EmployeeTurnoverPrediction

May 15, 2024

1 Caltech AI & Machine Learning Bootcamp

Curse: CB-AIML-Core - Machine Learning

CB AIML JAN 2024 COHORT 2

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2 Course-End Project 1: Employee Turnover Prediction.

2.1 Project Statement:

Portobello Tech is an app innovator that has devised an intelligent way of predicting employee turnover within the company. It periodically evaluates employees' work details, including the number of projects they worked on, average monthly working hours, time spent in the company, promotions in the last 5 years, and salary level.

Data from prior evaluations show the employees' satisfaction at the workplace.

The data could be used to identify patterns in work style and their interest in continuing to work in the company.

The HR Department owns the data and uses it to predict employee turnover. Employee turnover refers to the total number of workers who leave a company over a certain time period.

As the ML Developer assigned to the HR Department, you have been asked to create ML Programs to 1. Perform data quality checks by checking for missing values if any. 2. Understand what factors contributed most to employee turnover by EDA. 3. Perform clustering of Employees who left based on their satisfaction and evaluation. 4. Handle the left Class Imbalance using the SMOTE technique. 5. Perform k-fold cross-validation model training and evaluate performance. 6. Identify the best model and justify the evaluation metrics used. 7. Suggest various retention strategies for targeted employees.

2.2 Data Description

satisfaction_level - Satisfaction level at the job of an employee last_evaluation - Rating between 0 to 1, received by an employee at his last evaluation number_project - Number of projects an employee is involved in average_montly_hours - Average number of hours in a month spent by an employee at the office time_spend_company - Number of years spent in the company Work_accident 0

- no accident during employee stay, 1 - accident during employee stay left 0 indicates employee stays in the company, 1 indicates employee left the company promotion_last_5years - Number of promotions in his stay Department - Department which an employee belongs to salary - Salary in USD

2.3 Sumary: What I did in this project

- 1. Perform data quality checks by checking for missing values if any.
- 2. Understand what factors contributed most to employee turnover by EDA. 2.1 Draw a heatmap of the Correlation Matrix between all numerical features/columns in the data 2.2 Draw the distribution plot of Employee Satisfaction (use column satisfaction_level) Employee Evaluation (use column last_evaluation) Employee Average Monthly Hours (use column average_montly_hours) 2.3 Draw the bar plot of the Employee Project Count of both employees who left and stayed in the organization (use column number_project and hue column left), and give your inferences from the plot.
- 3. Perform clustering of employees who left based on their satisfaction and evaluation 3.1 Choose columns satisfaction_level, last_evaluation and left 3.2 Do K-Means clustering of employees who left the company into 3 clusters? 3.3 Based on the satisfaction and evaluation factors, give your thoughts on the employee clusters
- 4. Handle the left Class Imbalance using the SMOTE technique 4.1 Pre-process the data by converting categorical columns to numerical columns by Separating categorical variables and numeric variables. Applying get_dummies() to the categorical variables. Combining categorical variables and numeric variables. 4.2 Do the stratified split of the dataset to train and test in the ratio 80:20 with random_state=123 4.3 Upsample the train dataset using the SMOTE technique from the imblearn module
- 5. Perform k-fold (5-fold) cross-validation model training and evaluate performance 5.1 Train a Logistic Regression model, apply a 5-fold CV, and plot the classification report 5.2 Train a Random Forest Classifier model, apply the 5-fold CV, and plot the classification report 5.3 Train a Gradient Boosting Classifier model, apply the 5-fold CV, and plot the classification report
- 6. Identify the best model and justify the evaluation metrics used 6.1 Find the ROC/AUC for each model and plot the ROC curve 6.2 Find the confusion matrix for each of the models 6.3 Explain which metric needs to be used from the confusion matrix Recall or Precision?
- 7. Suggest various retention strategies for targeted employees 7.1 Using the best model, predict the probability of employee turnover in the test data 7.2 Based on the probability score range below, categorize the employees into four zones and suggest your thoughts on the retention strategies for each zone: Safe Zone (Green) (Score < 20%) Low Risk Zone (Yellow) (20% < Score < 60%) Medium Risk Zone (Orange) (60% < Score < 90%) High Risk Zone (Red) (Score > 90%).

3 Project Initializations

```
[]: # !pip install openpyxl
     # !pip install imblearn
[]: import pandas as pd
     import numpy as np
     import matplotlib.pyplot as plt
     import seaborn as sns
     from imblearn.over_sampling import SMOTE
     from sklearn.metrics import ConfusionMatrixDisplay, confusion_matrix,_
      ⇔classification_report
     from sklearn.metrics import accuracy_score, f1_score, r2_score,
      -mean_squared_error, mean_absolute_error, roc_curve, roc_auc_score
     from sklearn.cluster import KMeans
     from sklearn.model_selection import train_test_split, KFold, cross_val_score
     from sklearn.preprocessing import StandardScaler
     #Classifiers
     from sklearn.linear_model import LogisticRegression
     from sklearn.ensemble import RandomForestClassifier
     from sklearn.ensemble import GradientBoostingClassifier
[]: df = pd.read_excel('./1688640705_hr_comma_sep.xlsx', engine='openpyxl')
     df
[]:
            satisfaction_level last_evaluation number_project
     0
                          0.38
                                           0.53
                                                              2
                          0.80
                                           0.86
     1
                                                              5
     2
                          0.11
                                           0.88
                                                              7
     3
                                                              5
                          0.72
                                           0.87
     4
                          0.37
                                           0.52
                                                              2
     14994
                          0.40
                                           0.57
                                                              2
     14995
                          0.37
                                           0.48
                                                              2
                                                              2
     14996
                          0.37
                                           0.53
     14997
                          0.11
                                           0.96
                                                              6
     14998
                                           0.52
                                                              2
                          0.37
            average_montly_hours time_spend_company Work_accident left \
     0
                             157
                                                                         1
```

| 1 | 262 | | | 6 | 0 | 1 |
|-------|----------------------------------|-------|--------|----|---|---|
| 2 | 272 | | | 4 | 0 | 1 |
| 3 | 223 | | | 5 | 0 | 1 |
| 4 | 159 | | ; | 3 | 0 | 1 |
| ••• | | | ••• | •• | | |
| 14994 | 151 | | ; | 3 | 0 | 1 |
| 14995 | 160 | | ; | 3 | 0 | 1 |
| 14996 | 143 | | ; | 3 | 0 | 1 |
| 14997 | 280 | | • | 4 | 0 | 1 |
| 14998 | 158 | | | 3 | 0 | 1 |
| | | | | | | |
| | <pre>promotion_last_5years</pre> | sales | salary | | | |
| 0 | 0 | sales | low | | | |
| 1 | 0 | sales | medium | | | |
| ^ | ^ | - | | | | |

| Sarar y | 20162 | bromogram_rase_oyears | |
|---------|---------|-----------------------|-------|
| low | sales | 0 | 0 |
| medium | sales | 0 | 1 |
| medium | sales | 0 | 2 |
| low | sales | 0 | 3 |
| low | sales | 0 | 4 |
| | | ••• | ••• |
| low | support | 0 | 14994 |
| low | support | 0 | 14995 |
| low | support | 0 | 14996 |
| low | support | 0 | 14997 |
| low | support | 0 | 14998 |

[14999 rows x 10 columns]

[]: df.info()

<class 'pandas.core.frame.DataFrame'>
RangeIndex: 14999 entries, 0 to 14998
Data columns (total 10 columns):

| # | Column | Non-Null Count | Dtype |
|---|----------------------------------|----------------|---------|
| | | | |
| 0 | satisfaction_level | 14999 non-null | float64 |
| 1 | last_evaluation | 14999 non-null | float64 |
| 2 | number_project | 14999 non-null | int64 |
| 3 | average_montly_hours | 14999 non-null | int64 |
| 4 | time_spend_company | 14999 non-null | int64 |
| 5 | Work_accident | 14999 non-null | int64 |
| 6 | left | 14999 non-null | int64 |
| 7 | <pre>promotion_last_5years</pre> | 14999 non-null | int64 |
| 8 | sales | 14999 non-null | object |
| 9 | salary | 14999 non-null | object |
| | | | |

dtypes: float64(2), int64(6), object(2)

memory usage: 1.1+ MB

[]: df.describe()

```
[]:
            satisfaction_level
                                 last_evaluation
                                                   number_project
                   14999.000000
                                     14999.000000
                                                      14999.000000
     count
                       0.612834
     mean
                                         0.716102
                                                          3.803054
                       0.248631
                                         0.171169
                                                          1.232592
     std
     min
                       0.090000
                                         0.360000
                                                          2.000000
     25%
                                                          3.000000
                       0.440000
                                         0.560000
     50%
                       0.640000
                                         0.720000
                                                          4.000000
     75%
                       0.820000
                                         0.870000
                                                          5.000000
                                         1.000000
                                                          7.000000
                       1.000000
     max
            average_montly_hours
                                    time_spend_company
                                                         Work_accident
                                                                                  left
                                                                                        \
                     14999.000000
                                          14999.000000
                                                          14999.000000
                                                                         14999.000000
     count
                       201.050337
                                              3.498233
                                                              0.144610
                                                                             0.238083
     mean
     std
                        49.943099
                                              1.460136
                                                               0.351719
                                                                             0.425924
     min
                        96.000000
                                              2.000000
                                                              0.000000
                                                                             0.00000
     25%
                       156.000000
                                              3.000000
                                                              0.00000
                                                                             0.00000
     50%
                       200.000000
                                              3.000000
                                                              0.00000
                                                                             0.00000
     75%
                       245.000000
                                              4.000000
                                                              0.00000
                                                                             0.00000
                       310.000000
                                             10.000000
                                                               1.000000
                                                                             1.000000
     max
            promotion_last_5years
                      14999.000000
     count
     mean
                          0.021268
     std
                          0.144281
                          0.000000
     min
     25%
                          0.000000
     50%
                          0.000000
     75%
                          0.000000
                          1.000000
     max
```

4 1. Perform data quality checks by checking for missing values if any.

```
[]: df.isna().sum()
[]: satisfaction_level
                               0
     last_evaluation
                               0
     number_project
                               0
     average_montly_hours
                               0
     time_spend_company
                               0
     Work_accident
                               0
     left
                               0
     promotion_last_5years
                               0
                               0
     sales
     salary
                               0
     dtype: int64
```

```
[]: df.isnull().sum()
[]: satisfaction_level
                               0
     last_evaluation
                               0
    number_project
                               0
     average_montly_hours
                               0
     time_spend_company
                               0
    Work_accident
                               0
                               0
     promotion_last_5years
                               0
     sales
                               0
                               0
     salary
     dtype: int64
```

5 2. Understand what factors contributed most to employee turnover by EDA.

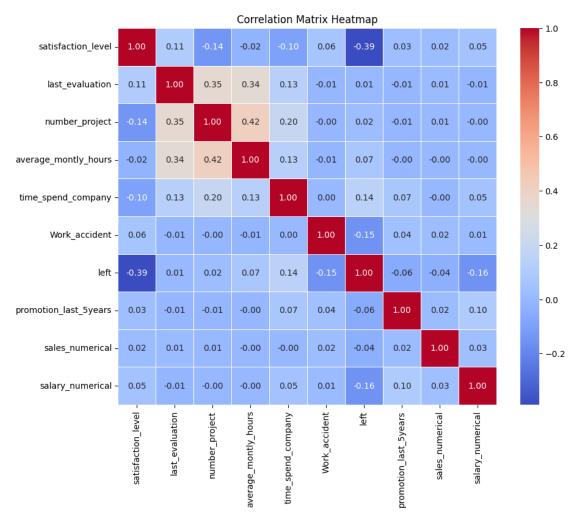
2.1 Draw a heatmap of the Correlation Matrix between all numerical features/columns in the data

```
[]: df_categorical = df.select_dtypes(include='object')
     df_categorical
[]:
              sales
                     salary
     0
              sales
                         low
     1
              sales medium
     2
              sales medium
     3
              sales
                         low
     4
              sales
                         low
     14994
            support
                         low
     14995
            support
                         low
     14996
            support
                         low
     14997
            support
                         low
     14998
            support
                         low
     [14999 rows x 2 columns]
[]: df['sales'].value_counts().reset_index()
[]:
              sales
                     count
     0
              sales
                       4140
     1
          technical
                       2720
     2
            support
                       2229
     3
                 IT
                       1227
        product_mng
                        902
     4
                        858
     5
          marketing
     6
              RandD
                        787
```

```
7
                       767
         accounting
     8
                       739
                 hr
     9
         management
                       630
[]: # Convert categorical values to numerical using pd.factorize()
     df['sales_numerical'], _ = pd.factorize(df['sales'])
     df['salary_numerical'], _ = pd.factorize(df['salary'])
     df.head()
[]:
        satisfaction_level last_evaluation number_project
                                                              average_montly_hours \
                      0.38
                                        0.53
                                                                                 157
                      0.80
                                        0.86
     1
                                                            5
                                                                                 262
     2
                      0.11
                                        0.88
                                                            7
                                                                                 272
                      0.72
                                        0.87
                                                            5
                                                                                 223
     3
     4
                      0.37
                                        0.52
                                                                                 159
        time_spend_company Work_accident left promotion_last_5years
                                                                           sales
                                                                           sales
     0
                          3
     1
                          6
                                         0
                                                1
                                                                          sales
     2
                          4
                                         0
                                                1
                                                                          sales
     3
                                         0
                                                1
                                                                           sales
                          5
     4
                          3
                                         0
                                                1
                                                                           sales
                sales_numerical salary_numerical
     0
           low
                               0
     1
        medium
                               0
                                                  1
     2 medium
                               0
                                                  1
     3
           low
                               0
                                                  0
     4
           low
                                                  0
[]: df['sales_numerical'].value_counts().reset_index()
[]:
        sales_numerical
     0
                      0
                           4140
     1
                      3
                           2720
     2
                           2229
                       4
     3
                           1227
                       6
     4
                      7
                            902
                            858
     5
                      8
     6
                       9
                            787
     7
                       1
                            767
     8
                       2
                            739
                            630
[]: df['salary_numerical'].value_counts().reset_index()
```

```
[]:
        salary_numerical
                            count
                             7316
     1
                        1
                             6446
     2
                        2
                             1237
[]: df_numeric = df.select_dtypes(include='number')
     df_numeric
[]:
            satisfaction_level last_evaluation number_project
                            0.38
                                              0.53
     1
                            0.80
                                              0.86
                                                                   5
     2
                            0.11
                                              0.88
                                                                   7
     3
                                                                   5
                            0.72
                                              0.87
                                                                   2
     4
                            0.37
                                              0.52
                                              0.57
                                                                   2
     14994
                            0.40
     14995
                            0.37
                                              0.48
                                                                   2
     14996
                            0.37
                                              0.53
                                                                   2
                                                                   6
     14997
                            0.11
                                              0.96
     14998
                            0.37
                                              0.52
                                                                   2
            average_montly_hours time_spend_company Work_accident
     0
                               157
                                                       3
                                                                              1
                                                       6
     1
                               262
                                                                       0
                                                                              1
     2
                               272
                                                       4
                                                                       0
                                                                              1
                               223
     3
                                                       5
                                                                       0
                                                                              1
     4
                               159
                                                       3
                                                                       0
                                                                              1
                                                       3
                                                                       0
     14994
                               151
                                                                              1
     14995
                               160
                                                       3
                                                                       0
                                                                              1
     14996
                               143
                                                       3
                                                                       0
                                                                              1
     14997
                               280
                                                       4
                                                                       0
                                                                              1
     14998
                               158
                                                       3
                                                                       0
                                                                              1
                                     sales_numerical salary_numerical
            promotion_last_5years
     0
                                  0
                                                     0
                                                                        0
     1
                                  0
                                                     0
                                                                         1
     2
                                  0
                                                     0
                                                                        1
     3
                                  0
                                                     0
                                                                        0
     4
                                  0
                                                     0
                                                                        0
     14994
                                  0
                                                     4
                                                                        0
                                                                        0
     14995
                                  0
                                                     4
                                                     4
                                                                        0
     14996
                                  0
     14997
                                  0
                                                                        0
     14998
                                  0
```

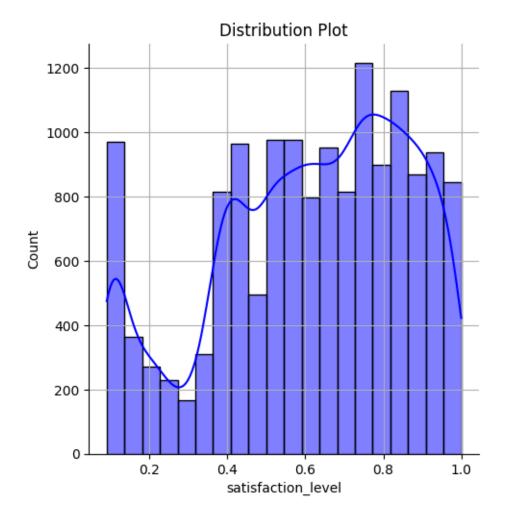
[14999 rows x 10 columns]



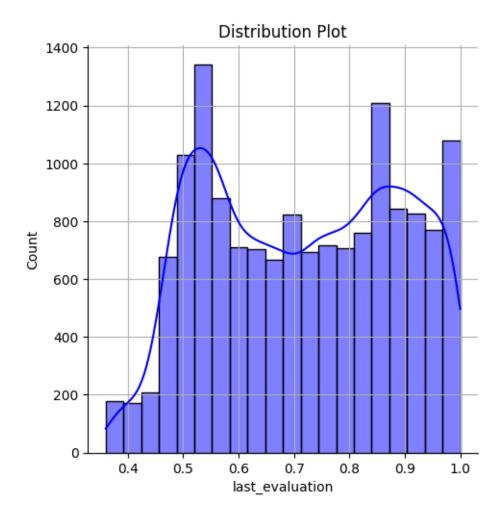
5.0.1 2.2 Draw the distribution plot of

Employee Satisfaction (use column satisfaction_level) Employee Evaluation (use column last_evaluation) Employee Average Monthly Hours (use column average_montly_hours)

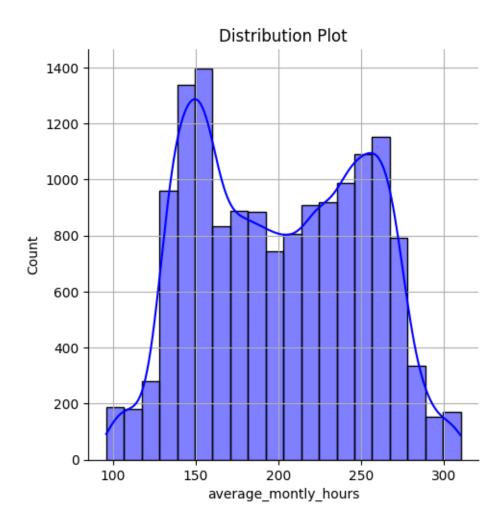
<Figure size 1500x1000 with 0 Axes>



<Figure size 1500x1000 with 0 Axes>

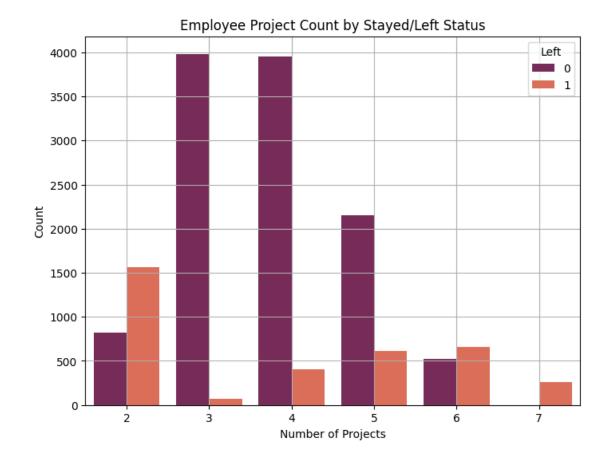


<Figure size 1500x1000 with 0 Axes>



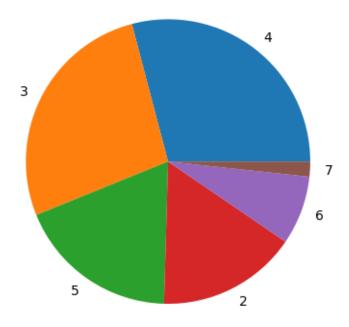
5.0.2 2.3 Draw the bar plot of the Employee Project Count of both employees who left and stayed in the organization (use column number_project and hue column left), and give your inferences from the plot.

```
[]: # Draw the bar plot
plt.figure(figsize=(8, 6))
sns.countplot(x='number_project', hue='left', data=df, palette='rocket')
plt.title('Employee Project Count by Stayed/Left Status')
plt.xlabel('Number of Projects')
plt.ylabel('Count')
plt.legend(title='Left')
plt.grid(True)
plt.show()
```



```
[]: number_projects = df['number_project'].value_counts()
   plt.pie(number_projects.values, labels=number_projects.index)
   plt.title('Distribution of Number of Projects Working per Employee')
   plt.show()
```

Distribution of Number of Projects Working per Employee



6 3. Perform clustering of employees who left based on their satisfaction and evaluation

6.0.1 3.1 Choose columns satisfaction_level, last_evaluation and left

```
[]: satisf_eval = df[['satisfaction_level', 'last_evaluation', 'left']] satisf_eval
```

| []: | | satisfaction_level | last evaluation | left |
|-----|-------|--------------------|-----------------|------|
| | 0 | 0.38 | 0.53 | 1 |
| | 1 | 0.80 | 0.86 | 1 |
| | 2 | 0.11 | 0.88 | 1 |
| | 3 | 0.72 | 0.87 | 1 |
| | 4 | 0.37 | 0.52 | 1 |
| | ••• | ••• | | |
| | 14994 | 0.40 | 0.57 | 1 |
| | 14995 | 0.37 | 0.48 | 1 |
| | 14996 | 0.37 | 0.53 | 1 |
| | 14997 | 0.11 | 0.96 | 1 |
| | 14998 | 0.37 | 0.52 | 1 |

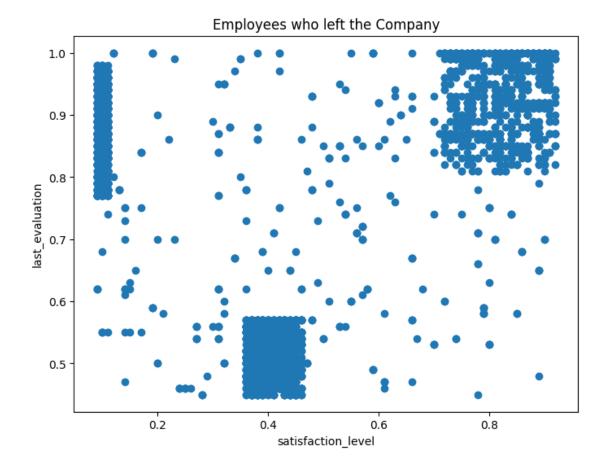
6.0.2 3.2 Do K-Means clustering of employees who left the company into 3 clusters

```
[]: # Get employees who left the company
employees_left = satisf_eval[satisf_eval['left']==1].reset_index()
del employees_left['index']
employees_left
```

| []: | satisfaction_level | last_evaluation | left |
|------|--------------------|-----------------|------|
| 0 | 0.38 | 0.53 | 1 |
| 1 | 0.80 | 0.86 | 1 |
| 2 | 0.11 | 0.88 | 1 |
| 3 | 0.72 | 0.87 | 1 |
| 4 | 0.37 | 0.52 | 1 |
| ••• | ••• | | |
| 3566 | 0.40 | 0.57 | 1 |
| 3567 | 0.37 | 0.48 | 1 |
| 3568 | 0.37 | 0.53 | 1 |
| 3569 | 0.11 | 0.96 | 1 |
| 3570 | 0.37 | 0.52 | 1 |

[3571 rows x 3 columns]

Plot data



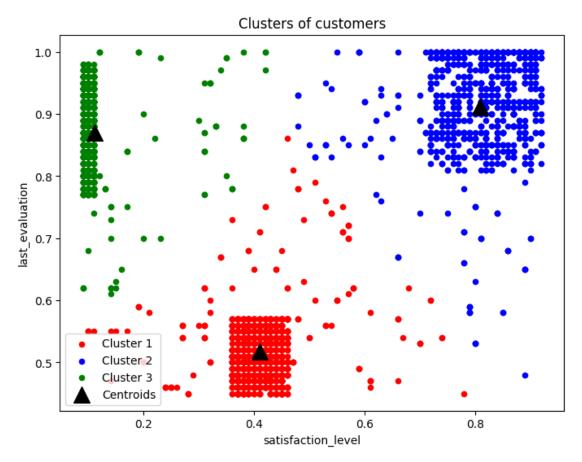
```
[]: centroids = kmeans_model.cluster_centers_
centroids
```

[]: array([0, 1, 2, ..., 0, 2, 0], dtype=int32)

```
[]: array([[0.41014545, 0.51698182, 1.
                                             ],
           [0.80851586, 0.91170931, 1.
                                             ],
           [0.11115466, 0.86930085, 1.
                                             ]])
[]: labels.shape
[]: (3571,)
[]: employees_left['cluster'] = pd.DataFrame(kmeans_model.labels_)
    employees_left
[]:
          satisfaction_level last_evaluation left
                                                    cluster
                        0.38
    0
                                         0.53
                                                 1
                                                          0
    1
                        0.80
                                         0.86
                                                 1
                                                          1
    2
                        0.11
                                         0.88
                                                 1
                                                          2
    3
                        0.72
                                         0.87
                                                 1
                                                          1
    4
                        0.37
                                         0.52
                                                          0
                                                 1
                        0.40
    3566
                                         0.57
                                                          0
                                                 1
                        0.37
                                         0.48
    3567
                                                          0
                                                 1
                        0.37
                                         0.53
                                                          0
    3568
                                                 1
                                                          2
    3569
                        0.11
                                         0.96
                                                 1
    3570
                        0.37
                                         0.52
                                                 1
                                                          0
    [3571 rows x 4 columns]
[]: # We extract satisfaction_level and last_evaluation
    emp_left = employees_left.iloc[:, [0, 1]].values
    emp_left #qet our features
[]: array([[0.38, 0.53],
           [0.8, 0.86],
           [0.11, 0.88],
           [0.37, 0.53],
           [0.11, 0.96],
           [0.37, 0.52]])
[]: plt.figure(figsize=(8,6))
    plt.scatter(emp_left[labels == 0, 0], emp_left[labels == 0, 1], s = 20, c = 0
     plt.scatter(emp_left[labels == 1, 0], emp_left[labels == 1, 1], s = 20, c =__
      ⇔'blue', label = 'Cluster 2')
    plt.scatter(emp_left[labels == 2, 0], emp_left[labels == 2, 1], s = 20, c =_u
```

```
plt.scatter(centroids[:, 0], centroids[:, 1], marker='^', s = 200, c =
    'black', label = 'Centroids')

plt.title('Clusters of customers')
plt.xlabel('satisfaction_level')
plt.ylabel('last_evaluation')
plt.legend()
plt.show()
```



```
[ ]: num_people_group = employees_left['cluster'].value_counts()
num_people_group
```

[]: cluster 0 1650 1 977 2 944

Name: count, dtype: int64

6.0.3 3.3 Based on the satisfaction and evaluation factors, give your thoughts on the employee clusters

```
[]: num_survees = len(df['left'])
left_percent = 100*(len(employees_left)/num_survees)
left_percent
```

[]: 23.80825388359224

We are looking at the distribution of employees who left the company. Overall 23.8% of employees who took the survey left the company. The cluster distribution figure above shows the relationship between last evaluation score received by the employee and their satisfaction level they had at their job.

The cluster 1 is the largest group with 1650 people having the low level at both. This can suggest that those employees were probably not a good fit to the company.

The cluster 2 shows 977 people who have high evaluation results and high satisfaction suggesting they were probably looking for a different carrier path or different environment but nothing much the company can do to keep them.

The cluster 3 shows 944 people who received a high evaluation but they feel very low satisfaction with the company this is the group where the company missed the chance to retaining good talent.

To do a better job at retaining talent let's observe the survey results of employees who stayed at the company.

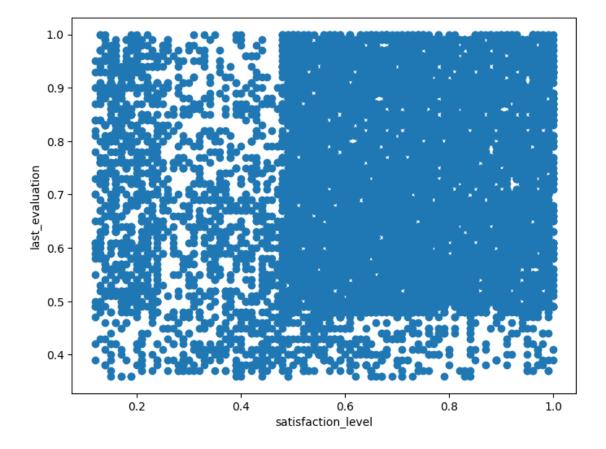
```
[]: # Get employees who left the company
employees_stay = satisf_eval[satisf_eval['left']==0].reset_index()
del employees_stay['index']
employees_stay
```

| []: | satisfaction_level | last evaluation | left |
|-------|--------------------|-----------------|------|
| 0 | 0.58 | 0.74 | 0 |
| 1 | 0.82 | 0.67 | 0 |
| 2 | 0.45 | 0.69 | 0 |
| 3 | 0.78 | 0.82 | 0 |
| 4 | 0.49 | 0.60 | 0 |
| | ••• | | |
| 11423 | 0.90 | 0.55 | 0 |
| 11424 | 0.74 | 0.95 | 0 |
| 11425 | 0.85 | 0.54 | 0 |
| 11426 | 0.33 | 0.65 | 0 |
| 11427 | 0.50 | 0.73 | 0 |

[11428 rows x 3 columns]

```
[]: # We extract satisfaction_level and last_evaluation
Z = employees_stay.iloc[:, [0, 1]].values
Z #get our features
```

[]: Text(0, 0.5, 'last_evaluation')



7 4. Handle the 'Left' Class Imbalance using the SMOTE technique

7.0.1 4.1 Pre-process the data by converting categorical columns to numerical columns

We have previously separated the columns into numeric and categorical data

| []: | Hnuman | ric columns | | | | | |
|-------|-----------|-----------------------|-----------------|-----------|----------------|---|---|
| Г] • | df_num | | | | | | |
| | di_iidii | GIIC | | | | | |
| []: | | satisfaction_level] | Last_evaluation | numb | er_project \ | | |
| | 0 | 0.38 | 0.53 | | 2 | | |
| | 1 | 0.80 | 0.86 | | 5 | | |
| | 2 | 0.11 | 0.88 | | 7 | | |
| | 3 | 0.72 | 0.87 | | 5 | | |
| | 4 | 0.37 | 0.52 | | 2 | | |
| | | ••• | ••• | | ••• | | |
| | 14994 | 0.40 | 0.57 | | 2 | | |
| | 14995 | 0.37 | 0.48 | | 2 | | |
| | 14996 | 0.37 | 0.53 | | 2 | | |
| | 14997 | 0.11 | 0.96 | | 6 | | |
| | 14998 | 0.37 | 0.52 | | 2 | | |
| | | | | | | | |
| | | average_montly_hours | time_spend_com | | | | \ |
| | 0 | 157 | | 3 | 0 | 1 | |
| | 1 | 262 | | 6 | 0 | 1 | |
| | 2 | 272 | | 4 | 0 | 1 | |
| | 3 | 223 | | 5 | 0 | 1 | |
| | 4 | 159 | | 3 | 0 | 1 | |
| | | ••• | ••• | | ••• ••• | | |
| | 14994 | 151 | | 3 | 0 | 1 | |
| | 14995 | 160 | | 3 | 0 | 1 | |
| | 14996 | 143 | | 3 | 0 | 1 | |
| | 14997 | 280 | | 4 | 0 | 1 | |
| | 14998 | 158 | | 3 | 0 | 1 | |
| | | promotion_last_5years | s sales_numeric | al a | alary_numerica | 1 | |
| | 0 | promotion_rast_oyears | | ar s 0 | • | 0 | |
| | 1 | (| | 0 | | 1 | |
| | 2 | (| | 0 | | 1 | |
| | 3 | (| | 0 | | 0 | |
| | 4 | (| | 0 | | 0 | |
| | | ••• | , | V | *** | ~ | |
| | 14994 | | | 4 | | 0 | |
| | 14995 | (| | 4 | | 0 | |
| | 14996 | (| | 4 | | 0 | |
| | 14997 | (| | 4 | | 0 | |
| | 1 1001 | ` | • | - | | - | |

14998 0 4 0

[14999 rows x 10 columns]

```
[]: #categorical columns
df_categorical
```

```
[]:
              sales salary
     0
              sales
                        low
     1
              sales medium
     2
              sales medium
              sales
                        low
              sales
                        low
     14994 support
                        low
     14995
           support
                        low
     14996
            support
                        low
     14997
            support
                        low
     14998
            support
                        low
```

[14999 rows x 2 columns]

Convert categorical data into numerical columns using get_dummies()

7.0.2 Perform One Hot Encoding

```
[]: # One-Hot Encoding
# Dummy encoding, dropping first for a more condensed representation
dummy_categories = pd.get_dummies(df_categorical, drop_first=True)
# dummy_categories = pd.get_dummies(df_categorical)
dummy_categories.head()
```

| | au | mmy_categories. | nead(, |) | | | | | | |
|-----|----|-----------------|--------|-------------|----------|-------|-------------|-------|-------------|---|
| []: | | sales_RandD s | ales_a | accounting | sales_hr | sales | _management | sales | s_marketing | \ |
| | 0 | False | | False | False | | False | | False | |
| | 1 | False | | False | False | | False | | False | |
| | 2 | False | | False | False | | False | | False | |
| | 3 | False | | False | False | | False | | False | |
| | 4 | False | | False | False | | False | | False | |
| | | | | | | | | | | |
| | | sales_product_ | mng | sales_sales | sales_su | pport | sales_techn | ical | salary_low | \ |
| | 0 | Fa | lse | True | | False | F | alse | True | |
| | 1 | Fa | lse | True | | False | F | alse | False | |
| | 2 | Fa | lse | True | | False | F | alse | False | |
| | 3 | Fa | lse | True | | False | F | alse | True | |
| | 4 | Fa | lse | True | | False | F | alse | True | |
| | | | | | | | | | | |

salary_medium
0 False

```
1 True
2 True
3 False
4 False
```

4

Question: Do we need to drop first columns?

7.0.3 Combining categorical variables and numeric variables.

```
[]: df_final = pd.concat([dummy_categories,df_numeric], axis=1)
     df_final.head()
[]:
        sales_RandD
                      sales_accounting
                                          sales_hr
                                                     sales_management
                                                                        sales_marketing
               False
                                  False
                                             False
                                                                 False
                                                                                   False
     0
     1
               False
                                  False
                                                                 False
                                             False
                                                                                   False
     2
               False
                                  False
                                             False
                                                                 False
                                                                                   False
     3
               False
                                  False
                                             False
                                                                 False
                                                                                   False
     4
               False
                                  False
                                             False
                                                                 False
                                                                                   False
                             sales_sales
                                           sales_support
                                                           sales_technical
                                                                              salary_low
        sales_product_mng
                                                    False
     0
                     False
                                     True
                                                                      False
                                                                                     True
                     False
                                                                      False
                                                                                   False
     1
                                     True
                                                    False
     2
                     False
                                     True
                                                    False
                                                                      False
                                                                                   False
     3
                                                                      False
                     False
                                     True
                                                    False
                                                                                    True
     4
                     False
                                     True
                                                    False
                                                                      False
                                                                                    True
           satisfaction_level
                                 last_evaluation
                                                    number_project
                           0.38
                                             0.53
                                                                  2
     0
                           0.80
                                             0.86
                                                                  5
     1
                                                                  7
     2
                           0.11
                                             0.88
     3
                           0.72
                                             0.87
                                                                  5
     4
                           0.37
                                             0.52
                                                                  2
        average_montly_hours
                                time_spend_company
                                                      Work_accident
                                                                      left
     0
                           157
                                                   3
                                                                   0
                                                                          1
                           262
                                                   6
                                                                   0
     1
                                                                          1
     2
                                                   4
                           272
                                                                   0
                                                                          1
     3
                                                   5
                           223
                                                                   0
                                                                          1
                                                   3
     4
                           159
                                                                          1
                                                    salary_numerical
        promotion_last_5years
                                 sales_numerical
     0
                              0
                                                 0
                                                                    0
     1
                              0
                                                 0
                                                                    1
     2
                              0
                                                 0
                                                                    1
     3
                              0
                                                 0
                                                                    0
```

0

0

0

[5 rows x 21 columns]

```
[]: # Remove the feature we want to predict
     X = df_final.drop(['left'], axis=1)
[]:
             sales_RandD
                          sales_accounting
                                              sales_hr
                                                         sales_management
                   False
                                      False
                                                 False
                                                                     False
     0
                   False
     1
                                      False
                                                 False
                                                                    False
                   False
                                      False
                                                 False
                                                                    False
     3
                   False
                                      False
                                                 False
                                                                    False
     4
                   False
                                      False
                                                 False
                                                                    False
                   False
     14994
                                      False
                                                 False
                                                                    False
                                      False
                                                                    False
     14995
                   False
                                                 False
                   False
                                                                    False
     14996
                                      False
                                                 False
     14997
                   False
                                      False
                                                 False
                                                                    False
     14998
                   False
                                      False
                                                 False
                                                                     False
            sales_marketing
                               sales_product_mng
                                                   sales_sales
                                                                 sales_support
     0
                       False
                                            False
                                                           True
                                                                          False
     1
                       False
                                            False
                                                                          False
                                                           True
     2
                       False
                                            False
                                                                          False
                                                           True
     3
                       False
                                            False
                                                           True
                                                                          False
                       False
                                            False
                                                           True
                                                                          False
     14994
                       False
                                            False
                                                          False
                                                                           True
     14995
                       False
                                            False
                                                          False
                                                                           True
     14996
                       False
                                            False
                                                          False
                                                                           True
     14997
                       False
                                            False
                                                          False
                                                                           True
     14998
                       False
                                            False
                                                          False
                                                                           True
             sales_technical
                               salary_low
                                            salary_medium satisfaction_level \
     0
                       False
                                     True
                                                    False
                                                                           0.38
                       False
                                    False
                                                     True
                                                                           0.80
     1
     2
                       False
                                                     True
                                                                           0.11
                                    False
     3
                       False
                                                    False
                                                                           0.72
                                     True
     4
                                                                           0.37
                       False
                                     True
                                                    False
     14994
                       False
                                     True
                                                    False
                                                                           0.40
     14995
                       False
                                     True
                                                    False
                                                                           0.37
     14996
                       False
                                     True
                                                    False
                                                                           0.37
     14997
                       False
                                     True
                                                    False
                                                                           0.11
                                                    False
     14998
                       False
                                     True
                                                                           0.37
             last_evaluation number_project
                                                average_montly_hours
     0
                        0.53
                                             2
                                                                   157
```

```
0.86
                                                                     262
     1
                                              5
     2
                         0.88
                                              7
                                                                     272
     3
                         0.87
                                                                     223
                                              5
     4
                         0.52
                                              2
                                                                     159
     14994
                         0.57
                                              2
                                                                     151
     14995
                         0.48
                                              2
                                                                     160
     14996
                         0.53
                                              2
                                                                     143
     14997
                         0.96
                                              6
                                                                     280
     14998
                         0.52
                                              2
                                                                     158
             time_spend_company
                                   Work_accident promotion_last_5years
     0
                                                0
                                                                          0
     1
                                6
     2
                                4
                                                0
                                                                          0
     3
                                                0
                                5
                                                                          0
     4
                                3
                                                0
                                                                          0
                                3
     14994
                                                0
                                                                          0
     14995
                                3
                                                0
                                                                          0
     14996
                                3
                                                0
                                                                          0
     14997
                                4
                                                0
                                                                          0
     14998
                                3
                                                0
                                                                          0
                                salary_numerical
             sales_numerical
     0
                            0
                            0
     1
                                                1
     2
                            0
                                                1
     3
                            0
                                                0
     4
                            0
                                                0
     14994
                            4
                                                0
     14995
                            4
                                                0
     14996
                            4
                                                0
     14997
                            4
     14998
     [14999 rows x 20 columns]
[]: y = df_final['left']
     у
[]: 0
               1
     1
               1
     2
               1
               1
     3
     4
```

```
14994 1
14995 1
14996 1
14997 1
14998 1
Name: left, Length: 14999, dtype: int64
```

```
[]: y.value_counts()
```

[]: left

0 11428 1 3571

11250

False

Name: count, dtype: int64

We can see the unbalance in the data for the employees who left (3571) compared to the 11428 people who stayed.

7.1 Split Data for trainin and testing the model predictions

7.1.1 4.2 Do the stratified split of the dataset to train and test in the ratio 80:20 with random_state=123

```
[]: # # Standardize features
# scaler = StandardScaler()
# X_scaled = scaler.fit_transform(X)
```

| []: | | sales_RandD s | sales_accounting | sales_hr | sales_ma | nagement \ | |
|-----|-------|----------------|------------------|-----------|----------|---------------|---|
| | 3553 | False | False | False | | False | |
| | 2112 | False | False | False | | False | |
| | 1794 | False | False | False | | False | |
| | 13885 | False | False | False | | False | |
| | 11250 | False | False | False | | False | |
| | | | | | | | |
| | | sales_marketin | ng sales_product | _mng sale | s_sales | sales_support | \ |
| | 3553 | Fals | se F | alse | False | False | |
| | 2112 | Fals | se F | alse | False | True | |
| | 1794 | Fals | se F | alse | False | False | |
| | 13885 | Fals | se F | alse | True | False | |

False

False

False

```
salary_medium satisfaction_level \
            sales_technical
                              salary_low
     3553
                        True
                                     True
                                                    False
                                                                           0.31
                                                                           0.59
     2112
                       False
                                     True
                                                    False
     1794
                        True
                                     True
                                                    False
                                                                           0.38
     13885
                                                                           0.95
                       False
                                    False
                                                     True
     11250
                       False
                                    False
                                                     True
                                                                           0.50
                              number_project average_montly_hours \
            last_evaluation
     3553
                        0.64
                                                                  183
     2112
                        0.81
                                             4
                                                                  200
     1794
                        0.51
                                             2
                                                                  159
     13885
                        0.77
                                             5
                                                                  199
     11250
                        0.77
                                             3
                                                                  265
                                  Work_accident
            time_spend_company
                                                  promotion_last_5years
     3553
                               2
                                                                        0
     2112
                               2
                                               0
                                                                        0
     1794
                               3
                                               0
                                                                        0
     13885
                              10
                                               1
                                                                        0
     11250
                               3
                                               0
                                                                        0
                              salary_numerical
            sales_numerical
     3553
                           3
     2112
                           4
                                               0
                           3
     1794
                                               0
     13885
                           0
                                               1
     11250
                                               1
[]: X_train.shape
```

[]: (11999, 20)

7.1.2 4.3 Upsample the train dataset using the SMOTE technique from the imblearn module

Do data Scaling first

```
[]: # for col in df.columns:
     for col in X train.columns:
         scaler = StandardScaler()
         X_train[col] = scaler.fit_transform(X_train[col].values.reshape(-1,1))
         X_test[col] = scaler.fit_transform(X_test[col].values.reshape(-1,1))
    X_train.head()
```

```
[]:
            sales_RandD
                         sales_accounting sales_hr
                                                       sales_management
              -0.233026
                                  -0.22862 -0.226594
                                                              -0.216027
     3553
    2112
              -0.233026
                                  -0.22862 -0.226594
                                                              -0.216027
    1794
              -0.233026
                                  -0.22862 -0.226594
                                                              -0.216027
     13885
                                  -0.22862 -0.226594
              -0.233026
                                                              -0.216027
     11250
              -0.233026
                                  -0.22862 -0.226594
                                                              -0.216027
            sales_marketing
                              sales_product_mng
                                                  sales_sales
                                                              sales_support
     3553
                  -0.246629
                                      -0.252096
                                                    -0.618879
                                                                    -0.419143
    2112
                  -0.246629
                                      -0.252096
                                                    -0.618879
                                                                     2.385820
     1794
                                      -0.252096
                  -0.246629
                                                    -0.618879
                                                                    -0.419143
                  -0.246629
                                      -0.252096
                                                                    -0.419143
     13885
                                                    1.615826
                                      -0.252096
     11250
                  -0.246629
                                                    -0.618879
                                                                    -0.419143
            sales_technical
                              salary_low
                                          salary_medium
                                                         satisfaction_level
     3553
                   2.128859
                                1.025066
                                               -0.870391
                                                                    -1.218676
    2112
                  -0.469735
                                1.025066
                                               -0.870391
                                                                    -0.093192
    1794
                   2.128859
                                1.025066
                                               -0.870391
                                                                    -0.937305
     13885
                  -0.469735
                               -0.975547
                                                1.148909
                                                                     1.353859
     11250
                  -0.469735
                              -0.975547
                                                1.148909
                                                                    -0.454955
            last_evaluation number_project average_montly_hours
                                                          -0.365548
     3553
                  -0.438110
                                    1.781011
     2112
                                    0.161063
                   0.553150
                                                          -0.023885
     1794
                  -1.196132
                                   -1.458885
                                                          -0.847895
     13885
                   0.319912
                                    0.971037
                                                          -0.043983
                   0.319912
                                   -0.648911
                                                           1.282473
     11250
                                 Work_accident
                                                promotion_last_5years
            time_spend_company
     3553
                     -1.018000
                                      2.442134
                                                             -0.147059
     2112
                     -1.018000
                                     -0.409478
                                                             -0.147059
    1794
                     -0.341794
                                     -0.409478
                                                             -0.147059
     13885
                      4.391648
                                      2.442134
                                                             -0.147059
     11250
                     -0.341794
                                     -0.409478
                                                             -0.147059
            sales numerical
                              salary numerical
     3553
                  -0.119994
                                     -0.934207
    2112
                   0.235164
                                     -0.934207
     1794
                  -0.119994
                                     -0.934207
     13885
                  -1.185470
                                      0.639284
     11250
                   0.945481
                                      0.639284
```

Question: Should I perform standarization in the test data as well?

```
[]:  # feature_names = list(X_train.columns)  # feature_names
```

```
[]: # Create a SMOTE oversampler
     oversampler = SMOTE()
     X_train_oversampled, y_train_oversampled = oversampler.fit_resample(X_train,_
      →y_train)
     print(f'old label count: {df.left.value_counts()}')
     print(f'new label count: {y_train_oversampled.value_counts()}')
    old label count: left
    0
         11428
          3571
    Name: count, dtype: int64
    new label count: left
         9137
         9137
    1
    Name: count, dtype: int64
```

Now we have a balanced dataset of 9137 employees for each group of people who left and who stayed in the company

8 5. Perform k-fold (5-fold) cross-validation model training and evaluate performance

8.0.1 5.1 Train a Logistic Regression model, apply a 5-fold CV, and plot the classification report

[]: LogisticRegression(random_state=42)

```
[]: #Model predictions
lr_preds = logistic_reg.predict(X_test)
```

```
[]: #test the model using cross validation results = cross_val_score(logistic_reg, X_test,y_test, cv=kfold)
```

```
print("Logistic Regression Cross Validation Score:")
     print(results.mean())
    Logistic Regression Cross Validation Score:
    0.780999999999999
    Observations: - The mean cross-validation score is 0.7746. - We have an accuracy of 77%.
[]: report = classification_report(y_test, lr_preds, zero_division=1)
     print("Logistic Regression Classification Report:")
     print(report)
    Logistic Regression Classification Report:
                  precision
                               recall f1-score
                                                   support
               0
                       0.93
                                 0.74
                                            0.83
                                                      2291
                       0.50
                                 0.82
                                            0.62
                                                       709
               1
                                            0.76
                                                      3000
        accuracy
                       0.71
                                 0.78
                                            0.72
                                                      3000
       macro avg
    weighted avg
                                            0.78
                       0.83
                                 0.76
                                                      3000
    8.0.2 5.2 Train a Random Forest Classifier model, apply the 5-fold CV, and plot the
          classification report
[]: random forest classifier = RandomForestClassifier(n estimators=100,
      →random state=42)
     # random_forest_classifier.fit(X_train, y_train)
     random_forest_classifier.fit(X_train_oversampled, y_train_oversampled)
[]: RandomForestClassifier(random_state=42)
[]: #Model predictions
     rf_preds = random_forest_classifier.predict(X_test)
[]: #test the model using cross validation
     results = cross_val_score(random_forest_classifier, X_test,y_test, cv=kfold)
     print("Random Forest Cross Validation Score:")
```

```
print(results.mean())
Random Forest Cross Validation Score:
```

0.9776666666666667

```
[]: report = classification_report(y_test, rf_preds, zero_division=1)
    print("Random Forest Classification Report:")
    print(report)
```

```
Random Forest Classification Report:

precision recall f1-score support
```

| 0 | 0.99 | 0.99 | 0.99 | 2291 |
|--------------|------|------|------|------|
| 1 | 0.95 | 0.98 | 0.96 | 709 |
| | | | | |
| accuracy | | | 0.98 | 3000 |
| macro avg | 0.97 | 0.98 | 0.98 | 3000 |
| weighted avg | 0.98 | 0.98 | 0.98 | 3000 |

8.0.3 Train a Gradient Boosting Classifier model, apply the 5-fold CV, and plot the classification report

```
[]: # Create a GradientBoostingClassifier object with a learning rate of 0.1
     # variation of gradient descent optimization (or stockastic gradient descent)
     gradient_booster = GradientBoostingClassifier(learning_rate=0.1)
     gradient_booster.get_params()
[]: {'ccp_alpha': 0.0,
      'criterion': 'friedman_mse',
      'init': None,
      'learning_rate': 0.1,
      'loss': 'log_loss',
      'max depth': 3,
      'max_features': None,
      'max_leaf_nodes': None,
      'min_impurity_decrease': 0.0,
      'min_samples_leaf': 1,
      'min_samples_split': 2,
      'min_weight_fraction_leaf': 0.0,
      'n_estimators': 100,
      'n_iter_no_change': None,
      'random_state': None,
      'subsample': 1.0,
      'tol': 0.0001,
      'validation_fraction': 0.1,
      'verbose': 0,
      'warm_start': False}
[]: # gradient_booster.fit(X_train,y_train)
     gradient_booster.fit(X_train_oversampled, y_train_oversampled)
[]: GradientBoostingClassifier()
[]: #Model predictions
     gb_preds = gradient_booster.predict(X_test)
```

```
[]: #test the model using cross validation
results = cross_val_score(gradient_booster, X_test,y_test, cv=kfold)
print("Random Forest Cross Validation Score:")
print(results.mean())
```

```
[]: report = classification_report(y_test, gb_preds, zero_division=1)
    print("Random Forest Classification Report:")
    print(report)
```

Random Forest Classification Report:

| | precision | recall | f1-score | support |
|--------------|-----------|--------|----------|---------|
| 0 | 0.98 | 0.88 | 0.93 | 2291 |
| 1 | 0.71 | 0.95 | 0.81 | 709 |
| accuracy | | | 0.90 | 3000 |
| macro avg | 0.85 | 0.92 | 0.87 | 3000 |
| weighted avg | 0.92 | 0.90 | 0.90 | 3000 |

9 6. Identify the best model and justify the evaluation metrics used

Evaluate Accuracy of All models

```
def print_metrics(title,model_preds):
    print(title)
    print('Accuracy: ', accuracy_score(y_test, model_preds))
    print('F1 score: ', f1_score(y_test, model_preds))
    print('r2 score: ', r2_score(y_test, model_preds))
    print('MSE score: ', mean_squared_error(y_test, model_preds))
    print('RMSE score: ', np.sqrt(mean_squared_error(y_test, model_preds)))
    print('MAE score: ', mean_absolute_error(y_test, model_preds)))
```

```
[]: print_metrics('Logistic Regression', lr_preds)
print_metrics('Random Forest', rf_preds)
print_metrics('Gradient Boosting', gb_preds)
```

Logistic Regression Accuracy: 0.762

F1 score: 0.6198083067092651 r2 score: -0.31870648561027726

MSE score: 0.238

RMSE score: 0.4878524367060187

```
MAE score: 0.238
Random Forest
Accuracy: 0.983
F1 score: 0.9644
```

F1 score: 0.9644599303135889 r2 score: 0.9058066795992659

MSE score: 0.017

RMSE score: 0.130384048104053

MAE score: 0.017 Gradient Boosting Accuracy: 0.898

F1 score: 0.8147699757869249 r2 score: 0.4348400775955954

MSE score: 0.102

RMSE score: 0.31937438845342625

MAE score: 0.102

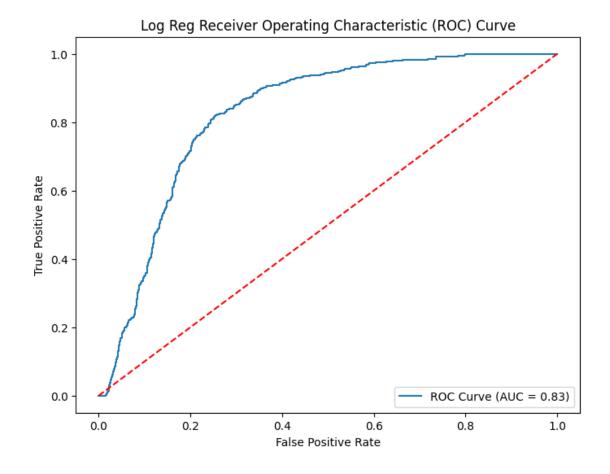
9.0.1 6.1 Find the ROC/AUC for each model and plot the ROC curve

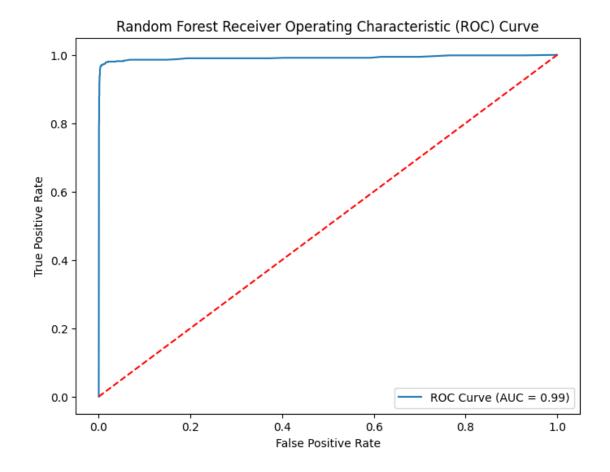
```
[]: # Compute ROC Curve
    # ROC = Receiver Operating Characteristic

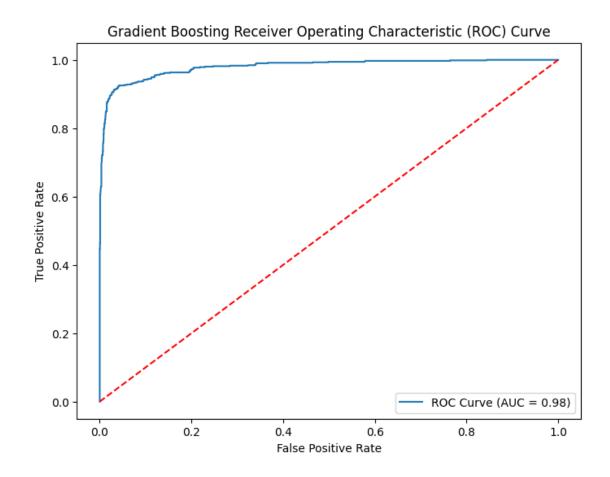
def compute_roc(title, model):
    proba = model.predict_proba(X_test)
    proba_class1 = proba[:, 1] # Probability of positive class
    fpr, tpr, thresholds = roc_curve(y_test, proba_class1)
    roc_auc = roc_auc_score(y_test, proba_class1)

plt.figure(figsize=(8, 6))
    plt.plot(fpr, tpr, label=f'ROC Curve (AUC = {roc_auc:.2f})')
    plt.plot([0, 1], [0, 1], 'r--')
    plt.xlabel("False Positive Rate")
    plt.ylabel("True Positive Rate")
    plt.title(f"{title} Receiver Operating Characteristic (ROC) Curve")
    plt.legend(loc="lower right")
    plt.show()
```

```
[]: compute_roc('Log Reg', logistic_reg)
compute_roc('Random Forest', random_forest_classifier)
compute_roc('Gradient Boosting', gradient_booster)
```



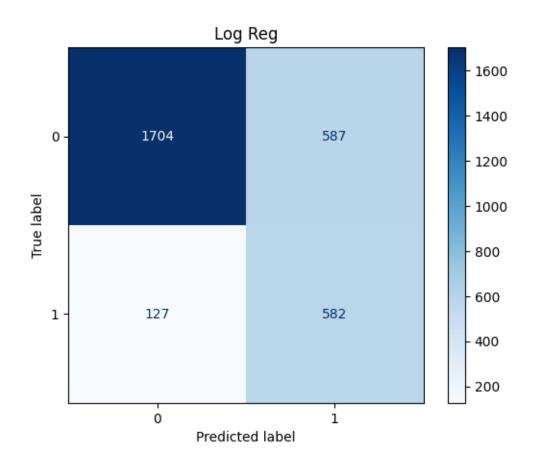


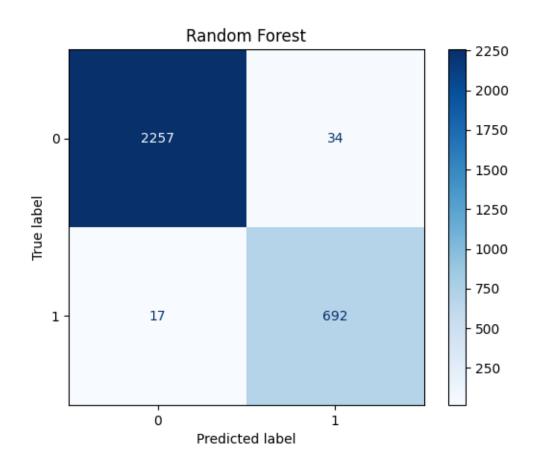


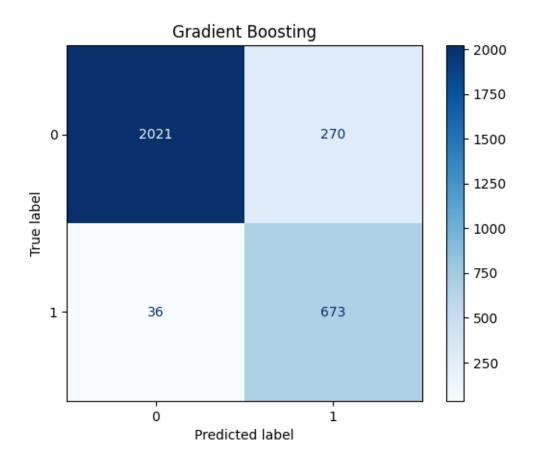
9.0.2 6.2 Find the confusion matrix for each of the models

```
[]: #Print and Calculate confusion matrix
    def confusion_mat_plot(title, model,y_pred):
        confusion_mat = confusion_matrix(y_test, y_pred)
        disp = ConfusionMatrixDisplay(confusion_matrix=confusion_mat,__
        display_labels=model.classes_)
        disp.plot(cmap=plt.cm.Blues, ax=plt.gca())
        plt.title(title)
        plt.show()

[]: confussion_mat_plot('Log Reg', logistic_reg, lr_preds)
        confussion_mat_plot('Random Forest', random_forest_classifier, rf_preds)
        confussion_mat_plot('Gradient Boosting', gradient_booster, gb_preds)
```







9.0.3 6.3 Explain which metric needs to be used from the confusion matrix - Recall or Precision?

- Recall (also called Sensitivity) measures the proportion of actual positive cases that were correctly identified by the model.
- Recall=TP/(TP+FN)
- It's useful when the cost of missing positive cases (false negatives) is high. For example, in medical diagnosis, you want high recall to ensure that you catch as many positive cases of a disease as possible, even if it means some false positives.
- It is useful when you want a model that don't miss out to select the things you are interested on, even if catches a few others that are not correct.

===

- Precision (or Specificity) measures the proportion of positive identifications that were actually correct.
- Precision=TP/(TP+FP)
- Precision tells us how good our model is at selecting the things we want, without mistakenly choosing others we don't want.

- Precision is important when the cost of false positives is high.
- Useful when you expect FP to be as low as possible.
- Means that we need to choose a model that gives us the lowest number in the false positives in a confusion matrix.
- For instance, in spam detection, you want high precision to ensure that emails classified as spam are indeed spam, even if it means some spam emails are missed.

===

- In this case, we want to make sure we choose a model that identifies very well when an employee is about to leave the company and do something about it before its too late.
- Than means we want our model not to miss out these individuals, in other words, the cost of false negatives is high.
- Therefore, Recall needs to be used as our metric and select the model that gives us the highest Recall value (lowes number of False Negatives).
- By looking at the confusion matrix the Random Forest model gives us the lowest value, 16, that belongs to the False Negative, so it's expected to give the highest recall.

10 7. Suggest various retention strategies for targeted employees

10.0.1 7.1 Using the best model, predict the probability of employee turnover in the test data

```
[]: # Get some testing employees to predict the leave risk.

test_employees_df = pd.DataFrame(X_test)

test_employees_df
```

| []: | | sales_RandD | sales_accounting | sales_hr | sales_manag | gement \ | |
|-----|-------|---------------|------------------|-----------|--------------|-------------|---|
| | 6958 | -0.244328 | -0.245856 | -0.231821 | -0.1 | .80838 | |
| | 7534 | -0.244328 | -0.245856 | -0.231821 | -0.1 | .80838 | |
| | 2975 | 4.092857 | -0.245856 | -0.231821 | -0.1 | .80838 | |
| | 3903 | -0.244328 | -0.245856 | -0.231821 | -0.1 | .80838 | |
| | 8437 | -0.244328 | -0.245856 | -0.231821 | -0.1 | .80838 | |
| | | ••• | ••• | ••• | ••• | | |
| | 1229 | -0.244328 | -0.245856 | -0.231821 | -0.1 | .80838 | |
| | 10593 | -0.244328 | -0.245856 | -0.231821 | -0.1 | .80838 | |
| | 12248 | -0.244328 | -0.245856 | -0.231821 | -0.1 | .80838 | |
| | 3147 | -0.244328 | -0.245856 | -0.231821 | -0.1 | .80838 | |
| | 6623 | -0.244328 | -0.245856 | -0.231821 | -0.1 | .80838 | |
| | | | | | | | |
| | | sales_marketi | ng sales_product | _mng sale | es_sales sal | .es_support | \ |
| | 6958 | -0.2450 | 93 -0.25 | 6358 1 | 1.634616 | -0.412367 | |
| | 7534 | -0.2450 | 93 -0.25 | 56358 -0 | 0.611764 | 2.425022 | |
| | 2975 | -0.2450 | 93 -0.25 | 56358 -0 | 0.611764 | -0.412367 | |
| | 3903 | -0.2450 | 93 -0.25 | 6358 1 | 1.634616 | -0.412367 | |
| | 8437 | -0.2450 | 93 -0.25 | 56358 -0 | 0.611764 | -0.412367 | |
| | | ••• | *** | ••• | ••• | • | |

```
1229
              -0.245093
                                  -0.256358
                                                 1.634616
                                                                -0.412367
10593
              -0.245093
                                  -0.256358
                                                -0.611764
                                                                -0.412367
12248
              -0.245093
                                  -0.256358
                                                 1.634616
                                                                -0.412367
3147
              -0.245093
                                  -0.256358
                                                 1.634616
                                                                -0.412367
6623
              -0.245093
                                  -0.256358
                                                -0.611764
                                                                -0.412367
                         salary_low
                                     salary medium satisfaction level
       sales_technical
                          -0.976933
                                           -0.859141
6958
              -0.474331
                                                                -0.288049
7534
              -0.474331
                            1.023612
                                          -0.859141
                                                                 0.437820
2975
              -0.474331
                            1.023612
                                          -0.859141
                                                                 1.365320
3903
              -0.474331
                            1.023612
                                           -0.859141
                                                                 0.679777
8437
               2.108233
                           1.023612
                                          -0.859141
                                                                -0.046093
                  ...
1229
              -0.474331
                           1.023612
                                          -0.859141
                                                                -0.771962
10593
              -0.474331
                          -0.976933
                                          -0.859141
                                                                -0.005767
12248
              -0.474331
                            1.023612
                                          -0.859141
                                                                 1.042711
3147
              -0.474331
                          -0.976933
                                           1.163954
                                                                -0.489680
6623
              -0.474331
                            1.023612
                                           -0.859141
                                                                -0.368701
       last_evaluation
                                          average_montly_hours
                         number_project
6958
                               -0.662167
              -0.294338
                                                      -0.917663
7534
                               -0.662167
              -1.177940
                                                      -1.134754
2975
              -0.647779
                               -0.662167
                                                        1.312453
3903
               0.412544
                               -0.662167
                                                       0.049378
8437
              -1.884822
                               -0.662167
                                                      -1.075548
                  ...
1229
              -1.001220
                               -1.478985
                                                      -1.036076
              -0.294338
                                0.154651
                                                      -0.976870
10593
12248
               1.119426
                                0.154651
                                                       0.542767
3147
              -0.058710
                               -0.662167
                                                      -0.917663
6623
              -0.353245
                                0.971469
                                                      -0.325597
                                            promotion_last_5years
       time_spend_company
                            Work_accident
6958
                 -1.063063
                                 -0.417885
                                                          -0.148817
7534
                  0.383937
                                  2.393002
                                                          -0.148817
2975
                 -1.063063
                                 -0.417885
                                                          -0.148817
3903
                 -1.063063
                                 -0.417885
                                                          -0.148817
8437
                  0.383937
                                  2.393002
                                                          -0.148817
                     •••
1229
                 -0.339563
                                                          -0.148817
                                 -0.417885
10593
                 -0.339563
                                 -0.417885
                                                          -0.148817
12248
                  1.107438
                                 -0.417885
                                                          -0.148817
3147
                 -1.063063
                                 -0.417885
                                                          -0.148817
6623
                 -0.339563
                                 -0.417885
                                                          -0.148817
       sales_numerical
                         salary_numerical
6958
              -1.178328
                                  2.177220
```

| 0.229611 | -0.930135 |
|-----------|---|
| 1.989535 | -0.930135 |
| -1.178328 | -0.930135 |
| -0.122373 | -0.930135 |
| ••• | ••• |
| -1.178328 | -0.930135 |
| 0.933581 | 2.177220 |
| -1.178328 | -0.930135 |
| -1.178328 | 0.623543 |
| 0.933581 | -0.930135 |
| | 1.989535 -1.178328 -0.122373 -1.178328 0.933581 -1.178328 -1.178328 |

[3000 rows x 20 columns]

Predict the probability of an employee leaving the company

We can use any predictive model (such as logistic regression, gradient boosting, random forest, SVM, KNN, etc.)

```
[]: probability_scores
```

```
[]: array([0.13, 0.33, 0.13, ..., 1. , 0.12, 0.03])
```

The [:, 1] indexing is used to select only the probability estimates for the positive class (class 1). In binary classification tasks, where there are only two classes (e.g., 0 and 1), the probability estimates returned by predict_proba are of the form [prob_class_0, prob_class_1].

10.0.2 7.2 Based on the probability score range below, categorize the employees into four zones and suggest your thoughts on the retention strategies for each zone:

Categorize employees into different risk zones based on the defined thresholds (Safe Zone, Low Risk Zone, Medium Risk Zone, High Risk Zone).

- Safe Zone (Green) (Score < 20%)
- Low Risk Zone (Yellow) (20% < Score < 60%)
- Medium Risk Zone (Orange) (60% < Score < 90%)
- High Risk Zone (Red) (Score > 90%).

```
[]: predicted_zones = []
for score in probability_scores:
    if score < 0.2:
        predicted_zones.append('Green')  # Safe Zone (Green)
    elif score < 0.6:
        predicted_zones.append('Yellow')  # Low Risk Zone (Yellow)</pre>
```

```
predicted_zones.append('Orange') # Medium Risk Zone (Orange)
         else:
             predicted_zones.append('Red')
                                             # High Risk Zone (Red)
     test_employees_df['RiskZone'] = predicted_zones
     test employees df
[]:
            sales RandD
                         sales_accounting sales_hr
                                                      sales_management
     6958
              -0.244328
                                 -0.245856 -0.231821
                                                              -0.180838
     7534
              -0.244328
                                -0.245856 -0.231821
                                                              -0.180838
     2975
               4.092857
                                -0.245856 -0.231821
                                                              -0.180838
     3903
              -0.244328
                                 -0.245856 -0.231821
                                                              -0.180838
     8437
                                -0.245856 -0.231821
                                                              -0.180838
              -0.244328
              -0.244328
                                -0.245856 -0.231821
                                                              -0.180838
     1229
     10593
              -0.244328
                                -0.245856 -0.231821
                                                              -0.180838
              -0.244328
     12248
                                -0.245856 -0.231821
                                                              -0.180838
     3147
              -0.244328
                                -0.245856 -0.231821
                                                              -0.180838
     6623
             -0.244328
                                -0.245856 -0.231821
                                                              -0.180838
                                                 sales sales support \
            sales_marketing sales_product_mng
     6958
                  -0.245093
                                      -0.256358
                                                   1.634616
                                                                   -0.412367
     7534
                  -0.245093
                                      -0.256358
                                                   -0.611764
                                                                    2.425022
     2975
                  -0.245093
                                      -0.256358
                                                   -0.611764
                                                                   -0.412367
     3903
                  -0.245093
                                      -0.256358
                                                    1.634616
                                                                   -0.412367
     8437
                                      -0.256358
                                                                   -0.412367
                  -0.245093
                                                   -0.611764
                      •••
     1229
                  -0.245093
                                      -0.256358
                                                                   -0.412367
                                                    1.634616
     10593
                  -0.245093
                                      -0.256358
                                                   -0.611764
                                                                   -0.412367
                                      -0.256358
                                                                   -0.412367
     12248
                  -0.245093
                                                   1.634616
     3147
                  -0.245093
                                      -0.256358
                                                    1.634616
                                                                   -0.412367
                                                   -0.611764
     6623
                  -0.245093
                                      -0.256358
                                                                   -0.412367
                             salary low ... satisfaction level last evaluation \
            sales technical
     6958
                  -0.474331
                              -0.976933
                                                      -0.288049
                                                                        -0.294338
     7534
                               1.023612 ...
                  -0.474331
                                                       0.437820
                                                                        -1.177940
     2975
                  -0.474331
                                1.023612
                                                       1.365320
                                                                        -0.647779
     3903
                  -0.474331
                                1.023612 ...
                                                       0.679777
                                                                         0.412544
     8437
                   2.108233
                                1.023612
                                                      -0.046093
                                                                        -1.884822
     1229
                  -0.474331
                                1.023612
                                                                        -1.001220
                                                      -0.771962
     10593
                  -0.474331
                              -0.976933
                                                      -0.005767
                                                                        -0.294338
     12248
                  -0.474331
                               1.023612
                                                      1.042711
                                                                         1.119426
     3147
                  -0.474331
                               -0.976933
                                                      -0.489680
                                                                        -0.058710
     6623
                  -0.474331
                              1.023612 ...
                                                      -0.368701
                                                                        -0.353245
```

elif score <0.9:

```
number_project
                        average_montly_hours
                                                time_spend_company
6958
             -0.662167
                                                          -1.063063
                                    -0.917663
7534
             -0.662167
                                    -1.134754
                                                           0.383937
2975
             -0.662167
                                     1.312453
                                                          -1.063063
3903
             -0.662167
                                     0.049378
                                                          -1.063063
8437
             -0.662167
                                    -1.075548
                                                           0.383937
1229
             -1.478985
                                    -1.036076
                                                          -0.339563
10593
              0.154651
                                    -0.976870
                                                          -0.339563
              0.154651
12248
                                     0.542767
                                                           1.107438
3147
             -0.662167
                                    -0.917663
                                                          -1.063063
6623
              0.971469
                                    -0.325597
                                                          -0.339563
       Work_accident
                       promotion_last_5years
                                                sales_numerical
6958
            -0.417885
                                    -0.148817
                                                       -1.178328
7534
             2.393002
                                    -0.148817
                                                        0.229611
2975
            -0.417885
                                    -0.148817
                                                        1.989535
3903
            -0.417885
                                    -0.148817
                                                       -1.178328
8437
             2.393002
                                    -0.148817
                                                       -0.122373
1229
            -0.417885
                                    -0.148817
                                                       -1.178328
10593
           -0.417885
                                    -0.148817
                                                        0.933581
12248
           -0.417885
                                                       -1.178328
                                    -0.148817
3147
           -0.417885
                                    -0.148817
                                                       -1.178328
6623
            -0.417885
                                    -0.148817
                                                        0.933581
       salary_numerical RiskZone
6958
                              Green
                2.177220
7534
               -0.930135
                             Yellow
                              Green
2975
               -0.930135
                             Yellow
3903
               -0.930135
8437
               -0.930135
                             Yellow
1229
               -0.930135
                                Red
10593
                2.177220
                              Green
12248
               -0.930135
                                Red
3147
                0.623543
                              Green
6623
               -0.930135
                              Green
```

[3000 rows x 21 columns]

[]: test_employees_df['RiskZone'].value_counts()

[]: RiskZone

Green 1675 Red 636 Yellow 621

```
Orange 68
Name: count, dtype: int64
```

10.0.3 Some retention strategies for each zone

```
Safe Zone (Green) - Score < 20\%:
```

Employees in this zone are considered low risk and are likely to stay with the company. Retention strategies could focus on maintaining employee satisfaction and engagement to prevent any potential decline in morale. Recognition programs, career development opportunities, and regular check-ins with managers can help reinforce positive behaviors and job satisfaction.

```
Low Risk Zone (Yellow) - 20\% < Score < 60\%:
```

Employees in this zone have a moderate risk of leaving the company. Retention strategies should focus on identifying any underlying issues or concerns that might be causing dissatisfaction. Conducting stay interviews to understand employee motivations and concerns, offering additional training or mentoring programs, and providing opportunities for advancement can help improve retention in this zone.

```
Medium Risk Zone (Orange) - 60\% < Score < 90\%:
```

Employees in this zone have a higher likelihood of leaving the company. Retention strategies should be proactive and targeted towards addressing potential reasons for dissatisfaction or disengagement. Implementing flexible work arrangements, conducting regular feedback sessions, providing opportunities for skill development and advancement, and addressing any issues related to work-life balance can help mitigate the risk of attrition.

```
High Risk Zone (Red) - Score > 90\%:
```

Employees in this zone are at a high risk of leaving the company. Retention strategies should be urgent and focused on immediate intervention to prevent attrition. Conducting exit interviews to understand the reasons for dissatisfaction, offering retention bonuses or incentives, providing additional support or resources, and creating personalized development plans can be effective strategies for retaining employees in this zone.

10.0.4 Plot the predictions of the model to identify Employee Attrition Risk

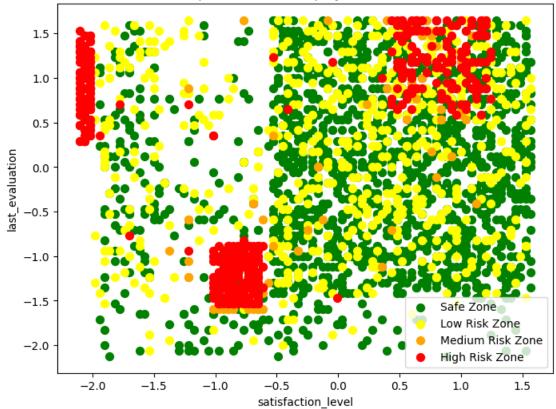
Based on their satisfaction level and performance evaluation...

```
[]: # Define colors for each risk zone
zones = {
    'Green':'Safe Zone',
    'Yellow':'Low Risk Zone',
    'Orange':'Medium Risk Zone',
    'Red':'High Risk Zone'
}

plt.figure(figsize=(8,6))

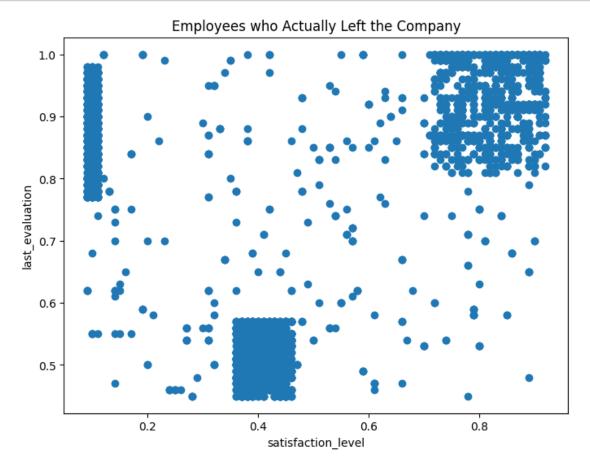
for zone in zones:
```





10.0.5 Visual comparison of distribution of employees who actually left the company based on those 2 features

```
plt.title('Employees who Actually Left the Company')
plt.show()
```



The End