 | (406,088) | 114,515 |
| Investment in property and equipment | (784,147) | 784,147 | - |
| Net assets, end of year | \$ (1,306,980) | \$ 2,354,086 | \$ 1,047,106 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA

Statement of Cash Flows

Year ended December 31, 2013, with comparative information for 2012

| | 2013 | 2012 |
|---|--------------|------------|
| Cash provided by (used in): | | |
| Operating activities: | | |
| (Deficiency) excess of revenues over expenses | \$ (308,448) | \$ 114,515 |
| Amortization of property and equipment | 523,050 | 461,945 |
| Straight-line rent (note 9) | (80,420) | 210,021 |
| Amortization of deferred capital contributions (note 7) | (62,167) | (55,857) |
| Amortization of deferred tenant inducements (note 9) | (153,864) | (142,973) |
| | (81,849) | 587,651 |
| Change in non-cash operating working capital | | |
| Accounts receivable | 76,583 | (146,233) |
| Inventory | 560 | 1,716 |
| Prepaid expenses and deposits | 6,900 | 60,337 |
| Non-current prepaid expenses and deposits | 1,830 | 3,909 |
| Accounts payable and accrued liabilities | 145,078 | (111,661) |
| Accrued benefit liability | (24,000) | - |
| Deferred revenue | 9,722 | (57,181) |
| Deferred contributions | (196,130) | 288,247 |
| | (61,306) | 626,785 |
| Financing activities: | | |
| Repayment of obligations under capital lease | (19,389) | (17,592) |
| Deferred capital contributions (note 7) | - | 37,786 |
| Tenant inducement received (note 9) | 55,565 | 404,074 |
| | 36,176 | 424,268 |
| Investing activities: | | |
| Unrealized gain on investments | (12,448) | (24,812) |
| Purchase of property and equipment | (230,801) | (804,342) |
| | (243,249) | (829,154) |
| Net increase (decrease) in cash and cash equivalents | (268,379) | 221,899 |
| Cash and cash equivalents, beginning of year | 954,184 | 732,285 |
| Cash and cash equivalents, end of year | \$ 685,805 | \$ 954,184 |
| Supplemental cash flow information: | | |
| Cash interest paid | \$ 7,404 | \$ 8,943 |
| Cash and cash equivalents are represented by: | | |
| Cash | \$ 12,350 | \$ 12,050 |
| Bank balances, net of outstanding cheques | 673,455 | 942,134 |
| | \$ 685,805 | \$ 954,184 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2013

1. Purpose of the organization

Goodwill Industries of Alberta (the "Society") is a non-profit entity incorporated without share capital under the Societies Act of Alberta. The Society is a social enterprise providing individuals with disabilities the opportunity to enhance their lives through meaningful employment. No provision for corporate income taxes has been provided in these financial statements pursuant to Section 149(1)(l) of the Income Tax Act, Canada.

2. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and reflect the following policies:

(a) Revenue recognition

The Society follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Restricted contributions for the purchase of property and equipment are deferred and recognized as revenue on the same basis as the amortization expense related to the acquired property and equipment. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be estimated and collection is reasonably assured.

Provincial contract fees are recognized as revenue when the related service is performed, the amount to be received or receivable can be reasonably estimated and collection is reasonably assured. United Way and grant revenue is recognized over the term of the related contract or agreement.

Commercial revenues are recognized at the time the service is performed or the contributed item is sold and when reasonable assurance exists regarding the measurement and collection of the consideration received.

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements. In-kind donations of services are recorded at fair value when such value can be reasonably determined.

(b) Cash and cash equivalents

Cash and cash equivalents include cash on hand and balances with banks, net of bank overdrafts. Bank borrowings are considered to be financing activities.

(c) Inventory

Donated materials for resale are not recorded in the financial statements as the fair value of the amounts cannot be reasonably determined. Processing and reconditioning costs applicable to these materials are expensed in the period incurred.

Materials purchased for resale are valued at the lower of cost and net realizable value. Net realizable value is defined as the estimated selling price less estimated selling costs. Cost is determined on a first in, first out basis.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements (continued)

Year ended December 31, 2013

2. Significant accounting policies (continued)

(d) Property and equipment

Purchased property and equipment is recorded at cost. Contributed property and equipment is recorded at fair value at the date of the contribution. Assets acquired under capital leases are amortized over the estimated life of the asset or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense when incurred. Betterments which extend the estimated life of an asset are capitalized. When property or equipment no longer contributes to the Society's ability to provide services, its carrying amount is written down to its residual value.

Amortization is calculated using the straight-line method, prorated from the date of acquisition, as follows:

| | |
|---|---|
| Computers and other office electronic equipment | 3 |
| years | |
| Furniture and equipment | 10 years |
| Vehicles | 3 years |
| Leasehold improvements | Term of the lease (maximum of 10 years) |

(e) Employee future benefits

The Society has a defined contribution plan that is funded by the employee and employer on a shared basis. The Society also has a defined benefit plan covering certain employees that was funded entirely by the Society. These plans provide pension, other retirement and post-employment benefits to most of the Society's employees.

Contributions to the defined contribution plan for current service are recognized when the contribution is paid (or payable) based on pay dates.

The Society uses the immediate recognition approach to account for the defined benefit plan. The actuarial determination of the accrued benefit obligations for pension uses the projected benefit method prorated on service (which incorporates management's best assumptions used for funding purposes, other cost escalation, retirement ages of employees and other actuarial factors). Since benefits under the defined benefit plan were frozen at December 31, 2005, the total projected benefits are calculated as the sum of the benefits accrued to December 31, 2005 on a career average basis. For the purpose of calculating the expected return on plan assets, those assets are valued at fair value. The Society measures its accrued benefit obligations and the fair value of plan assets for accounting purposes as at December 31 of each year. The most recent actuarial valuation of the pension plan for funding purposes was as of December 31, 2013.

In years between valuations, the Society uses a roll-forward technique to estimate the accrued benefit obligation. The Society recognizes the accrued benefit obligations net of the fair value of the plan assets adjusted for any valuation allowance in the statement of financial position at the end of the year. The cost of the plan, comprising of (i) changes in the accrued benefit obligation other than those resulting from benefit payments to plan members and net of any employee contributions; ii) the actual return on plan assets; and (iii) the change in the valuation allowance is recorded in income.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements (continued)

Year ended December 31, 2013

2. Significant accounting policies (continued)

(e) Employee future benefits (continued)

Actuarial gains (losses) on plan assets and past service costs arising from plan amendments are immediately recognized into income at the date of the amendment.

(f) Leases and tenant inducements

Leases are classified as capital or operating leases. A lease that transfers substantially the entire benefits and risks incidental to ownership is classified as a capital lease. All other leases are accounted for as operating leases, wherein rental payments are amortized on a straight line basis over the term of the lease including free rental periods.

Tenant inducements are recognized as reductions in rent expense on a straight-line basis over the term of the related lease.

(g) Financial instruments

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Society has elected to carry its investments at fair value.

Transactions costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Society determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of expected cash flows, the amount that could be realized from selling the financial asset or the amount the Society expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(h) Foreign currency translation

Monetary items denominated in foreign currencies are translated to Canadian dollars at the rate of exchange in effect at the statement of financial position date. Gains or losses on translation are included in earnings. Transactions denominated in foreign currencies are translated at the rate of exchange on the date the transaction is completed.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements (continued)

Year ended December 31, 2013

2. Significant accounting policies (continued)

(i) Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amount of property and equipment, rates and methods to calculate amortization, assets and obligations related to employee future benefits, accrued liabilities related to tenant inducements and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

3. Investments

| | 2013 | 2012 |
|--|------------|------------|
| Investment cash account | \$ 55 | \$ 98 |
| Investment savings account | 209,740 | 102,856 |
| Corporate guaranteed investment certificate with stated annually compounding interest rate of 2.70% maturing in 2014 (2012 – rate 2.25% maturing in 2013) | 107,941 | 104,245 |
| | 317,736 | 207,199 |
| Corporate guaranteed investment certificates with stated annually compounding interest rates of 3.1% - 3.5% (2012 – 2.7% - 3.5%) with maturity dates up to 2016 | 219,524 | 317,613 |
| | \$ 537,260 | \$ 524,812 |

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements (continued)

Year ended December 31, 2013

4. Property and equipment

| 2013 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|--------------|-----------------------------|-------------------|
| Computers and electronic equipment | \$ 214,136 | \$ 177,335 | \$ 36,801 |
| Furniture and equipment | 1,410,475 | 757,389 | 653,086 |
| Vehicles | 104,124 | 74,461 | 29,663 |
| Leasehold improvements | 3,170,394 | 1,565,134 | 1,605,260 |
| Total property and equipment | \$ 4,899,129 | \$ 2,574,319 | \$ 2,324,810 |

| 2012 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|--------------|-----------------------------|-------------------|
| Computers and electronic equipment | \$ 201,054 | \$ 155,697 | \$ 45,357 |
| Furniture and equipment | 1,401,938 | 662,164 | 739,774 |
| Vehicles | 104,124 | 54,233 | 49,891 |
| Leasehold improvements | 3,005,375 | 1,223,338 | 1,782,037 |
| Total property and equipment | \$ 4,712,491 | \$ 2,095,432 | \$ 2,617,059 |

During the year, the Society wrote off fully amortized assets. Reductions to cost and accumulated amortization were \$44,164 (2012 - \$64,005).

Furniture and equipment includes assets under capital lease with a cost of \$258,805 (2012 - \$258,805) and accumulated amortization of \$146,263 (2012 - \$121,082).

5. Credit facility

The Society has a demand operating loan available to a maximum of \$700,000 (2012- \$700,000) of which \$nil (2012 - \$nil) has been advanced. The facility bears interest at the bank's prime rate plus 0.25% (2012 – prime rate plus 0.25%). Security has been provided for the demand loan as follows:

- General assignment of debts registered in Alberta.
- Fixed and floating charge debenture, in the amount of \$400,000, on all major equipment at year-end. The carrying value of furniture and equipment as at December 31, 2013 is \$653,086 (2012 – \$739,774).
- A \$500,000 investment portfolio of securities supported by a security agreement constituting a first ranking security interest in the securities.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements (continued)

Year ended December 31, 2013

6. Deferred contributions

Deferred contributions relate to provision of services to Ministries of the Government of Alberta. Changes in deferred contributions are as follows:

| | 2013 | 2012 |
|-------------------------------------|-------------|-------------|
| Balance, beginning of year | \$ 326,898 | \$ 38,651 |
| Contributions received | 2,012,459 | 2,396,460 |
| Contributions recognized as revenue | (2,208,589) | (2,108,213) |
| Balance, end of year | \$ 130,768 | \$ 326,898 |

7. Deferred capital contributions

Changes in deferred capital contributions are as follows:

| | 2013 | 2012 |
|-------------------------------------|------------|------------|
| Balance, beginning of year | \$ 184,614 | \$ 202,685 |
| Additional contributions received | - | 37,786 |
| Contributions recognized as revenue | (62,167) | (55,857) |
| Balance, end of year | \$ 122,447 | \$ 184,614 |

8. Obligations under capital leases

| | 2013 | 2012 |
|----------------------|-----------|-----------|
| National Leasing | \$ 55,190 | \$ 70,434 |
| ARPAC | 3,779 | 7,924 |
| | 58,969 | 78,358 |
| Less current portion | (20,244) | (19,397) |
| | \$ 38,725 | \$ 58,961 |

National Leasing, payable in 60 monthly payments of \$1,641 plus GST, 6.7% nominal annual rate, due January 2017, secured by a pre-crusher with net book value of \$68,558 (2012 - \$76,252).

ARPAC, payable in 36 monthly payments of \$384 plus GST, 10.3% nominal rate, due October 2014, secured by a forklift with a net book value of \$9,178 (2012 - \$10,387).

Future minimum lease payments in each of the next four years are as follows:

| | |
|-----------------------------------|-----------|
| 2014 | 23,533 |
| 2015 | 19,693 |
| 2016 | 19,693 |
| 2017 | 1,641 |
| | 64,560 |
| Less amount representing interest | (5,591) |
| | \$ 58,969 |

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements (continued)

Year ended December 31, 2013

9. Straight-line rent and tenant inducements payable

| | 2013 | 2012 |
|--------------------|---------------------|---------------------|
| Tenant inducements | \$ 766,630 | \$ 864,929 |
| Straight-line rent | 737,901 | 818,321 |
| | \$ 1,504,531 | \$ 1,683,250 |

During the year, the Society received \$55,565 (2012 - \$404,074) in tenant inducements and recognized \$153,864 (2012 - \$142,973) of amortization of deferred tenant inducements as a reduction in rent expense. In addition, during the year the Society recognized net straight-line rent income of \$80,420 (2012 - \$210,021 in expense).

10. Employee future benefits

Information about the Society's defined benefit plan is as follows:

| | 2013 | 2012 |
|---|--------------|-------------|
| Accrued benefit obligation (701,000) | \$ (620,000) | \$ |
| Fair value of plan assets | 744,000 | 677,000 |
| Accrued benefit (liability) asset | 124,000 | (24,000) |
| Less: Valuation allowance | (124,000) | - |
| Accrued benefit (liability), net of valuation allowance | \$ - | \$ (24,000) |

| | 2013 | 2012 |
|------------------------|-----------|-----------|
| Employer contributions | \$ 19,345 | \$ 14,771 |
| Benefits paid | \$ 45,369 | \$ 80,746 |

Information about the Society's defined contribution plan as at December 31 is as follows:

| | 2013 | 2012 |
|------------------------|------------|------------|
| Employer contributions | \$ 230,819 | \$ 221,840 |

Pension expenses are included in employee benefits costs in note 14.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements (continued)

Year ended December 31, 2013

10. Employee future benefits (continued)

On October 15, 2013, the Trustee approved the termination of the defined contribution plan effective December 31, 2013. Notices of defined contribution plan termination were sent to Canada Revenue Agency, Alberta Finance and Enterprise and all active defined contribution plan members on November 15, 2013 stating that contributions into the defined contribution plan would no longer be made after December 31, 2013. Following approval by these agencies, funds will be disbursed out of the defined contribution plan subject to statutory limitations, following which the defined contribution plan will be deregistered.

In mid-2014, the Society expects to give notice of termination and settlement to Canada Revenue Agency, Alberta Finance and Enterprise and all members of the defined benefit plan. Following approval by these agencies, funds will be disbursed out of the defined benefit plan subject to statutory limitations, following which the defined benefit plan will be deregistered. At December 31, 2013, the defined benefit plan surplus at final settlement is unknown and whether or not any remaining fund surplus will be returned to the Society is undeterminable.

11. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities are government remittances payable of \$117,032 (2012 - \$105,390) which includes payroll related taxes.

12. Commitments

| | Premises base rent | Vehicles and equipment rent | Total |
|------|-----------------------|--------------------------------|--------------|
| 2014 | \$ 3,600,143 | \$ 101,767 | \$ 3,701,910 |
| 2015 | \$ 3,514,134 | \$ 75,386 | \$ 3,589,520 |
| 2016 | \$ 2,816,317 | \$ 36,571 | \$ 2,852,888 |
| 2017 | \$ 2,293,109 | \$ 14,805 | \$ 2,307,914 |
| 2018 | \$ 1,503,788 | \$ 4,882 | \$ 1,508,670 |

13. Financial risks and concentration of credit risk

(a) Credit risk

Credit risk arises from the possibility that the entities to which the Society sells products may experience financial difficulty and be unable to fulfill their contractual obligations. This risk is mitigated by proactive credit management policies that include regular monitoring of the debtor's payment history and performance.

(b) Interest rate risk

Interest rate risk relates to the floating interest rate on the demand operating loan. As at December 31, 2013, the demand operating loan was not drawn on and in management's opinion, the Society is not exposed to significant interest rate risk.

(c) Foreign currency risk

Foreign currency risk relates to holding funds in a US bank account used to pay US suppliers. Funds are from US sales of books sold on the internet. Because of the materiality amount, it is management's opinion the Society is not exposed to significant foreign currency risk.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements (continued)

Year ended December 31, 2013

14. Operating expenses

Further details of operating expenses include the following:

| | 2013 | 2012 |
|---------------------------------------|---------------|---------------|
| Human resource costs | | |
| Salaries and wages | \$ 11,792,042 | \$ 11,275,580 |
| Employee benefits | 1,309,751 | 1,252,443 |
| Contract labour | 139,126 | 393,588 |
| Training, recruitment and other costs | 74,795 | 70,399 |
| Defined benefit pension recovery | (24,000) | - |
| | \$ 13,291,714 | \$ 12,992,010 |
| Physical resource costs | | |
| Rent and other occupancy costs | \$ 4,247,256 | \$ 4,087,556 |
| Repairs and maintenance | 558,969 | 457,614 |
| Utilities | 367,673 | 332,619 |
| Telephone and communications | 151,460 | 167,748 |
| Insurance | 71,665 | 69,769 |
| | \$ 5,397,023 | \$ 5,115,306 |
| Other costs | | |
| Disposal fees | \$ 510,262 | \$ 453,388 |
| Vehicle leases and rentals | 286,924 | 299,166 |
| Audit and professional fees | 217,828 | 200,692 |
| Advertising and promotion | 161,956 | 165,755 |
| Fees and other dues | 146,382 | 121,728 |
| Interest and bank charges | 131,813 | 113,873 |
| Travel | 106,961 | 119,963 |
| Affiliation dues | 67,059 | 65,865 |
| Postage and delivery | 31,883 | 25,455 |
| Interest on capital lease | 4,282 | 5,933 |
| Foreign exchange (gain) loss | (1,536) | 1,399 |
| | \$ 1,663,814 | \$ 1,573,217 |
| Materials costs | | |
| Supplies | \$ 409,001 | \$ 318,744 |
| Materials | 17,963 | 18,560 |
| | \$ 426,964 | \$ 337,304 |

15. Comparative Figures

Certain comparative figures have been restated to conform with current year's presentation.

Financial Statements of

GOODWILL INDUSTRIES OF ALBERTA

Year ended December 31, 2014



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Chartered Accountants
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INDEPENDENT AUDITORS' REPORT

To the Members of Goodwill Industries of Alberta

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Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Goodwill Industries of Alberta as at December 31, 2014, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Chartered Accountants

April 21, 2015
Edmonton, Canada

GOODWILL INDUSTRIES OF ALBERTA

Financial Statements

Year ended December 31, 2014

| | |
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GOODWILL INDUSTRIES OF ALBERTA

Statement of Financial Position

December 31, 2014, with comparative information for 2013

| | 2014 | 2013 |
|---|---------------------|---------------------|
| ASSETS | | |
| Current | | |
| Cash and cash equivalents | \$ 537,968 | \$ 685,805 |
| Investments (note 3) | 320,756 | 317,736 |
| Accounts receivable | 208,843 | 194,258 |
| Inventory | 1,785 | 6,630 |
| Prepaid expenses and deposits | 32,625 | 49,995 |
| | 1,101,977 | 1,254,424 |
| Investments (note 3) | 226,770 | 219,524 |
| Prepaid expenses and deposits | 333,297 | 317,811 |
| Property and equipment (note 4) | 2,338,481 | 2,324,810 |
| | \$ 4,000,525 | \$ 4,116,569 |
| LIABILITIES | | |
| Current | | |
| Accounts payable and accrued liabilities (note 11) | \$ 1,918,956 | \$ 1,483,988 |
| Deferred revenues | 57,902 | 77,208 |
| Deferred contributions (note 6) | 57,271 | 130,768 |
| Current portion of obligations under capital lease (note 8) | 17,800 | 20,244 |
| | 2,051,929 | 1,712,208 |
| Deferred capital contributions (note 7) | 128,702 | 122,447 |
| Obligations under capital lease (note 8) | 21,122 | 38,725 |
| Straight-line rent and tenant inducements payable (note 9) | 1,263,527 | 1,504,531 |
| | 3,465,280 | 3,377,911 |
| Net assets | 535,245 | 738,658 |
| | \$ 4,000,525 | \$ 4,116,569 |

Commitments (note 12)

See accompanying notes to financial statements.

On behalf of the Board:

_____, Director _____, Director

GOODWILL INDUSTRIES OF ALBERTA

Statement of Operations

Year ended December 31, 2014, with comparative information for 2013

| | 2014 | 2013 |
|--|-------------------|-------------------|
| Revenues | | |
| Commercial | \$ 19,225,212 | \$ 18,446,374 |
| Provincial contract fees (note 6) | 2,489,045 | 2,208,589 |
| United Way | 156,856 | 177,728 |
| Donations, grants and contributions | 67,483 | 81,848 |
| Amortization of deferred capital contributions | 62,446 | 62,167 |
| Unrealized gain on investments | 10,266 | 12,448 |
| Interest revenue | 284 | 4,963 |
| | 22,011,592 | 20,994,117 |
| Expenses | | |
| Human resource costs (note 14) | 13,664,328 | 13,291,714 |
| Occupancy costs (note 14) | 5,654,644 | 5,397,023 |
| Other operating costs (note 14) | 1,839,774 | 1,663,814 |
| Amortization of property and equipment | 595,072 | 523,050 |
| Material costs (note 14) | 461,187 | 426,964 |
| | 22,215,005 | 21,302,565 |
| (Deficiency) of revenues over expenses | \$ (203,413) | \$ (308,448) |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA

Statement of Changes in Net Assets

Year ended December 31, 2014, with comparative information for 2013

| 2014 | Unrestricted | Investment in property and equipment | Total |
|---|----------------|--|-------------------|
| Net assets, beginning of year | \$ (1,404,736) | \$ 2,143,394 | \$ 738,658 |
| Excess (deficiency) of revenues over expenses | 329,213 | (532,626) | (203,413) |
| Investment in property and equipment | (560,089) | 560,089 | - |
| Net assets, end of year | \$ (1,635,612) | \$ 2,170,857 | \$ 535,245 |

| 2013 | Unrestricted | Investment in property and equipment | Total |
|---|----------------|--|--------------|
| Net assets, beginning of year | \$ (1,306,980) | \$ 2,354,086 | \$ 1,047,106 |
| Excess (deficiency) of revenues over expenses | 152,435 | (460,883) | (308,448) |
| Investment in property and equipment | (250,191) | 250,191 | - |
| Net assets, end of year | \$ (1,404,736) | \$ 2,143,394 | \$ 738,658 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA

Statement of Cash Flows

Year ended December 31, 2014, with comparative information for 2013

| | 2014 | 2013 |
|---|--------------|--------------|
| Cash provided by (used in): | | |
| Operating activities: | | |
| (Deficiency) of revenues over expenses | \$ (203,413) | \$ (308,448) |
| Amortization of property and equipment | 595,072 | 523,050 |
| Straight-line rent (note 9) | (91,081) | (80,420) |
| Amortization of deferred capital contributions (note 7) | (62,446) | (62,167) |
| Amortization of deferred tenant inducements (note 9) | (149,923) | (153,864) |
| | 88,209 | (81,849) |
| Change in non-cash operating working capital | | |
| Accounts receivable | (14,585) | 76,583 |
| Inventory | 4,845 | 560 |
| Prepaid expenses and deposits | 17,370 | 6,900 |
| Non-current prepaid expenses and deposits | (15,486) | 1,830 |
| Accounts payable and accrued liabilities | 434,968 | 145,078 |
| Accrued benefit liability | - | (24,000) |
| Deferred revenues | (19,306) | 9,722 |
| Deferred contributions | (73,497) | (196,130) |
| | 422,518 | (61,306) |
| Financing activities: | | |
| Repayment of obligations under capital lease | (20,047) | (19,389) |
| Capital contributions received (note 7) | 68,701 | - |
| Tenant inducement received (note 9) | - | 55,565 |
| | 48,654 | 36,176 |
| Investing activities: | | |
| Unrealized gain on investments | (10,266) | (12,448) |
| Purchase of property and equipment | (608,743) | (230,801) |
| | (619,009) | (243,249) |
| Net decrease in cash and cash equivalents | (147,837) | (268,379) |
| Cash and cash equivalents, beginning of year | 685,805 | 954,184 |
| Cash and cash equivalents, end of year | \$ 537,968 | \$ 685,805 |
| Supplemental cash flow information: | | |
| Cash interest paid | \$ 9,085 | \$ 7,404 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2014

1. Purpose of the organization

Goodwill Industries of Alberta ("Goodwill") is a non-profit entity incorporated without share capital under the Societies Act of Alberta. Goodwill is a social enterprise providing individuals with disabilities the opportunity to enhance their lives through meaningful employment. No provision for corporate income taxes has been provided in these financial statements pursuant to Section 149(1)(l) of the Income Tax Act, Canada.

2. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and reflect the following policies:

(a) Revenue recognition

Goodwill follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Restricted contributions for the purchase of property and equipment are deferred and recognized as revenue on the same basis as the amortization expense related to the acquired property and equipment. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be estimated and collection is reasonably assured.

Provincial contract fees are recognized as revenue when the related service is performed, the amount to be received or receivable can be reasonably estimated and collection is reasonably assured. United Way and grant revenue is recognized over the term of the related contract or agreement.

Commercial revenues are recognized at the time the service is performed or the contributed item is sold and when reasonable assurance exists regarding the measurement and collection of the consideration received.

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements. In-kind donations of services are recorded at fair value when such value can be reasonably determined.

(b) Cash and cash equivalents

Cash and cash equivalents include cash on hand and balances with banks, net of bank overdrafts. Bank borrowings are considered to be financing activities.

(c) Inventory

Donated materials for resale are not recorded in the financial statements as the fair value of the amounts cannot be reasonably determined. Processing and reconditioning costs applicable to these materials are expensed in the period incurred.

Materials purchased for resale are valued at the lower of cost and net realizable value. Net realizable value is defined as the estimated selling price less estimated selling costs. Cost is determined on a first in, first out basis.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2014

2. Significant accounting policies (continued)

(d) Property and equipment

Purchased property and equipment is recorded at cost. Contributed property and equipment is recorded at fair value at the date of the contribution. Assets acquired under capital leases are amortized over the estimated life of the asset or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense when incurred. Betterments which extend the estimated life of an asset are capitalized. When property or equipment no longer contributes to Goodwill's ability to provide services, its carrying amount is written down to its residual value.

Amortization is calculated using the straight-line method, prorated from the date of acquisition, as follows:

| | |
|------------------------------------|---|
| Computers and electronic equipment | 3 years |
| Furniture and equipment | 10 years |
| Vehicles | 3 years |
| Leasehold improvements | Term of the lease (maximum of 10 years) |

(e) Employee future benefits

Prior to December 31, 2013, Goodwill had a defined contribution plan that was funded by the employee and employer on a shared basis. Goodwill also had a defined benefit plan covering certain employees that was funded entirely by Goodwill. These plans provided pension, other retirement and post-employment benefits to most of Goodwill's employees. Effective December 31, 2013, the Trustee approved the termination of both plans and both plans began to wind-down following approval from regulatory agencies. Effective January 1, 2014, Goodwill established a group Registered Retirement Savings Plan (Group RRSP) that is funded by the employee and the employer on a shared basis.

Contributions to the Group RRSP for current service is recognized when the contribution is paid (or payable) based on pay dates.

(f) Leases and tenant inducements

Leases are classified as capital or operating leases. A lease that transfers substantially the entire benefits and risks incidental to ownership is classified as a capital lease. All other leases are accounted for as operating leases, wherein rental payments are amortized on a straight line basis over the term of the lease including free rental periods.

Tenant inducements are recognized as reductions in rent expense on a straight-line basis over the term of the related lease.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2014

2. Significant accounting policies (continued)

(g) Financial instruments

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. Goodwill has elected to carry its investments at fair value.

Transactions costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, Goodwill determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of expected cash flows, the amount that could be realized from selling the financial asset or the amount Goodwill expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(h) Foreign currency translation

Monetary items denominated in foreign currencies are translated to Canadian dollars at the rate of exchange in effect at the statement of financial position date. Gains or losses on translation are included in earnings. Transactions denominated in foreign currencies are translated at the rate of exchange on the date the transaction is completed.

(i) Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amount of property and equipment, rates and methods to calculate amortization, assets and obligations related to employee future benefits, accrued liabilities related to tenant inducements and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2014

3. Investments

| | 2014 | 2013 |
|---|-------------------|-------------------|
| Investment cash account | \$ 108,389 | \$ 55 |
| Investment savings account | 212,367 | 209,740 |
| Corporate guaranteed investment certificate with stated annually compounding interest rate of 2.70% matured in 2014 | - | 107,941 |
| | 320,756 | 317,736 |
| Corporate guaranteed investment certificates with stated annually compounding interest rates of 3.1% - 3.5% (2013 - 3.1% - 3.5%) with maturity dates up to 2016 | 226,770 | 219,524 |
| | \$ 547,526 | \$ 537,260 |

4. Property and equipment

| 2014 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|--------------|--------------------------|----------------|
| Computers and electronic equipment | \$ 229,250 | \$ 195,844 | \$ 33,406 |
| Furniture and equipment | 1,452,736 | 828,610 | 624,126 |
| Vehicles | 133,374 | 59,339 | 74,035 |
| Leasehold improvements | 3,582,156 | 1,975,242 | 1,606,914 |
| Total property and equipment | \$ 5,397,516 | \$ 3,059,035 | \$ 2,338,481 |

| 2013 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|--------------|--------------------------|----------------|
| Computers and electronic equipment | \$ 214,136 | \$ 177,335 | \$ 36,801 |
| Furniture and equipment | 1,410,475 | 757,389 | 653,086 |
| Vehicles | 104,124 | 74,461 | 29,663 |
| Leasehold improvements | 3,170,394 | 1,565,134 | 1,605,260 |
| Total property and equipment | \$ 4,899,129 | \$ 2,574,319 | \$ 2,324,810 |

During the year, Goodwill wrote off fully amortized assets. Reductions to cost and accumulated amortization were \$110,356 (2013 - \$44,164).

Furniture and equipment includes assets under capital lease with a cost of \$258,805 (2013 - \$258,805) and accumulated amortization of \$172,196 (2013 - \$146,263).

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2014

5. Credit facility

Goodwill has a demand operating loan available to a maximum of \$700,000 (2013- \$700,000) of which \$nil (2013 - \$nil) has been advanced. The facility bears interest at the bank's prime rate plus 0.25% (2013 – prime rate plus 0.25%). Security has been provided for the demand loan as follows:

- (a) General assignment of debts registered in Alberta.
- (b) Fixed and floating charge debenture, in the amount of \$400,000, on all major equipment at year-end. The carrying value of furniture and equipment as at December 31, 2014 is \$624,126 (2013 – \$653,086).
- (c) A \$500,000 investment portfolio of securities supported by a security agreement constituting a first ranking security interest in the securities.

6. Deferred contributions

Deferred contributions relate to provision of services to Ministries of the Government of Alberta. Changes in deferred contributions are as follows:

| | 2014 | 2013 |
|-------------------------------------|-------------|-------------|
| Balance, beginning of year | \$ 130,768 | \$ 326,898 |
| Contributions received | 2,415,548 | 2,012,459 |
| Contributions recognized as revenue | (2,489,045) | (2,208,589) |
| Balance, end of year | \$ 57,271 | \$ 130,768 |

7. Deferred capital contributions

Changes in deferred capital contributions are as follows:

| | 2014 | 2013 |
|-------------------------------------|------------|------------|
| Balance, beginning of year | \$ 122,447 | \$ 184,614 |
| Contributions received | 68,701 | - |
| Contributions recognized as revenue | (62,446) | (62,167) |
| Balance, end of year | \$ 128,702 | \$ 122,447 |

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2014

8. Obligations under capital leases

| | 2014 | | 2013 | |
|--|------|----------|------|----------|
| National Leasing | \$ | 38,922 | \$ | 55,190 |
| ARPAC | | - | | 3,779 |
| | | 38,922 | | 58,969 |
| Less current portion of obligation under capital lease | | (17,800) | | (20,244) |
| | \$ | 21,122 | \$ | 38,725 |

National Leasing, payable in 60 monthly payments of \$1,641 plus GST, 6.7% nominal annual rate, due January 2017, secured by a pre-crusher with net book value of \$58,764 (2013 - \$68,558).

ARPAC, payable in 36 monthly payments of \$384 plus GST, 10.3% nominal rate, due October 2014, secured by a forklift with a net book value of \$7,969 (2013 - \$9,178).

Future minimum lease payments in each of the next three years are as follows:

| | |
|-----------------------------------|------------------|
| 2015 | 19,692 |
| 2016 | 19,692 |
| 2017 | 1,641 |
| | 41,025 |
| Less amount representing interest | (2,103) |
| | <u>\$ 38,922</u> |

9. Straight-line rent and tenant inducements payable

| | 2014 | | 2013 | |
|--------------------|------|-----------|------|-----------|
| Tenant inducements | \$ | 616,707 | \$ | 766,630 |
| Straight-line rent | | 646,820 | | 737,901 |
| | \$ | 1,263,527 | \$ | 1,504,531 |

During the year, Goodwill received \$nil (2013 - \$55,565) in tenant inducements and recognized \$149,923 (2013- \$153,864) of amortization of deferred tenant inducements as a reduction in rent expense. In addition, during the year Goodwill recognized net straight-line rent income of \$91,081 (2013 - \$80,420).

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2014

10. Employee future benefits

Information about the Goodwill's defined benefit plan is as follows:

| | 2014 | 2013 |
|---|--------------|-----------|
| Accrued benefit obligation (620,000) | \$ (198,000) | \$ |
| Fair value of plan assets | 177,000 | 744,000 |
| Accrued benefit (liability) asset | (21,000) | 124,000 |
| Less: Valuation allowance | - | (124,000) |
| Accrued benefit (liability) asset, net of valuation allowance | \$ (21,000) | \$ |
| | - | |
| | 2014 | 2013 |
| Employer contributions | \$ - | \$ 19,345 |
| Benefits paid | \$ - | \$ 45,369 |

Information about the Society's defined contribution plan as at December 31 is as follows:

| | 2014 | 2013 |
|------------------------|------|------------|
| Employer contributions | \$ - | \$ 230,819 |

Pension expenses are included in employee benefits expenses in note 14.

On October 15, 2013, the Trustee approved the termination of the defined benefit plan and the defined contribution plan effective December 31, 2013. Notices of plan termination were sent to Canada Revenue Agency, Alberta Finance and Enterprise and all active defined benefit and defined contribution plan members stating that contributions into the defined contribution plan would no longer be made after December 31, 2013.

During the year, funds were disbursed out of the defined benefit plan and defined contribution plan for all active employees subject to statutory limitations. Following the disbursement of any remaining funds, which is expected to be substantially completed by December 31, 2015, both plans will be deregistered. Goodwill does not expect a significant plan deficiency or plan surplus following full disbursement of member funds.

11. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities are government remittances payable of \$125,209 (2013 - \$117,032) which includes payroll related taxes.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2014

12. Commitments

| | Premises base rent | Vehicles and equipment rent | Total |
|------|-----------------------|--------------------------------|--------------|
| 2015 | \$ 3,849,560 | \$ 55,200 | \$ 3,904,760 |
| 2016 | 3,433,954 | 16,385 | 3,450,339 |
| 2017 | 3,117,322 | 13,122 | 3,130,444 |
| 2018 | 2,349,864 | 4,882 | 2,354,746 |
| 2019 | 2,011,748 | 808 | 2,012,556 |

13. Financial risks and concentration of credit risk

(a) Credit risk

Credit risk arises from the possibility that the entities to which Goodwill sells products may experience financial difficulty and be unable to fulfill their contractual obligations. This risk is mitigated by proactive credit management policies that include regular monitoring of the debtor's payment history and performance.

(b) Interest rate risk

Interest rate risk relates to the floating interest rate on the demand operating loan. As at December 31, 2014, the demand operating loan was not drawn on and in management's opinion, Goodwill is not exposed to significant interest rate risk.

(c) Foreign currency risk

Foreign currency risk relates to holding funds in a US bank account used to pay US suppliers. Funds are from US sales of books sold on the internet. Because of the materiality amount, it is management's opinion Goodwill is not exposed to significant foreign currency risk.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2014

14. Operating expenses

Further details of operating expenses include the following:

| | 2014 | 2013 |
|---------------------------------------|----------------------|----------------------|
| Human resource costs | | |
| Salaries and wages | \$ 12,053,011 | \$ 11,792,042 |
| Employee benefits | 1,315,388 | 1,309,751 |
| Contracted labour | 167,849 | 139,126 |
| Training, recruitment and other costs | 128,080 | 74,795 |
| Defined benefit pension recovery | - | (24,000) |
| | \$ 13,664,328 | \$ 13,291,714 |
| Occupancy costs | | |
| Rent and other occupancy costs | \$ 4,448,966 | \$ 4,247,256 |
| Repairs and maintenance | 592,897 | 558,969 |
| Utilities | 389,919 | 367,673 |
| Telephone and communications | 142,520 | 151,460 |
| Insurance | 80,342 | 71,665 |
| | \$ 5,654,644 | \$ 5,397,023 |
| Other costs | | |
| Disposal fees | \$ 596,312 | \$ 510,262 |
| Vehicle leases and rentals | 307,104 | 286,924 |
| Audit and professional fees | 152,788 | 217,828 |
| Advertising and promotion | 372,347 | 161,956 |
| Fees and other dues | 58,916 | 146,382 |
| Interest and bank charges | 141,875 | 131,813 |
| Travel | 112,085 | 106,961 |
| Affiliation dues | 70,068 | 67,059 |
| Postage and delivery | 24,588 | 31,883 |
| Interest on capital lease | 3,975 | 4,282 |
| Foreign exchange (gain) loss | (284) | (1,536) |
| | \$ 1,839,774 | \$ 1,663,814 |
| Materials costs | | |
| Supplies | \$ 439,879 | \$ 409,001 |
| Materials | 21,308 | 17,963 |
| | \$ 461,187 | \$ 426,964 |

15. Comparative information

Certain comparative information has been restated to conform with current year's presentation.

Financial Statements of

GOODWILL INDUSTRIES OF ALBERTA

Year ended December 31, 2015



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Chartered Professional Accountants
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INDEPENDENT AUDITORS' REPORT

To the Members of Goodwill Industries of Alberta

We have audited the accompanying financial statements of Goodwill Industries of Alberta, which comprise the statement of financial position as at December 31, 2015, the statements of operations, changes in net assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Goodwill Industries of Alberta as at December 31, 2015, and its results of operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Chartered Professional Accountants

April 19, 2016
Edmonton, Canada

GOODWILL INDUSTRIES OF ALBERTA

Financial Statements

Year ended December 31, 2015

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GOODWILL INDUSTRIES OF ALBERTA

Statement of Financial Position

December 31, 2015, with comparative information for 2014

| | 2015 | 2014 |
|---|---------------------|---------------------|
| ASSETS | | |
| Current | | |
| Cash | \$ 1,392,919 | \$ 537,968 |
| Investments (note 3) | 332,792 | 320,756 |
| Accounts receivable | 412,864 | 208,843 |
| Prepaid expenses, deposits and other | 41,351 | 34,410 |
| | 2,179,926 | 1,101,977 |
| Investments (note 3) | 223,345 | 226,770 |
| Prepaid expenses and deposits | 340,619 | 333,297 |
| Property and equipment (note 4) | 2,320,701 | 2,338,481 |
| | \$ 5,064,591 | \$ 4,000,525 |
| LIABILITIES | | |
| Current | | |
| Accounts payable and accrued liabilities (note 11) | \$ 1,841,350 | \$ 1,918,956 |
| Deferred revenues | 56,860 | 57,902 |
| Deferred contributions (note 6) | 412,414 | 57,271 |
| Current portion of obligations under capital lease (note 8) | 19,235 | 17,800 |
| | 2,329,859 | 2,051,929 |
| Deferred capital contributions (note 7) | 59,795 | 128,702 |
| Obligations under capital lease (note 8) | 1,887 | 21,122 |
| Straight-line rent and tenant inducements payable (note 9) | 1,070,454 | 1,263,527 |
| | 3,461,995 | 3,465,280 |
| Net assets | 1,602,596 | 535,245 |
| | \$ 5,064,591 | \$ 4,000,525 |

Commitments (note 12)

See accompanying notes to financial statements.

On behalf of the Board:

_____, Director

_____, Director

GOODWILL INDUSTRIES OF ALBERTA

Statement of Operations

Year ended December 31, 2015, with comparative information for 2014

| | 2015 | 2014 |
|--|-------------------|-------------------|
| Revenues | | |
| Commercial | \$ 21,426,431 | \$ 19,225,212 |
| Provincial contract fees (note 6) | 2,421,110 | 2,489,045 |
| United Way | 162,491 | 156,856 |
| Donations, grants and contributions | 58,258 | 67,483 |
| Amortization of deferred capital contributions | 68,907 | 62,446 |
| Unrealized gain on investments | 8,611 | 10,266 |
| Interest revenue | 421 | 284 |
| | 24,146,229 | 22,011,592 |
| Expenses | | |
| Human resource costs (note 15) | 14,168,964 | 13,664,328 |
| Occupancy costs (note 15) | 5,843,996 | 5,654,644 |
| Other operating costs (note 15) | 1,923,848 | 1,839,774 |
| Amortization of property and equipment | 705,158 | 595,072 |
| Material costs (note 15) | 436,912 | 461,187 |
| | 23,078,878 | 22,215,005 |
| Excess (deficiency) of revenues over expenses | \$ 1,067,351 | \$ (203,413) |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA

Statement of Changes in Net Assets

Year ended December 31, 2015, with comparative information for 2014

| 2015 | Unrestricted | Investment in property and equipment | Total |
|---|----------------|--|---------------------|
| Net assets (deficiency), beginning of year | \$ (1,635,612) | \$ 2,170,857 | \$ 535,245 |
| Excess (deficiency) of revenues over expenses | 1,703,602 | (636,251) | 1,067,351 |
| Investment in property and equipment | (705,178) | 705,178 | - |
| Net assets (deficiency), end of year | \$ (637,188) | \$ 2,239,784 | \$ 1,602,596 |

| 2014 | Unrestricted | Investment in property and equipment | Total |
|---|----------------|--|--------------|
| Net assets (deficiency), beginning of year | \$ (1,404,736) | \$ 2,143,394 | \$ 738,658 |
| Excess (deficiency) of revenues over expenses | 329,213 | (532,626) | (203,413) |
| Investment in property and equipment | (560,089) | 560,089 | - |
| Net assets (deficiency), end of year | \$ (1,635,612) | \$ 2,170,857 | \$ 535,245 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA

Statement of Cash Flows

Year ended December 31, 2015, with comparative information for 2014

| | 2015 | 2014 |
|---|--------------|--------------|
| Cash provided by (used in): | | |
| Operating activities: | | |
| Excess (deficiency) of revenues over expenses | \$ 1,067,351 | \$ (203,413) |
| Amortization of property and equipment | 705,158 | 595,072 |
| Straight-line rent (note 9) | (128,332) | (91,081) |
| Amortization of deferred capital contributions (note 7) | (68,907) | (62,446) |
| Amortization of deferred tenant inducements (note 9) | (163,141) | (149,923) |
| | 1,412,129 | 88,209 |
| Change in non-cash operating working capital | | |
| Accounts receivable | (204,021) | (14,585) |
| Prepaid expenses, deposits and other | (6,941) | 22,215 |
| Non-current prepaid expenses and deposits | (7,322) | (15,486) |
| Accounts payable and accrued liabilities | (77,606) | 434,968 |
| Deferred revenues | (1,042) | (19,306) |
| Deferred contributions | 355,143 | (73,497) |
| | 1,470,340 | 422,518 |
| Financing activities: | | |
| Repayment of obligations under capital lease | (17,800) | (20,047) |
| Capital contributions received (note 7) | - | 68,701 |
| Tenant inducement received (note 9) | 98,400 | - |
| | 80,600 | 48,654 |
| Investing activities: | | |
| Unrealized gain on investments | (8,611) | (10,266) |
| Purchase of property and equipment | (687,378) | (608,743) |
| | (695,989) | (619,009) |
| Net increase (decrease) in cash | 854,951 | (147,837) |
| Cash, beginning of year | 537,968 | 685,805 |
| Cash, end of year | \$ 1,392,919 | \$ 537,968 |
| Supplemental cash flow information: | | |
| Cash interest paid | \$ 10,628 | \$ 9,085 |
| Cash interest received | 421 | 284 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2015

1. Purpose of the organization

Goodwill Industries of Alberta ("Goodwill") is a non-profit entity incorporated without share capital under the Societies Act of Alberta. Goodwill is a social enterprise providing individuals with disabilities the opportunity to enhance their lives through meaningful employment. No provision for corporate income taxes has been provided in these financial statements pursuant to Section 149(1)(l) of the Income Tax Act, Canada.

2. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and reflect the following policies:

(a) Revenue recognition

Goodwill follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Restricted contributions for the purchase of property and equipment are deferred and recognized as revenue on the same basis as the amortization expense related to the acquired property and equipment. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be estimated and collection is reasonably assured.

Provincial contract fees are recognized as revenue when the related service is performed, the amount to be received or receivable can be reasonably estimated and collection is reasonably assured. United Way and grant revenue is recognized over the term of the related contract or agreement.

Commercial revenues are recognized at the time the service is performed or the contributed item is sold and when reasonable assurance exists regarding the measurement and collection of the consideration received.

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements. In-kind donations of services are recorded at fair value when such value can be reasonably determined.

(b) Cash

Cash includes cash on hand and balances with banks, net of bank overdrafts. Bank borrowings are considered to be financing activities.

(c) Inventory

Donated materials for resale are not recorded in the financial statements as the fair value of the amounts cannot be reasonably determined. Processing and reconditioning costs applicable to these materials are expensed in the period incurred.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2015

2. Significant accounting policies (continued)

(d) Property and equipment

Purchased property and equipment is recorded at cost. Contributed property and equipment is recorded at fair value at the date of the contribution. Assets acquired under capital leases are amortized over the estimated life of the asset or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense when incurred. Betterments which extend the estimated life of an asset are capitalized. When property or equipment no longer contributes to Goodwill's ability to provide services, its carrying amount is written down to its residual value.

Amortization is calculated using the straight-line method, prorated from the date of acquisition, as follows:

| | |
|------------------------------------|---|
| Computers and electronic equipment | 3 years |
| Furniture and equipment | 10 years |
| Vehicles | 3 years |
| Leasehold improvements | Term of the lease (maximum of 10 years) |

(e) Employee future benefits

Prior to December 31, 2013, Goodwill had a defined contribution plan that was funded by the employee and employer on a shared basis. Goodwill also had a defined benefit plan covering certain employees that was funded entirely by Goodwill. These plans provided pension, other retirement and post-employment benefits to most of Goodwill's employees. Effective December 31, 2013, the Trustee approved the termination of both plans and both plans began to wind-down following approval from regulatory agencies.

Effective January 1, 2014, Goodwill established a group Registered Retirement Savings Plan (Group RRSP) that is funded by the employee and the employer on a shared basis. Contributions to the Group RRSP for current service is recognized when the contribution is paid (or payable) based on pay dates.

(f) Leases and tenant inducements

Leases are classified as capital or operating leases. A lease that transfers substantially the entire benefits and risks incidental to ownership is classified as a capital lease. All other leases are accounted for as operating leases, wherein rental payments are amortized on a straight line basis over the term of the lease including free rental periods.

Tenant inducements are recognized as reductions in rent expense on a straight-line basis over the term of the related lease.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2015

2. Significant accounting policies (continued)

(g) Financial instruments

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. Goodwill has elected to carry its investments at fair value.

Transactions costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, Goodwill determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of expected cash flows, the amount that could be realized from selling the financial asset or the amount Goodwill expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(h) Foreign currency translation

Monetary items denominated in foreign currencies are translated to Canadian dollars at the rate of exchange in effect at the statement of financial position date. Gains or losses on translation are included in earnings. Transactions denominated in foreign currencies are translated at the rate of exchange on the date the transaction is completed.

(i) Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amount of property and equipment, rates and methods to calculate amortization, assets and obligations related to employee future benefits, accrued liabilities related to tenant inducements and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2015

3. Investments

| | 2015 | 2014 |
|--|------------|------------|
| Investment cash account | \$ 169 | \$ 108,389 |
| Investment savings account | 214,380 | 212,367 |
| Corporate guaranteed investment certificate with stated annually compounding interest rate of 3.5% with maturity date in 2016 | 118,243 | - |
| | 332,792 | 320,756 |
| Corporate guaranteed investment certificates with stated annually compounding interest rates of 1.85% - 1.9% (2014 - 3.1% - 3.5%) with maturity dates up to 2018 | 223,345 | 226,770 |
| | \$ 556,137 | \$ 547,526 |

4. Property and equipment

| 2015 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|--------------|--------------------------|----------------|
| Computers and electronic equipment | \$ 310,223 | \$ 210,678 | \$ 99,545 |
| Furniture and equipment | 1,506,168 | 815,090 | 691,078 |
| Vehicles | 225,206 | 101,929 | 123,277 |
| Leasehold improvements | 3,878,101 | 2,471,300 | 1,406,801 |
| Total property and equipment | \$ 5,919,698 | \$ 3,598,997 | \$ 2,320,701 |

| 2014 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|--------------|--------------------------|----------------|
| Computers and electronic equipment | \$ 229,250 | \$ 195,844 | \$ 33,406 |
| Furniture and equipment | 1,452,736 | 828,610 | 624,126 |
| Vehicles | 133,374 | 59,339 | 74,035 |
| Leasehold improvements | 3,582,156 | 1,975,242 | 1,606,914 |
| Total property and equipment | \$ 5,397,516 | \$ 3,059,035 | \$ 2,338,481 |

During the year, Goodwill wrote off fully amortized assets. Reductions to cost and accumulated amortization were \$165,196 (2014 - \$110,356).

Furniture and equipment includes assets under capital lease with a cost of \$258,805 (2014 - \$258,805) and accumulated amortization of \$196,187 (2014 - \$172,196).

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2015

5. Credit facility

Goodwill has a demand operating loan available to a maximum of \$700,000 (2014 – \$700,000) of which \$nil (2014 – \$nil) has been advanced. The facility bears interest at the bank's prime rate plus 0.25% (2014 – prime rate plus 0.25%). Security has been provided for the demand loan as follows:

- (a) General assignment of debts registered in Alberta.
- (b) Fixed and floating charge debenture, in the amount of \$400,000, on all major equipment at year-end. The carrying value of furniture and equipment as at December 31, 2015 is \$691,078 (2014 – \$624,126).
- (c) A \$500,000 investment portfolio of securities supported by a security agreement constituting a first ranking security interest in the securities.

6. Deferred contributions

Deferred contributions relate to provision of services to Ministries of the Government of Alberta. Changes in deferred contributions are as follows:

| | 2015 | 2014 |
|-------------------------------------|-------------|-------------|
| Balance, beginning of year | \$ 57,271 | \$ 130,768 |
| Contributions received | 2,776,253 | 2,415,548 |
| Contributions recognized as revenue | (2,421,110) | (2,489,045) |
| Balance, end of year | \$ 412,414 | \$ 57,271 |

7. Deferred capital contributions

Changes in deferred capital contributions are as follows:

| | 2015 | 2014 |
|-------------------------------------|------------|------------|
| Balance, beginning of year | \$ 128,702 | \$ 122,447 |
| Contributions received | - | 68,701 |
| Contributions recognized as revenue | (68,907) | (62,446) |
| Balance, end of year | \$ 59,795 | \$ 128,702 |

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2015

8. Obligations under capital leases

| | 2015 | 2014 |
|--|-----------|-----------|
| National Leasing | \$ 21,122 | \$ 38,922 |
| Less current portion of obligation under capital lease | (19,235) | (17,800) |
| | \$ 1,887 | \$ 21,122 |

National Leasing, payable in 60 monthly payments of \$1,641 plus GST, 6.7% nominal annual rate, due January 2017, secured by a pre-crusher with net book value of \$50,369 (2014 - \$58,764).

Future minimum lease payments in each of the next two remaining years are as follows:

| | |
|-----------------------------------|------------------|
| 2016 | \$ 19,692 |
| 2017 | 1,641 |
| | <u>21,333</u> |
| Less amount representing interest | (211) |
| | <u>\$ 21,122</u> |

9. Straight-line rent and tenant inducements payable

| | 2015 | 2014 |
|--------------------|--------------|--------------|
| Tenant inducements | \$ 551,966 | \$ 616,707 |
| Straight-line rent | 518,488 | 646,820 |
| | \$ 1,070,454 | \$ 1,263,527 |

During the year, Goodwill received \$98,400 (2014 - \$nil) in tenant inducements and recognized \$163,141 (2014- \$149,923) of amortization of deferred tenant inducements as a reduction in rent expense. In addition, during the year Goodwill recognized net straight-line rent income of \$128,332 (2014 - \$91,081).

10. Employee future benefits

Information about the Goodwill's defined benefit plan is as follows:

| | 2015 | 2014 |
|----------------------------|--------------|--------------|
| Accrued benefit obligation | \$ (205,000) | \$ (198,000) |
| Fair value of plan assets | 178,000 | 177,000 |
| Accrued benefit liability | \$ (27,000) | \$ (21,000) |

On October 15, 2013, the Trustee approved the termination of the defined benefit plan and the defined contribution plan effective December 31, 2013. Notices of plan termination were sent to Canada Revenue Agency, Alberta Finance and Enterprise and all active defined benefit and defined contribution plan members stating that contributions into the defined contribution plan would no longer be made after December 31, 2013.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2015

10. Employee future benefits (continued)

During 2014, funds were disbursed out of the defined benefit plan and defined contribution plan for all active employees subject to statutory limitations. Following the disbursement of any remaining funds, which is expected to be substantially completed by December 31, 2016, both plans will be deregistered. Goodwill does not expect a significant plan deficiency or plan surplus following full disbursement of member funds.

11. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities are government remittances payable of \$166,620 (2014 - \$125,209) which includes payroll related taxes.

12. Commitments

| | Premises base rent | Vehicles and equipment rent | Total |
|------|-----------------------|--------------------------------|--------------------|
| 2016 | 3,651,466 | 16,385 | \$3,667,851 |
| 2017 | 3,241,738 | 13,122 | 3,254,860 |
| 2018 | 2,420,954 | 4,882 | 2,425,836 |
| 2019 | 2,072,897 | 808 | 2,073,705 |
| 2020 | 1,653,211 | - | 1,653,211 |

13. Financial risks and concentration of credit risk

(a) Credit risk

Credit risk arises from the possibility that the entities to which Goodwill sells products may experience financial difficulty and be unable to fulfill their contractual obligations. This risk is mitigated by proactive credit management policies that include regular monitoring of the debtor's payment history and performance.

(b) Interest rate risk

Interest rate risk relates to the floating interest rate on the demand operating loan. As at December 31, 2015, the demand operating loan was not drawn on and in management's opinion, Goodwill is not exposed to significant interest rate risk.

(c) Foreign currency risk

Foreign currency risk relates to holding funds in a US bank account used to pay US suppliers. In management's opinion, Goodwill is not exposed to significant foreign currency risk.

14. Comparative information

Certain comparative information has been restated to conform with the current year's presentation.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2015

15. Operating expenses

Further details of operating expenses include the following:

| | 2015 | 2014 |
|---|----------------------|----------------------|
| Human resource costs | | |
| Salaries and wages | \$ 12,586,808 | \$ 12,053,011 |
| Employee benefits | 1,320,833 | 1,315,388 |
| Contracted labour | 95,149 | 167,849 |
| Training, recruitment and other costs | 166,174 | 128,080 |
| | \$ 14,168,964 | \$ 13,664,328 |
| Occupancy costs | | |
| Rent and other occupancy costs | \$ 4,587,593 | \$ 4,448,966 |
| Repairs and maintenance | 690,967 | 592,897 |
| Utilities | 339,798 | 389,919 |
| Telephone and communications | 144,877 | 142,520 |
| Insurance | 80,761 | 80,342 |
| | \$ 5,843,996 | \$ 5,654,644 |
| Other operating costs | | |
| Disposal fees | \$ 630,535 | \$ 596,312 |
| Vehicle leases and rentals | 236,186 | 307,104 |
| Audit and professional fees | 216,981 | 152,788 |
| Advertising and promotion | 328,801 | 372,347 |
| Fees and other dues | 139,504 | 58,916 |
| Card processing fees, interest and bank charges | 173,825 | 141,875 |
| Travel | 95,105 | 112,085 |
| Affiliation dues | 72,350 | 70,068 |
| Postage and delivery | 28,858 | 24,588 |
| Interest on capital lease | 2,385 | 3,975 |
| Foreign exchange gain | (682) | (284) |
| | \$ 1,923,848 | \$ 1,839,774 |
| Materials costs | | |
| Supplies | \$ 413,902 | \$ 439,879 |
| Materials | 23,010 | 21,308 |
| | \$ 436,912 | \$ 461,187 |

16. Subsequent events

Subsequent to December 31, 2015, Goodwill completed a transaction whereby Alberta Social Enterprise Venture Fund Inc. provided a loan with a principal amount of \$400,000, bearing interest at 5% per annum and repayable over five years (first year interest only) secured by a General Security Agreement. As a result, the General Security Agreement and floating charge debenture held by the bank (note 5) was released and the operating loan was reduced to \$400,000.

In addition, subsequent to December 31, 2015, the Board of Directors approved entering into a ten-year warehouse space lease commencing May 1, 2016 with total lease payments through the term of \$6,556,896.

Financial Statements of

GOODWILL INDUSTRIES OF ALBERTA

Year ended December 31, 2016



KPMG LLP
2200, 10175 - 101 Street
Edmonton AB T5J 0H3
Canada
Telephone (780) 429-7300
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INDEPENDENT AUDITORS' REPORT

To the Members of Goodwill Industries of Alberta

We have audited the accompanying financial statements of Goodwill Industries of Alberta, which comprise the statement of financial position as at December 31, 2016, the statements of operations, changes in net assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Goodwill Industries of Alberta as at December 31, 2016, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

KPMG LLP

Chartered Professional Accountants

April 18, 2017
Edmonton, Canada

GOODWILL INDUSTRIES OF ALBERTA

Financial Statements

Year ended December 31, 2016

| | |
|------------------------------------|---|
| Statement of Financial Position | 1 |
| Statement of Operations | 2 |
| Statement of Changes in Net Assets | 3 |
| Statement of Cash Flows | 4 |
| Notes to Financial Statements | 5 |

GOODWILL INDUSTRIES OF ALBERTA

Statement of Financial Position

December 31, 2016, with comparative information for 2015

| | 2016 | 2015 |
|--|---------------------|---------------------|
| ASSETS | | |
| Current | | |
| Cash | \$ 1,815,125 | \$ 1,392,919 |
| Investments (note 3) | 450,777 | 332,792 |
| Accounts receivable | 682,354 | 412,864 |
| Prepaid expenses, deposits and other | 212,712 | 41,351 |
| | 3,160,968 | 2,179,926 |
| Investments (note 3) | 386,680 | 223,345 |
| Prepaid expenses and deposits | 392,444 | 340,619 |
| Property and equipment (note 4) | 3,789,429 | 2,320,701 |
| | \$ 7,729,521 | \$ 5,064,591 |
| LIABILITIES | | |
| Current | | |
| Accounts payable and accrued liabilities (note 6) | \$ 2,409,959 | \$ 1,841,350 |
| Deferred revenues | 50,140 | 56,860 |
| Deferred contributions (note 7) | 415,989 | 412,414 |
| Current portion of obligation under capital lease (note 9) | 1,887 | 19,235 |
| Current portion of long-term debt (note 10) | 68,994 | - |
| | 2,946,969 | 2,329,859 |
| Deferred capital contributions (note 8) | 24,134 | 59,795 |
| Obligations under capital lease (note 9) | - | 1,887 |
| Long-term debt (note 10) | 331,006 | - |
| Straight-line rent and tenant inducements (note 11) | 1,895,247 | 1,070,454 |
| | 5,197,356 | 3,461,995 |
| Net assets | 2,532,165 | 1,602,596 |
| | \$ 7,729,521 | \$ 5,064,591 |

Credit facility (note 5)

Commitments (note 12)

See accompanying notes to financial statements.

On behalf of the Board:

_____, Director

_____, Director

GOODWILL INDUSTRIES OF ALBERTA

Statement of Operations

Year ended December 31, 2016, with comparative information for 2015

| | 2016 | 2015 |
|--|-------------------|-------------------|
| Revenues | | |
| Commercial | \$ 21,596,330 | \$ 21,426,431 |
| Provincial contract fees (note 7) | 2,384,903 | 2,421,110 |
| United Way | 164,928 | 162,491 |
| Donations, grants and contributions | 51,473 | 58,258 |
| Amortization of deferred capital contributions | 35,661 | 68,907 |
| Unrealized gain on investments | 6,320 | 8,611 |
| Interest revenue | 5,393 | 421 |
| | 24,245,008 | 24,146,229 |
| Expenses | | |
| Human resources (note 16) | 14,064,283 | 14,168,964 |
| Occupancy (note 16) | 6,119,256 | 5,843,996 |
| Other operating (note 16) | 1,814,635 | 1,923,848 |
| Amortization of property and equipment | 686,287 | 705,158 |
| Materials (note 16) | 630,978 | 436,912 |
| | 23,315,439 | 23,078,878 |
| Excess of revenues over expenses | \$ 929,569 | \$ 1,067,351 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA

Statement of Changes in Net Assets

Year ended December 31, 2016, with comparative information for 2015

| 2016 | Unrestricted | Invested in property and equipment | Total |
|---|--------------|--|---------------------|
| Net assets (deficiency), beginning of year | \$ (85,222) | \$ 1,687,818 | \$ 1,602,596 |
| Excess (deficiency) of revenues over expenses | 1,401,940 | (472,371) | 929,569 |
| Investment in property and equipment, net | (1,057,946) | 1,057,946 | - |
| Net assets, end of year | \$ 258,772 | \$ 2,273,393 | \$ 2,532,165 |

| 2015 | Unrestricted | Invested in property and equipment | Total |
|---|----------------|--|--------------|
| Net assets (deficiency), beginning of year | \$ (1,018,905) | \$ 1,554,150 | \$ 535,245 |
| Excess (deficiency) of revenues over expenses | 1,540,461 | (473,110) | 1,067,351 |
| Investment in property and equipment, net | (606,778) | 606,778 | - |
| Net assets (deficiency), end of year | \$ (85,222) | \$ 1,687,818 | \$ 1,602,596 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA

Statement of Cash Flows

Year ended December 31, 2016, with comparative information for 2015

| | 2016 | 2015 |
|---|---------------------|---------------------|
| Cash provided by (used in): | | |
| Operating activities: | | |
| Excess of revenues over expenses | \$ 929,569 | \$ 1,067,351 |
| Amortization of property and equipment | 686,287 | 705,158 |
| Straight-line rent (note 11) | 286,744 | (128,332) |
| Amortization of deferred capital contributions (note 8) | (35,661) | (68,907) |
| Amortization of deferred tenant inducements (note 11) | (178,255) | (163,141) |
| | <u>1,688,684</u> | <u>1,412,129</u> |
| Change in non-cash operating working capital | | |
| Accounts receivable | (269,490) | (204,021) |
| Prepaid expenses, deposits and other | (171,361) | (6,941) |
| Non-current prepaid expenses and deposits | (51,825) | (7,322) |
| Accounts payable and accrued liabilities | 568,609 | (77,606) |
| Deferred revenues | (6,720) | (1,042) |
| Deferred contributions | 3,575 | 355,143 |
| | <u>1,761,472</u> | <u>1,470,340</u> |
| Financing activities: | | |
| Repayment of obligations under capital lease | (19,235) | (17,800) |
| Tenant inducement received (note 11) | 716,304 | 98,400 |
| Proceeds from long-term debt (note 10) | 400,000 | - |
| | <u>1,097,069</u> | <u>80,600</u> |
| Investing activities: | | |
| Unrealized gain on investments | (6,320) | (8,611) |
| Purchase of investments | (275,000) | - |
| Purchase of property and equipment | (2,155,015) | (687,378) |
| | <u>(2,436,335)</u> | <u>(695,989)</u> |
| Net increase in cash | 422,206 | 854,951 |
| Cash, beginning of year | <u>1,392,919</u> | <u>537,968</u> |
| Cash, end of year | \$ <u>1,815,125</u> | \$ <u>1,392,919</u> |
| Supplemental cash flow information: | | |
| Cash interest paid | \$ 16,399 | \$ 10,628 |
| Cash interest received | 5,393 | 421 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2016

1. Purpose of the organization

Goodwill Industries of Alberta ("Goodwill") is a non-profit entity incorporated without share capital under the Societies Act of Alberta. Goodwill is a social enterprise providing individuals with disabilities the opportunity to enhance their lives through meaningful employment. No provision for corporate income taxes has been provided in these financial statements pursuant to Section 149(1)(l) of the Income Tax Act, Canada.

2. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and reflect the following policies:

(a) Revenue recognition

Goodwill follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Restricted contributions for the purchase of property and equipment are deferred and recognized as revenue on the same basis as the amortization expense related to the acquired property and equipment. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be estimated and collection is reasonably assured.

Provincial contract fees are recognized as revenue when the related service is performed, the amount to be received or receivable can be reasonably estimated and collection is reasonably assured. United Way and grant revenue is recognized over the term of the related contract or agreement.

Commercial revenues are recognized at the time the service is performed or the contributed item is sold and when reasonable assurance exists regarding the measurement and collection of the consideration received.

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements. In-kind donations of services are recorded at fair value when such value can be reasonably determined.

(b) Cash

Cash includes cash on hand and balances with banks, net of bank overdrafts. Bank borrowings are considered to be financing activities.

(c) Inventory

Donated materials for resale are not recorded in the financial statements as the fair value of the amounts cannot be reasonably determined. Processing and reconditioning costs applicable to these materials are expensed in the period incurred.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2016

2. Significant accounting policies (continued)

(d) Property and equipment

Purchased property and equipment is recorded at cost. Contributed property and equipment is recorded at fair value at the date of the contribution. Assets acquired under capital leases are amortized over the estimated life of the asset or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense when incurred. Betterments which extend the estimated life of an asset are capitalized. When property or equipment no longer contributes to Goodwill's ability to provide services, its carrying amount is written down to its residual value.

Amortization is calculated using the straight-line method, prorated from the date of acquisition, as follows:

| | |
|------------------------------------|---|
| Computers and electronic equipment | 3 years |
| Furniture and equipment | 10 years |
| Vehicles | 3 years |
| Leasehold improvements | Term of the lease (maximum of 10 years) |

(e) Employee future benefits

Prior to December 31, 2013, Goodwill had a defined contribution plan that was funded by the employee and employer on a shared basis. Goodwill also had a defined benefit plan covering certain employees that was funded entirely by Goodwill. These plans provided pension, other retirement and post-employment benefits to most of Goodwill's employees. Effective December 31, 2013, the Trustee approved the termination of both plans and both plans began to wind-down following approval from regulatory agencies.

Effective January 1, 2014, Goodwill established a group Registered Retirement Savings Plan (Group RRSP) that is funded by the employee and the employer on a shared basis. Contributions to the Group RRSP for current service is recognized when the contribution is paid (or payable) based on pay dates.

(f) Leases and tenant inducements

Leases are classified as capital or operating leases. A lease that transfers substantially the entire benefits and risks incidental to ownership is classified as a capital lease. All other leases are accounted for as operating leases, wherein rental payments are amortized on a straight line basis over the term of the lease including free rental periods.

Tenant inducements are recognized as reductions in rent expense on a straight-line basis over the term of the related lease.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2016

2. Significant accounting policies (continued)

(g) Financial instruments

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. Goodwill has elected to carry its investments at fair value.

Transactions costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, Goodwill determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of expected cash flows, the amount that could be realized from selling the financial asset or the amount Goodwill expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(h) Foreign currency translation

Monetary items denominated in foreign currencies are translated to Canadian dollars at the rate of exchange in effect at the statement of financial position date. Gains or losses on translation are included in earnings. Transactions denominated in foreign currencies are translated at the rate of exchange on the date the transaction is completed.

(i) Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amount of property and equipment, rates and methods to calculate amortization, assets and obligations related to employee future benefits, accrued liabilities related to tenant inducements and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2016

3. Investments

| | 2016 | 2015 |
|--|------------|------------|
| Investment cash account | \$ 123,130 | \$ 169 |
| Investment savings account | 215,993 | 214,380 |
| Corporate guaranteed investment certificate with stated annually compounding interest rate of 1.85% with maturity date in 2017 | 111,654 | 118,243 |
| | 450,777 | 332,792 |
| Corporate guaranteed investment certificates with stated annually compounding interest rates of 1.9% (2015 – 1.85% - 1.9%) with maturity dates up to 2018 | 111,680 | 223,345 |
| RBC guaranteed investment certificate with stated annual interest rate of 0.5% with maturity date in 2017 | 275,000 | - |
| | \$ 837,457 | \$ 556,137 |

The RBC guaranteed investment certificate (GIC) with a carrying amount of \$275,000 is restricted as cash security for an irrevocable letter of credit issued by Goodwill through RBC with the same face value (note 12). The RBC GIC is renewable annually for five years.

4. Property and equipment

| 2016 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|--------------|-----------------------------|-------------------|
| Computers and electronic equipment | \$ 566,311 | \$ 253,964 | \$ 312,347 |
| Furniture and equipment | 1,569,060 | 700,124 | 868,936 |
| Vehicles | 249,216 | 159,751 | 89,465 |
| Leasehold improvements | 5,276,775 | 2,758,094 | 2,518,681 |
| Total property and equipment | \$ 7,661,362 | \$ 3,871,933 | \$ 3,789,429 |

| 2015 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|--------------|-----------------------------|-------------------|
| Computers and electronic equipment | \$ 310,223 | \$ 210,678 | \$ 99,545 |
| Furniture and equipment | 1,506,168 | 815,090 | 691,078 |
| Vehicles | 225,206 | 101,929 | 123,277 |
| Leasehold improvements | 3,878,101 | 2,471,300 | 1,406,801 |
| Total property and equipment | \$ 5,919,698 | \$ 3,598,997 | \$ 2,320,701 |

During the year, Goodwill wrote off fully amortized assets. Reductions to cost and accumulated amortization were \$413,351 (2015 - \$165,196).

Furniture and equipment includes assets under capital lease with a cost of \$205,970 (2015 - \$258,805) and accumulated amortization of \$157,949 (2015 - \$196,187).

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2016

5. Credit facility

Goodwill has a demand operating loan available to a maximum of \$400,000 (2015 – \$700,000) of which \$nil (2015 – \$nil) has been advanced. The facility bears interest at the bank's prime rate plus 0.25% (2015 – prime rate plus 0.25%). The facility is secured by an investment portfolio of securities with a minimum market value of \$400,000 supported by a security agreement constituting a first ranking security interest in the securities.

6. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities are government remittances payable of \$49,333 (2015 - \$166,620) which includes payroll related taxes.

7. Deferred contributions

Deferred contributions relate to the provision of services to Ministries of the Government of Alberta. Changes in deferred contributions are as follows:

| | 2016 | 2015 |
|-------------------------------------|-------------|-------------|
| Balance, beginning of year | \$ 412,414 | \$ 57,271 |
| Contributions receive/receivable | 2,388,478 | 2,776,253 |
| Contributions recognized as revenue | (2,384,903) | (2,421,110) |
| Balance, end of year | \$ 415,989 | \$ 412,414 |

8. Deferred capital contributions

Changes in deferred capital contributions are as follows:

| | 2016 | 2015 |
|-------------------------------------|-----------|------------|
| Balance, beginning of year | \$ 59,795 | \$ 128,702 |
| Contributions received | - | - |
| Contributions recognized as revenue | (35,661) | (68,907) |
| Balance, end of year | \$ 24,134 | \$ 59,795 |

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2016

9. Obligations under capital leases

| | 2016 | 2015 |
|--|----------|-----------|
| National Leasing | \$ 1,887 | \$ 21,122 |
| Less current portion of obligation under capital lease | (1,887) | (19,235) |
| | \$ - | \$ 1,887 |

National Leasing, payable in 60 monthly payments of \$1,641 plus GST, 6.7% nominal annual rate, due January 2017, secured by a pre-crusher with net book value of \$41,974 (2015 - \$50,369).

Future minimum lease payments in the remaining year is as follows:

| | |
|-----------------------------------|-----------------|
| 2017 | \$ 1,898 |
| Less amount representing interest | 11 |
| | <u>\$ 1,887</u> |

10. Long-term debt

| | 2016 | 2015 |
|--|------------|------|
| Loan payable to Alberta Social Enterprise Venture Fund Inc. bearing interest at 5%, repayable in monthly interest only payments to March 15, 2017, with blended monthly payments of \$9,213 commencing April 15, 2017, maturing on March 15, 2021, secured by a General Security Agreement | \$ 400,000 | \$ - |
| Less current portion of long-term debt | (68,994) | - |
| | \$ 331,006 | \$ - |

11. Straight-line rent and tenant inducements

| | 2016 | 2015 |
|--------------------|--------------|--------------|
| Tenant inducements | \$ 1,090,015 | \$ 551,966 |
| Straight-line rent | 805,232 | 518,488 |
| | \$ 1,895,247 | \$ 1,070,454 |

During the year, Goodwill received \$716,304 (2015 - \$98,400) in tenant inducements and recognized \$178,255 (2015- \$163,141) of amortization of deferred tenant inducements as a reduction in rent expense. In addition, during the year Goodwill recognized net straight-line rent expense of \$286,744 (2015 – income of \$128,332).

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2016

12. Commitments

| | Premises base rent | Vehicles and equipment rent | Total |
|------|-----------------------|--------------------------------|------------------|
| 2017 | 4,508,076 | 31,944 | 4,540,020 |
| 2018 | 3,934,921 | 24,370 | 3,959,291 |
| 2019 | 3,685,256 | 20,296 | 3,705,552 |
| 2020 | 3,296,991 | 19,488 | 3,316,479 |
| 2021 | 2,567,277 | 17,576 | 2,584,853 |

Goodwill has issued, through Royal Bank of Canada (RBC), an irrevocable letter of credit to a landlord in the amount of \$275,000 in support of Goodwill's commitments under the terms of a lease agreement. The letter of credit can be drawn down by the landlord if Goodwill does not fulfill its commitments under the lease. The letter of credit is renewable annually for five years and is fully secured by a restricted investment (note 3).

13. Employee future benefits

Information about the Goodwill's defined benefit plan is as follows:

| | 2016 | 2015 |
|----------------------------|--------------|--------------|
| Accrued benefit obligation | \$ (212,000) | \$ (205,000) |
| Fair value of plan assets | 196,000 | 178,000 |
| Accrued benefit liability | \$ (16,000) | \$ (27,000) |

On October 15, 2013, the Trustee approved the termination of the defined benefit plan and the defined contribution plan effective December 31, 2013. Notices of plan termination were sent to Canada Revenue Agency, Alberta Finance and Enterprise and all active defined benefit and defined contribution plan members stating that contributions into the defined contribution plan would no longer be made after December 31, 2013.

During 2014, funds were disbursed out of the defined benefit plan and defined contribution plan for all active employees subject to statutory limitations. Following the disbursement of any remaining funds, which is expected to be substantially completed by December 31, 2017, both plans will be deregistered. Goodwill does not expect a significant plan deficiency or plan surplus following full disbursement of member funds.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2016

14. Financial risks and concentration of credit risk

(a) Credit risk

Credit risk arises from the possibility that the entities to which Goodwill sells products may experience financial difficulty and be unable to fulfill their contractual obligations. This risk is mitigated by proactive credit management policies that include regular monitoring of the debtor's payment history and performance. Substantially all of Goodwill's commercial sales are settled at the transaction date.

(b) Interest rate risk

Interest rate risk relates to the floating interest rate on the demand operating loan. As at December 31, 2016, the demand operating loan was not drawn on and in management's opinion, Goodwill is not exposed to significant interest rate risk. The interest rate on the long-term debt is fixed for the term of the loan.

(c) Foreign currency risk

Foreign currency risk relates to holding funds in a US bank account used to pay US suppliers. In management's opinion, Goodwill is not exposed to significant foreign currency risk.

15. Comparative information

Certain comparative information has been reclassified to conform with the financial statement presentation adopted in the current year.

GOODWILL INDUSTRIES OF ALBERTA

Notes to Financial Statements

Year ended December 31, 2016

16. Operating expenses

Further details of operating expenses include the following:

| | 2016 | 2015 |
|---------------------------------------|----------------------|----------------------|
| Human resource costs | | |
| Salaries and wages | \$ 12,523,994 | \$ 12,586,808 |
| Employee benefits | 1,330,663 | 1,320,833 |
| Contracted labour | 108,703 | 95,149 |
| Training, recruitment and other costs | 100,923 | 166,174 |
| | \$ 14,064,283 | \$ 14,168,964 |
| Occupancy costs | | |
| Rent and other occupancy costs | \$ 5,056,770 | \$ 4,587,593 |
| Repairs and maintenance | 526,338 | 690,967 |
| Utilities | 302,529 | 339,798 |
| Telephone and communications | 144,130 | 144,877 |
| Insurance | 89,489 | 80,761 |
| | \$ 6,119,256 | \$ 5,843,996 |
| Other operating costs | | |
| Disposal fees | \$ 478,923 | \$ 630,535 |
| Vehicle leases and rentals | 245,446 | 236,186 |
| Audit and professional fees | 196,796 | 216,981 |
| Advertising and promotion | 330,394 | 328,801 |
| Fees and other dues | 176,511 | 139,504 |
| Interest and bank charges | 178,216 | 173,825 |
| Travel | 105,261 | 95,105 |
| Affiliation dues | 72,480 | 72,350 |
| Postage and delivery | 26,474 | 28,858 |
| Interest on capital lease | 3,976 | 2,385 |
| Foreign exchange (loss) gain | 158 | (682) |
| | \$ 1,814,635 | \$ 1,923,848 |
| Materials costs | | |
| Supplies | \$ 603,698 | \$ 413,902 |
| Materials | 27,280 | 23,010 |
| | \$ 630,978 | \$ 436,912 |

Financial Statements of

**GOODWILL INDUSTRIES OF ALBERTA
(Registered Society)**

Year ended December 31, 2017



KPMG LLP
2200, 10175 - 101 Street
Edmonton AB T5J 0H3
Canada
Telephone (780) 429-7300
Fax (780) 429-7379

INDEPENDENT AUDITORS' REPORT

To the Members of Goodwill Industries of Alberta (Registered Society)

We have audited the accompanying financial statements of Goodwill Industries of Alberta (Registered Society), which comprise the statement of financial position as at December 31, 2017, the statements of operations, changes in net assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Goodwill Industries of Alberta (Registered Society) as at December 31, 2017, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

KPMG LLP

Chartered Professional Accountants

March 28, 2018
Edmonton, Canada

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Financial Statements

Year ended December 31, 2017

| | |
|---|----------|
| Statement of Financial Position | 1 |
| Statement of Operations | 2 |
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| Statement of Cash Flows | 4 |
| Notes to Financial Statements | 5 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Financial Position

December 31, 2017, with comparative information for 2016

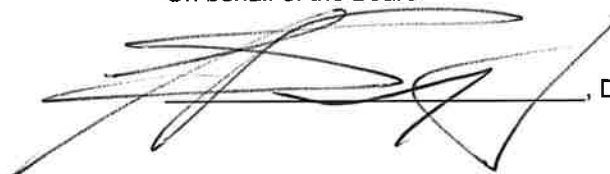
| | 2017 | 2016 |
|---|----------------------|---------------------|
| ASSETS | | |
| Current | | |
| Cash and cash equivalents | \$ 1,046,845 | \$ 1,815,125 |
| Investments (note 3) | 568,068 | 450,777 |
| Accounts receivable | 1,059,476 | 682,354 |
| Prepaid expenses, deposits and other | 207,838 | 212,712 |
| | <u>2,882,227</u> | <u>3,160,968</u> |
| Investments (note 3) | 275,000 | 386,680 |
| Prepaid expenses and deposits | 544,225 | 392,444 |
| Property and equipment (note 4) | 6,678,586 | 3,789,429 |
| | <u>\$ 10,380,038</u> | <u>\$ 7,729,521</u> |
| LIABILITIES | | |
| Current | | |
| Accounts payable and accrued liabilities (note 6) | \$ 2,705,188 | \$ 2,409,959 |
| Deferred revenues | 62,922 | 50,140 |
| Deferred contributions (note 7) | 430,907 | 415,989 |
| Current portion of obligation under capital lease | - | 1,887 |
| Current portion of long-term debt (note 9) | 151,192 | 68,994 |
| | <u>3,350,209</u> | <u>2,946,969</u> |
| Deferred capital contributions (note 8) | 193,170 | 24,134 |
| Long-term debt (note 9) | 1,679,814 | 331,006 |
| Straight-line rent and tenant inducements (note 10) | 3,617,983 | 1,895,247 |
| | <u>8,841,176</u> | <u>5,197,356</u> |
| Net assets | <u>1,538,862</u> | <u>2,532,165</u> |
| | <u>\$ 10,380,038</u> | <u>\$ 7,729,521</u> |


Credit facility (note 5)

Commitments and contingencies (note 11)

See accompanying notes to financial statements.

On behalf of the Board:

 , Director

 , Director

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Operations

Year ended December 31, 2017, with comparative information for 2016

| | 2017 | 2016 |
|--|----------------------|----------------------|
| Revenues | | |
| Commercial | \$ 24,597,943 | \$ 21,596,330 |
| Provincial contract fees (note 7) | 2,446,961 | 2,384,903 |
| United Way | 124,305 | 164,928 |
| Donations, grants and contributions | 134,897 | 51,473 |
| Amortization of deferred capital contributions | 30,964 | 35,661 |
| Unrealized gain on investments | 5,611 | 6,320 |
| Interest revenue | 4,206 | 5,393 |
| | 27,344,887 | 24,245,008 |
| Expenses | | |
| Human resources (note 16) | 16,571,203 | 14,064,283 |
| Occupancy (note 16) | 7,847,365 | 6,119,256 |
| Other operating (note 16) | 2,024,013 | 1,814,635 |
| Amortization of property and equipment | 1,002,971 | 686,287 |
| Materials (note 16) | 892,638 | 630,978 |
| | 28,338,190 | 23,315,439 |
| Excess (deficiency) of revenues over expenses | \$ (993,303) | \$ 929,569 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Changes in Net Assets

Year ended December 31, 2017, with comparative information for 2016

| 2017 | Unrestricted | Invested in property and equipment | Total |
|---|---------------------|---|---------------------|
| Net assets (deficiency), beginning of year | \$ 258,772 | \$ 2,273,393 | \$ 2,532,165 |
| Excess (deficiency) of revenues over expenses | (181,627) | (811,676) | (993,303) |
| Investment in property and equipment, net | (694,616) | 694,616 | - |
| Net assets (deficiency), end of year | \$ (617,471) | \$ 2,156,333 | \$ 1,538,862 |

| 2016 | Unrestricted | Invested in property and equipment | Total |
|---|---------------------|---|---------------------|
| Net assets (deficiency), beginning of year | \$ (85,222) | \$ 1,687,818 | \$ 1,602,596 |
| Excess (deficiency) of revenues over expenses | 1,401,940 | (472,371) | 929,569 |
| Investment in property and equipment, net | (1,057,946) | 1,057,946 | - |
| Net assets, end of year | \$ 258,772 | \$ 2,273,393 | \$ 2,532,165 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Cash Flows

Year ended December 31, 2017, with comparative information for 2016

| | 2017 | 2016 |
|---|--------------|--------------|
| Cash provided by (used in): | | |
| Operating activities: | | |
| Excess (deficiency) of revenues over expenses | \$ (993,303) | \$ 929,569 |
| Amortization of property and equipment | 1,002,971 | 686,287 |
| Straight-line rent (note 10) | 314,674 | 286,744 |
| Amortization of deferred capital contributions (note 8) | (30,964) | (35,661) |
| Amortization of deferred tenant inducements (note 10) | (160,331) | (178,255) |
| | 133,047 | 1,688,684 |
| Change in non-cash operating working capital | | |
| Accounts receivable | (377,122) | (269,490) |
| Prepaid expenses, deposits and other | 4,874 | (171,361) |
| Non-current prepaid expenses and deposits | (151,781) | (51,825) |
| Accounts payable and accrued liabilities | 295,229 | 568,609 |
| Deferred revenues | 12,782 | (6,720) |
| Deferred contributions | 14,918 | 3,575 |
| | (68,053) | 1,761,472 |
| Financing activities: | | |
| Repayment of obligations under capital lease | (1,887) | (19,235) |
| Repayment of long-term debt | (68,994) | - |
| Capital contributions received | 200,000 | - |
| Tenant inducement received (note 10) | 1,568,393 | 716,304 |
| Proceeds from long-term debt (note 9) | 1,500,000 | 400,000 |
| | 3,197,512 | 1,097,069 |
| Investing activities: | | |
| Unrealized gain on investments | (5,611) | (6,320) |
| Purchase of investments | - | (275,000) |
| Purchase of property and equipment | (3,892,128) | (2,155,015) |
| | (3,897,739) | (2,436,335) |
| Net (decrease) increase in cash and cash equivalents | (768,280) | 422,206 |
| Cash and cash equivalents, beginning of year | 1,815,125 | 1,392,919 |
| Cash and cash equivalents, end of year | \$ 1,046,845 | \$ 1,815,125 |
| Supplemental cash flow information: | | |
| Cash interest paid | \$ 30,310 | \$ 16,399 |
| Cash interest received | 4,206 | 5,393 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2017

1. Purpose of the organization

Goodwill Industries of Alberta (Registered Society) ("Goodwill") is a non-profit registered charity incorporated without share capital under the Societies Act of Alberta. Goodwill is a social enterprise providing individuals with disabilities the opportunity to enhance their lives through meaningful employment. No provision for corporate income taxes has been provided in these financial statements pursuant to Section 149(1)(l) of the Income Tax Act, Canada.

2. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and reflect the following policies:

(a) Revenue recognition

Goodwill follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Restricted contributions for the purchase of property and equipment are deferred and recognized as revenue on the same basis as the amortization expense related to the acquired property and equipment. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be estimated and collection is reasonably assured.

Provincial contract fees are recognized as revenue when the related service is performed, the amount to be received or receivable can be reasonably estimated and collection is reasonably assured. United Way and grant revenue is recognized over the term of the related contract or agreement.

Commercial revenues are recognized at the time the service is performed or the contributed item is sold and when reasonable assurance exists regarding the measurement and collection of the consideration received.

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements. In-kind donations of services are recorded at fair value when such value can be reasonably determined.

(b) Cash and cash equivalents

Cash and cash equivalents includes cash on hand and balances with banks, net of bank overdrafts. Bank borrowings are considered to be financing activities.

(c) Inventory

Donated materials for resale are not recorded in the financial statements as the fair value of the amounts cannot be reasonably determined. Processing and reconditioning costs applicable to these materials are expensed in the period incurred.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2017

2. Significant accounting policies (continued)

(d) Property and equipment

Purchased property and equipment is recorded at cost. Contributed property and equipment is recorded at fair value at the date of the contribution. Assets acquired under capital leases are amortized over the estimated life of the asset or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense when incurred. Betterments which extend the estimated life of an asset are capitalized. When property or equipment no longer contributes to Goodwill's ability to provide services, its carrying amount is written down to its residual value.

Amortization is calculated using the straight-line method, prorated from the date of acquisition, as follows:

| | |
|------------------------------------|---|
| Computers and electronic equipment | 3 years |
| Furniture and equipment | 10 years |
| Vehicles | 3 years |
| Leasehold improvements | Term of the lease (maximum of 10 years) |

(e) Employee future benefits

Prior to December 31, 2013, Goodwill had a defined contribution plan that was funded by the employee and employer on a shared basis. Goodwill also had a defined benefit plan covering certain employees that was funded entirely by Goodwill. These plans provided pension, other retirement and post-employment benefits to most of Goodwill's employees. Effective December 31, 2013, the Trustee approved the termination of both plans and both plans began to wind-down following approval from regulatory agencies.

Effective January 1, 2014, Goodwill established a group Registered Retirement Savings Plan (Group RRSP) that is funded by the employee and the employer on a shared basis. Contributions to the Group RRSP for current service is recognized when the contribution is paid (or payable) based on pay dates.

(f) Leases and tenant inducements

Leases are classified as capital or operating leases. A lease that transfers substantially the entire benefits and risks incidental to ownership is classified as a capital lease. All other leases are accounted for as operating leases, wherein rental payments are amortized on a straight line basis over the term of the lease including free rental periods.

Tenant inducements are recognized as reductions in rent expense on a straight-line basis over the term of the related lease.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2017

2. Significant accounting policies (continued)

(g) Financial instruments

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. Goodwill has elected to carry its investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, Goodwill determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of expected cash flows, the amount that could be realized from selling the financial asset or the amount Goodwill expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(h) Foreign currency translation

Monetary items denominated in foreign currencies are translated to Canadian dollars at the rate of exchange in effect at the statement of financial position date. Gains or losses on translation are included in earnings. Transactions denominated in foreign currencies are translated at the rate of exchange on the date the transaction is completed.

(i) Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amount of property and equipment, rates and methods to calculate amortization, assets and obligations related to employee future benefits, accrued liabilities related to tenant inducements and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2017

3. Investments

| | 2017 | 2016 |
|--|-------------------|-------------------|
| Investment cash account | \$ 114,857 | \$ 123,130 |
| Investment savings account | 341,537 | 215,993 |
| Corporate guaranteed investment certificate with stated annually compounding interest rate of 1.9% with maturity date in 2018 | 111,674 | - |
| Corporate guaranteed investment certificate with stated annually compounding interest rate of 1.85% with maturity date in 2017 | - | 111,654 |
| | 568,068 | 450,777 |
| Corporate guaranteed investment certificate with stated annually compounding interest rate of 1.9% with maturity date in 2018 | - | 111,680 |
| RBC guaranteed investment certificate with stated annual interest rate of 0.5% (2017 – 0.5%) with maturity date in 2018 | 275,000 | 275,000 |
| | 275,000 | 386,680 |
| | \$ 843,068 | \$ 837,457 |

The RBC guaranteed investment certificate (GIC) with a carrying amount of \$275,000 is restricted as cash security for an irrevocable letter of credit issued by Goodwill through RBC with the same face value (note 11). The RBC GIC is renewable annually for four years.

4. Property and equipment

| 2017 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|----------------------|-----------------------------|---------------------|
| Computers and electronic equipment | \$ 766,222 | \$ 399,914 | \$ 366,308 |
| Furniture and equipment | 2,134,829 | 740,550 | 1,394,279 |
| Vehicles | 258,966 | 220,903 | 38,063 |
| Leasehold improvements | 7,368,633 | 2,488,697 | 4,879,936 |
| Total property and equipment | \$ 10,528,650 | \$ 3,850,064 | \$ 6,678,586 |

| 2016 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|---------------------|-----------------------------|---------------------|
| Computers and electronic equipment | \$ 566,311 | \$ 253,964 | \$ 312,347 |
| Furniture and equipment | 1,569,060 | 700,124 | 868,936 |
| Vehicles | 249,216 | 159,751 | 89,465 |
| Leasehold improvements | 5,276,775 | 2,758,094 | 2,518,681 |
| Total property and equipment | \$ 7,661,362 | \$ 3,871,933 | \$ 3,789,429 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2017

4. Property and equipment (continued)

During the year, Goodwill wrote off fully amortized assets. Reductions to cost and accumulated amortization were \$1,024,840 (2016 - \$413,351).

Furniture and equipment includes assets under capital lease with a cost of \$96,042 (2016 - \$205,970) and accumulated amortization of \$57,625 (2016 - \$157,949).

5. Credit facility

Goodwill has a demand operating loan available to a maximum of \$400,000 (2016 - \$400,000) of which \$nil (2016 - \$nil) was outstanding at December 31, 2017. The facility bears interest at the bank's prime rate plus 0.25% (2016 - prime rate plus 0.25%). The facility is secured by an investment portfolio of securities with a minimum market value of \$400,000 supported by a security agreement constituting a first ranking security interest in the securities.

6. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities are government remittances payable of \$73,350 (2016 - \$49,333) which includes payroll related taxes.

7. Deferred contributions

Deferred contributions relate to the provision of services to Ministries of the Government of Alberta. Changes in deferred contributions are as follows:

| | 2017 | 2016 |
|-------------------------------------|-------------|-------------|
| Balance, beginning of year | \$ 415,989 | \$ 412,414 |
| Contributions received/receivable | 2,461,879 | 2,388,478 |
| Contributions recognized as revenue | (2,446,961) | (2,384,903) |
| Balance, end of year | \$ 430,907 | \$ 415,989 |

8. Deferred capital contributions

Changes in deferred capital contributions are as follows:

| | 2017 | 2016 |
|-------------------------------------|------------|-----------|
| Balance, beginning of year | \$ 24,134 | \$ 59,795 |
| Contributions received | 200,000 | - |
| Contributions recognized as revenue | (30,964) | (35,661) |
| Balance, end of year | \$ 193,170 | \$ 24,134 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2017

9. Long-term debt

| | 2017 | 2016 |
|--|--------------|------------|
| Loan payable to Alberta Social Enterprise Venture Fund Inc. (ASEV) bearing interest at 5%, repayable in monthly interest only payments to March 15, 2017, with blended monthly payments of \$9,213 commencing April 15, 2017, maturing on March 15, 2021 | \$ 331,006 | \$ 400,000 |
| Loan payable to ASEV bearing interest at 6.5%, repayable in monthly interest only payments to October 15, 2018, with blended monthly payments of \$35,573 commencing November 15, 2018, maturing on October 15, 2022 | 1,500,000 | - |
| Balance, end of year | \$ 1,831,006 | \$ 400,000 |
| Less current portion of long-term debt | (151,192) | (68,994) |
| | \$ 1,679,814 | \$ 331,006 |

Loans payable to ASEV are secured by a general security agreement.

10. Straight-line rent and tenant inducements

| | 2017 | 2016 |
|--------------------|--------------|--------------|
| Tenant inducements | \$ 2,498,077 | \$ 1,090,015 |
| Straight-line rent | 1,119,906 | 805,232 |
| | \$ 3,617,983 | \$ 1,895,247 |

During the year, Goodwill received \$1,568,393 (2016 - \$716,304) in tenant inducements and recognized \$160,331 (2016 - \$178,255) of amortization of deferred tenant inducements as a reduction in rent expense. In addition, during the year Goodwill recognized net straight-line rent expense of \$314,674 (2016 - \$286,744).

11. Commitments and contingencies

| | Premises base rent | Vehicles and equipment rent | Total |
|------|-----------------------|--------------------------------|--------------|
| 2018 | \$ 5,179,072 | \$ 53,239 | \$ 5,232,311 |
| 2019 | 5,101,405 | 53,065 | 5,154,470 |
| 2020 | 4,732,238 | 52,258 | 4,784,496 |
| 2021 | 4,115,016 | 50,345 | 4,165,361 |
| 2022 | 2,383,685 | 24,952 | 2,408,637 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2017

11. Commitments and contingencies (continued)

Goodwill has issued, through Royal Bank of Canada (RBC), an irrevocable letter of credit to a landlord in the amount of \$275,000 in support of Goodwill's commitments under the terms of a lease agreement. The letter of credit can be drawn down by the landlord if Goodwill does not fulfill its commitments under the lease. The letter of credit is renewable annually for four years and is fully secured by a restricted investment (note 3).

Subsequent to December 31, 2017, Goodwill was named in a lawsuit by a former landlord/owner claiming certain costs, penalties and damages pertaining to the terms of a lease that terminated during 2017. Goodwill has filed a Statement of Defence denying all allegations. The final outcome of the lawsuit is not presently determinable.

12. Employee future benefits

Information about the Goodwill's defined benefit plan is as follows:

| | 2017 | 2016 |
|----------------------------|--------------|--------------|
| Accrued benefit obligation | \$ (219,000) | \$ (212,000) |
| Fair value of plan assets | 215,000 | 196,000 |
| Accrued benefit liability | \$ (4,000) | \$ (16,000) |

On October 15, 2013, the Trustee approved the termination of the defined benefit plan and the defined contribution plan effective December 31, 2013. Notices of plan termination were sent to Canada Revenue Agency, Alberta Finance and Enterprise and all active defined benefit and defined contribution plan members stating that contributions into the defined contribution plan would no longer be made after December 31, 2013.

During 2014, funds were disbursed out of the defined benefit plan and defined contribution plan for all active employees subject to statutory limitations. Following the disbursement of any remaining funds, which is expected to be substantially completed by December 31, 2018, both plans will be deregistered. Goodwill does not expect a significant plan deficiency or plan surplus following full disbursement of member funds.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2017

13. Interest in You Can Ride 2

In the current year, Goodwill entered into an asset transfer agreement with the Edmonton Bicycle Commuters Society ("EBC") with respect to the You Can Ride 2 ("YCR2") programs that were previously administered and operated by EBC. Effective October 1, 2017, the assets of YCR2 were transferred at no cost to Goodwill and a \$75,000 capital contribution was provided to Goodwill to assist with the construction of YCR2's new headquarters in the Community Engagement Centre located in Goodwill's Edmonton Impact Centre. In addition, Goodwill, through the YCR2's Project Steering Committee ("PSC"), has taken over responsibility for administering and operating the YCR2 programs. For the period from October 1, 2017 to December 31, 2017, Goodwill's financial statements include program revenues of \$21,845 and related expenses of \$11,534 related to the YCR2 programs.

14. Financial risks and concentration of credit risk

(a) Credit risk

Credit risk arises from the possibility that the entities to which Goodwill sells products may experience financial difficulty and be unable to fulfill their contractual obligations. This risk is mitigated by proactive credit management policies that include regular monitoring of the debtor's payment history and performance. Substantially all of Goodwill's commercial sales are settled at the transaction date.

(b) Interest rate risk

Interest rate risk relates to the floating interest rate on the demand operating loan. As at December 31, 2017, the demand operating loan was not drawn on and in management's opinion, Goodwill is not exposed to significant interest rate risk. The interest rate on the long-term debt is fixed for the term of the loans.

(c) Foreign currency risk

Foreign currency risk relates to holding funds in a US bank account used to pay US suppliers. In management's opinion, Goodwill is not exposed to significant foreign currency risk.

15. Comparative information

Certain comparative information has been reclassified to conform with the financial statement presentation adopted in the current year.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2017

16. Operating expenses

Further details of operating expenses include the following:

| | 2017 | 2016 |
|---------------------------------------|----------------------|----------------------|
| Human resource costs | | |
| Salaries and wages | \$ 14,756,004 | \$ 12,523,994 |
| Employee benefits | 1,520,853 | 1,330,663 |
| Contracted labour | 119,059 | 108,703 |
| Training, recruitment and other costs | 175,287 | 100,923 |
| | \$ 16,571,203 | \$ 14,064,283 |
| Occupancy costs | | |
| Rent and other occupancy costs | \$ 6,576,726 | \$ 5,056,770 |
| Repairs and maintenance | 611,595 | 526,338 |
| Utilities | 385,348 | 302,529 |
| Telephone and communications | 165,175 | 144,130 |
| Insurance | 108,521 | 89,489 |
| | \$ 7,847,365 | \$ 6,119,256 |
| Other operating costs | | |
| Disposal fees | \$ 440,659 | \$ 478,923 |
| Vehicle leases and rentals | 276,548 | 245,446 |
| Audit and professional fees | 256,742 | 196,796 |
| Advertising and promotion | 413,500 | 330,394 |
| Fees and other dues | 162,274 | 176,511 |
| Interest and bank charges | 249,731 | 178,216 |
| Travel | 125,717 | 105,261 |
| Affiliation dues | 76,046 | 72,480 |
| Postage and delivery | 22,796 | 26,474 |
| Interest on capital lease | - | 3,976 |
| Foreign exchange (loss) gain | - | 158 |
| | \$ 2,024,013 | \$ 1,814,635 |
| Materials costs | | |
| Supplies | \$ 868,323 | \$ 603,698 |
| Materials | 24,315 | 27,280 |
| | \$ 892,638 | \$ 630,978 |

Financial Statements of

**GOODWILL INDUSTRIES OF ALBERTA
(Registered Society)**

Year ended December 31, 2018



KPMG LLP
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Edmonton, AB T5J 0H3
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INDEPENDENT AUDITORS' REPORT

To the Members of Goodwill Industries of Alberta (Registered Society)

Opinion

We have audited the financial statements of Goodwill Industries of Alberta (Registered Society), which comprise:

- the statement of financial position as at December 31, 2018
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Registered Society as at December 31, 2018, and its results of operations, change in its net assets and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the Registered Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Registered Society's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Registered Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Registered Society's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Registered Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Registered Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Registered Society's to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represents the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads "KPMG LLP". The signature is written in a cursive, stylized font. Below the signature is a single, long, horizontal, slightly wavy line.

Chartered Professional Accountants

Edmonton, Canada

April 15, 2019

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Financial Statements

Year ended December 31, 2018

| | |
|---|----------|
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| Notes to Financial Statements | 5 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Financial Position

December 31, 2018, with comparative information for 2017

| | 2018 | 2017 |
|---|---------------------|----------------------|
| ASSETS | | |
| Current | | |
| Cash and cash equivalents | \$ 985,833 | \$ 1,046,845 |
| Investments (note 3) | 500,000 | 568,068 |
| Accounts receivable | 309,903 | 1,059,476 |
| Prepaid expenses, deposits and other | 200,845 | 207,838 |
| | <u>1,996,581</u> | <u>2,882,227</u> |
| Investments (note 3) | 275,000 | 275,000 |
| Prepaid expenses and deposits | 617,867 | 544,225 |
| Property and equipment (note 4) | <u>6,261,708</u> | <u>6,678,586</u> |
| | <u>\$ 9,151,156</u> | <u>\$ 10,380,038</u> |
| LIABILITIES | | |
| Current | | |
| Accounts payable and accrued liabilities (note 6) | \$ 1,681,116 | \$ 2,705,188 |
| Deferred revenues | 80,335 | 62,922 |
| Deferred contributions (note 7) | 590,490 | 430,907 |
| Current portion of long-term debt (note 9) | <u>444,180</u> | <u>151,192</u> |
| | <u>2,796,121</u> | <u>3,350,209</u> |
| Deferred capital contributions (note 8) | 167,834 | 193,170 |
| Long-term debt (note 9) | 1,235,634 | 1,679,814 |
| Straight-line rent and tenant inducements (note 10) | <u>4,044,209</u> | <u>3,617,983</u> |
| | <u>8,243,798</u> | <u>8,841,176</u> |
| Net assets | <u>907,358</u> | <u>1,538,862</u> |
| | <u>\$ 9,151,156</u> | <u>\$ 10,380,038</u> |

Credit facility (note 5)

Commitments and contingencies (note 11)

See accompanying notes to financial statements.

On behalf of the Board:



Director



Director

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Operations

Year ended December 31, 2018, with comparative information for 2017

| | 2018 | 2017 |
|--|----------------------|----------------------|
| Revenues | | |
| Commercial | \$ 26,737,544 | \$ 24,597,943 |
| Provincial contract fees (note 7) | 2,382,561 | 2,446,961 |
| Donations, grants and contributions | 124,487 | 134,897 |
| Amortization of deferred capital contributions | 25,336 | 30,964 |
| Interest revenue | 6,994 | 4,206 |
| Unrealized gain on investments | 3,451 | 5,611 |
| United Way | - | 124,305 |
| | 29,280,373 | 27,344,887 |
| Expenses | | |
| Human resources (note 14) | 17,562,393 | 16,571,203 |
| Occupancy (note 14) | 8,173,857 | 7,847,365 |
| Other operating (note 14) | 2,229,033 | 2,024,013 |
| Amortization of property and equipment | 1,166,158 | 1,002,971 |
| Materials (note 14) | 780,436 | 892,638 |
| | 29,911,877 | 28,338,190 |
| (Deficiency) of revenues over expenses | \$ (631,504) | \$ (993,303) |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Changes in Net Assets

Year ended December 31, 2018, with comparative information for 2017

| | Unrestricted (deficiency) | Invested in property and equipment | Total |
|---|------------------------------|--|---------------------|
| 2018 | | | |
| Net assets (deficiency), beginning of year | \$ (617,471) | \$ 2,156,333 | \$ 1,538,862 |
| Excess (deficiency) of revenues over expenses | 176,026 | (807,530) | (631,504) |
| Investment in property and equipment, net | (418,454) | 418,454 | - |
| Net assets (deficiency), end of year | \$ (859,899) | \$ 1,767,257 | \$ 907,358 |
| 2017 | | | |
| Net assets, beginning of year | \$ 258,772 | \$ 2,273,393 | \$ 2,532,165 |
| Excess (deficiency) of revenues over expenses | (181,627) | (811,676) | (993,303) |
| Investment in property and equipment, net | (694,616) | 694,616 | - |
| Net assets (deficiency), end of year | \$ (617,471) | \$ 2,156,333 | \$ 1,538,862 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Cash Flows

Year ended December 31, 2018, with comparative information for 2017

| | 2018 | 2017 |
|---|--------------|--------------|
| Cash provided by (used in): | | |
| Operating activities: | | |
| Deficiency of revenues over expenses | \$ (631,504) | \$ (993,303) |
| Amortization of property and equipment | 1,166,158 | 1,002,971 |
| Straight-line rent (note 10) | 277,500 | 314,674 |
| Amortization of deferred capital contributions (note 8) | (25,336) | (30,964) |
| Amortization of deferred tenant inducements (note 10) | (333,292) | (160,331) |
| | 453,526 | 133,047 |
| Change in non-cash operating working capital | | |
| Accounts receivable | 749,573 | (377,122) |
| Prepaid expenses, deposits and other | 6,993 | 4,874 |
| Non-current prepaid expenses and deposits | (73,642) | (151,781) |
| Accounts payable and accrued liabilities | (1,024,072) | 295,229 |
| Deferred revenues | 17,413 | 12,782 |
| Deferred contributions | 159,583 | 14,918 |
| | 289,374 | (68,053) |
| Financing activities: | | |
| Repayment of obligations under capital lease | - | (1,887) |
| Repayment of long-term debt (note 9) | (151,192) | (68,994) |
| Capital contributions received | - | 200,000 |
| Tenant inducement received (note 10) | 482,018 | 1,568,393 |
| Proceeds from long-term debt (note 9) | - | 1,500,000 |
| | 330,826 | 3,197,512 |
| Investing activities: | | |
| Unrealized gain on investments | (3,451) | (5,611) |
| Proceeds from sale of investments | 571,519 | - |
| Purchase of investments | (500,000) | - |
| Purchase of property and equipment | (749,280) | (3,892,128) |
| | (681,212) | (3,897,739) |
| Net decrease in cash and cash equivalents | (61,012) | (768,280) |
| Cash and cash equivalents, beginning of year | 1,046,845 | 1,815,125 |
| Cash and cash equivalents, end of year | \$ 985,833 | \$ 1,046,845 |
| Supplemental cash flow information: | | |
| Cash interest paid | \$ 115,513 | \$ 30,310 |
| Cash interest received | 5,555 | 4,206 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2018

1. Purpose of the organization

Goodwill Industries of Alberta (Registered Society) ("Goodwill") is a non-profit registered charity incorporated without share capital under the Societies Act of Alberta. Goodwill is a social enterprise providing individuals with disabilities the opportunity to enhance their lives through meaningful employment. No provision for corporate income taxes has been provided in these financial statements pursuant to Section 149(1)(l) of the Income Tax Act, Canada.

2. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and reflect the following policies:

(a) Revenue recognition

Goodwill follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Restricted contributions for the purchase of property and equipment are deferred and recognized as revenue on the same basis as the amortization expense related to the acquired property and equipment. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be estimated and collection is reasonably assured.

Provincial contract fees are recognized as revenue when the related service is performed, the amount to be received or receivable can be reasonably estimated and collection is reasonably assured. Grant revenue is recognized over the term of the related contract or agreement.

Commercial revenues are recognized at the time the service is performed or the contributed item is sold and when reasonable assurance exists regarding the measurement and collection of the consideration received.

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements. In-kind donations of services are recorded at fair value when such value can be reasonably determined.

(b) Cash and cash equivalents

Cash and cash equivalents includes cash on hand and balances with banks, net of bank overdrafts. Bank borrowings are considered to be financing activities.

(c) Inventory

Donated materials for resale are not recorded in the financial statements as the fair value of the amounts cannot be reasonably determined. Processing and reconditioning costs applicable to these materials are expensed in the period incurred.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2018

2. Significant accounting policies (continued)

(d) Property and equipment

Purchased property and equipment is recorded at cost. Contributed property and equipment is recorded at fair value at the date of the contribution. Assets acquired under capital leases are amortized over the estimated life of the asset or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense when incurred. Betterments which extend the estimated life of an asset are capitalized. When property or equipment no longer contributes to Goodwill's ability to provide services, its carrying amount is written down to its residual value.

Amortization is calculated using the straight-line method, prorated from the date of acquisition, as follows:

| | |
|------------------------------------|---|
| Computers and electronic equipment | 3 years |
| Furniture and equipment | 10 years |
| Vehicles | 3 years |
| Leasehold improvements | Term of the lease (maximum of 10 years) |

(e) Employee future benefits

Prior to December 31, 2013, Goodwill had a defined contribution plan that was funded by the employee and employer on a shared basis. Goodwill also had a defined benefit plan covering certain employees that was funded entirely by Goodwill. These plans provided pension, other retirement and post-employment benefits to most of Goodwill's employees. Effective December 31, 2013, the Trustee approved the termination of both plans and both plans began to wind-down following approval from regulatory agencies.

Effective January 1, 2014, Goodwill established a group Registered Retirement Savings Plan (Group RRSP) that is funded by the employee and the employer on a shared basis. Contributions to the Group RRSP for current service is recognized when the contribution is paid (or payable) based on pay dates.

(f) Leases and tenant inducements

Leases are classified as capital or operating leases. A lease that transfers substantially the entire benefits and risks incidental to ownership is classified as a capital lease. All other leases are accounted for as operating leases, wherein rental payments are amortized on a straight line basis over the term of the lease including free rental periods.

Tenant inducements are recognized as reductions in rent expense on a straight-line basis over the term of the related lease.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2018

2. Significant accounting policies (continued)

(g) Financial instruments

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. Goodwill has elected to carry its investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, Goodwill determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of expected cash flows, the amount that could be realized from selling the financial asset or the amount Goodwill expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(h) Foreign currency translation

Monetary items denominated in foreign currencies are translated to Canadian dollars at the rate of exchange in effect at the statement of financial position date. Gains or losses on translation are included in earnings. Transactions denominated in foreign currencies are translated at the rate of exchange on the date the transaction is completed.

(i) Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amount of property and equipment, rates and methods to calculate amortization, assets and obligations related to employee future benefits, accrued liabilities related to tenant inducements and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2018

3. Investments

| | 2018 | 2017 |
|--|-------------------|-------------------|
| Cashable and redeemable ATB Financial guaranteed investment certificate with annual interest rate of 1.55% with maturity in 2019 | \$ 500,000 | \$ - |
| Investment cash account | - | 114,857 |
| Investment savings account | - | 341,537 |
| Corporate guaranteed investment certificate with stated annually compounding interest rate of 1.9% with maturity in 2018 | - | 111,674 |
| | 500,000 | 568,068 |
| Cashable and redeemable ATB Financial guaranteed investment certificate with annual interest rate of 1.55% with maturity in 2019 | 275,000 | - |
| RBC guaranteed investment certificate with stated annual interest rate of 0.5% | - | 275,000 |
| | \$ 775,000 | \$ 843,068 |

The ATB Financial (2017 – RBC) guaranteed investment certificate (GIC) with a carrying amount of \$275,000 is restricted as cash security for an irrevocable letter of credit issued by Goodwill through ATB Financial (2017 – RBC) with the same face value (note 11). The GIC is renewable annually for three (2017 – four) years.

4. Property and equipment

| 2018 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|----------------------|--------------------------|---------------------|
| Computers and electronic equipment | \$ 742,626 | \$ 541,419 | \$ 201,207 |
| Furniture and equipment | 2,155,909 | 818,648 | 1,337,261 |
| Vehicles | 258,966 | 250,744 | 8,222 |
| Leasehold improvements | 7,570,355 | 2,855,337 | 4,715,018 |
| Total property and equipment | \$ 10,727,856 | \$ 4,466,148 | \$ 6,261,708 |
| 2017 | Cost | Accumulated Amortization | Net Book Value |
| Computers and electronic equipment | \$ 766,222 | \$ 399,914 | \$ 366,308 |
| Furniture and equipment | 2,134,829 | 740,550 | 1,394,279 |
| Vehicles | 258,966 | 220,903 | 38,063 |
| Leasehold improvements | 7,368,633 | 2,488,697 | 4,879,936 |
| Total property and equipment | \$ 10,528,650 | \$ 3,850,064 | \$ 6,678,586 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2018

4. Property and equipment (continued)

During the year, Goodwill wrote off fully amortized assets. Reductions to cost and accumulated amortization were \$550,074 (2017 - \$1,024,840).

Furniture and equipment includes assets under capital lease with a cost of \$96,042 (2017 - \$96,042) and accumulated amortization of \$67,230 (2017 - \$57,625).

5. Credit facility

Goodwill has a demand operating loan available to a maximum of \$1,000,000 (2017 - \$400,000) of which \$nil (2017 - \$nil) was outstanding at December 31, 2018. The facility bears interest at the bank's prime rate plus 2.0% (2017 - prime rate plus 0.25%). The facility is secured by an investment portfolio with a minimum market value of \$500,000 (2017 - \$400,000) supported by a security agreement constituting a first ranking security interest in the investment portfolio. The facility is subject to certain financial covenants, including the requirement to maintain a working capital ratio of at least 1:1. At December 31, 2018, Goodwill was not in compliance with the working capital ratio; however, it is management's understanding that all credit under the facility remains available.

6. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities are government remittances payable of \$83,347 (2017 - \$73,350) which includes payroll related taxes.

7. Deferred contributions

Deferred contributions relate to the provision of services to Ministries of the Government of Alberta. Changes in deferred contributions are as follows:

| | 2018 | 2017 |
|-------------------------------------|-------------|-------------|
| Balance, beginning of year | \$ 430,907 | \$ 415,989 |
| Contributions received/receivable | 2,542,144 | 2,461,879 |
| Contributions recognized as revenue | (2,382,561) | (2,446,961) |
| Balance, end of year | \$ 590,490 | \$ 430,907 |

8. Deferred capital contributions

Changes in deferred capital contributions are as follows:

| | 2018 | 2017 |
|-------------------------------------|------------|------------|
| Balance, beginning of year | \$ 193,170 | \$ 24,134 |
| Contributions received | - | 200,000 |
| Contributions recognized as revenue | (25,336) | (30,964) |
| Balance, end of year | \$ 167,834 | \$ 193,170 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2018

9. Long-term debt

| | 2018 | 2017 |
|---|--------------|--------------|
| Loan payable to Alberta Social Enterprise Venture Fund Inc. (ASEV) bearing interest at 5%, repayable in blended monthly payments of \$9,213, maturing on March 15, 2021 | \$ 234,811 | \$ 331,006 |
| Loan payable to ASEV bearing interest at 6.5%, repayable in blended monthly payments of \$35,573, maturing on October 15, 2022 | 1,445,003 | 1,500,000 |
| Balance, end of year | 1,679,814 | 1,831,006 |
| Less current portion of long-term debt | (444,180) | (151,192) |
| | \$ 1,235,634 | \$ 1,679,814 |

Loans payable to ASEV are secured by a general security agreement.

10. Straight-line rent and tenant inducements

| | 2018 | 2017 |
|--------------------|--------------|--------------|
| Tenant inducements | \$ 2,646,803 | \$ 2,498,077 |
| Straight-line rent | 1,397,406 | 1,119,906 |
| | \$ 4,044,209 | \$ 3,617,983 |

During the year, Goodwill received \$482,018 (2017 - \$1,568,393) in tenant inducements and recognized \$333,292 (2017 - \$160,331) of amortization of deferred tenant inducements as a reduction in rent expense. In addition, during the year Goodwill recognized net straight-line rent expense of \$277,500 (2017 - \$314,674).

11. Commitments and contingencies

| | Premises base rent | Vehicles and equipment rent | Total |
|------|-----------------------|--------------------------------|--------------|
| 2019 | \$ 5,446,976 | \$ 75,205 | \$ 5,522,181 |
| 2020 | 5,143,001 | 74,398 | 5,217,399 |
| 2021 | 4,700,876 | 72,485 | 4,773,361 |
| 2022 | 3,956,781 | 47,092 | 4,003,873 |
| 2023 | 3,859,718 | 25,756 | 3,885,474 |

Goodwill has issued, through ATB Financial (2017 - Royal Bank of Canada (RBC)), an irrevocable letter of credit to a landlord in the amount of \$275,000 in support of Goodwill's commitments under the terms of a lease agreement. The letter of credit can be drawn down by the landlord if Goodwill does not fulfill its commitments under the lease. The letter of credit is renewable annually for three (2017 - four) years and is fully secured by a restricted investment (note 3).

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2018

11. Commitments and contingencies (continued)

During the year, Goodwill was named in a lawsuit by a former landlord/owner claiming certain costs, penalties and damages pertaining to the terms of a lease that terminated during 2017. Goodwill has filed a Statement of Defense denying all allegations. The final outcome of the lawsuit is not presently determinable.

Subsequent to year end, Goodwill negotiated the early termination of the lease for one of its facilities for a total lump sum cash payment to be made in 2019 of \$730,000 (including taxes). This payment is not reflected in the base rent commitments noted above.

12. Employee future benefits

On October 15, 2013, the Trustee approved the termination of the defined benefit plan and the defined contribution plan effective December 31, 2013. Notices of plan termination were sent to Canada Revenue Agency, Alberta Finance and Enterprise and all active defined benefit and defined contribution plan members stating that contributions into the defined contribution plan would no longer be made after December 31, 2013.

During 2014, funds were disbursed out of the defined benefit plan and defined contribution plan for all active employees subject to statutory limitations. Following the disbursement of any remaining funds, which is expected to be substantially completed by December 31, 2019, both plans will be deregistered. Goodwill does not expect a significant plan deficiency or plan surplus following full disbursement of member funds.

13. Financial risks and concentration of credit risk

(a) Credit risk

Credit risk arises from the possibility that the entities to which Goodwill sells products may experience financial difficulty and be unable to fulfill their contractual obligations. This risk is mitigated by proactive credit management policies that include regular monitoring of the debtor's payment history and performance. Substantially all of Goodwill's commercial sales are settled at the transaction date.

(b) Interest rate risk

Interest rate risk relates to the floating interest rate on the demand operating loan. As at December 31, 2018, the demand operating loan was not drawn on and in management's opinion, Goodwill is not exposed to significant interest rate risk. The interest rate on the long-term debt is fixed for the term of the loans.

(c) Foreign currency risk

Foreign currency risk relates to holding funds in a US bank account used to pay US suppliers. In management's opinion, Goodwill is not exposed to significant foreign currency risk.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2018

14. Operating expenses

Further details of operating expenses include the following:

| | 2018 | 2017 |
|---------------------------------------|----------------------|----------------------|
| Human resource costs | | |
| Salaries and wages | \$ 15,582,855 | \$ 14,756,004 |
| Employee benefits | 1,702,581 | 1,520,853 |
| Training, recruitment and other costs | 150,772 | 175,287 |
| Contracted labour | 126,185 | 119,059 |
| | \$ 17,562,393 | \$ 16,571,203 |
| Occupancy costs | | |
| Rent and other occupancy costs | \$ 6,728,863 | \$ 6,576,726 |
| Repairs and maintenance | 744,819 | 611,595 |
| Utilities | 422,315 | 385,348 |
| Telephone and communications | 159,676 | 165,175 |
| Insurance | 118,184 | 108,521 |
| | \$ 8,173,857 | \$ 7,847,365 |
| Other operating costs | | |
| Advertising and promotion | \$ 489,938 | \$ 413,500 |
| Interest and bank charges | 379,757 | 249,731 |
| Vehicle leases, rent, fuel and other | 353,208 | 276,548 |
| Audit and professional fees | 342,986 | 256,742 |
| Disposal fees | 320,141 | 440,659 |
| Fees and other dues | 160,471 | 162,274 |
| Travel | 87,379 | 125,717 |
| Affiliation dues | 79,956 | 76,046 |
| Postage and delivery | 15,197 | 22,796 |
| | \$ 2,229,033 | \$ 2,024,013 |
| Materials costs | | |
| Supplies | \$ 762,004 | \$ 868,323 |
| Materials | 18,432 | 24,315 |
| | \$ 780,436 | \$ 892,638 |

Financial Statements of

**GOODWILL INDUSTRIES OF ALBERTA
(Registered Society)**

Year ended December 31, 2019

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Financial Statements

Year ended December 31, 2019

Independent Auditors' Report

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INDEPENDENT AUDITORS' REPORT

To the Members of Goodwill Industries of Alberta (Registered Society)

Opinion

We have audited the financial statements of Goodwill Industries of Alberta (Registered Society), which comprise:

- the statement of financial position as at December 31, 2019
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies (Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Registered Society as at December 31, 2019, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the Registered Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Registered Society's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Registered Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Registered Society's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Registered Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Registered Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Registered Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants

Edmonton, Canada

April 21, 2020

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Financial Position

December 31, 2019, with comparative information for 2018

| | 2019 | 2018 |
|---|----------------------|---------------------|
| ASSETS | | |
| Current | | |
| Cash and cash equivalents | \$ 1,828,340 | \$ 985,833 |
| Investments (note 3) | 512,013 | 500,000 |
| Accounts receivable | 513,579 | 309,903 |
| Prepaid expenses and deposits | 709,339 | 818,712 |
| | 3,563,271 | 2,614,448 |
| Non-current investments (note 3) | 275,000 | 275,000 |
| Property and equipment (note 4) | 6,366,669 | 6,261,708 |
| | \$ 10,204,940 | \$ 9,151,156 |
| LIABILITIES AND NET ASSETS | | |
| Current | | |
| Accounts payable and accruals (note 6) | \$ 1,662,463 | \$ 1,681,116 |
| Deferred revenues | 678,628 | 670,825 |
| Scheduled cash repayments for long-term debt (note 7) | 472,301 | 444,180 |
| | 2,813,392 | 2,796,121 |
| Callable debt (note 7) | 350,000 | - |
| | 3,163,392 | 2,796,121 |
| Long-term debt (note 7) | 763,334 | 1,235,634 |
| Deferred capital contributions (note 8) | 142,497 | 167,834 |
| Straight-line rent and tenant inducements (note 9) | 5,495,579 | 4,044,209 |
| | 9,564,802 | 8,243,798 |
| Net assets | 640,138 | 907,358 |
| | \$ 10,204,940 | \$ 9,151,156 |

Credit facility (note 5)
Commitments and contingencies (note 10)
Subsequent event (note 14)

See accompanying notes to financial statements.

On behalf of the Board:

_____, Director _____, Director

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Operations

Year ended December 31, 2019, with comparative information for 2018

| | 2019 | 2018 |
|---|----------------------|----------------------|
| Operating revenues | | |
| Commercial | \$ 30,274,056 | \$ 26,737,544 |
| Provincial contract fees | 2,204,619 | 2,382,561 |
| Donations, grants and contributions | 272,570 | 124,487 |
| Interest revenue | 13,367 | 10,445 |
| | 32,764,612 | 29,255,037 |
| Operating expenses (note 13) | | |
| Human resources | 18,957,729 | 17,562,393 |
| Occupancy | 9,222,993 | 8,507,149 |
| Other operating | 2,226,654 | 2,229,033 |
| Materials | 1,144,885 | 780,436 |
| | 31,552,261 | 29,079,011 |
| Excess of revenues over expenses before the under-noted | 1,212,351 | 176,026 |
| Amortization of deferred capital contributions | 25,337 | 25,336 |
| Amortization of deferred tenant inducements | 480,079 | 333,292 |
| Amortization of property and equipment | (1,188,578) | (1,166,158) |
| Lease termination fee | (712,619) | - |
| Loss on disposal of property and equipment | (83,790) | - |
| Deficiency of revenues over expenses | \$ (267,220) | \$ (631,504) |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Changes in Net Assets

Year ended December 31, 2019, with comparative information for 2018

| 2019 | Unrestricted (deficiency) | Invested in property and equipment | Total |
|---|------------------------------|--|-------------------|
| Balance, beginning of year | \$ (859,899) | \$ 1,767,257 | \$ 907,358 |
| Excess (deficiency) of revenues over expenses | 499,732 | (766,952) | (267,220) |
| Investment in property and equipment, net | 312,110 | (312,110) | - |
| Balance, end of year | \$ (48,057) | \$ 688,195 | \$ 640,138 |

| 2018 | Unrestricted (deficiency) | Invested in property and equipment | Total |
|---|------------------------------|--|--------------|
| Balance, beginning of year | \$ (617,471) | \$ 2,156,333 | \$ 1,538,862 |
| Excess (deficiency) of revenues over expenses | 176,026 | (807,530) | (631,504) |
| Investment in property and equipment, net | (418,454) | 418,454 | - |
| Balance, end of year | \$ (859,899) | \$ 1,767,257 | \$ 907,358 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Cash Flow

Year ended December 31, 2019, with comparative information for 2018

| | 2019 | 2018 |
|--|--------------|--------------|
| Cash provided by (used in): | | |
| Operating activities: | | |
| Deficiency of revenues over expenses | \$ (267,220) | \$ (631,504) |
| Amortization of property and equipment | 1,188,578 | 1,166,158 |
| Straight-line rent (note 9) | 147,830 | 277,500 |
| Amortization of deferred capital contributions (note 8) | (25,337) | (25,336) |
| Amortization of deferred tenant inducements (note 9) | (480,079) | (333,292) |
| Gain on settlement of accounts payable and accruals (note 4) | (416,113) | - |
| Loss on write-down of property and equipment (note 4) | 416,113 | - |
| Loss on disposal of property and equipment | 83,790 | - |
| | 647,562 | 453,526 |
| Change in non-cash operating working capital | | |
| Accounts receivable | (203,676) | 749,573 |
| Prepaid expenses and deposits | 109,373 | (66,649) |
| Accounts payable and accrued liabilities | 397,460 | (1,024,072) |
| Deferred revenues | 7,803 | 176,996 |
| | 958,522 | 289,374 |
| Financing activities: | | |
| Proceeds from callable debt (note 7) | 350,000 | - |
| Repayment of long-term debt (note 7) | (444,179) | (151,192) |
| Tenant inducement received (note 9) | 1,783,619 | 482,018 |
| | 1,689,440 | 330,826 |
| Investing activities: | | |
| Proceeds from sale of investments | 775,000 | 568,068 |
| Purchase of investments including reinvested investment income | (787,013) | (500,000) |
| Purchase of property and equipment | (1,793,442) | (749,280) |
| | (1,805,455) | (681,212) |
| Net increase (decrease) in cash and cash equivalents | 842,507 | (61,012) |
| Cash and cash equivalents, beginning of year | 985,833 | 1,046,845 |
| Cash and cash equivalents, end of year | \$ 1,828,340 | \$ 985,833 |
| Supplemental cash flow information: | | |
| Cash interest paid | \$ 112,730 | \$ 115,513 |
| Cash interest received | \$ 13,367 | \$ 5,555 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2019

1. Purpose of the organization

Goodwill Industries of Alberta (Registered Society) ("Goodwill") is a non-profit registered charity incorporated without share capital under the Societies Act of Alberta. Goodwill is a social enterprise providing individuals with disabilities the opportunity to enhance their lives through meaningful employment. No provision for corporate income taxes has been provided in these financial statements pursuant to Section 149(1)(l) of the Income Tax Act, Canada.

2. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and reflect the following policies:

(a) Revenue recognition

Goodwill follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Restricted contributions for the purchase of property and equipment are deferred and recognized as revenue on the same basis as the amortization expense related to the acquired property and equipment. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be estimated and collection is reasonably assured.

Provincial contract fees are recognized as revenue when the related service is performed, the amount to be received or receivable can be reasonably estimated and collection is reasonably assured. Grant revenue is recognized over the term of the related contract or agreement.

Commercial revenues are recognized at the time the service is performed or the contributed item is sold and when reasonable assurance exists regarding the measurement and collection of the consideration received.

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements. In-kind donations of services are recorded at fair value when such value can be reasonably determined.

(b) Cash and cash equivalents

Cash and cash equivalents includes cash on hand and balances with banks, net of bank overdrafts. Bank borrowings are considered to be financing activities.

(c) Inventory

Donated materials for resale are not recorded in the financial statements as the fair value of the amounts cannot be reasonably determined. Processing and reconditioning costs applicable to these materials are expensed in the period incurred.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2019

2. Significant accounting policies (continued)

(d) Property and equipment

Purchased property and equipment is recorded at cost. Contributed property and equipment is recorded at fair value at the date of the contribution. Assets acquired under capital leases are amortized over the estimated life of the asset or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense when incurred. Betterments which extend the estimated life of an asset are capitalized. When property or equipment no longer contributes to Goodwill's ability to provide services, the relevant carrying amount is written down to its residual value.

Amortization is calculated using the straight-line method, prorated from the date of acquisition, as follows:

| | |
|------------------------------------|---|
| Computers and electronic equipment | 3 years |
| Furniture and equipment | 10 years |
| Vehicles | 3 years |
| Leasehold improvements | Term of the lease (maximum of 10 years) |

(e) Employee future benefits

Prior to December 31, 2013, Goodwill had a defined contribution plan that was funded by the employee and employer on a shared basis. Goodwill also had a defined benefit plan covering certain employees that was funded entirely by Goodwill. These plans provided pension, other retirement and post-employment benefits to most of Goodwill's employees. Effective December 31, 2013, the Trustee approved the termination of both plans and both plans began to wind-down following approval from regulatory agencies.

Effective January 1, 2014, Goodwill established a group Registered Retirement Savings Plan (Group RRSP) that is funded by the employee and the employer on a shared basis. Contributions to the Group RRSP for current service is recognized when the contribution is paid (or payable) based on pay dates.

(f) Leases and tenant inducements

Leases are classified as capital or operating leases. A lease that transfers substantially the entire benefits and risks incidental to ownership is classified as a capital lease. All other leases are accounted for as operating leases, wherein rental payments are amortized on a straight-line basis over the term of the lease including free rental periods.

Tenant inducements are recognized as reductions in rent expense on a straight-line basis over the term of the related lease.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2019

2. Significant accounting policies (continued)

(g) Financial instruments

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. Goodwill has elected to carry its investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, Goodwill determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of expected cash flows, the amount that could be realized from selling the financial asset or the amount Goodwill expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(h) Foreign currency translation

Monetary items denominated in foreign currencies are translated to Canadian dollars at the rate of exchange in effect at the statement of financial position date. Gains or losses on translation are included in earnings. Transactions denominated in foreign currencies are translated at the rate of exchange on the date the transaction is completed.

(i) Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amount of property and equipment, rates and methods to calculate amortization, assets and obligations related to employee future benefits, accrued liabilities related to tenant inducements and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2019

3. Investments

| | 2019 | 2018 |
|---|-------------------|-------------------|
| Cashable and redeemable ATB Financial guaranteed investment certificate with annual interest rate of 0.5% with maturity in 2020 | \$ 507,750 | \$ 500,000 |
| Cashable and redeemable ATB Financial guaranteed investment certificate with annual interest rate of 0.5% with maturity in 2020 | 279,263 | 275,000 |
| | 787,013 | 775,000 |
| Less current portion | 512,013 | 500,000 |
| | \$ 275,000 | \$ 275,000 |

A portion of the ATB Financial guaranteed investment certificate (GIC) with a carrying amount of \$279,263 is restricted as cash security for an irrevocable letter of credit for \$275,000 issued by Goodwill through ATB Financial (note 10). The GIC is renewable annually for two (2018 – three) years.

4. Property and equipment

| 2019 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|----------------------|--------------------------|---------------------|
| Computers and electronic equipment | \$ 823,889 | \$ 689,386 | \$ 134,503 |
| Furniture and equipment | 2,462,063 | 941,241 | 1,520,822 |
| Vehicles | 279,373 | 260,707 | 18,666 |
| Leasehold improvements | 7,774,622 | 3,081,944 | 4,692,678 |
| Total property and equipment | \$ 11,339,947 | \$ 4,973,278 | \$ 6,366,669 |

| 2018 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|----------------------|--------------------------|---------------------|
| Computers and electronic equipment | \$ 742,626 | \$ 541,419 | \$ 201,207 |
| Furniture and equipment | 2,155,909 | 818,648 | 1,337,261 |
| Vehicles | 258,966 | 250,744 | 8,222 |
| Leasehold improvements | 7,570,355 | 2,855,337 | 4,715,018 |
| Total property and equipment | \$ 10,727,856 | \$ 4,466,148 | \$ 6,261,708 |

During the year, Goodwill wrote off fully amortized assets resulting in a reduction to cost and accumulated amortization of \$765,238 (2018 - \$550,074).

During the year, Goodwill recognized a gain of \$416,113 related to the resolution of a dispute with a supplier with respect to certain leasehold improvements. The gain was netted against a corresponding loss on the write-down of the related leasehold improvements of \$416,113.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2019

5. Credit facility

Goodwill has a demand operating loan available to a maximum of \$1,000,000 (2018 – \$1,000,000) of which \$nil was outstanding at December 31, 2019 (2018 – \$nil). The facility bears interest at the bank's prime rate plus 2.0% (2018 – prime rate plus 2.0%). The facility is secured by an investment portfolio with a minimum market value of \$500,000 (2018 - \$500,000) supported by a security agreement constituting a first ranking security interest in the investment portfolio. The facility is subject to certain financial covenants. At December 31, 2019, Goodwill was in compliance with the financial covenants.

6. Accounts payable and accruals

Included in accounts payable and accrued liabilities are government remittances payable of \$94,962 (2018 - \$83,347) which includes payroll related taxes.

7. Callable and long-term debt

| | 2019 | 2018 |
|---|-------------------|--------------|
| Callable loan payable to ATB bearing interest at 5.95%, with scheduled repayments in monthly interest-only payments to June 30, 2020, with blended monthly payments starting July 31, 2020, until June 30, 2024 | \$ 350,000 | \$ - |
| Loan payable to Alberta Social Enterprise Venture Fund Inc. (ASEV) bearing interest at 5%, repayable in blended monthly payments of \$9,213, maturing on March 15, 2021 | 133,695 | 234,811 |
| Loan payable to ASEV bearing interest at 6.5%, repayable in blended monthly payments of \$35,573, maturing on October 15, 2022 | 1,101,940 | 1,445,003 |
| | 1,585,635 | 1,679,814 |
| Less: | | |
| Scheduled cash repayments for long-term debt | (472,301) | (444,180) |
| Callable debt | (350,000) | - |
| | \$ 763,334 | \$ 1,235,634 |

Loans payable to ASEV are secured by a general security agreement.

Management does not believe that the demand features of the callable debt will be exercised in the current year. Assuming payment of the callable debt is not demanded, regular principal payments required on all callable and long-term debt for the next five years are due as follows:

| | |
|------|-----------|
| 2020 | \$511,644 |
| 2021 | 500,238 |
| 2022 | 432,680 |
| 2023 | 92,646 |
| 2024 | 48,427 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2019

8. Deferred capital contributions

Changes in deferred capital contributions are as follows:

| | 2019 | 2018 |
|-------------------------------------|------------|------------|
| Balance, beginning of year | \$ 167,834 | \$ 193,170 |
| Contributions recognized as revenue | (25,337) | (25,336) |
| Balance, end of year | \$ 142,497 | \$ 167,834 |

9. Straight-line rent and tenant inducements

| | 2019 | 2018 |
|--------------------|--------------|--------------|
| Tenant inducements | \$ 3,950,343 | \$ 2,646,803 |
| Straight-line rent | 1,545,236 | 1,397,406 |
| | \$ 5,495,579 | \$ 4,044,209 |

During the year, Goodwill received \$1,783,619 (2018 - \$482,018) in tenant inducements and recognized \$480,079 (2018 – \$333,292) of amortization of deferred tenant inducements. In addition, during the year Goodwill recognized net straight-line rent expense of \$147,830 (2018 – \$277,500).

10. Commitments and contingencies

| | Premises base rent | Vehicles and equipment rent | Total |
|------|-----------------------|--------------------------------|-------------|
| 2020 | \$5,818,300 | \$106,800 | \$5,925,100 |
| 2021 | 5,440,000 | 105,300 | 5,545,300 |
| 2022 | 4,698,900 | 79,900 | 4,778,800 |
| 2023 | 4,634,700 | 56,500 | 4,691,200 |
| 2024 | 4,405,700 | 59,900 | 4,465,600 |

Goodwill has issued, through ATB Financial, an irrevocable letter of credit to a landlord in the amount of \$275,000 in support of Goodwill's commitments under the terms of a lease agreement. The letter of credit can be drawn down by the landlord if Goodwill does not fulfill its commitments under the lease. The letter of credit is renewable annually for two years and is fully secured by a restricted investment (note 3).

In the prior year, Goodwill was named in a lawsuit by a former landlord/owner claiming certain costs, penalties and damages pertaining to the terms of a lease that terminated during 2017. Goodwill has filed a Statement of Defense denying all allegations. The final outcome of the lawsuit is not presently determinable.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2019

11. Employee future benefits

On October 15, 2013, the Trustee approved the termination of the defined benefit plan and the defined contribution plan effective December 31, 2013. Notices of plan termination were sent to Canada Revenue Agency, Alberta Finance and Enterprise and all active defined benefit and defined contribution plan members stating that contributions into the defined contribution plan would no longer be made after December 31, 2013.

In 2014, funds were disbursed out of the defined benefit plan and defined contribution plan for all active employees subject to statutory limitations. Following the disbursement of any remaining funds, which is expected to be substantially completed by December 31, 2020, both plans will be deregistered. Goodwill does not expect a significant plan deficiency or plan surplus following full disbursement of member funds.

At December 31, 2019, Goodwill is holding \$770,000 (2018 - \$749,000) in trust on behalf of the members of the plans.

12. Financial risks and concentration of credit risk

(a) Credit risk

Credit risk arises from the possibility that the entities to which Goodwill sells products may experience financial difficulty and be unable to fulfill their contractual obligations. This risk is mitigated by proactive credit management policies that include regular monitoring of the debtor's payment history and performance. Substantially all of Goodwill's commercial sales are settled at the transaction date.

(b) Interest rate risk

Interest rate risk relates to the floating interest rate on the demand operating loan. As at December 31, 2019, the demand operating loan was not drawn on. In management's opinion, Goodwill is not exposed to significant interest rate risk. The interest rate on the callable and long-term debt is fixed for the term of the loans.

(c) Foreign currency risk

Foreign currency risk relates to holding funds in a US or other foreign bank account used to pay US or other foreign suppliers. In management's opinion, Goodwill is not exposed to significant foreign currency risk.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2019

13. Operating expenses

Further details of operating expenses include the following:

| | 2019 | 2018 |
|---------------------------------------|----------------------|----------------------|
| Human resource costs | | |
| Salaries and wages | \$ 16,805,178 | \$ 15,582,855 |
| Employee benefits | 1,851,823 | 1,702,581 |
| Contracted labour | 156,838 | 126,185 |
| Training, recruitment and other costs | 143,890 | 150,772 |
| | \$ 18,957,729 | \$ 17,562,393 |
| Occupancy costs | | |
| Rent and other occupancy costs | \$ 7,500,417 | \$ 7,062,155 |
| Repairs and maintenance | 767,056 | 744,819 |
| Utilities | 457,068 | 422,315 |
| Security guard services | 198,894 | - |
| Telephone and communications | 168,721 | 159,676 |
| Insurance | 130,837 | 118,184 |
| | \$ 9,222,993 | \$ 8,507,149 |
| Other operating costs | | |
| Advertising and promotion | \$ 419,069 | \$ 489,938 |
| Vehicle leases, rent, fuel and other | 403,088 | 353,208 |
| Audit and professional fees | 392,821 | 342,986 |
| Disposal fees | 274,150 | 320,141 |
| Bank charges and interest | 263,637 | 268,040 |
| Fees and other dues | 183,560 | 160,471 |
| Interest on long-term debt | 93,249 | 111,717 |
| Travel | 89,748 | 87,379 |
| Affiliation dues | 81,022 | 79,956 |
| Postage and delivery | 15,013 | 15,197 |
| Interest on callable debt | 11,297 | - |
| | \$ 2,226,654 | \$ 2,229,033 |
| Materials costs | | |
| Supplies | \$ 1,094,652 | \$ 762,004 |
| Materials | 50,233 | 18,432 |
| | \$ 1,144,885 | \$ 780,436 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2019

14. Subsequent event

Subsequent to December 31, 2019, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had a significant financial, market and social dislocating impact.

At the time of approval of these financial statements, Goodwill has experienced the following indicators of financial implications and undertaken the following activities in relation to the COVID-19 pandemic based on recommendations of public health authorities and accepted best practice:

- Temporarily closed all retail stores and donation collection centres from March 21, 2020,
- Temporarily closed substantially all mission service delivery from March 25, 2020,
- Temporarily laid off substantially all hourly and salaried employees related to closures,
- Mandated working from home requirements for those able to do so.

At this time these factors present uncertainty over future cash flows, may cause significant changes to the assets or liabilities and may have a significant impact on future operations. An estimate of the financial effect is not practicable at this time.

15. Comparative information

Certain comparative information has been reclassified to conform with current year's presentation.

Financial Statements of

**GOODWILL INDUSTRIES OF ALBERTA
(Registered Society)**

Year ended December 31, 2020

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Financial Statements

Year ended December 31, 2020

Independent Auditors' Report

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INDEPENDENT AUDITORS' REPORT

To the Members of Goodwill Industries of Alberta (Registered Society)

Opinion

We have audited the financial statements of Goodwill Industries of Alberta (Registered Society), which comprise:

- the statement of financial position as at December 31, 2020
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies (Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Registered Society as at December 31, 2020, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "**Auditors' Responsibilities for the Audit of the Financial Statements**" section of our auditors' report.

We are independent of the Registered Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Registered Society's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Registered Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Registered Society's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Registered Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Registered Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Registered Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, stylized font. Below the signature is a single, long, horizontal, slightly wavy line.

Chartered Professional Accountants

Edmonton, Canada

April 20, 2021

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Financial Position

December 31, 2020, with comparative information for 2019

| | 2020 | 2019 |
|---|----------------------|----------------------|
| ASSETS | | |
| Current | | |
| Cash and cash equivalents | \$ 2,566,410 | \$ 1,828,340 |
| Investments (note 3) | 500,000 | 512,013 |
| Accounts receivable | 651,105 | 513,579 |
| Prepaid expenses and deposits | 893,063 | 709,339 |
| | 4,610,578 | 3,563,271 |
| Non-current investments (note 3) | 275,000 | 275,000 |
| Property and equipment (note 4) | 5,740,027 | 6,366,669 |
| | \$ 10,625,605 | \$ 10,204,940 |
| LIABILITIES AND NET ASSETS | | |
| Current | | |
| Accounts payable and accruals (note 5) | \$ 3,366,617 | \$ 1,662,463 |
| Deferred revenues | 660,252 | 678,628 |
| Current portion of long-term debt (note 6) | 473,555 | 472,301 |
| | 4,500,424 | 2,813,392 |
| Callable debt (note 6) | 342,923 | 350,000 |
| | 4,843,347 | 3,163,392 |
| Long-term debt (note 6) | 561,377 | 763,334 |
| Unamortized deferred capital contributions (note 7) | 119,997 | 142,497 |
| Straight-line rent and tenant inducements (note 8) | 5,111,088 | 5,495,579 |
| | 10,635,809 | 9,564,802 |
| Net (deficiency) assets | (10,204) | 640,138 |
| | \$ 10,625,605 | \$ 10,204,940 |

Credit facility (note 6)
Commitments and contingencies (note 10)
Impacts of COVID-19 (note 13)

See accompanying notes to financial statements.

On behalf of the Board:

_____, Director _____, Director

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Operations

Year ended December 31, 2020, with comparative information for 2019

| | 2020 | 2019 |
|--|---------------------|---------------------|
| Operating revenues | | |
| Commercial | \$ 23,614,342 | \$ 30,274,056 |
| Federal subsidies (note 13) | 2,295,714 | - |
| Provincial contract fees | 1,387,065 | 2,204,619 |
| Donations, grants and contributions | 60,396 | 272,570 |
| Interest revenue | 2,128 | 13,367 |
| | 27,359,645 | 32,764,612 |
| Operating expenses (note 12) | | |
| Human resources | 15,047,405 | 18,957,729 |
| Occupancy | 9,521,057 | 9,222,993 |
| Other operating | 1,665,017 | 2,226,654 |
| Materials | 1,167,831 | 1,144,885 |
| | 27,401,310 | 31,552,261 |
| (Deficiency) excess of revenues over expenses before the under-noted | (41,665) | 1,212,351 |
| Amortization of deferred capital contributions | 22,500 | 25,337 |
| Amortization of deferred tenant inducements | 458,136 | 480,079 |
| Amortization of property and equipment | (1,089,313) | (1,188,578) |
| Lease termination fee | - | (712,619) |
| Loss on disposal of property and equipment | - | (83,790) |
| Deficiency of revenues over expenses | \$ (650,342) | \$ (267,220) |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Changes in Net (Deficiency) Assets

Year ended December 31, 2020, with comparative information for 2019

| 2020 | Unrestricted (deficiency) | Invested in property and equipment | Total |
|---|------------------------------|--|--------------------|
| Balance, beginning of year | \$ (48,056) | \$ 688,194 | \$ 640,138 |
| Deficiency of revenues over expenses | (41,665) | (608,677) | (650,342) |
| Investment in property and equipment, net | (670,451) | 670,451 | - |
| Balance, end of year | \$ (760,172) | \$ 749,968 | \$ (10,204) |

| 2019 | Unrestricted (deficiency) | Invested in property and equipment | Total |
|---|------------------------------|--|-------------------|
| Balance, beginning of year | \$ (859,899) | \$ 1,767,257 | \$ 907,358 |
| Excess (deficiency) of revenues over expenses | 499,732 | (766,952) | (267,220) |
| Investment in property and equipment, net | 312,111 | (312,111) | - |
| Balance, end of year | \$ (48,056) | \$ 688,194 | \$ 640,138 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Cash Flow

Year ended December 31, 2020, with comparative information for 2019

| | 2020 | 2019 |
|--|--------------|--------------|
| Cash provided by (used in): | | |
| Operating activities: | | |
| Deficiency of revenues over expenses | \$ (650,342) | \$ (267,220) |
| Amortization of property and equipment | 1,089,313 | 1,188,578 |
| Straight-line rent (note 8) | 73,645 | 147,830 |
| Amortization of deferred capital contributions (note 7) | (22,500) | (25,337) |
| Amortization of deferred tenant inducements (note 8) | (458,136) | (480,079) |
| Gain on settlement of accounts payable and accruals | - | (416,113) |
| Loss on write-down of property and equipment | - | 416,113 |
| Loss on disposal of property and equipment | - | 83,790 |
| | 31,980 | 647,562 |
| Change in non-cash operating working capital | | |
| Accounts receivable | (137,526) | (203,676) |
| Prepaid expenses and deposits | (183,724) | 109,373 |
| Accounts payable and accrued liabilities | 1,704,154 | 397,460 |
| Deferred revenues | (18,376) | 7,803 |
| | 1,396,508 | 958,522 |
| Financing activities: | | |
| Proceeds from callable and long-term debt (note 6) | - | 350,000 |
| Repayments of callable and long-term debt (note 6) | (207,780) | (444,179) |
| Tenant inducement received (note 8) | - | 1,783,619 |
| | (207,780) | 1,689,440 |
| Investing activities: | | |
| Proceeds from disposal of investments | 787,013 | 775,000 |
| Purchase of investments including reinvested investment income | (775,000) | (787,013) |
| Purchase of property and equipment | (462,671) | (1,793,442) |
| | (450,658) | (1,805,455) |
| Net increase in cash and cash equivalents | 738,070 | 842,507 |
| Cash and cash equivalents, beginning of year | 1,828,340 | 985,833 |
| Cash and cash equivalents, end of year | \$ 2,566,410 | \$ 1,828,340 |
| Supplemental cash flow information: | | |
| Cash interest paid | \$ 92,288 | \$ 112,730 |
| Cash interest received | \$ 2,128 | \$ 13,367 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2020

1. Purpose of the organization

Goodwill Industries of Alberta (Registered Society) ("Goodwill") is a non-profit registered charity incorporated without share capital under the Societies Act of Alberta. Goodwill is a social enterprise providing individuals with disabilities the opportunity to enhance their lives through meaningful employment. No provision for corporate income taxes has been provided in these financial statements pursuant to Section 149(1)(l) of the Income Tax Act, Canada.

During the year, Goodwill operated 13 thrift retail stores and nine stand-alone donation collection centres throughout Alberta as well as performed extensive recycling and repurposing of donated items in addition to providing services under contract regarding employment opportunities for persons with disabilities. Goodwill has entered into new leases that will add two new retail sites, one stand-alone donation collection site, one expansion of an existing retail site and a new warehouse in 2021. Two existing retail sites are expected to be closed in 2021.

2. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and reflect the following policies:

(a) Revenue recognition

Goodwill follows the deferral method of accounting for contributions and operating subsidies. Restricted contributions and operating subsidies are recognized as revenue in the year in which the related expenses are incurred. Restricted contributions and subsidies for the purchase of property and equipment are deferred and recognized as revenue on the same basis as the amortization expense related to the acquired property and equipment. Unrestricted contributions and subsidies are recognized as revenue when received or receivable if the amount to be received can be estimated and collection is reasonably assured.

Provincial contract fees are recognized as revenue when the related service is performed, the amount to be received or receivable can be reasonably estimated and collection is reasonably assured. Grant revenue is recognized over the term of the related contract or agreement.

Commercial revenues are recognized at the time the service is performed or the contributed item is sold and when reasonable assurance exists regarding the measurement and collection of the consideration received.

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements. In-kind donations of services are recorded at fair value when such value can be reasonably determined.

(b) Cash and cash equivalents

Cash and cash equivalents include cash on hand and balances with banks, net of bank overdrafts.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2020

2. Significant accounting policies (continued)

(c) Inventory

Donated materials for resale are not recorded in the financial statements as the fair value of the amounts cannot be reasonably determined. Processing and reconditioning costs applicable to these materials are expensed in the period incurred.

(d) Property and equipment

Purchased property and equipment is recorded at cost. Contributed property and equipment is recorded at fair value at the date of the contribution. Assets acquired under capital leases are amortized over the estimated life of the asset or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense when incurred. Betterments which extend the estimated life of an asset are capitalized. When property or equipment no longer contributes to Goodwill's ability to provide services, the relevant carrying amount is written down to its residual value.

Amortization is calculated using the straight-line method, prorated from the date of acquisition, as follows:

| | |
|------------------------------------|---|
| Computers and electronic equipment | 3 years |
| Furniture and equipment | 10 years |
| Vehicles | 3 years |
| Leasehold improvements | Term of the lease (maximum of 10 years) |

(e) Employee future benefits

Prior to December 31, 2013, Goodwill had a defined contribution plan and a defined benefit plan covering certain employees. Effective December 31, 2013, the Trustee approved the termination of both plans and both plans began to wind-down.

Effective January 1, 2014, Goodwill established a group Registered Retirement Savings Plan (Group RRSP) that is funded by the employee and the employer on a shared basis. Contributions to the Group RRSP for current service is recognized when the contribution is paid (or payable) based on pay dates.

(f) Leases and tenant inducements

Leases are classified as capital or operating leases. A lease that transfers substantially the entire benefits and risks incidental to ownership is classified as a capital lease. All other leases are accounted for as operating leases, wherein rental payments are amortized on a straight-line basis over the term of the lease including free rental periods.

Tenant inducements are recognized as reductions in rent expense on a straight-line basis over the term of the related lease.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2020

2. Significant accounting policies (continued)

(g) Financial instruments

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. Goodwill has elected to carry its investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, Goodwill determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of expected cash flows, the amount that could be realized from selling the financial asset or the amount Goodwill expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(h) Foreign currency translation

Monetary items denominated in foreign currencies are translated to Canadian dollars at the rate of exchange in effect at the statement of financial position date. Gains or losses on translation are included in earnings. Transactions denominated in foreign currencies are translated at the rate of exchange on the date the transaction is completed.

(i) Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the rates and methods to calculate amortization and impairments of property and equipment, assets and obligations related to employee future benefits and accrued liabilities related to tenant inducements. Actual results could differ from those estimates.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2020

3. Investments

| | 2020 | 2019 |
|--|-------------------|-------------------|
| Cashable and redeemable ATB Financial guaranteed investment certificate with annual interest rate of 0.63% (2019 - 0.5%) with maturity within one year | \$ 500,000 | \$ 507,750 |
| Cashable and redeemable ATB Financial guaranteed investment certificate with annual interest rate of 0.63% (2019 - 0.5%) with maturity with one year | 275,000 | 279,263 |
| | 775,000 | 787,013 |
| Less current portion | 500,000 | 512,013 |
| | \$ 275,000 | \$ 275,000 |

A portion of the ATB Financial guaranteed investment certificate (GIC) with a carrying amount of \$275,000 is restricted as cash security for an irrevocable letter of credit for \$275,000 issued by Goodwill through ATB Financial (note 10).

4. Property and equipment

| 2020 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|----------------------|--------------------------|---------------------|
| Computers and electronic equipment | \$ 868,392 | \$ 733,405 | \$ 134,987 |
| Furniture and equipment | 2,465,070 | 1,000,279 | 1,464,791 |
| Vehicles | 279,373 | 269,016 | 10,357 |
| Leasehold improvements | 7,795,094 | 3,665,202 | 4,129,892 |
| Total property and equipment | \$ 11,407,929 | \$ 5,667,902 | \$ 5,740,027 |

| 2019 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|----------------------|--------------------------|---------------------|
| Computers and electronic equipment | \$ 823,889 | \$ 689,386 | \$ 134,503 |
| Furniture and equipment | 2,462,063 | 941,241 | 1,520,822 |
| Vehicles | 279,373 | 260,707 | 18,666 |
| Leasehold improvements | 7,774,622 | 3,081,944 | 4,692,678 |
| Total property and equipment | \$ 11,339,947 | \$ 4,973,278 | \$ 6,366,669 |

During the year, Goodwill wrote off fully amortized assets resulting in a reduction to cost and accumulated amortization of \$394,689 (2019 - \$765,238).

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2020

5. Accounts payable and accruals

| | 2020 | 2019 |
|--|---------------------|---------------------|
| Government remittances including payroll taxes | \$ 103,953 | \$ 94,962 |
| Operating expenditures | 890,662 | 812,086 |
| Payroll and payroll related | 1,003,540 | 755,415 |
| Deferred rent and occupancy costs (note 13) | 1,368,462 | - |
| | \$ 3,366,617 | \$ 1,662,463 |

6. Long term debt and credit facility

| | 2020 | 2019 |
|---|-------------------|-------------------|
| Callable loan payable to ATB bearing interest at 5.95%, with scheduled repayments in monthly interest-only payments to November 30, 2020, with blended monthly payments starting December 31, 2020 of \$8,400, until September 30, 2024 | \$ 342,923 | \$ 350,000 |
| Loan payable to Alberta Social Enterprise Venture Fund Inc. (ASEV) bearing interest at 5%, repayable in blended monthly payments of \$9,442, maturing on September 15, 2021 | 83,239 | 133,695 |
| Loan payable to ASEV bearing interest at 6.5%, repayable in blended monthly payments of \$36,722, maturing on April 15, 2023 | 951,693 | 1,101,940 |
| | 1,377,855 | 1,585,635 |
| Less: | | |
| Scheduled cash repayments for long-term debt | (473,555) | (472,301) |
| Callable debt | (342,923) | (350,000) |
| | \$ 561,377 | \$ 763,334 |

During the year there were loan payment deferrals as noted in Note 13 that impacted total repayments during the year and extended the amortization period.

Loans payable to ASEV are secured by a general security agreement. Management does not believe that the demand features of the callable debt will be exercised in the current year. Assuming payment of the callable debt is not demanded, regular principal payments required on all callable and long-term debt for the next five years are due as follows:

| | |
|------|------------------|
| 2021 | \$558,718 |
| 2022 | 505,957 |
| 2023 | 239,194 |
| 2024 | 73,985 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2020

6. Long term debt and credit facility (continued)

Goodwill has a demand operating loan facility available to a maximum of \$1,000,000 (2019 - \$1,000,000) of which \$nil was outstanding at December 31, 2020 (2019 - \$nil). The facility bears interest at the bank's prime rate plus 2.0% (2019 - prime rate plus 2.0%). The facility is secured by an investment portfolio with a minimum market value of \$500,000 (2019 - \$500,000) supported by a security agreement constituting a first ranking security interest in the investment portfolio. The facility is subject to certain financial covenants. At December 31, 2020, Goodwill was not in compliance with one of two financial covenants. However, the lender has agreed to not take action with respect to the covenant breach until at least April 30, 2021 after which it will review the financial covenants. Management expects all credit facilities to remain in place.

7. Unamortized deferred capital contributions

Changes in unamortized deferred capital contributions are as follows:

| | 2020 | 2019 |
|----------------------------|------------|------------|
| Balance, beginning of year | \$ 142,497 | \$ 167,834 |
| Recognized as revenue | (22,500) | (25,337) |
| Balance, end of year | \$ 119,997 | \$ 142,497 |

8. Straight-line rent and tenant inducements

| | 2020 | 2019 |
|--------------------|--------------|--------------|
| Tenant inducements | \$ 3,492,207 | \$ 3,950,343 |
| Straight-line rent | 1,618,881 | 1,545,236 |
| | \$ 5,111,088 | \$ 5,495,579 |

During the year, Goodwill received \$nil (2019 - \$1,783,619) in tenant inducements and recognized \$458,136 (2019 - \$480,079) of amortization of deferred tenant inducements. In addition, during the year Goodwill recognized net straight-line rent expense of \$73,645 (2019 - \$147,830).

9. Employee future benefits

The Goodwill defined benefit and defined contribution pension plans were terminated effective December 31, 2013. At December 31, 2020, Goodwill is holding \$719,000 (2019 - \$770,000) in trust on behalf of the members of the plans for payment of remaining available benefits to members, expected to be completed in 2021. Goodwill does not expect a significant plan deficiency or plan surplus following full disbursement of member funds.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2020

10. Commitments and contingencies

| | Premises base rent | Vehicles and equipment rent | Total |
|------|-----------------------|--------------------------------|--------------------|
| 2021 | \$6,995,032 | \$276,364 | \$7,271,396 |
| 2022 | 6,581,106 | 223,747 | 6,804,853 |
| 2023 | 6,571,694 | 198,269 | 6,769,963 |
| 2024 | 6,238,564 | 157,451 | 6,396,015 |
| 2025 | 5,649,875 | 117,874 | 5,767,749 |

The premises base rent payments include a lease with monthly rent of \$23,033, that is cancellable with 60 days' notice and without penalty.

Goodwill has issued, through ATB Financial, an irrevocable letter of credit to a landlord in the amount of \$275,000 in support of Goodwill's commitments under the terms of a lease agreement. The letter of credit can be drawn down by the landlord if Goodwill does not fulfill its commitments under the lease. The letter of credit is renewable for one year and is fully secured by a restricted investment (note 3).

Goodwill has been named in a lawsuit by a former landlord claiming certain costs, penalties and damages pertaining to a lease that terminated in 2017. Goodwill has filed a Statement of Defense denying all allegations. The final outcome of the lawsuit is not presently determinable.

11. Financial risks and concentration of credit risk

(a) Credit risk

Credit risk arises from the possibility that the entities to which Goodwill sells products may experience financial difficulty and be unable to fulfill their contractual obligations. This risk is mitigated by proactive credit management policies that include regular monitoring of the debtor's payment history and performance. Substantially all of Goodwill's commercial sales are settled at the transaction date.

(b) Interest rate risk

Interest rate risk relates to the floating interest rate on the demand operating loan. As at December 31, 2020, the demand operating loan had a Nil balance. In management's opinion, Goodwill is not exposed to significant interest rate risk. The interest rate on the callable and long-term debt is fixed for the term of the loans.

(c) Foreign currency risk

Foreign currency risk relates to holding funds in a US or other foreign bank account used to pay US or other foreign suppliers. In management's opinion, Goodwill is not exposed to significant foreign currency risk.

(d) Liquidity risk

Goodwill monitors and manages its liquidity risk to ensure it has access to sufficient funds to meet operational, investing and financing requirements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2020

11. Financial risks and concentration of credit risk (continued)

(d) Liquidity risk (continued)

Subject to the impacts of COVID-19 (note 13), Management is confident that future cash flows from operations and the availability of credit under existing credit arrangements is adequate to support Goodwill's financial liquidity needs under normal and stressed conditions. Available sources of liquidity include a revolving credit facility of up to \$1,000,000, available term loans of \$650,000 and additional debt availability of \$800,000.

12. Operating expenses

Further details of operating expenses include the following:

| | 2020 | 2019 |
|---------------------------------------|---------------------|----------------------|
| Human resource costs | | |
| Salaries and wages | \$ 13,299,298 | \$ 16,805,178 |
| Employee benefits | 1,522,499 | 1,851,823 |
| Contracted labour | 124,444 | 156,838 |
| Training, recruitment and other costs | 101,164 | 143,890 |
| | 15,047,405 | \$ 18,957,729 |
| Occupancy costs | | |
| Rent and other occupancy costs | \$ 8,060,354 | \$ 7,500,417 |
| Repairs and maintenance | 629,625 | 767,056 |
| Utilities | 443,371 | 457,068 |
| Telephone and communications | 183,334 | 168,721 |
| Insurance | 143,506 | 130,837 |
| Security guard services | 60,867 | 198,894 |
| | \$ 9,521,057 | \$ 9,222,993 |
| Other operating costs | | |
| Audit and professional fees | \$ 345,846 | \$ 392,821 |
| Vehicle leases, rent, fuel and other | 311,684 | 403,088 |
| Disposal fees | 232,651 | 274,150 |
| Advertising and promotion | 209,147 | 419,069 |
| Bank charges and interest | 182,746 | 263,637 |
| Fees and other dues | 156,159 | 183,560 |
| Affiliation dues | 76,221 | 81,022 |
| Interest on long-term debt | 72,147 | 93,249 |
| Travel | 49,724 | 89,748 |
| Interest on callable debt | 18,690 | 11,297 |
| Postage and delivery | 10,002 | 15,013 |
| | \$ 1,665,017 | \$ 2,226,654 |
| Materials costs | | |
| Supplies | \$ 1,039,667 | \$ 1,094,652 |
| Pandemic supplies (note 13) | 111,518 | - |
| Materials | 16,646 | 50,233 |
| | \$ 1,167,831 | \$ 1,144,885 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2020

13. Impacts of COVID-19

In March 2020, the World Health Organization declared a global pandemic related to COVID-19. The Government of Alberta subsequently announced a state of public health emergency related to the spread of the COVID-19 virus and implemented a Public Health Order restricting certain businesses and forcing workplace closures to protect the public and limit the virus spread. Goodwill's operations were deemed non-essential and all operations were temporarily closed for approximately two months. Operations were gradually resumed following the announced phased re-opening strategy. Operations remained subject to certain varying restrictions through the rest of the year. Additional pandemic supply costs were incurred to comply with public health restrictions and recommendations. The situation is dynamic and the ultimate duration and magnitude of the impact on the economy and the financial effect to Goodwill is not known at this time. Estimates and judgments made by management in the preparation of these financial statements may be subject to a higher degree of measurement uncertainty during this volatile period.

Goodwill took actions to manage its financial position by temporarily laying off staff, closing sites and reducing operating and planned capital expenditures. Goodwill negotiated deferrals on payments for most leases and vendors with some payments on leases extended through to 2021. All other operating expense deferrals were paid within the year. Remaining deferrals are included in accounts payable and accrued liabilities (note 5). ATB and ASEV both deferred scheduled loan payments resulting in the extension of the repayment terms by three and six months respectively. No lease or debt terms and conditions were significantly changed that would have resulted in extinguishment and reissue of the related liability.

Goodwill was eligible for and recognized revenue under following federal subsidy programs:

- Canada Temporary Wage Subsidy - \$25,000;
- Canada Emergency Wage Subsidy - \$2,193,914 of which \$155,775 is included in accounts receivable;
- Canada Emergency Rent Subsidy - \$76,800 of which \$76,800 is included in accounts receivable.

Amounts received or receivable under these programs are subject to verification and may be subject to adjustment. Any adjustments will be reflected in the period in which the adjustment is made.

Goodwill has assessed its non-financial assets including property and equipment and right to use assets for impairment in light of the adverse economic environment caused by the COVID-19 pandemic and determined there are no indicators of impairment as of December 31, 2020.



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INDEPENDENT AUDITORS' REPORT

To the Members of Goodwill Industries of Alberta (Registered Society)

Opinion

We have audited the financial statements of Goodwill Industries of Alberta (Registered Society), which comprise:

- the statement of financial position as at December 31, 2021
- the statement of operations for the year then ended
- the statement of changes in net assets (deficiency) for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies (Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Registered Society as at December 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the Registered Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Registered Society's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Registered Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Registered Society's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Registered Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Registered Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Registered Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants

Edmonton, Canada

April 19, 2022

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Financial Position

December 31, 2021, with comparative information for 2020

| | 2021 | 2020 |
|--|----------------------|----------------------|
| ASSETS | | |
| Current | | |
| Cash and cash equivalents | \$ 2,401,680 | \$ 2,566,410 |
| Investments (note 3) | 775,000 | 500,000 |
| Accounts receivable | 310,013 | 651,105 |
| Prepaid expenses and deposits | 841,595 | 893,063 |
| | <u>4,328,288</u> | <u>4,610,578</u> |
| Non-current investments (note 3) | - | 275,000 |
| Property and equipment (note 4) | 7,384,662 | 5,740,027 |
| | <u>\$ 11,712,950</u> | <u>\$ 10,625,605</u> |
| LIABILITIES AND NET ASSETS (DEFICIENCY) | | |
| Current | | |
| Accounts payable and accruals (note 5) | \$ 1,976,105 | \$ 3,366,617 |
| Deferred revenues | 694,599 | 660,252 |
| Current portion of long-term debt (note 6) | 765,650 | 816,478 |
| Current portion of obligation under capital lease (note 7) | 15,388 | - |
| | <u>3,451,742</u> | <u>4,843,347</u> |
| Long-term debt (note 6) | 851,282 | 561,377 |
| Obligations under capital lease (note 7) | 63,705 | - |
| Unamortized deferred capital contributions (note 8) | 97,497 | 119,997 |
| Straight-line rent and tenant inducements (note 9) | 6,317,902 | 5,111,088 |
| | <u>10,782,128</u> | <u>10,635,809</u> |
| Net assets (deficiency) | 930,822 | (10,204) |
| | <u>\$ 11,712,950</u> | <u>\$ 10,625,605</u> |

Credit facility (note 6)
Commitments and contingencies (note 11)
Impacts of COVID-19 (note 14)

See accompanying notes to financial statements.

On behalf of the Board:

 , Director  , Director

Financial Statements of

**GOODWILL INDUSTRIES OF ALBERTA
(Registered Society)**

Year ended December 31, 2021

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Financial Statements

Year ended December 31, 2021

Independent Auditors' Report

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GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Operations

Year ended December 31, 2021, with comparative information for 2020

| | 2021 | 2020 |
|---|----------------------|----------------------|
| Operating revenues | | |
| Commercial | \$ 33,514,059 | \$ 23,614,342 |
| Federal subsidies (note 14) | 688,637 | 2,295,714 |
| Provincial contract fees | 2,060,788 | 1,387,065 |
| Donations, grants and contributions | 221,419 | 60,396 |
| Interest revenue | 5,147 | 2,128 |
| | 36,490,050 | 27,359,645 |
| Operating expenses (note 13) | | |
| Human resources | 19,236,285 | 15,047,405 |
| Occupancy | 12,004,258 | 9,521,057 |
| Other operating | 2,249,229 | 1,665,017 |
| Materials | 1,484,921 | 1,167,831 |
| | 34,974,693 | 27,401,310 |
| Excess (deficiency) of revenues over expenses before the undernoted | 1,515,357 | (41,665) |
| Amortization of deferred capital contributions | 22,500 | 22,500 |
| Amortization of tenant inducements | 517,564 | 458,136 |
| Amortization of property and equipment | (1,155,994) | (1,089,313) |
| Gain on disposal of property and equipment | 41,599 | - |
| Excess (deficiency) of revenues over expenses | \$ 941,026 | \$ (650,342) |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Changes in Net Assets (Deficiency)

Year ended December 31, 2021, with comparative information for 2020

| 2021 | Unrestricted (deficiency) | Invested in property and equipment | Total |
|---|--------------------------------------|---|--------------|
| Balance, beginning of year | \$ (760,172) | \$ 749,968 | \$ (10,204) |
| Excess (deficiency) of revenues over expenses | 1,556,956 | (615,930) | 941,026 |
| Investment in property and equipment, net | (1,320,177) | 1,320,177 | - |
| Balance, end of year | \$ (523,393) | \$ 1,454,215 | \$ 930,822 |

| 2020 | Unrestricted (deficiency) | Invested in property and equipment | Total |
|---|--------------------------------------|---|--------------|
| Balance, beginning of year | \$ (48,056) | \$ 688,194 | \$ 640,138 |
| Deficiency of revenues over expenses | (41,665) | (608,677) | (650,342) |
| Investment in property and equipment, net | (670,451) | 670,451 | - |
| Balance, end of year | \$ (760,172) | \$ 749,968 | \$ (10,204) |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Statement of Cash Flow

Year ended December 31, 2021, with comparative information for 2020

| | 2021 | 2020 |
|--|--------------|--------------|
| Cash provided by (used in): | | |
| Operating activities: | | |
| Excess (deficiency) of revenues over expenses | \$ 941,026 | \$ (650,342) |
| Amortization of property and equipment | 1,155,994 | 1,089,313 |
| Gain on disposal of property and equipment | (41,599) | - |
| Recognition of straight-line rent | 562,096 | 73,645 |
| Amortization of deferred capital contributions | (22,500) | (22,500) |
| Amortization of tenant inducements | (517,564) | (458,136) |
| | 2,077,453 | 31,980 |
| Change in non-cash operating working capital | | |
| Accounts receivable | 341,092 | (137,526) |
| Prepaid expenses and deposits | 51,468 | (183,724) |
| Accounts payable and accrued liabilities | (1,390,512) | 1,704,154 |
| Deferred revenues | 34,347 | (18,376) |
| | 1,113,848 | 1,396,508 |
| Financing activities: | | |
| Proceeds from long-term debt | 800,000 | - |
| Repayments of long-term debt | (560,923) | (207,780) |
| Repayments of obligations under capital leases | (14,395) | - |
| Tenant inducement received | 1,162,282 | - |
| | 1,386,964 | (207,780) |
| Investing activities: | | |
| Proceeds from disposal of investments | 775,000 | 787,013 |
| Purchase of investments | (775,000) | (775,000) |
| Proceeds from disposal of property and equipment | 41,599 | - |
| Purchase of property and equipment | (2,707,141) | (462,671) |
| | (2,665,542) | (450,658) |
| (Decrease) increase in cash and cash equivalents | (164,730) | 738,070 |
| Cash and cash equivalents, beginning of year | 2,566,410 | 1,828,340 |
| Cash and cash equivalents, end of year | \$ 2,401,680 | \$ 2,566,410 |
| Supplemental cash flow information: | | |
| Cash interest paid | \$ 86,067 | \$ 92,288 |
| Cash interest received | 5,147 | 2,128 |

See accompanying notes to financial statements.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2021

1. Purpose of the organization

Goodwill Industries of Alberta (Registered Society) ("Goodwill") is a non-profit registered charity incorporated without share capital under the Societies Act of Alberta. Goodwill is a social enterprise providing individuals with disabilities the opportunity to enhance their lives through meaningful employment. No provision for corporate income taxes has been provided in these financial statements pursuant to Section 149(1)(l) of the Income Tax Act, Canada.

At the start of the year, Goodwill operated 12 thrift retail stores and nine stand-alone donation collection centres throughout Alberta as well as performed extensive recycling and repurposing of donated items in addition to providing services under contract regarding employment opportunities for persons with disabilities. During the year, Goodwill added two new retail sites, one stand-alone donation collection site, expanded an existing retail site and moved to a new warehouse. One existing retail store was closed in 2021.

2. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and reflect the following policies:

(a) Revenue recognition

Goodwill follows the deferral method of accounting for contributions and operating subsidies. Restricted contributions and operating subsidies are recognized as revenue in the year in which the related expenses are incurred. Restricted contributions and subsidies for the purchase of property and equipment are deferred and recognized as revenue on the same basis as the amortization expense related to the acquired property and equipment. Unrestricted contributions and subsidies are recognized as revenue when received or receivable if the amount to be received can be estimated and collection is reasonably assured.

Provincial contract fees are recognized as revenue when the related service is performed, the amount to be received or receivable can be reasonably estimated and collection is reasonably assured. Grant revenue is recognized over the term of the related contract or agreement.

Commercial revenues are recognized at the time the service is performed or the contributed item is sold and when reasonable assurance exists regarding the measurement and collection of the consideration received.

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements. In-kind donations of services are recorded at fair value when such value can be reasonably determined.

(b) Cash and cash equivalents

Cash and cash equivalents include cash on hand and balances with banks, net of bank overdrafts.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2021

2. Significant accounting policies (continued)

(c) Inventory

Donated materials for resale are not recorded in the financial statements as the fair value of the amounts cannot be reasonably determined. Processing and reconditioning costs applicable to these materials are expensed in the period incurred.

(d) Property and equipment

Purchased property and equipment is recorded at cost. Contributed property and equipment is recorded at fair value at the date of the contribution. Assets acquired under capital leases are amortized over the estimated life of the asset or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense when incurred. Betterments which extend the estimated life of an asset are capitalized. When property or equipment no longer contributes to Goodwill's ability to provide services, the relevant carrying amount is written down to its residual value.

Amortization is calculated using the straight-line method, prorated from the date of acquisition, as follows:

| | |
|------------------------------------|---|
| Computers and electronic equipment | 3 years |
| Furniture and equipment | 10 years |
| Vehicles | 3 years |
| Leasehold improvements | Term of the lease (maximum of 10 years) |

(e) Employee future benefits

Prior to December 31, 2013, Goodwill had a defined contribution plan and a defined benefit plan covering certain employees. Effective December 31, 2013, the Trustee approved the termination of both plans and both plans began to wind-down.

Effective January 1, 2014, Goodwill established a group Registered Retirement Savings Plan (Group RRSP) that is funded by the employee and the employer on a shared basis. Contributions to the Group RRSP for current service is recognized when the contribution is paid (or payable) based on pay dates.

(f) Leases and tenant inducements

Leases are classified as capital or operating leases. A lease that transfers substantially the entire benefits and risks incidental to ownership is classified as a capital lease. All other leases are accounted for as operating leases, wherein rental payments are amortized on a straight-line basis over the term of the lease including free rental periods.

Tenant inducements are recognized as reductions in rent expense on a straight-line basis over the term of the related lease.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2021

2. Significant accounting policies (continued)

(g) Financial instruments

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. Goodwill has elected to carry its investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, Goodwill determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of expected cash flows, the amount that could be realized from selling the financial asset or the amount Goodwill expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(h) Foreign currency translation

Monetary items denominated in foreign currencies are translated to Canadian dollars at the rate of exchange in effect at the statement of financial position date. Gains or losses on translation are included in earnings. Transactions denominated in foreign currencies are translated at the rate of exchange on the date the transaction is completed.

(i) Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the rates and methods to calculate amortization and impairments of property and equipment, assets and obligations related to employee future benefits and accrued liabilities related to tenant inducements. Actual results could differ from those estimates.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2021

3. Investments

| | 2021 | 2020 |
|--|------------|------------|
| Cashable and redeemable ATB Financial guaranteed investment certificates with annual interest rate of 0.20% (2020 - 0.63%) with maturity within one year | \$ 775,000 | \$ 775,000 |
| Less current portion | 775,000 | 500,000 |
| | \$ - | \$ 275,000 |

A portion of the ATB Financial Guaranteed Investment Certificate of \$275,000 is restricted as cash security for an irrevocable letter of credit (note 11).

4. Property and equipment

| 2021 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|---------------|--------------------------|----------------|
| Computers and electronic equipment | \$ 1,023,693 | \$ 809,091 | \$ 214,602 |
| Furniture and equipment | 3,495,494 | 1,225,197 | 2,270,297 |
| Vehicles | 297,152 | 266,042 | 31,110 |
| Leasehold improvements | 9,022,359 | 4,153,706 | 4,868,653 |
| Total property and equipment | \$ 13,838,698 | \$ 6,454,036 | \$ 7,384,662 |

| 2020 | Cost | Accumulated Amortization | Net Book Value |
|------------------------------------|---------------|--------------------------|----------------|
| Computers and electronic equipment | \$ 868,392 | \$ 733,405 | \$ 134,987 |
| Furniture and equipment | 2,465,070 | 1,000,279 | 1,464,791 |
| Vehicles | 279,373 | 269,016 | 10,357 |
| Leasehold improvements | 7,795,094 | 3,665,202 | 4,129,892 |
| Total property and equipment | \$ 11,407,929 | \$ 5,667,902 | \$ 5,740,027 |

During the year, property and equipment of \$93,488 (2020 - \$nil) was acquired by means of capital leases (note 7).

Property and equipment include assets under capital leases with a cost of \$99,534 (2020 - \$96,042) and accumulated amortization of \$8,294 (2020 - \$86,439).

During the year, Goodwill wrote off fully amortized assets resulting in a reduction to cost and accumulated amortization of \$369,861 (2020 - \$394,689).

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2021

5. Accounts payable and accruals

| | 2021 | 2020 |
|--|---------------------|---------------------|
| Government remittances including payroll taxes | \$ 147,144 | \$ 103,953 |
| Operating expenditures | 816,714 | 890,662 |
| Payroll and payroll related | 1,012,247 | 1,003,540 |
| Deferred rent and occupancy costs (note 14) | - | 1,368,462 |
| | \$ 1,976,105 | \$ 3,366,617 |

6. Long term debt and credit facility

| | 2021 | 2020 |
|--|-------------------|-------------------|
| Callable loan payable to ATB bearing interest at 4.45%, with blended monthly payments of \$8,400 until September 30, 2024 | \$ 255,606 | \$ 342,923 |
| Loan payable to Alberta Social Enterprise Venture Fund Inc. (ASEV) bearing interest at 5%, repayable in blended monthly payments of \$9,442, matured on September 15, 2021 | - | 83,239 |
| Loan payable to ASEV bearing interest at 6.5%, repayable in blended monthly payments of \$36,722, maturing on April 15, 2023 | 561,326 | 951,693 |
| Loan payable to ASEV bearing interest at 5%, with scheduled repayments in monthly interest-only payments to June 2022, with blended monthly payments starting July 2022 of \$18,779, maturing on June 11, 2026 | 800,000 | - |
| | 1,616,932 | 1,377,855 |
| Less current portion of long-term debt | (765,650) | (816,478) |
| | \$ 851,282 | \$ 561,377 |

Loans payable to ASEV are secured by a general security agreement. Management does not believe that the demand features of the callable debt will be exercised in the current year. Assuming payment of the callable debt is not demanded, regular principal payments required on all callable and long-term debt for the next five years are due as follows:

| | |
|------|------------|
| 2022 | \$ 598,315 |
| 2023 | 432,851 |
| 2024 | 278,185 |
| 2025 | 214,848 |
| 2026 | 92,733 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2021

6. Long term debt and credit facility (continued)

Goodwill has a demand operating loan facility available to a maximum of \$1,000,000 (2020 - \$1,000,000) of which \$nil was outstanding at December 31, 2021 (2020 - \$nil). The facility bears interest at the bank's prime rate plus 2.0% (2020 - prime rate plus 2.0%). The facility is secured by an investment portfolio with a minimum market value of \$500,000 (2020 - \$500,000) supported by a security agreement constituting a first ranking security interest in the investment portfolio. The facility is subject to certain financial covenants. At December 31, 2021, Goodwill was in compliance with the two financial covenants. Management expects all credit facilities to remain in place.

7. Obligations under capital lease

| | 2021 | 2020 |
|--------------------------|-----------|------|
| Prime Capital Lease | \$ 67,700 | \$ - |
| Sherwood Park Volkswagen | 11,393 | - |
| | 79,093 | - |
| Less current portion | 15,388 | - |
| | \$ 63,705 | \$ - |

Prime Capital Lease, payable in 60 monthly payments of \$1,486, 4.75% nominal annual rate, due January 2026, secured by two units of electric forklift with net book value of \$74,413 (2020 - \$nil).

Sherwood Park Volkswagen, payable in 4 years with bi-weekly payment of \$142, 7.89% annual rate, secured by a vehicle with net book value of \$16,826 (2020 - \$nil).

Future minimum lease payments in the remaining years is as follows:

| | |
|-----------------------------------|-----------|
| 2022 | \$ 21,870 |
| 2023 | 21,870 |
| 2024 | 21,870 |
| 2025 | 20,625 |
| 2026 | 1,523 |
| | 87,758 |
| Less amount representing interest | (8,665) |
| | \$ 79,093 |

8. Unamortized deferred capital contributions

Changes in unamortized deferred capital contributions are as follows:

| | 2021 | 2020 |
|----------------------------|------------|------------|
| Balance, beginning of year | \$ 119,997 | \$ 142,497 |
| Recognized as revenue | (22,500) | (22,500) |
| Balance, end of year | \$ 97,497 | \$ 119,997 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2021

9. Straight-line rent and tenant inducements

| | Tenant Inducements | Straight-line Rent | 2021 Total | 2020 Total |
|------------------------------------|-----------------------|-----------------------|---------------|---------------|
| Balance, beginning of year | \$ 3,492,207 | \$ 1,618,881 | \$ 5,111,088 | \$ 5,495,579 |
| Tenant inducements received | 1,162,282 | - | 1,162,282 | - |
| Amortization of tenant inducements | (517,564) | - | (517,564) | (458,136) |
| Recognition of straight-line rent | - | 562,096 | 562,096 | 73,645 |
| Balance, end of year | \$ 4,136,925 | \$ 2,180,977 | \$ 6,317,902 | \$ 5,111,088 |

10. Employee future benefits

The Goodwill defined benefit and defined contribution pension plans were terminated effective December 31, 2013. At December 31, 2021, Goodwill is holding \$817,000 (2020 \$719,000) in trust on behalf of the members of the plans for payment of remaining available benefits to members. Goodwill does not expect a significant plan deficiency or plan surplus following full disbursement of member funds.

11. Commitments and contingencies

| | Premises base rent | Vehicles and equipment rent | Total |
|------|-----------------------|--------------------------------|--------------|
| 2022 | \$ 6,988,911 | \$ 571,271 | \$ 7,560,182 |
| 2023 | 6,991,087 | 212,749 | 7,203,836 |
| 2024 | 6,810,114 | 157,451 | 6,967,565 |
| 2025 | 6,338,088 | 117,874 | 6,455,962 |
| 2026 | 5,769,206 | 95,991 | 5,865,197 |

Goodwill issued, through ATB Financial, an irrevocable letter of credit to a landlord in the amount of \$275,000 in support of Goodwill's commitments under the terms of a lease agreement. The letter of credit can be drawn down by the landlord if Goodwill does not fulfill its commitments under the lease. The letter of credit is fully secured by a restricted investment (note 3). The letter of credit will be cancelled in January 2022 under the terms of the lease agreement.

Goodwill has been named in a lawsuit by a former landlord claiming certain costs, penalties and damages pertaining to a lease that terminated in 2017. Goodwill has filed a Statement of Defense denying all allegations. The final outcome of the lawsuit is not presently determinable.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2021

12. Financial risks and concentration of credit risk

(a) Credit risk

Credit risk arises from the possibility that the entities to which Goodwill sells products may experience financial difficulty and be unable to fulfill their contractual obligations. This risk is mitigated by proactive credit management policies that include regular monitoring of the debtor's payment history and performance. Substantially all of Goodwill's commercial sales are settled at the transaction date.

(b) Interest rate risk

Interest rate risk relates to the floating interest rate on the demand operating loan. As at December 31, 2021, the demand operating loan had a \$nil balance. In management's opinion, Goodwill is not exposed to significant interest rate risk. The interest rate on long-term debt is fixed for the term of the loans.

(c) Foreign currency risk

Foreign currency risk relates to holding funds in a US or other foreign bank account used to pay US or other foreign suppliers. In management's opinion, Goodwill is not exposed to significant foreign currency risk.

(d) Liquidity risk

Goodwill monitors and manages its liquidity risk to ensure it has access to sufficient funds to meet operational, investing and financing requirements. Subject to the impacts of COVID-19 (note 14), management is confident that future cash flows from operations and the availability of credit under existing credit arrangements is adequate to support Goodwill's financial liquidity needs under normal and stressed conditions. Available sources of liquidity include a revolving credit facility of up to \$1,000,000 and available term loans of \$750,000.

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2021

13. Operating expenses

Further details of operating expenses include the following:

| | 2021 | 2020 |
|--|----------------------|----------------------|
| Human resource costs | | |
| Salaries and wages | \$ 16,898,896 | \$ 13,299,298 |
| Employee benefits | 1,913,547 | 1,522,499 |
| Training, recruitment and other costs | 283,176 | 101,164 |
| Contracted labour | 140,666 | 124,444 |
| | 19,236,285 | \$ 15,047,405 |
| Occupancy costs | | |
| Rent and other occupancy costs, including straight-line rent | \$ 9,843,866 | \$ 8,060,354 |
| Repairs and maintenance | 908,544 | 629,625 |
| Utilities | 760,990 | 443,371 |
| Telephone and communications | 200,485 | 183,334 |
| Insurance | 179,086 | 143,506 |
| Security guard services | 111,287 | 60,867 |
| | \$ 12,004,258 | \$ 9,521,057 |
| Other operating costs | | |
| Vehicle leases, rent, fuel and other | \$ 477,890 | \$ 311,684 |
| Advertising and promotion | 446,038 | 209,147 |
| Audit and professional fees | 323,207 | 345,846 |
| Disposal fees | 306,215 | 232,651 |
| Bank charges and interest | 259,003 | 182,746 |
| Fees and other dues | 184,097 | 156,159 |
| Affiliation dues | 85,872 | 76,221 |
| Interest on long-term debt | 86,067 | 90,837 |
| Travel | 70,655 | 49,724 |
| Postage and delivery | 10,185 | 10,002 |
| | \$ 2,249,229 | \$ 1,665,017 |
| Materials costs | | |
| Supplies | \$ 1,416,862 | \$ 1,039,667 |
| Materials | 36,409 | 16,646 |
| Pandemic supplies | 31,650 | 111,518 |
| | \$ 1,484,921 | \$ 1,167,831 |

GOODWILL INDUSTRIES OF ALBERTA (Registered Society)

Notes to Financial Statements

Year ended December 31, 2021

14. Impacts of COVID-19

In March 2020, the World Health Organization declared a global pandemic related to COVID-19. The Government of Alberta subsequently announced a state of public health emergency related to the spread of the COVID-19 virus and implemented a Public Health Order restricting certain businesses and forcing workplace closures to protect the public and limit the virus spread. Goodwill's operations were deemed non-essential and all operations were temporarily closed for approximately two months in 2020. Operations were gradually resumed following the announced phased re-opening strategy. Operations remained subject to certain varying restrictions during the year which limited traffic flow into the stores. The situation is dynamic and the ultimate duration and magnitude of the impact on the economy and the financial effect to Goodwill is not known at this time. Estimates and judgments made by management in the preparation of these financial statements may be subject to a higher degree of measurement uncertainty during this volatile period.

In 2020, Goodwill took actions to manage its financial position by temporarily laying off staff, closing sites and reducing operating and planned capital expenditures. During the year, additional efficiency measures in stores and throughout the enterprise were put in place in more effective managing of labour costs in alignment with sales activities. The negotiated deferrals in 2020 on payments for most leases and vendors with some payments on leases extended through to 2021. All deferred lease obligations were fully paid at the end of the year.

Goodwill was eligible for and recognized revenue under following federal subsidy programs:

- Canada Temporary Wage Subsidy - \$nil (2020 - \$25,000);
- Canada Emergency Wage Subsidy - \$527,237 (2020 - \$2,193,914 of which \$155,775 is included in accounts receivable;
- Canada Emergency Rent Subsidy - \$161,400 (2020 - \$76,800 of which \$76,800 is included in accounts receivable.

Amounts received under these programs are subject to verification by the Canada Revenue Agency and may be subject to adjustment. Any adjustments will be reflected in the period in which the adjustment is confirmed.

Goodwill has assessed its non-financial assets including property and equipment and right to use assets for impairment in light of the adverse economic environment caused by the COVID-19 pandemic and determined there are no indicators of impairment as of December 31, 2021.

15. Comparative information

Certain comparative information has been reclassified to conform with the financial statement presentation adopted in the current year.

