

# **Faculty of Science & Technology**

Department of Computing & Informatics

# **Computing in Business (CiB)**

Student Handbook

DWK Investment Banking Resilience Management Case Study

February 2021

## Document Copyright: Bournemouth University 2020

# 33<sup>rd</sup> Computing in Business Week

## **Welcome to this Bournemouth University Computing Tradition**

Computing in Business Week makes up 70% of the marks for the Level 4 Business Systems Analysis and Design Unit.

It is a great focus for discussion in job interviews – for placements and graduate jobs.

CiB has changed a great deal over the years but has proved to be an outstanding means to demonstrate your abilities.

CiB week is driven by the aims and objectives of the Business Systems Analysis and Design unit but integrates some of your knowledge and skills from other units.

### Faculty of Science and Technology - Department of Computing and Informatics

Unit Title: Business System Analysis & Design (BSAD)					
Assessment Title: DWK Resiliency Management Scenario					
Unit Level: 4	Assessment Number: 1 of 2				
Credit Value of Unit: 20	Date Issued: 05/02/2021				
Marker(s): Jane Henriksen- Bulmer, Nicholas Mavengere, Seminar Tutors, Academics and Guests	Submission Due Date: 14 May 2021 Time: 5pm				
Quality Assessor: Lai Xu	Submission Location: Turnitin (& large file submission)				
Feedback method: Brightspace					

This is a group assignment which carries 70% of the final unit mark

#### **ASSESSMENT TASK**

This is a Group Assignment. You work in the same group all week. Groups have been pre-agreed or predefined based on your selected preferences and notifications.

Get your group together well before the week to plan how you are going to work as a group, tackle the tasks, and achieve group goals. Find out who has which strengths, so you are ready to divide all the tasks of the week. Plan your management method.

This document sets out how you will work during the week.

#### Timelines:

Date: Monday 10<sup>th</sup> May 2021: Scenario Document Released Date: Monday 10<sup>th</sup> May 2021: CiB Launch Event via Zoom

Date: Monday – Thursday 10<sup>th</sup> to 13<sup>th</sup> May 2021: End of day Group Check-in with their

assigned External Project Manager.

Date: Friday 14th May 2021: Final System Design and supporting Documents

submission due at 5 pm

#### 1. THE GROUP TASK

At the Monday Launch you will be given the <u>System Requirements Document (SRD)</u> titled "**DWK Resiliency Management Scenario**". It sets out high level requirements for an 'resiliency management' system that DKW plc would like to have. You and your group are going to add some additional requirements for some of the users to this by interviewing your clients. You will analyse and complete the requirements and then go on to design and build the system. For the system build, there are 3 sub-tasks: you will build

- A HTML interface system
- Data exporting functionality (into csv file format)
- Business reports

Whilst this scenario has been created in partnership with JP Morgan, it is based on industry experience and all the details about the company DKW plc and the scenario itself are theoretical. For background, JP Morgan is a multi-billion pound, multi-national financial institution. JP Morgan staff will attend the exhibition and choose their winner. Winning group members will be invited to JP Morgan's offices and given prizes. They are an outstanding company and have taken on many placement students and graduates.

**NOTE**: It is not expected that every group will finish all the functionality in the SRD. Some of you will have to choose a set of functions that will integrate to show your Computing skills, and your ability to think through how to help a business operate. What is important however is that you have something to show for all 4 sub tasks.

Your mark for the work will be judged by a group of BU Computing lecturers and demonstrators: our judgment may be different from JP Morgan's judgment. JP Morgan will judge on professional grounds. We academics judge on a combination of academic and professional grounds.

Computing is an integrated subject. To do this work you will need to draw on some of your learning from other units, though most knowledge and skills required will come from this unit.

#### 2. GROUP ASSIGNMENT DELIVERABLES

- 1) **The Final System**: This will be a recorded presention of your system (max 10 minutes). This can be a video, a slide deck that you talk over or similar way of demonstrating your system to the assessors that includes all the elements in the 4 sub-tasks detailed above.
- 2) Each member of the group will upload:
  - a. The presentation of the final system design on **Friday 14**<sup>th</sup> **May to Brightspace by 5pm**. This should include all the elements described in sub-tasks 1-3 above;
  - b. A signed copy of the Group Member Evaluation Form
  - c. Supporting Portfolio of Documents: As part of the final design upload, you will need to include documents that demonstrate what you have learned on the course. You choose which portfolio exhibits to include. Collect relevant paperwork and drawings that you are proud of into your zip folder and include these in your final zip file. These Must include your interview questions and interview scripts. In addition you must include a selection of exhibits that demonstrate how you arrived at your designs. These may include (but are not limited to) draft diagrams, DFDs, UMLs, user stories, wireframe mock-ups, screenshots etc.

<u>Each and every member of the group is required to upload a zip file containing the documents</u> listed above.

#### Points to Note:

After the launch event on Monday, each group will be given time to formulate their interview question in preparation for interviewing 3 DWK staff to elicit the requirements for their roles for the new system, a member of staff from each of the following roles:

- 1. A staff member from the Application team
- 2. A staff member from the Operate team
- 3. A staff member from the Resiliency team

Each group will be allotted a 15 minute interview slot with each of the three (3) DWK staff team members on Monday afternoon (45 minutes in total).

It is up to you to decide the format of the interviews and who conducts each of the interviews, you may all attend or assign one or more members of the group to each interview. However, it is important to realise that you will need at least all the Must have requirements from each team member to adequately design a suitable system.

Remember these are professionals that you will be interviewing so, be polite, dress appropriately smart and be professional!!

- The more of your system that works on the PC/Laptop the more confident you will be that your system actually works.
  - a. <u>Full marks can be achieved, however, by showing non-functioning screens only</u>, provided that the systems that the screens would be part of are viable (i.e. your logic <u>works</u>). Thus, if your group does not have highly skilled programmers you can still gain full marks.
- It is not anticipated that any group will achieve a full working system. DKW's requirements are extensive. They have set out their requirements in MoSCoW style.
- You will also need to add end-user requirements to this list based on your interviews. MoSCoW
  prioritises them as (highest priority) Must have, (next) Should have, (next) Could have, (lowest)
  Would have.
  - a. In *principle*, go for the Must have and ignore the others unless you have the time for them.
  - b. In *practice*, you sometimes find that it is a <u>very</u> small piece of work to include a Should, and you do so, because there is not time for a Must that is going to take a lot of time.

NB: you will need to prepare and enter some data, in order to test your systems, to run data exports, and to run reports.

#### 3. OPERATION OF THE WEEK - COMPETITION

Each group has the same task but can use their creativity and learning to **compete** to show what they can do. There will be two winning groups, one **chosen by the academic markers and a second group will win, as judged by JP Morgan.** 

Each group is in competition with each other group. You are expected to try to outdo the other groups. You are expected to do so in a constructive and friendly way, however, so far as other groups are concerned.

- 1. If you can help another group without causing problems for your own group achievements, you are expected to do so:
  - a. If Group A requests reasonable cooperation from anyone in Group B, and the request is refused without good reason, the whole of Group B has marks deducted.
- 2. If you or your group deliberately obstruct another group your group will lose marks.
- 3. Regarding the exhibition you must regard all students as being one big group. Any exhibition failure due to non-cooperation results in marks being deducted from *everyone*.

We do not expect you to complete everything in the time available. We want a convincing demonstration that shows the potential to improve their business, so that they could realistically award the contract to your group. Construct a convincing prototype, this is a real sales pitch.

Dress in a business-appropriate way for the interviews and the final presentation/video.

#### 4. LEARNING

This is much more than an assessment. You will learn a great deal, during the week.

#### 5. MARKING CRITERIA

The final mark will take account of Friday Exhibition:

- 1. System (70%) (see Appendix A for marking criteria matrix)
  - a. Quality of your system in terms of the extent of functionality that you achieve, its effectiveness and efficiency, its usability, and our professionalism, in:
    - i. System based on database with a HTML interface system (25%)
    - ii. User Interface Design (15%)
    - iii. Usability & Accessibility (16%)
    - iv. Data exporting functionality (into Excel files) (7%)
    - v. Reports (7%)
- 2. Portfolio (30%) (see Appendix A for marking criteria matrix)
  - a. Requirements (10%)
    - i. Relevance and quality of interview questions used; and
    - ii. Supporting requirements documentation produced
  - b. Evidence of systematic systems thinking (20%), in
    - <u>Selection</u> of concepts tools and techniques during the week did you choose relevant ones?
    - ii. <u>Application</u> of concepts tools and techniques during the week how well did you use them?

#### 6. GROUP MARKS AND INDIVIDUAL MARKS

This is a group task. All goals are group goals. Groupwork is not just about your individual success. It is about the group's success.

It is better to help a colleague whose task is not going well, in order to ensure that the group goals are all achieved, than to achieve your individual goals at the expense of group goals. It is up to every group member to make sure that:

- 1. S/he is in good group contact, meeting with the group at the very least once per day
- 2. S/he shows her/his progress to the group at the very least once per day
- 3. S/he contributes to **management** (see below) at the very least once per day.

Groupwork is very, very common in computing/IT work in business. Businesses want *groups* to succeed, not *individuals*. This assignment operates the same way.

#### Same Marks or Different?

It is expected that each group will organise itself in such a way that all members make an equal contribution and therefore, each group member will receive the same amount of marks. *Each group must complete* and sign the group evaluation form (attached), indicating the level of contribution each group member has made to the work and include this in the supporting portfolio to be handed in on Friday at the exhibition.

If there are substantive reasons (e.g. lack of engagement/contribution of one or more members of the group, personal matters) for which the group as a whole feel that any of their group members should not receive the same mark as other members of the group, the group should inform the BSAD Unit leader and indicate on the group evaluation form what they consider the appropriate level of input each group member has contributed.

**Warning**: Suppose group member X contributes distinctly less than others, but then asks the group to hide that fact so X gets more marks than X has earned. What X is asking the others to do, is to <u>commit the Academic Offence of Collusion</u>. **Penalties for Academic Offences are severe even for a first offence.** (A second offence generally results in dismissal.)

#### 7. CONTRIBUTION, ATTENDANCE AND MANAGEMENT OF WORK AND GROUPS

It is your responsibility to contribute to your group. You must therefore attend at least 9 to 5 every day.

**You** are responsible for **management** of your week. You must use a way to coordinate your work across the group and make sure that the group succeeds. For example, you might use SCRUM.

There is no explicit mark for management. The quality of your management will affect your system.

#### 8. MARKING CRITERIA AND INTENDED LEARNING OUTCOMES (ILOs)

- Your ability re ILO 1 is measured implicitly across the week and will affect all elements of marking. Expect questions from those marking the exhibition about this ILO.
- Your ability re ILO 2 is measured in Marking Criterion 2.
- Your ability re ILO 3 is measured in Marking Criteria 1, and 2.
- Your ability re ILO 4 is measured in Marking Criterion 1, and 2.
- Your ability re ILO 5 is measured in Marking Criterion 1, and 2.
- Your ability re ILO 6 is measured implicitly across the week and will affect all elements of
  marking. Further, your ability re ILO6 is also measured in group feedback on the group
  evaluation form and from your conduct and attendance at the daily Group Check-ins with the
  Teaching Team.

#### What are ILOs?

They are the University's statement of the minimum set of abilities that you can be expected to have when you pass the unit. The Marking Criteria – ergo the marks – distinguish <u>how good</u> your abilities are. (It follows that the ILOs of all units in your degree define the abilities you can be expected to have when you graduate).

#### INTENDED LEARNING OUTCOMES (ILOs)

This assignment tests your ability to:

- Understand the cycle of system development activity and the roles and responsibilities of the different stakeholders.
- 2. Demonstrate the ability to analyse the processes and design simple specifications for an organisation through applying formal modelling concepts.
- 3. Understand the relationship between data, information and knowledge and the value it provides to stakeholders.
- 4. Understand current thinking on interactive systems and User eXperience and be able to develop and evaluate user interfaces.
- 5. Understand the security, legal, social, ethical and professional issues of the above.
- 6. Demonstrate the ability to work in a team in applying all of the above to solve problems for an organisation.

#### **QUESTIONS ABOUT THE BRIEF**

Questions about the assignment brief can be asked in the lectures or seminars. Also, you can post questions on the unit forum on Brightspace and ask questions about the brief. This means ALL students have fair and equal access to the answers given. It will also be faster as questions can be answered by the first member of the unit team to be available. Emails should only be sent direct to the unit staff if they are of a private nature.

Signature Marker: Dr Jane Henriksen-Bulmer

#### **HELP AND SUPPORT**

- If a piece of coursework is not submitted by the required deadline, the following will apply:
  - 1. If coursework is submitted within 72 hours after the deadline, the maximum mark that can be awarded is 40%. If the assessment achieves a pass mark and subject to the overall performance of the unit and the student's profile for the level, it will be accepted by the Assessment Board as the reassessment piece. The unit will count towards the reassessment allowance for the level; This ruling will apply to written coursework and artefacts only; This ruling will apply to the first attempt only (including any subsequent attempt taken as a first attempt due to exceptional circumstances).
  - 2. If a first attempt coursework is submitted more than 72 hours after the deadline, a mark of zero (0%) will be awarded.
  - 3. Failure to submit/complete any other types of coursework (which includes resubmission coursework without exceptional circumstances) by the required deadline will result in a mark of zero (0%) being awarded.

The Standard Assessment Regulations can be found on **Brightspace**.

- If you have any valid exceptional circumstances which mean that you cannot meet an assignment submission deadline and you wish to request an extension, you will need to complete and submit the Exceptional Circumstances Form for consideration to your Programme Support Officer (based in C114) together with appropriate supporting evidence (e.g, GP note) normally before the coursework deadline. Further details on the procedure and the exceptional circumstances form can be found on Brightspace. Please make sure that you read these documents carefully before submitting anything for consideration. For further guidance on exceptional circumstances please see your Programme Leader.
- You must acknowledge your source every time you refer to others' work, using the **BU Harvard Referencing** system (Author Date Method). Failure to do so amounts to plagiarism which is against University regulations. Please refer to <a href="http://libguides.bournemouth.ac.uk/bu-referencing-harvard-style">http://libguides.bournemouth.ac.uk/bu-referencing-harvard-style</a> for the University's guide to citation in the Harvard style. Also be aware of Self-plagiarism, this primarily occurs when a student submits a piece of work to fulfill the assessment requirement for a particular unit and all or part of the content has been previously submitted by that student for formal assessment on the same/a different unit. Further information on academic offences can be found on **Brightspace** and from <a href="https://www1.bournemouth.ac.uk/discover/library/using-library/how-quides/how-avoid-academic-offences">https://www1.bournemouth.ac.uk/discover/library/using-library/how-quides/how-avoid-academic-offences</a>
- Students with Additional Learning Needs may contact Learning Support on www.bournemouth.ac.uk/als
- You should not be conducting any primary research (i.e. carrying out an investigation to acquire data first-hand, for example, where it involves approaching participants to ask questions or to participate in surveys, questionnaires, interviews, observations, focus groups, etc.) unless otherwise specified in the brief. However, if there is a genuine requirement to collect primary research data you will require ethical approval before doing so. In the first instance, please discuss with the Unit Leader. The collection of primary data without appropriate ethical approval is a serious breach of Bournemouth University's Research Ethics Code of Practice and will be treated as Research Misconduct.

**Disclaimer:** The information provided in this assignment brief is correct at time of publication. In the unlikely event that any changes are deemed necessary, they will be communicated clearly via e-mail and Brightspace and a new version of this assignment brief will be circulated.

# TIMETABLE OF THE WEEK

Monday	09.00	Brightspace	System Scenario Document posted for all.
	10.00	Zoom Launch	All Groups to Attend this Launch
	Launch to 12.00/1.00	MS Teams, Discord or Zoom	Group meeting – agree tactic and formulate interview questions. These will be marked and have to be included in your portfolio of deliverables at the end of the week
	12.00/13.00 to 17.00	MS Teams	Requirements Gathering – each group will interview user roles (played by staff from JP Morgan) to finalise your system requirements
	17.00	External Project Manager – daily update briefing	All group members are required to attend and brief the external project manager on the day's progress at a daily group check-in on Teams (5 minutes)
Tuesday	09.00 to 17.00	MS Teams, Discord or Zoom	Work on the task in your group
	17.00	External Project Manager – daily update briefing	All group members are required to attend and brief the external project manager on the day's progress (5 minutes)
Wednesday	09.00 to 17.00	MS Teams, Discord or Zoom	Work on the task in your group
	17.00	External Project Manager – daily update briefing	All group members are required to attend and brief the external project manager on the day's progress (5 minutes)
Thursday	09.00 to 14.00	MS Teams, Discord or Zoom	Work on
	17.00	External Project Manager – daily update briefing	All group members are required to attend and brief the external project manager on the day's progress (5 minutes)
Friday	09.00 to 17.00	MS Teams, Discord or Zoom	Exhibition Briefing  Final preparation of your exhibition stand and system
	17.00-	Brightspace	Submit your system and supporting document on Brightspace.

## **GROUP MEMBER EVALUATION FORM AY 2019-20**

Group Number ...... Group Name .....

To be completed, agreed and <u>signed</u> by ALL members of the group.
List names of all group members and agree the percentage contribution to the whole group

List names of all group members and agree the percentage contribution **to the whole group assignment** (including the work, system, exhibition and portfolio) made by each member. This evaluation form is to be handed in as part of the Group portfolio of supporting documentation at the Exhibition on Friday.

Member Name	Percentage Contributions (should add up to 100%)	Notes/Comments	Member Signature

# BSAD DKW plc Investment Banking Resilience Management Case Study (Appendix A)

# THE SYSTEM

## MARKING CRITERIA – STAFF WILL MARK YOUR EXHIBITED WORK USING THESE SHEETS

		Excellent (80% +)	Very Good (65-79%)	Good (51-64%)	Basic (40-50%)	Weak (0-39%)
Quality of your	System	Your system is	Your system is	Your system is	Your system is basic with	You have not managed to provide
system in terms	based on	complete with all the	sufficiently complete	mostly complete	enough functionality	even a basic level the efficiency
of the extent of	database	Requirements met in	with all the Must have	with the majority	provide to allow at least 2	and/or effectiveness and/or usability.
functionality that	with a	all the 4 categories.	Requirements met in	of the Must have	of the user roles to	,
you achieve, its	desktop	This includes not only	each of the 4	Requirements	complete their tasks. The	Another time decide early on what the
effectiveness	interface	the Must have's but	categories. This may	met across the 4	functionality provides	minimum functionality is that will make
and efficiency,	[max 25	also the Should have	also include some of	categories. This	these users with most of	the user feel it is worth using your
its usability, and	Marks]	and potentially all or	the Should have's and	may also include	the Requirements across	system instead of doing it how they do
your	•	some of the Could	potentially some of the	some of the	the 4 categories. This	it now. Then achieve that. Then
professionalism.		have's. The system is	Could have's. The	Should have's	could also include some	improve it in the time left.
(70%)		logical, complete and	system is reasonably	and potentially	Should have's and/or	·
, ,		very well presented.	logical, complete and	some of the	Could have's. There is	Your system will not be used.
			well presented.	Could have's.	evidence of some logic	_
				The system is	being applied in creating	Another time decide early on what the
			Another time, put	fairly logical,	the system.	minimum functionality is that will make
			yourself a little more in	complete and		the user feel it is worth using your
			the user's place – try	adequately	Another time, put	system instead of doing it how they do
			to see how they will	presented.	yourself in the user's	it now. Then achieve that.
			really use it in more		place – ask yourself "If I	
			detail. You have all	Another time, put	really were the user,	
			the functions, but can	yourself more in	could I do that part of my	
			they be quicker for the	the user's place	process, or are there bits	
			user?	<ul> <li>ask yourself</li> </ul>	missing? Or "If I really	
				"Can I achieve	were the user, could I do	
				that? Or "Can I	that part of my process	
				do that part of	more quickly?" Or	
				my process	"Could the system be	
				more quickly?"	arranged so that some	
				Or "Can the	steps achieve more than	
				system do more	one thing at a time?	
				for me?"		

User Interface Design [max 15 marks]	The user interfaces are original, well designed, intuitive and user friendly. You have followed appropriate user interface design guidelines. The style and design are consistent across different screens and system elements. Appropriate interface elements have been used well throughout. The design has clearly been aligned to appropriate interface design guidelines	The user interfaces are quite original, well designed, and user friendly. The style and design are reasonably consistent across different system elements & screens. Interface elements used are appropriate. The design has been aligned to appropriate interface design guidelines	The user interfaces are fairly original. There is evidence in the design of style and design consistency across different system elements & screens. Interface elements used are mostly appropriate. The design been aligned to some extent to appropriate interface design guidelines	The user interfaces are barely original. There is some evidence in the design of style and design consistency across different system elements & screens. An attempt has been made to align the design to relevant interface design guidelines	The user interfaces are not original. There is little evidence in the design of style and design consistency across different system elements & screens. Limited or no attempt has been made to align the design to relevant interface design guidelines
Usability & Accessibility [max 16 marks]	You have provided very significant efficiency effectiveness and usability.	You have provided significant efficiency and/or effectiveness and/or usability.	You have provided fair efficiency and/or effectiveness and/or usability.	You have provided a basic level of efficiency and/or effectiveness and/or usability.	You have not managed to provide even a basic level the efficiency and/or effectiveness and/or usability.
Data exporting functionality [max 7 marks]	You have provided very effective data exporting facilities.	You have provided effective data exporting facilities.  Another time, ask yourself more deeply what the user is likely to do with the data and get from it, as a manager in the company and as a senior manager. Try to perceive what their	You have provided fairly effective data exporting facilities.  Another time, ask yourself what the user is likely to do with the data. Try to think about company objectives and	You have provided basic data exporting facilities.  Another time, ask yourself much more what the company might want to know, from the data. What are their objectives? Remember the concept of KPIs and try to think of two or three (or four or five if you can). They are often ratios, or factors. Set up	You have not managed to provide even basic data exporting facilities.  Remember the basic principle, that information is processed data. Your export needed to provide the data. The data is then imported into a spreadsheet. Spreadsheets are tools for manipulating (processing) data and can turn it into information.  Consider what the company does, and how they might measure how well they are doing it. Then see if you can produce the base data that they can

		KPIs are. They are often ratios, or factors. Set up a spreadsheet with some dummy data in (not just a few rows) and try getting those KPI'S and others useful information from it by selecting and sorting the data, maybe trying pivot table techniques, or Pareto analysis. Then go back to your export and see if you can make it better targeted at the data they need.	work out what their top KPIs might be. They are often ratios, or factors. Set up a spreadsheet with some dummy data in (not just a few rows) and try getting useful information from it by selecting and sorting the data, maybe trying pivot table techniques, or Pareto analysis. Then go back to your export and see if you can make it better targeted at the data they need.	a spreadsheet with some dummy data in (not just a few rows) and try getting useful information from it by selecting and sorting the data, maybe trying pivot table techniques, or Pareto analysis. Then go back to your export and see if you can make it better targeted at the data they need.	import into a spreadsheet and process through some formulae.  Your data export facility will not be used.  Remember the basic principle, that information is processed data. Your export has to provide the data.  Spreadsheets are tools for manipulating (processing) data and can turn it into information. Consider what the company does, and how they might measure how well they are doing it. Then see if you can produce the base data that they can import into a spreadsheet and process through some formulae.
Reports [max 7 marks]	You have provided very effective reports that will be of significant value to the business managers.	You have provided effective reports that will be of good value to the business managers.  Another time try to think a little more deeply like the manager to whom the report goes. What do they want to learn from it? What decisions might they take, as a result of reading it? Make sure your reports provide exactly the information that	You have provided fairly effective reports that will be of some value to the business managers.  Another time try to think more like the manager to whom the report goes. What do they want to learn from it? What decisions might they take, as a result of	You have provided very basic reports that will be of slight value to the business managers.  Another time try to think much more like the manager to whom the report goes. What do they want to learn from it? What decisions might they take, as a result of reading it? Remember management is a Plan-Do-Monitor-Control cycle. The manager sets out the plan, company operations executes it,	You have not managed to provide even a basic level of report, and what you have provided will not be used by managers much at all.  The essence of this task is to put yourself in the manager's position and see what they need to know in order to do their job. Perhaps you did not go into enough detail in the Systems Analysis phase. Or you found that your data analysis phase omitted thinking through and asking what is needed in the reports, and you only analysed what is needed for the basic system operation – with the result that you could not get the right data out. Next time make sure those phases

well informed (some decisions involve more than just our reports). Consider combining reports. They may have asked for many reports, but can some be combined so it saves them having too many to read? ('declutter')	management is a Plan-Do- Monitor-Control cycle. The manager sets out the plan, company operations executes it, now they are monitoring in case they need to change something (i.e. control execution). So, what might they be looking for? Make sure your reports provide exactly that. Consider combining reports. They may have asked for many reports provide exactly that. Consider combining reports. They may have asked for many reports, but can some be combined so it saves them having too many on their desk?	they need.  Your reports will not be used  The essence of this task is to put yourself in the manager's position an see what they need to know in order to do their job. Perhaps you skimped the Systems Analysis phase, so you do not know what they need. Or you skimped the data analysis phase, so you did not put the necessary data into the system. Next time make sure those phases are strong, and that yo spend time with the managers to find out what they need.
decisions involve more than just our reports). Consider combining	a Plan-Do- Monitor-Control cycle. The control execution). Take the time to think what they might be looking for.	Your reports will not be used
have asked for many reports, but can some be combined so it saves them having too many to read? ('de-	out the plan, company operations executes it, now they are monitoring in  provide exactly that. If you have the time, consider combining reports. They may have asked for many reports, but can some be	yourself in the manager's position an see what they need to know in order to do their job. Perhaps you skimped the Systems Analysis phase, so you do not know what they need. Or you skimped the data analysis phase, so you did not put the necessary data
	to change something (i.e. control execution). So, what might they be looking for? Make sure your reports provide	those phases are strong, and that yo spend time with the managers to find
	Consider combining reports. They may have asked for many reports, but can some be combined so it saves them having too many	

# THE PORTFOLIO

This is used in support of your work. It attests to the rigour (or otherwise) in your process.

	7	Excellent (80%+)	Very Good (65-79%)	Good (51-64%)	Basic (40-50%)	Weak (0-39%)
Quality of	Requirements:	Your requirements	Your requirements	Your requirements documentation	Your requirements documentation and	The requirements
your	i. Quality of	documentation	documentation and interview	and interview questions are	interview questions are of an	documentation
supporting	interview	and interview	questions are of a generally	acceptable standard. A	acceptable standard, there is evidence	lacks detail and
portfolio in	Questions	questions are of a	high standard. Good	reasonable level of reasoning in	that you have done some planning and	there is little or no
terms of the	[max 5 marks]	very high	reasoning has been used in	devising the questions and	preparation and made an attempt at	evidence of
quality,		standard. It is	devising the questions which	aligning these with the brief has	aligning this to the brief.	planning and/or
completenes	ii. Requirements	evident that	is relatively well aligned with	been shown.		alignment with the
s and	elicited including	reasoning has	the brief has been shown.		Your portfolio provides evidence of a	brief.
presentation.	supporting	been used and		Your portfolio provides some	basic level of application of theory	
(30%)	documentation	questions have	Your portfolio provides	evidence of inclination/ability to be	and/or patchy use of theory. Your	Your portfolio is not
	[max 10 marks]	been devised in	evidence of a generally high	rigorous in application of theory.	organisation of your work appears to be	organised with
		alignment with the	level of rigour in application	Your organisation appears to have	very basic, and sometimes instinctive	much clarity and it
	Evidence of	brief.	of theory and a generally	been systematic for the most part.	rather than reasoned.	is untidy. Your
	systems thinking:		systematic approach.			selection appears
	i. Selection of	Your portfolio		You show reasonable skill in	Your selection and application are just	too haphazard.
	concepts tools	provides evidence	You show skill in selection	selection and application.	about adequate.	Your application
	and techniques	of a high level of	and thoughtful application.			lacks depth.
	used during the	rigour in		Another time take more time to try	Another time take much more time to	
	week – did you	application of	Another time try to think	to think through your selection of	try to think through your selection of	You need to learn
	choose relevant	theory and a	through your selection of	tools techniques and methods.	tools techniques and methods. And	better the theories
	ones?	thoroughly	tools techniques and	And when you select them use	when you select them take good time	tools and
	[max 5 marks]	systematic	methods. And when you	evaluation: be systematic in	and use evaluation: be systematic in	techniques so that
	ii. Application of	approach.	select them be properly	drawing up criteria to distinguish	drawing up criteria to distinguish	you are ready to be
	concepts tools	Variabani natani.	evaluative – so you can	between them, and then place	between them, and then place values	systematic in
	and techniques	You show not only excellent choices	answer the question what do	values on each one against the	on each one against the criteria. Then	selecting the right
	during the week –		you expect to get from using them? Then plan their use,	criteria. Then use that to select	use that to select them. In that process	one, and you need plenty of practice
	how well did you use them?	but perceptive and	so that you have a	them. In that process ensure that you take time into account as a	ensure that you take time into account as a criterion.	
	[max 10 marks]	insightful application.	systematic approach to	criterion.	Then plan their use, so that you have a	using them, so you are effective when
	[max 10 marks]	аррисацоп.	deploying them on the work.	Then plan their use, so that you	systematic approach to deploying them	you do use them.
			deploying them on the work.	have a systematic approach to	on the work. Ask yourself why you are	Read the other
			Also, spend a little time	deploying them on the work. Ask	doing it in a particular way so you can	columns on this, to
			practicing the use of each of	yourself why you are doing it in a	provide effective justification.	see how to
			the theories tools and	particular way so you can provide	provide effective justification.	progress further
			techniques to polish your	effective justification.	Also, spend time making sure you know	once you have the
			ability in that.	- ccc jacamodalom	what the theories tools and techniques	basics.
				Also, spend time practicing the	are for – what they achieve/ reveal/etc.	220.00.
				use of each of the theories tools	And practice using each of the theories	
				and techniques to polish your	tools and techniques to polish your	
				ability in that.	ability with them.	