NORTHEASTERN UNIVERSITY

Department of Mechanical and Industrial Engineering

Supply Chain Engineering IE 7200

Prof. Gupta Spring 2014 (Mondays)

Homework No. 4 (Solution)

Problem 1. Plan 1

| Month | Production | | Total | Forecasted | Inventory | Inventory |
|-------|------------|----|------------|------------|-----------|------------|
| | RT | OT | Production | Demand | Change | Balance |
| | | | | | | with 50 on |
| | | | | | | hand |
| Jan | 88 | | 88 | 50 | 38 | 88 |
| Feb | 72 | | 72 | 60 | 12 | 100 |
| Mar | 92 | | 92 | 70 | 22 | 122 |
| Apr | 84 | | 84 | 65 | 19 | 141 |
| May | 88 | | 88 | 55 | 33 | 174 |
| Jun | 84 | | 84 | 80 | 4 | 178 |
| Jul | 80 | | 80 | 250 | -170 | 8 |
| Aug | 100 | 15 | 115 | 250 | -135 | -127 |
| Sep | 110 | 20 | 130 | 110 | 20 | -107 |
| Oct | 110 | 20 | 130 | 100 | 30 | -77 |
| Nov | 105 | 15 | 120 | 80 | 40 | -37 |
| Dec | 100 | 10 | 110 | 60 | 50 | 13 |
| Total | 1113 | 80 | 1193 | 1230 | | |

Cost of Plan 1

 $\begin{array}{lll} \mbox{Hiring/Layoff costs} = & 400 + 500 = & \$ 900 \\ \mbox{Inventory Cost} = & (88 + 100 + 122 + 141 + 174 + 178 + 8 + 13) * 25 = & \$ 20,600 \\ \mbox{Shortage Cost} = & (127 + 107 + 77 + 37) * 50 = & \$ 17,400 \\ \mbox{Production Cost} = & 1113 * 300 + 80 * 400 = & \$ 365,900 \\ \end{array}$

Total Cost = \$404,800

Plan 2

| Plan 2 | | | | | | |
|--------|------------|----|------------|------------|-----------|------------|
| Month | Production | | Total | Forecasted | Inventory | Inventory |
| | RT | OT | Production | Demand | Change | Balance |
| | | | | | | with 50 on |
| | | | | | | hand |
| Jan | 88 | | 88 | 50 | 38 | 88 |
| Feb | 72 | | 72 | 60 | 12 | 100 |
| Mar | 92 | | 92 | 70 | 22 | 122 |
| Apr | 105 | | 105 | 65 | 40 | 162 |
| May | 110 | | 110 | 55 | 55 | 217 |
| Jun | 105 | | 105 | 80 | 25 | 242 |
| Jul | 100 | | 100 | 250 | -150 | 92 |
| Aug | 100 | | 100 | 250 | -150 | -58 |
| Sep | 110 | | 110 | 110 | 0 | -58 |
| Oct | 110 | | 110 | 100 | 10 | -48 |
| Nov | 105 | | 105 | 80 | 25 | -23 |
| Dec | 100 | | 100 | 60 | 40 | 17 |
| Total | 1197 | _ | 1197 | 1230 | | |

Cost of Plan 2

 $\begin{array}{lll} \mbox{Hiring/Layoff costs} = & 400 + 500 = & \$ \ 900 \\ \mbox{Inventory Cost} = & (88 + 100 + 122 + 162 + 217 + 242 + 92 + 17) * 25 = & \$ \ 26,000 \\ \mbox{Shortage Cost} = & (58 + 58 + 48 + 23) * 50 = & \$ \ 9,350 \\ \mbox{Production Cost} = & 1197 * 300 + 0 * 400 = & \$ \ 359,100 \\ \end{array}$

Total Cost = \$395,350

Plan 3

| Month | Production | | Total | Forecasted | Inventory | Inventory |
|-------|------------|----|------------|------------|-----------|------------|
| | RT | OT | Production | Demand | Change | Balance |
| | | | | | _ | with 50 on |
| | | | | | | hand |
| Jan | 66 | | 66 | 50 | 16 | 66 |
| Feb | 54 | | 54 | 60 | -6 | 60 |
| Mar | 69 | | 69 | 70 | -1 | 59 |
| Apr | 63 | | 63 | 65 | -2 | 57 |
| May | 66 | | 66 | 55 | 11 | 68 |
| Jun | 63 | | 63 | 80 | -17 | 51 |
| Jul | 60 | | 60 | 250 | -190 | -139 |
| Aug | 100 | 15 | 115 | 250 | -135 | -274 |
| Sep | 110 | 20 | 130 | 110 | 20 | -254 |
| Oct | 110 | 20 | 130 | 100 | 30 | -224 |
| Nov | 105 | 15 | 120 | 80 | 40 | -184 |
| Dec | 100 | 10 | 110 | 60 | 50 | -134 |
| Total | 966 | 80 | 1046 | 1230 | | |

Cost of Plan 3

Hiring/Layoff costs = 400 *2 + 500 *2 = \$ 1,800 Inventory Cost = (66+60+59+57+68+51) *25 = \$ 9,025 Shortage Cost = (139+274+254+224+184+134) *50 = \$ 60,450 Production Cost = 966 *300 + 80 *400 = \$ 321,800

Total Cost = \$393,075

Comparing the costs of all three plans, we find that the total cost of Plan 3 is minimum.

Problem 2. The optimal transportation matrix and solution are as follows:

| Source | | | Per | riod | Final | | | |
|--------|----------|-----|-----|------|-------|------|----------|----------|
| Period | | 1 | 2 | 3 | 4 | Inv. | XC | Capacity |
| | | 20 | 25 | 30 | 35 | 40 | 0 | |
| 1 | In House | 30 | | | - | - | <u>-</u> | 30 |
| | | 26 | 31 | 36 | 41 | 46 | 0 | |
| | Outside | 10 | | | - | | 50 | 60 |
| | | | 20 | 25 | 30 | 35 | 0 | |
| 2 | In House | | 40 | | | | | 40 |
| | | | 26 | 31 | 36 | 41 | 0 | |
| | Outside | | 40 | | | | 20 | 60 |
| | | | | 21 | 26 | 31 | 0 | |
| 3 | In House | | | 60 | | | | 60 |
| | | | | 26 | 31 | 36 | 0 | |
| | Outside | | | 40 | 20 | | | 60 |
| | | | | | 22 | 27 | 0 | |
| 4 | In House | | | | 40 | 20 | | 60 |
| | | | | | 26 | 31 | 0 | |
| | Outside | | | | 60 | | | 60 |
| Demand | | 40* | 80 | 100 | 120 | 20 | 70 | |

^{*}Demand for period 1 = 60 - initial inventory = 60 - 20 = 40.

The optimal aggregate plan is as follows:

In period one: Produce 30 units in-house and procure 10 units from outside.

In period two: Produce 40 units in-house and procure 40 units from outside.

In period four: Produce 60 units in-house and procure 60 units from outside.

Produce 60 units in-house and procure 60 units from outside.

Total cost = 30*20+10*26+40*20+40*26+60*21+40*26+20*31+40*22+20*27+60*26 = \$8600.