

Chapter 4, Requirements Elicitation



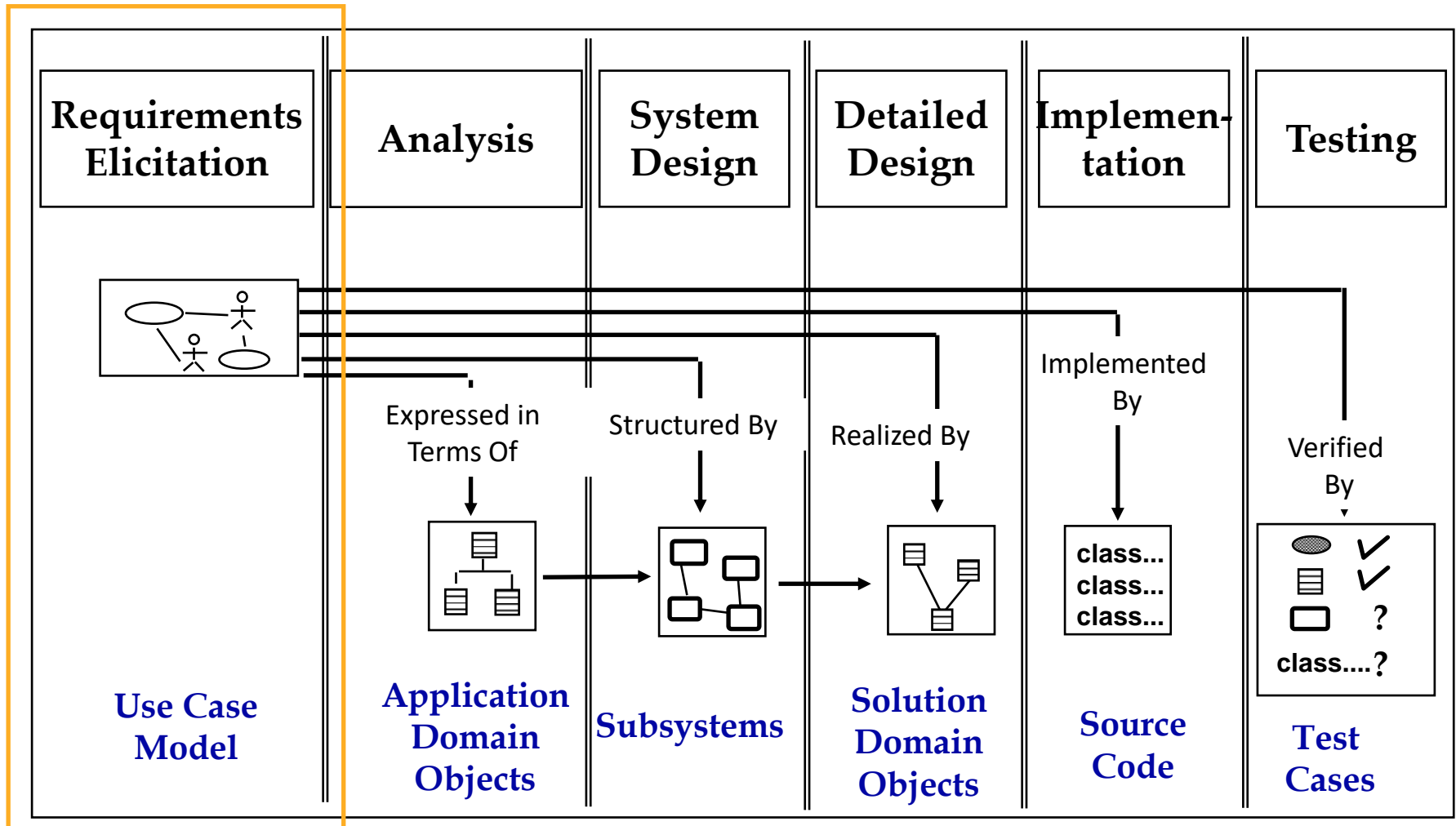
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Contents

- Definition of Requirement Elicitation
- Problem statement
- Scenario-based Design
- Types of requirements
- Requirements Validation
- Scenario example from earlier:

Warehouse on Fire

Software Lifecycle Activities



Requirements Analysis Document Template

1. Introduction
2. Current system
3. Proposed system
 - 3.1 Overview
 - 3.2 Functional requirements
 - 3.3 Nonfunctional requirements
 - 3.4 Constraints (“Pseudo requirements”)
 - 3.5 System models
 - 3.5.1 Scenarios
 - 3.5.2 Use case model
 - 3.5.3 Object model
 - 3.5.3.1 Data dictionary
 - 3.5.3.2 Class diagrams
 - 3.5.4 Dynamic models
 - 3.5.5 User interface
4. Glossary

What does the Customer say?



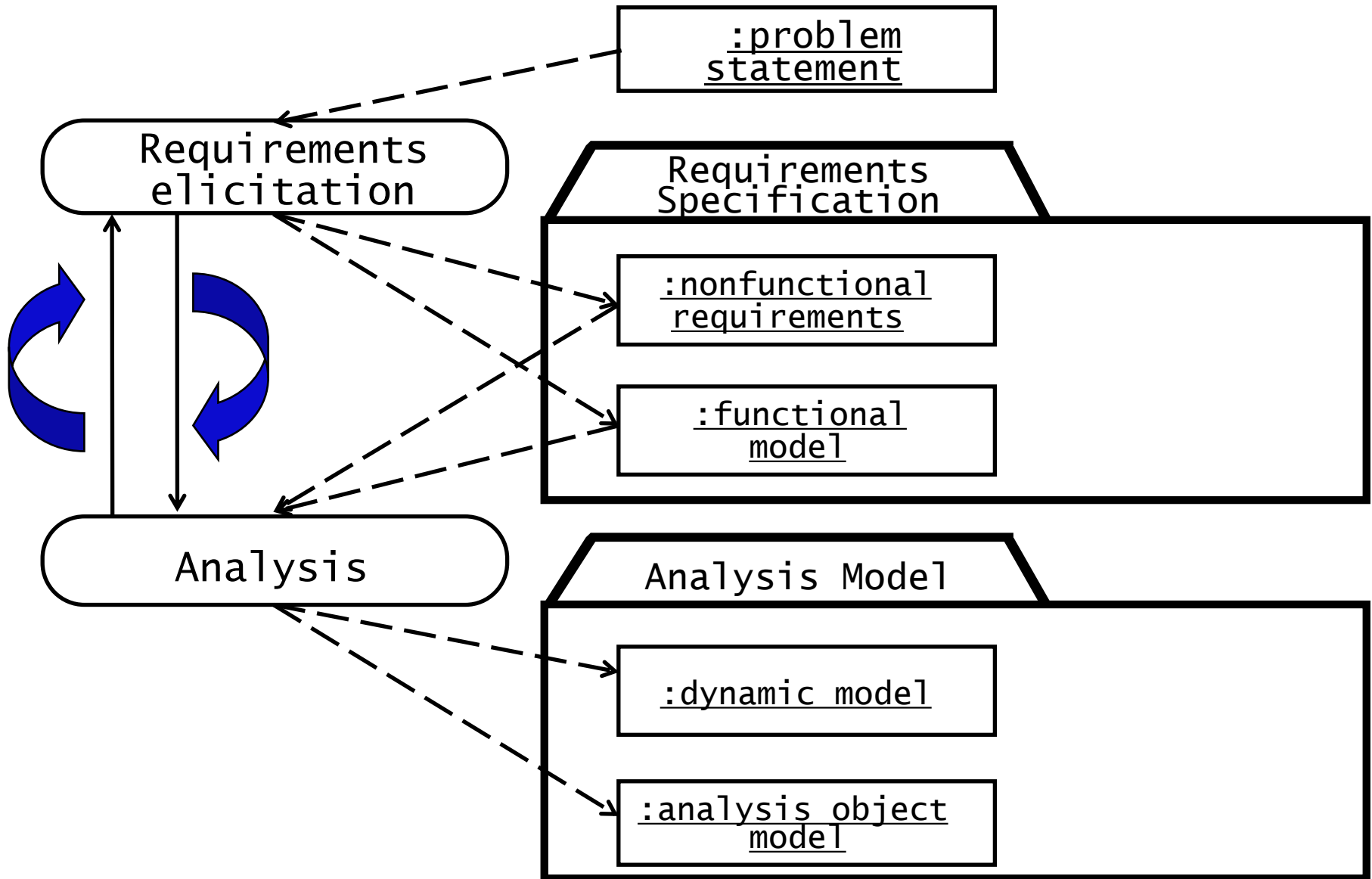
First step in identifying the Requirements: System identification

- Two questions need to be answered:
 1. How can we identify the purpose of a system?
 2. What is inside, what is outside the system?
- These two questions are answered during requirements elicitation and analysis
- **Requirements elicitation:**
 - Definition of the system in terms understood by the customer ("Requirements specification")
- **Analysis:**
 - Definition of the system in terms understood by the developer (Technical specification, "Analysis model")
- **Requirements Process:** Contains the activities Requirements Elicitation and Analysis.

Different Types of Requirements Elicitation

- **Greenfield Engineering**
 - Development starts from scratch, no prior system exists, requirements come from end users and clients
 - Triggered by user needs
- **Re-engineering**
 - Re-design and/or re-implementation of an existing system using newer technology
 - Triggered by technology enabler
- **Interface Engineering**
 - Provision of existing services in a new environment
 - Triggered by technology enabler or new market needs

Requirements Process



Techniques to elicit Requirements

- Bridging the gap between end user and developer:
 - **Questionnaires:** Asking the end user a list of pre-selected questions
 - **Task Analysis:** Observing end users in their operational environment
 - **Scenarios:** Describe the use of the system as a series of interactions between a concrete end user and the system
 - **Use cases:** Abstractions that describe a class of scenarios.

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Problem Statement

- The problem statement is developed by the client as a description of the problem addressed by the system
- Other words for problem statement:
 - Statement of Work
- A good problem statement describes
 - The current situation
 - The functionality the new system should support
 - The environment in which the system will be deployed
 - Deliverables expected by the client
 - Delivery dates
 - A set of acceptance criteria

Ingredients of a Problem Statement

- Current situation: The Problem to be solved
- Description of one or more scenarios
- Requirements
 - Functional and Nonfunctional requirements
 - Constraints (“pseudo requirements”)
- Project Schedule
 - Major milestones that involve interaction with the client including deadline for delivery of the system
- Target environment
 - The environment in which the delivered system has to perform a specified set of system tests
- Client Acceptance Criteria
 - Criteria for the system tests

Current Situation: The Problem To Be Solved

- There is a problem in the current situation
 - Examples:
 - The response time when playing chess is far too slow.
 - I want to play chess, but cannot find players on my level.
- What has changed? Why can address the problem now?
 - There has been a change, either in the application domain or in the solution domain
 - *Change in the application domain*
 - A new function (business process) is introduced into the business
 - Example: We can play highly interactive games with remote people
 - *Change in the solution domain*
 - A new solution (technology enabler) has appeared
 - Example: The internet allows the creation of virtual communities.

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Scenario-Based Design

Scenarios can have many different uses during the software lifecycle

- ***Requirements Elicitation***: As-is scenario, visionary scenario
- ***Client Acceptance Test***: Evaluation scenario
- ***System Deployment***: Training scenario

Scenario-Based Design: The use of scenarios in a software lifecycle activity

Types of Scenarios

- **As-is scenario:**
 - Describes a current situation. Usually used in re-engineering projects. The user describes the system
 - **Example:** Description of Chess
- **Visionary scenario:**
 - Describes a future system. Usually used in greenfield engineering and reengineering projects
 - Can often not be done by the user or developer alone
 - **Example:** Description of an interactive internet-based Tic Tac Toe game tournament
 - **Example:** Description - in the year 1954 - of the Home Computer of the Future.

Additional Types of Scenarios (2)

- **Evaluation scenario:**
 - Description of a user task against which the system is to be evaluated.
 - **Example:** Four users (two novice, two experts) play in a TicTac Toe tournament in ARENA.
- **Training scenario:**
 - A description of the step by step instructions that guide a novice user through a system
 - **Example:** How to play Tic Tac Toe in the ARENA Game Framework.

Heuristics for finding scenarios

- Ask yourself or the client the following questions:
 - What are the primary tasks that the system needs to perform?
 - What data will the actor create, store, change, remove or add in the system?
 - What external changes does the system need to know about?
 - What changes or events will the actor of the system need to be informed about?
- However, don't rely on **questions** *and* **questionnaires** alone
- Insist on **task observation** if the system already exists (interface engineering or reengineering)
 - Ask to speak to the end user, not just to the client
 - Expect resistance and try to overcome it.

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Types of Requirements

- **Functional requirements**

- Describe the interactions between the system and its environment independent from the implementation

“An operator must be able to define a new game. ”

- **Nonfunctional requirements**

- Aspects not directly related to functional behavior.

“The response time must be less than 1 second”

- **Constraints**

- Imposed by the client or the environment

- “The implementation language must be Java ”

- Called “**Pseudo requirements**” in the text book.

Types of Requirements

Types of Nonfunctional Requirements

- “Spectators must be able to watch a match without prior registration and without prior knowledge of the match.”
 - *Usability Requirement*
 - “The system must be running 95% of the time”
 - *Reliability Requirement*
 - “The system must support 10 parallel tournaments”
 - *Performance Requirement*
 - “The operator must be able to add new games without modifications to the existing system.”
- Implementation
 - Interface
 - Operation
 - Packaging
 - Legal
 - Licensing (GPL, LGPL)
 - Certification
 - Regulation

Constraints or
Pseudo requirements

Quality requirements

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Requirements Validation

Requirements validation is a quality assurance step, usually performed after requirements elicitation or after analysis

- **Correctness:**
 - The requirements represent the client's view
- **Completeness:**
 - All possible scenarios, in which the system can be used, are described
- **Consistency:**
 - There are no requirements that contradict each other.

Requirements Validation (2)

- **Clarity:**
 - Requirements can only be interpreted in one way
- **Realism:**
 - Requirements can be implemented and delivered
- **Traceability:**
 - Each system behavior can be traced to a set of functional requirements
- **Problems with requirements validation:**
 - Requirements change quickly during requirements elicitation
 - Inconsistencies are easily added with each change
 - Tool support is needed!

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Warehouse on Fire

Scenario example from earlier:

Warehouse on Fire

- Bob, driving down main street in his patrol car notices smoke coming out of a warehouse. His partner, Alice, reports the emergency from her car.
- Alice enters the address of the building into her wearable computer , a brief description of its location (i.e., north west corner), and an emergency level.
- She confirms her input and waits for an acknowledgment.
- John, the dispatcher, is alerted to the emergency by a beep of his workstation. He reviews the information submitted by Alice and acknowledges the report. He allocates a fire unit and sends the estimated arrival time (ETA) to Alice.
- Alice received the acknowledgment and the ETA.

Observations about Warehouse on Fire Scenario

- Concrete scenario
 - Describes a single instance of reporting a fire incident.
 - Does not describe all possible situations in which a fire can be reported.
- Participating actors
 - Bob, Alice and John

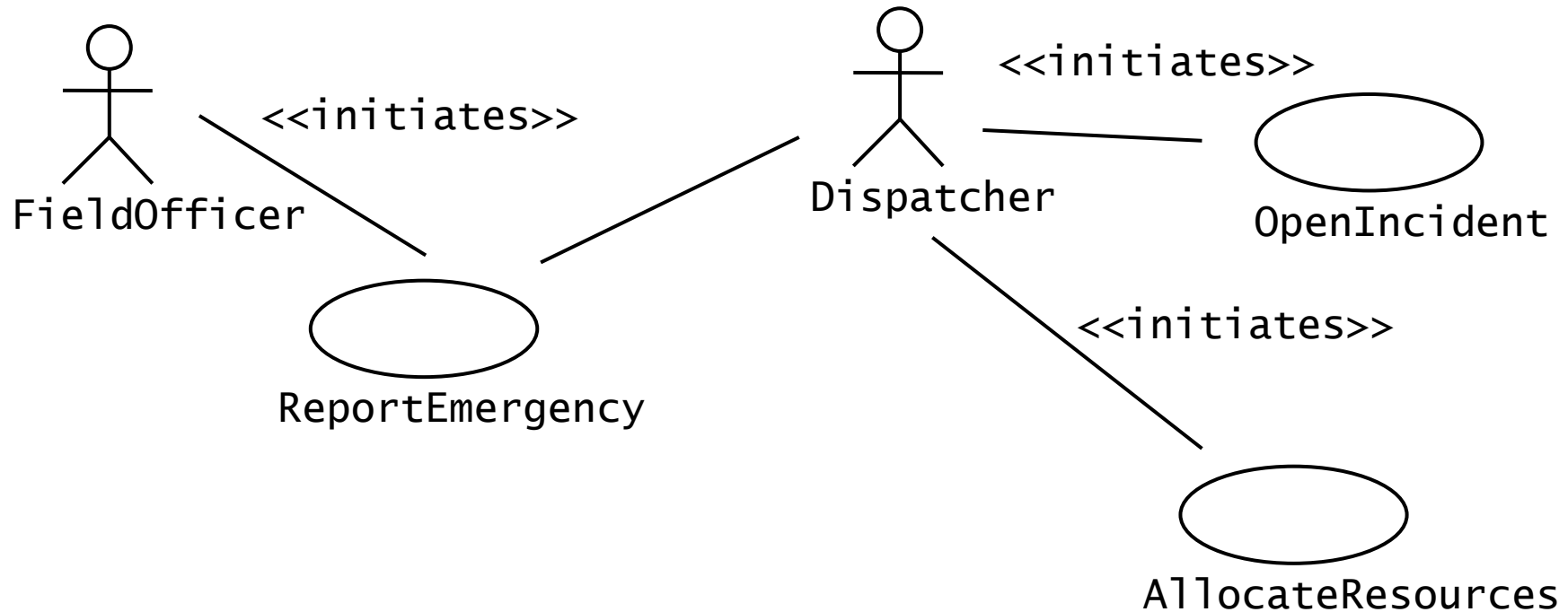
Scenario example

After the scenarios are formulated

- Find all the use cases in the scenario that specify all instances of how to report a fire
 - Example: "Report Emergency" in the first paragraph of the scenario is a candidate for a use case
- Describe each of these use cases in more detail
 - Participating actors
 - Describe the entry condition
 - Describe the flow of events
 - Describe the exit condition
 - Describe exceptions
 - Describe nonfunctional requirements

Scenario example

Use Case Model for Incident Management



Scenario example

Use Case Example: ReportEmergency Flow of Events

1. The **FieldOfficer** activates the “Report Emergency” function of her terminal. The system responds by presenting a form to the officer.
2. The FieldOfficer fills the form, by selecting the emergency level, type, location, and brief description of the situation. The FieldOfficer also describes a response to the emergency situation. Once the form is completed, the FieldOfficer submits the form, and the **Dispatcher** is notified.
3. The Dispatcher creates an Incident in the database by invoking the OpenIncident use case. He selects a response and acknowledges the report.
4. The FieldOfficer receives the acknowledgment and the selected response.

Order of steps when formulating use cases

- First step: Name the use case
 - Use case name: ReportEmergency
- Second step: Find the actors
 - Generalize the concrete names ("Bob") to participating actors ("Field officer")
 - Participating Actors:
 - Field Officer (Bob and Alice in the Scenario)
 - Dispatcher (John in the Scenario)
- Third step: Concentrate on the flow of events
 - Use informal natural language

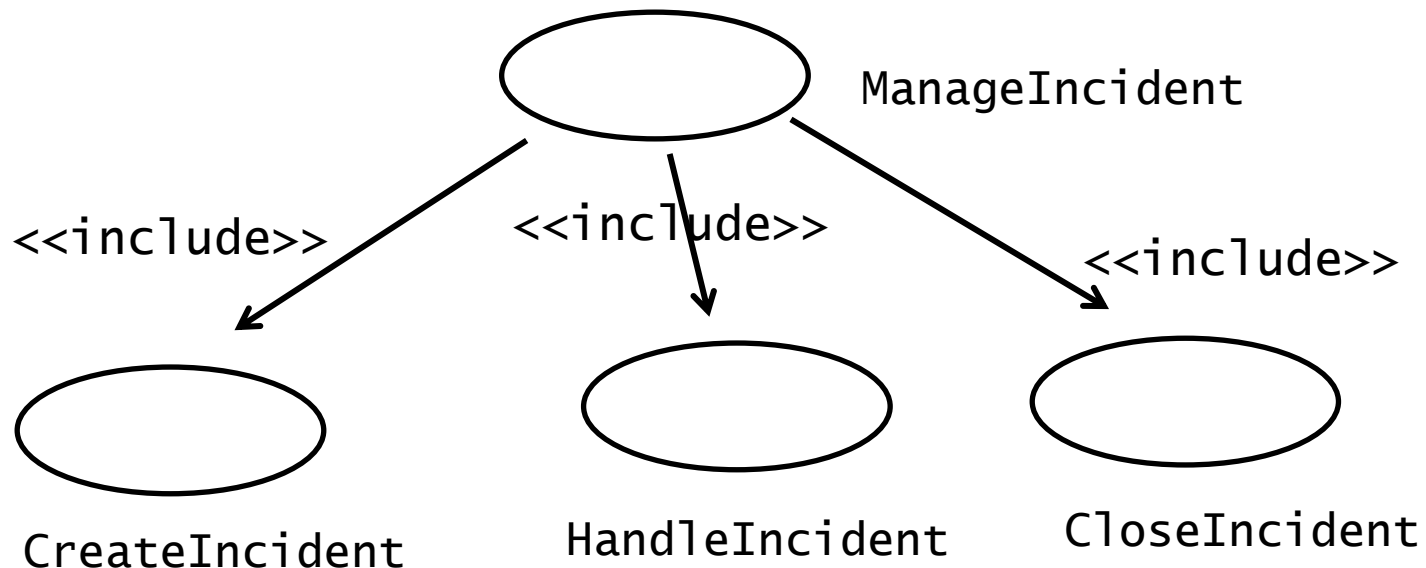
Use Case Associations

- Dependencies between use cases are represented with **use case associations**
- Associations are used to reduce complexity
 - Decompose a long use case into shorter ones
 - Separate alternate flows of events
 - Refine abstract use cases
- Types of use case associations
 - Includes
 - Extends
 - Generalization

Scenario example

<<include>>: Functional Decomposition

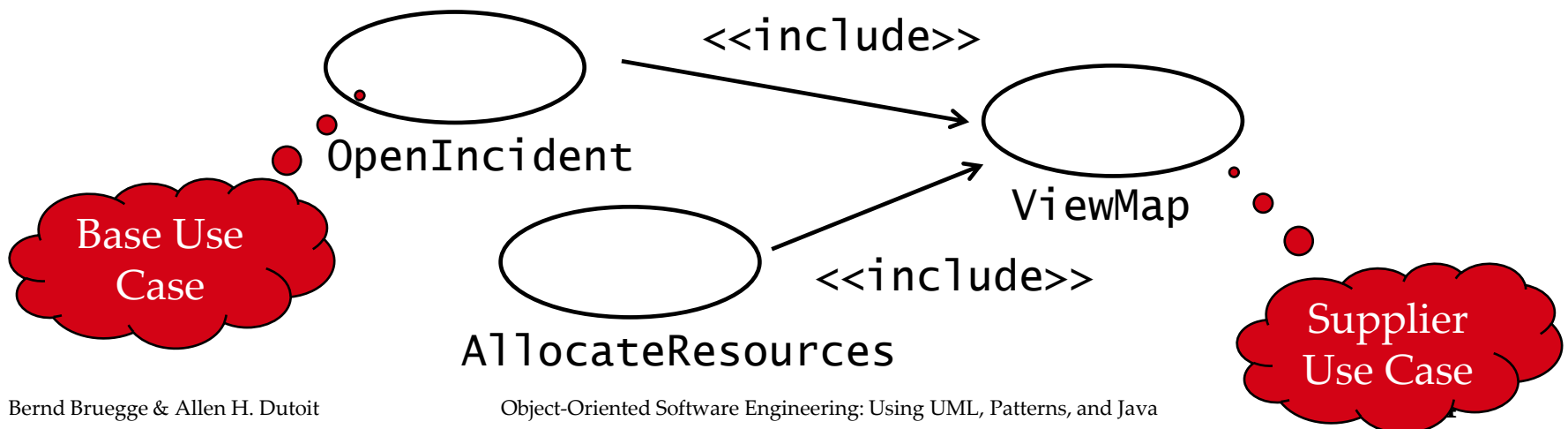
- Problem:
 - A function in the original problem statement is too complex
- Solution:
 - Describe the function as the aggregation of a set of simpler functions. The associated use case is decomposed into shorter use cases



Scenario example

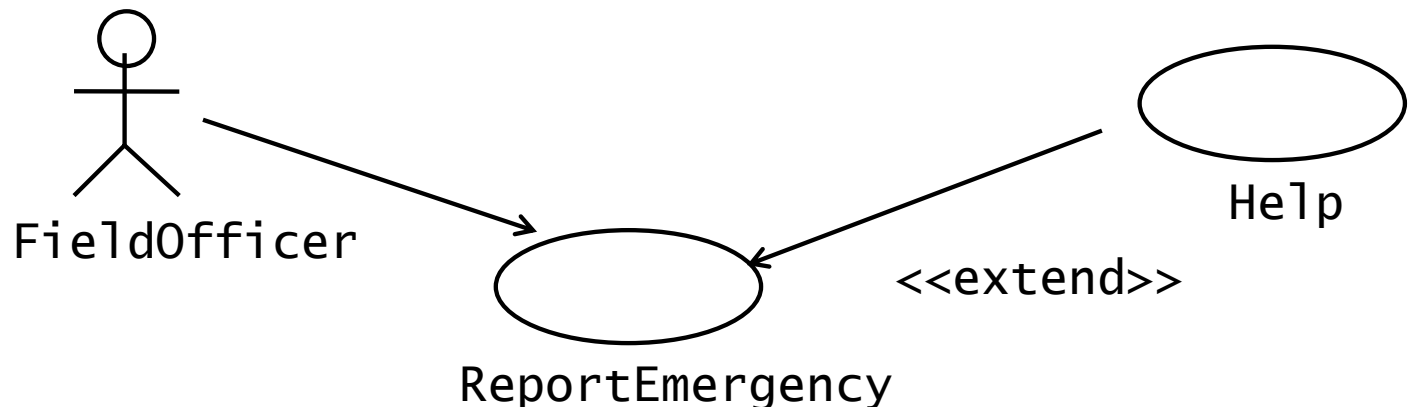
<<include>>: Reuse of Existing Functionality

- **Problem:** There are overlaps among use cases. How can we *reuse* flows of events instead of duplicating them?
- **Solution:** The *includes association* from use case A to use case B indicates that an instance of use case A performs all the behavior described in use case B ("A delegates to B")
- **Example:** Use case "ViewMap" describes behavior that can be used by use case "OpenIncident" ("ViewMap" is factored out)



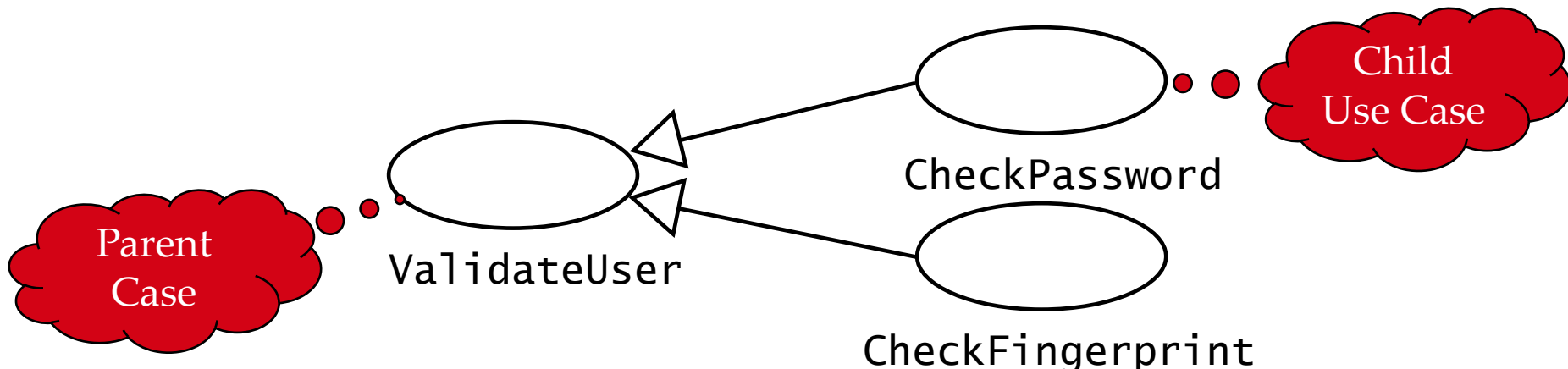
<<extend>> Association for Use Cases

- **Problem:** The functionality in the original problem statement needs to be extended.
- **Solution:** An *extend association* from use case A to use case B
- **Example:** "ReportEmergency" is complete by itself, but **may** be extended by use case "Help" for a scenario in which the user requires help



Generalization in Use Cases

- **Problem:** We want to factor out common (but not identical) behavior.
- **Solution:** The child use cases inherit the behavior and meaning of the parent use case and add or override some behavior.
- **Example:** “ValidateUser” is responsible for verifying the identity of the user. The customer might require two realizations: “CheckPassword” and “CheckFingerprint”



How to write a use case (Summary)

- Name of Use Case
- Actors
 - Description of Actors involved in use case
- Entry condition
 - "This use case starts when..."
- Flow of Events
 - Free form, informal natural language
- Exit condition
 - "This use cases terminates when..."
- Exceptions
 - Describe what happens if things go wrong
- Special Requirements
 - Nonfunctional Requirements, Constraints

Summary

- Scenarios:
 - Great way to establish communication with client
 - Different types of scenarios: As-Is, visionary, evaluation and training
- Use cases
 - Abstractions of scenarios
- Use cases bridge the transition between functional requirements and objects.