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Source(s) of Inputs	Input	Process	Output	Receiver(s) of Outputs	Process Owner	Resources	Performance Indicator	Reference Document
Interested PartiesQuality Management Team	 Product & services Business plan Organizational structure 	Determining Context of The Organization & Interested Parties	Organization objective & target	Process Owners	QMR manager & QMR executive	 PC International Marine Contractor Association Department Representative Knowledge: Application of ISO 9001:2015 	To achieve approval within 45 working days upon submission of Stakeholders requirements, need and expectations records	Quality Manual Procedure Addressing Risk & Opportunities
• Process Owners	QMS Plan Project Plan Organization Chart	Personnel Roles, Responsibilities & Authorities	•Job description/ job specification	Process Owners	QMR manager & QMR executive	PC Department Representative Organizational chart Company policy Knowledge: Application of ISO 9001:2015	To achieve acknowledgement of acknowledgement form within 30 working days of approved JD and JS.	 Quality Manual Procedure Addressing Risk & Opportunities Drug & Alcohol Guideline Confined Space Entry Guideline Employee Handbook Safety Induction Guideline
• Process Owners	 Incident Investigation Quality, Personnel Responsibilitie S System Performance 	Participation Communication & Consultation	 Leading & lagging indicator target achieved 	Process Owners	QMR manager & QMR executive	 ◆PC ◆Department Representative ◆Quality Manual ◆Knowledge: Application of ISO 9001:2015 	To achieve updated leading and lagging indicator table per month before 7 th of each month	•Job description



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Process Owners	• QMS Plan • Project Plan • Client Contract	Addressing Risk & Opportunities	•PIRADC	Process Owners	QMR manager & QMR executive	 PC Department Representative Quality Manual Legal & Other Requirement Knowledge: Application of ISO 9001:2015 	To achieve approval within 45 working days upon submission of Risk Assessment record	•PIRADC Guideline
• Process Owners	•QMS Plan	Management of Change	Management of change evaluation form	Process Owners	QMR manager & QMR executive	 PC QMS Department Representative Manual Knowledge: Application of ISO 9001:2015 	To achieve within 20 working days upon submission of MOC request records	 Management of Change Evaluation Form
Process Owners	Master Documents External Documents	Control of Documents And Records	Document master list List of records	Process Owners	QMR manager, QMR executive & Document Control Coordinato r	 ◆PC ◆Department Representative ◆QMS Manual ◆Knowledge: Application of ISO 9001:2015 	To achieve approval within 14 working days upon submission of Document of Change Notice records	 List of Records Document & Record Master List Legal Register Document Control & Record Procedure
Process Owners	 Business Development & Marketing Department Asset & Workshop Department QMR 	Quality Assurance & Control of Non- Conformance	QA launch matrix QC register	Process Owners	QMR manager, QMR executive, QA & QC	 PC Department Representative QMS Manual Knowledge: Application of ISO 9001:2015 	To achieve minimum 10 inspection and review of document and records per month	 Stakeholder Feedback Form Incident Investigation Report Corrective Action Procedure



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	Department Procurement Operation Department Technical Department Finance Department							
• Process Owners	•QMS Plan	Work Environment Monitoring & Control	Work environment monitoring & control chart	Process Owners	QMR manager & QMR executive	 PC Department Representative Company policy QMS Manual QMS Target & Objectives Knowledge: Application of ISO 9001:2015 	To submit Analysis and Evaluation of Data (tab H_O-HEALTH & H_WORKENV) within 14 working days on monthly basis	Safe Working Procedure PIRADC
• Process Owners	Environmenta I Act Oil & Gas Act Electricity Act Bomba Act IMCA	Legal and Other Requirements	•Legal register	Process Owners	QMR manager & QMR executive	 PC Department Representative QMS Manual Organization Chart Knowledge: Application of Legal & other requirement 	To review Legal and Other Requirement within 7 working days of every quarter	 Legal & Other Requirement Register Job Description Corrective Action Procedure
• Process Owners	Client Perception at siteAct CardClient Satisfaction	Stakeholder Satisfaction and Feedback	• Client satisfaction perception	Process Owners	Senior Project Engineer	 PC Department Representative QMS Manual Knowledge: Application of 	To achieve performance rating above 3 from client	• Corrective & Preventive Action Procedure • Continual Improvement



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	Form					ISO 9001:2015 (9.1.2) – Customer satisfaction		Procedure
• Process Owners	Client Perception Client Complaint Quality Objective Monitoring & Measurement Performance Measurement & Monitoring OSH Objective & Program	Control, Monitoring, Measurement, Analysis & Evaluation of Data	Quality analysis and evaluation of data	Process Owners	QMR manager & QMR executive	PC Department Representative QMS Manual Knowledge: Application of ISO 9001:2015 (9.1) — Monitoring, measurement, analysis & evaluation,	To submit Analysis and Evaluation of Data within 30 working days subsequently after each quarter	System Leading & Lagging Indicator Project Leading & Lagging Indicator QMS Leading & Lagging Indicator
• Process Owners	Data Analysis Client Complain Client Perception Quality Objective Monitoring & Measurement Performance Measurement & Monitoring OSH objective & program	Management System Audit	• Audit report	Process Owners	QMR manager & QMR executive	 PC Department Representative QMS Manual Knowledge: Application of ISO 9001:2015 (9.2) – Internal audit 	To submit audit report within 30 working days from planned audit schedule	 Audit schedule Audit plan Audit notes/checklist
• Process Owners	Internal auditExternal auditNon-	Corrective & Preventive Action	•Continual improvement of the Integrated	Process Owners	Integrated Manageme nt	PCDepartmentRepresentative	To achieve close- out within 6 months upon	Audit summaryAudit notesAudit report



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	conformance report • Management observation • Data analysis • Act Card		Management System		Representa tive, QMR Executive & Document Controller Coordinato r	 QMS Manual Knowledge: Application of ISO 9001:2015 (10.2) – Non – conformity & corrective action 	issuance of Corrective Action Request records	 Stakeholder feedback form Interested parties Legal requirement
• Process Owners	•Corrective Action •Preventive Action	Continual Improvement	Continual improvement action plan	Process Owners	QMR manager & QMR executive	PC Department Representative QMS Manual Knowledge: Application of ISO 9001:2015 (10.3) — Continual improvement	To review and verify Continual Improvement Plan within 30 working days upon submission of Continual Improvement Plan Sheet records	 CAPAR Analysis of data table Annual QMS plan QMS Target & Objectives
• Process Owners	 Customer feedback Process performance for all the department (analysis of data) QMS objectives Status of the internal and external audit Measurement and analysis of data 	Management Review	Management review meeting	Process Owners	QMR manager & QMR executive	 PC Department Representative QMS Manual Knowledge: Application of ISO 9001:2015 (9.3) − Management review 	To submit and approve Management Review Agenda and Minutes within 30 working days from the day of meeting	 Management review agenda & minutes Meeting attendance



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Process Owners	● Project Hand	Project Initiation	Project charter	Process	Project	•PC	To achieve	● Project Hand
	Over Form		,	Owners	Engineer	Department	approval within 20	Over Form
	•LOI/LOA					Representative	working days from	•LOI/LOA
	•Summary Bid					•QMS Manual	project award	Business
	Form					• PMBOK		Development
						Project QMS		File
						Plan		 Contractual
						•Knowledge:		Agreement
						Application of		Minutes of
						ISO 9001:2015		Meeting
						(8.2.2) –		Develop Project
						Determining		Charter
						the		Guideline
						requirements		
						for products		
						and services		
						and ISO		
						9001:2015		
						(8.2.3) – Review		
						of the		
						requirements		
						for products		
						and services		
Process Owners	Project	Project Planning	Project	Process	Project	• PC	To achieve	Project Action
	Charter		management	Owners	Engineer	Department	approval within 15	Plan
	Corrective		plan			Representative	working days from	Minutes of
	Action		Project action			QMS Manual	project award	Meeting
	Preventive		plan			Management of		Project
	Action					QMS Plan		Management
						Document		Plan Guideline
						Knowledge:		
						Application of		
						ISO 9001:2015		
						(8.1) –		



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						Operation		
						planning & control		
• Process Owners	• Project	Project Execution Plan	• Project	Process	Project		To achieve	• Rick and
• Process Owners	Project Management Plan	Project Execution Plan	• Project Contractual Deliverables	Process Owners	Project Engineer	 PC Department Representative QMS Manual Project Management Plan Knowledge: Application of ISO 9001:2015 (8.5.1) – Control of production & services provision and ISO 9001:2015 (8.5.2) – 	To achieve approval of timesheet within 7 days after end of each month	 Risk and Opportunity Register Mobilization Guideline Demobilization Guideline Vessel Deck Plan IMCA Underwater Operation Guideline Project Control of Changes QA Launch Matrix
						Identification & Traceability		IVIAUTIX
• Process Owners	 Project Management Plan Project Execution Plan 	Project Monitoring & Control	Project Leading & Lagging	Process Owners	Project Engineer	PC Department Representative QMS Plan Project Execution Plan Knowledge: Application of ISO 9001:2015 (8.7) – Control of non- conforming	To achieve approval within 60 working within days from last day of operation	QA Launch Matrix Analysis of Data Procedure



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						outputs		
• Process Owners	• Project Execution Plan	Project Delivery & Completion	◆Project Audit	Process Owners	Project Engineer	 PC Department Representative QMS Plan Project Leading & Lagging Indicator Project Management Plan Knowledge: Application of ISO 9001:2015 (8.5.5) – Post- delivery activities and ISO 9001:2015 (8.6) – Release of products & services 	To achieve approval within 60 working days after project demobilization	Project QMS Plan Project Completion Certificate Project Close Out Report
• Process Owners	Daily Progress ReportTimesheet	Project Claim & Invoicing	 Project claim certificate submission 	Process Owners	Senior Project Engineer	 PC Department Representative QMS Manual Daily Progress report Timesheet 	To submit and achieve approval of draft invoice within 7 days from end of every month	Service Order Invoice Purchase Order
• Process Owners	Discrepancies orderVariation Order	Project Control of Changes	Variation order	Process Owners	Senior Project Engineer	PCDepartment RepresentativeQMS ManualContractual	To achieve approval within 7 working days upon submission of variation order records	Variation Order Procedure



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• Process Owners	• Quality Requirement • Subcontractor	Managing Sub- contractor	• Subcontractors compliance with PETROGAS	Process Owners	QMR Manager & Operation	Agreement Knowledge: Application of ISO 9001:2015 (8.5.6) – Project control of changes PC Department Representative	To achieve feedback within 30 working days from subcontractor from	•Permits to work
	track record & details		Integrated Management System • QA programs		Manager	● QMS Manual ● Knowledge: Application of ISO 9001:2015 (8.4) – Control of externally provided processes, products and services	start of project award	
• Process Owners	PETROGAS approved vendor list	Vendor Performance Assessment	 Vendor performance assessment Updated approved vendor list 	Process Owners	Junior Project Engineer	●PC ●Department Representative ●QMS Manual ●Knowledge: Application of ISO 9001:2015 (8.4) — Control of externally provided processes, products and services	Yearly 25% of vendor from approved vendor list audited	 PETROGAS Approved Vendor List Vendor Performance Summary
• Process Owners	Mobilization	Control of Client	• Mobilization &	Process	Project	•PC	No non-	Vessel/Rig/Barg



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	Operation	Property	demobilization	Owners	Engineer	Department	conformance	e Deck Plan
	Demobilizatio n	Troperty	certificate	OWNETS	Liigiiicci	Representative • QMS Manual • Knowledge: Application of ISO 9001:2015 (8.5.3) – Property belonging to customers or external providers	issued due to no damages to client property and belongings	Worksite Safety Induction Client Standard Operating Procedure
• Process Owners	Manpower request form	Recruitment of Personnel	• Human Resources Recruitment	Process Owners	Human Resources and Administrat ion	 PC HR Staff QMS Manual Knowledge: Application of ISO 9001:2015 (7.1.2) – People 	To achieve approval within 1 month from submission of request for new staff form records	Job description Control of records procedure Contract of employment
• Process Owners	●Staff performance appraisal ●IMCA competency	Awareness & Competencies	• Promoted personnel meet the minimum performance competency matrix	Process Owners	Human Resources and Administrat ion	●PC ●Department Representative ●QMS Manual ●Knowledge: Application of ISO 9001:2015 (7.2) — Competence, ISO 9001:2015 (7.3) — Awareness	QMS awareness training for all procedures once per annum	Job description Training Matrix Competency Matrix
• Process Owners	•Competency Matrix •IMCA	Training & Development	•Training & development for personnel	Process Owners	Human Resources and	PCHR StaffQMS Manual	To achieve 80% minimum training program executed	Job descriptionCompetenceAssurance and



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	Competency Guideline				Administrat ion	• Knowledge: Application of ISO 9001:2015 (7.1.6) – Organizational knowledge, ISO 9001:2015 (7.1.6) – Organizational knowledge	per annum	Assessment • Training Matrix
Process Owners	 Measuring Equipment Calibration Register 	Control of Monitoring & Measuring Equipment/ Calibration	Calibration certificate	Process Owners	Technical Manager	 PC Department Representative QMS Manual Knowledge: Application of ISO 9001:2015 (7.1.5.2) – Measurement Traceability 	To achieve 100% digital measuring instrument for project equipment have a valid calibration certificate	 Equipment Certificate Register Measuring Equipment Calibration Register List Planned Maintenance System
• Process Owners	 Verified part, spare, equipment, services 	Equipment, Part Preservation, Inventory	•Update inventory list system	Process Owners	Base Manager, Material Coordinato r & Technical Executive	 PC Department Representative QMS Manual Knowledge: Application of ISO 9001:2015 (8.5.4) – Preservation 	To achieve approval of Asset Register and Inventory List within 30 working days on quarterly basis	●Stock Take Card
• Process Owners	Project Request OrderPurchase Order	Goods/ Equipment Receiving, Handling & Inspection	Verified parts/ spare/ equipment/ services	Process Owners	Technical Manager	PCDepartmentRepresentativeQMS ManualKnowledge:	To achieve 90% item on delivery order received by end user	Delivery OrderRequest OrderManualHandlingGuideline



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• Process Owners	•Asset Register	Infrastructure	•Updated PMS &	Process	Project	Application of ISO 9001:2015 (8.5.4) – Preservation	To achieve	 Control of Non- conformance Product Procedure Asset Register
	List PMS EFR Breakdown Register	Maintenance	EFR	Owners	Engineer	 Department Representative QMS Manual Knowledge: Application of ISO 9001:2015 (7.1.3) – Infrastructure 	approval within 1 month upon start of new month	List Maintenance Guideline Procurement Control Procedure Equipment Breakdown Notification Equipment Fault Report
• Process Owners	 Approved vendor list EFR Utilization form Critical spare list Inventory list 	Purchasing & Evaluation or Vendor	◆Approved Purchase Order ◆Purchase Order	Process Owners	Project Engineer	●PC ●Department Representative ●QMS Manual ●Knowledge: Application of ISO 9001:2015 (7.1.1) — Resources general	To achieve approval within 7 working days upon submission of request order records	 Approved vendor list Requisition Order Form Vendor Creation Form Subcontractor Register Service Provider Register
• Process Owners	 Invoice subcontractor Purchase Order Delivery Order DPR Timesheet Job 	Payment Certificate	• Payment certificate	Process Owners	Project Engineer	PCDepartment RepresentativeQMS Manual	To achieve approval within 7 working days upon submission of payment certificate at end of every month	 Invoice voucher Service order Timesheet Requisition order Delivery order



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	completion certificate							
• Process Owners	Contract & tender Market Survey inquiry	Tender, Bid & Proposal	Proposal/tende r Inquiry/ Tender register	Process Owners	Business Developme nt Manager	 PC Department Representative QMS Manual 	Submission of commercial before dateline	Contract Review Procedure Market Survey Inquiry Register Log Tender Bidding Technical Proposal Letter of Award
• Process Owners	•ITB •Technical/ Commercial Proposal	Project & Contract Deployment	Project contract	Process Owners	Marketing Manager	PCDepartment RepresentativeQMS Manual	Completion of project/contract deployment to be done within 14 working days before prior project execution	■Inquiry Ticket
• Process Owners	•ROV Breakdown •Incident/Accid ent •Faulty equipment •Kaput/ wrong received item from vendor	Incident Event Notification	• Act Card & Incident Notification Form	Process Owners	QMR Manager & QMR Executive	PCDepartment RepresentativeQMS Manual	To submit notification within 1 day of event occurrence	 Emergency Response Procedure Equipment Fault Report HSE Incident Notification Form
• Process Owners	•System Mobilization Notice	Logistic	Logistic request form	Process Owners	Project Engineer	PCDepartmentRepresentativeQMS Manual	To achieve approval of complete logistic request order form within 7 working	Mobilization noticeEvent Notification Procedure



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							days prior to deliver of equipment for every project	
Process Owners	•Senior Manager	Organizational Knowledge	Mentoring & Coaching Agreement	Process Owners	General Manager	PCDepartmentRepresentativeQMS Manual	One coaching and mentoring program quarterly	Mentoring Agreement
Process Owners	Managing Director Business Plan	Resource Planning	Organization Resource Plan	Process Owners	General Manager	PCDepartmentRepresentativeQMS Manual	To achieve minimum one resource review per annum	• Resource Plan

Prepared by:	Approved by:	Verified By:
Name:	Name:	Name:
Name: Position:	Name: Position:	Name: Position: