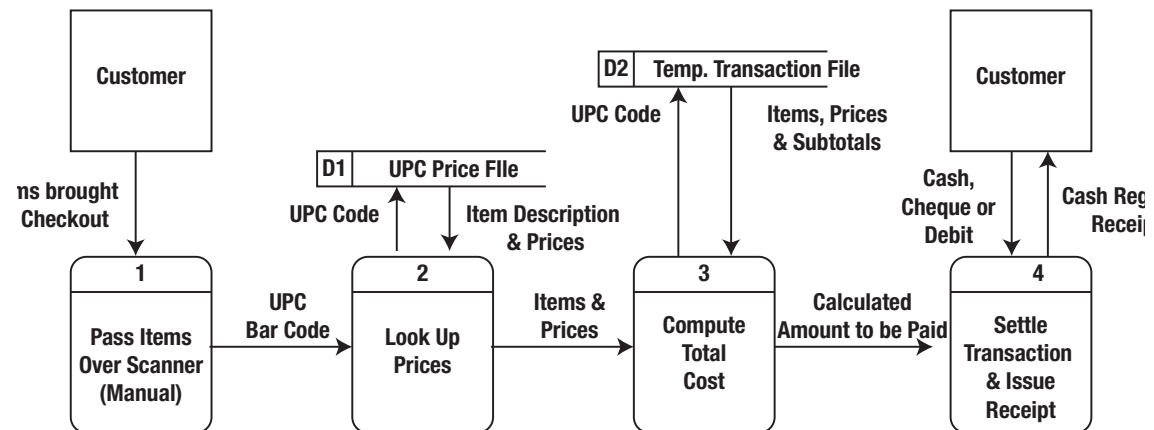
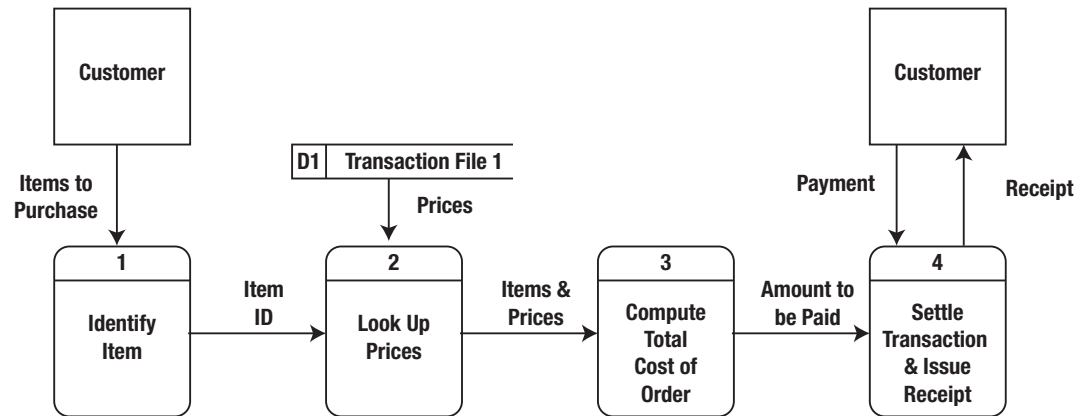
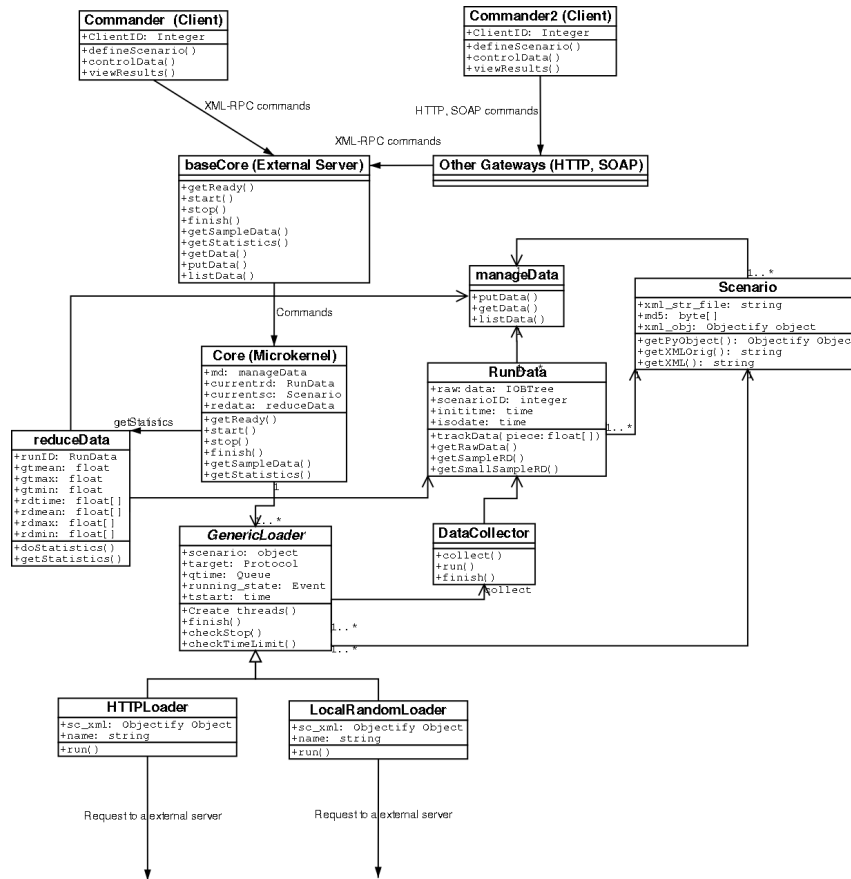


2. System Design

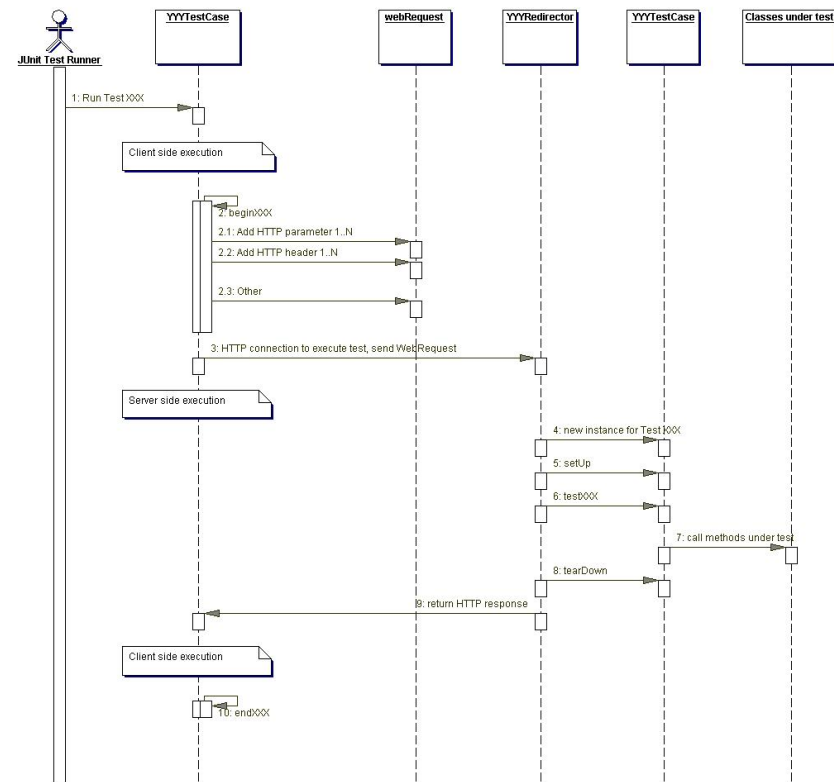


Dataflow diagrams (Logical vs. Physical)

3. Program Design

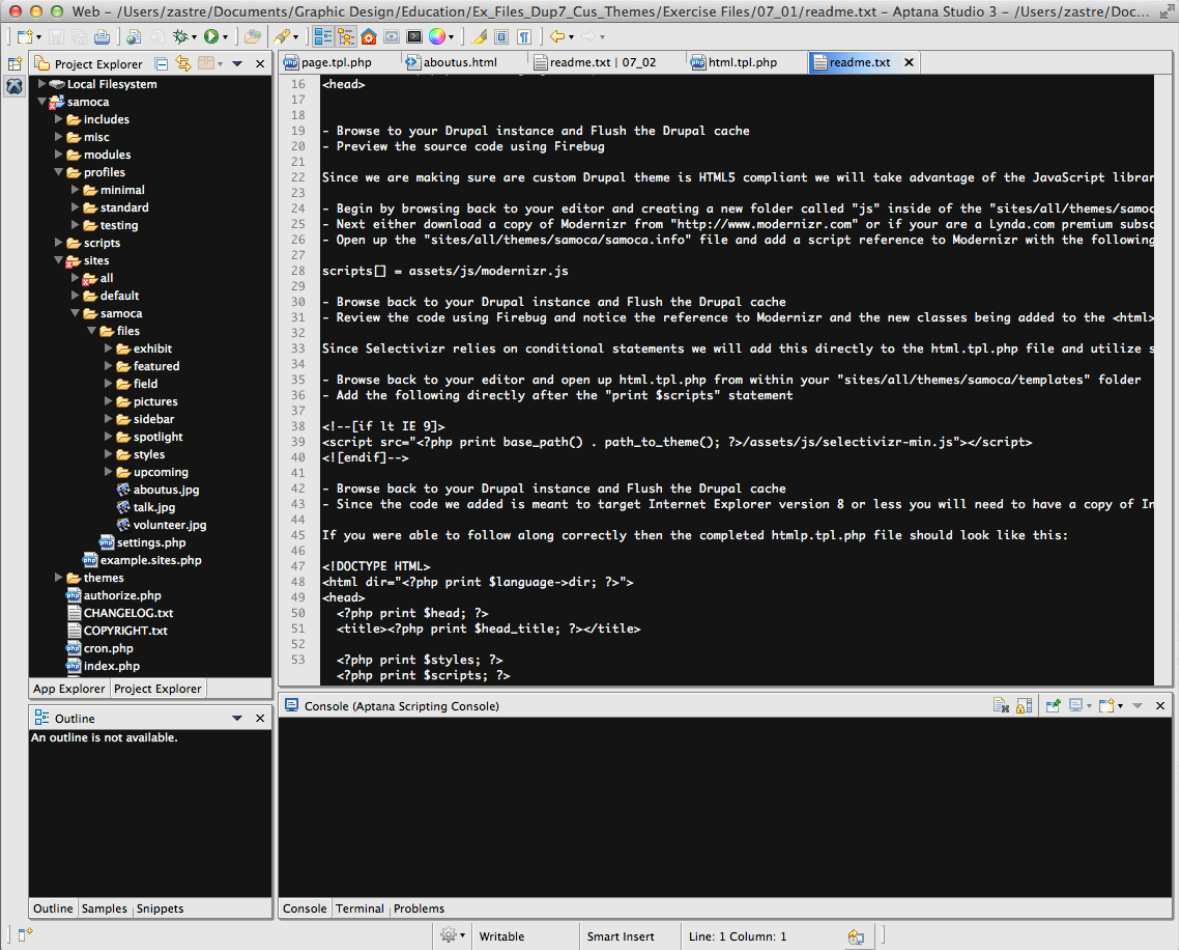


Class diagram example: static properties



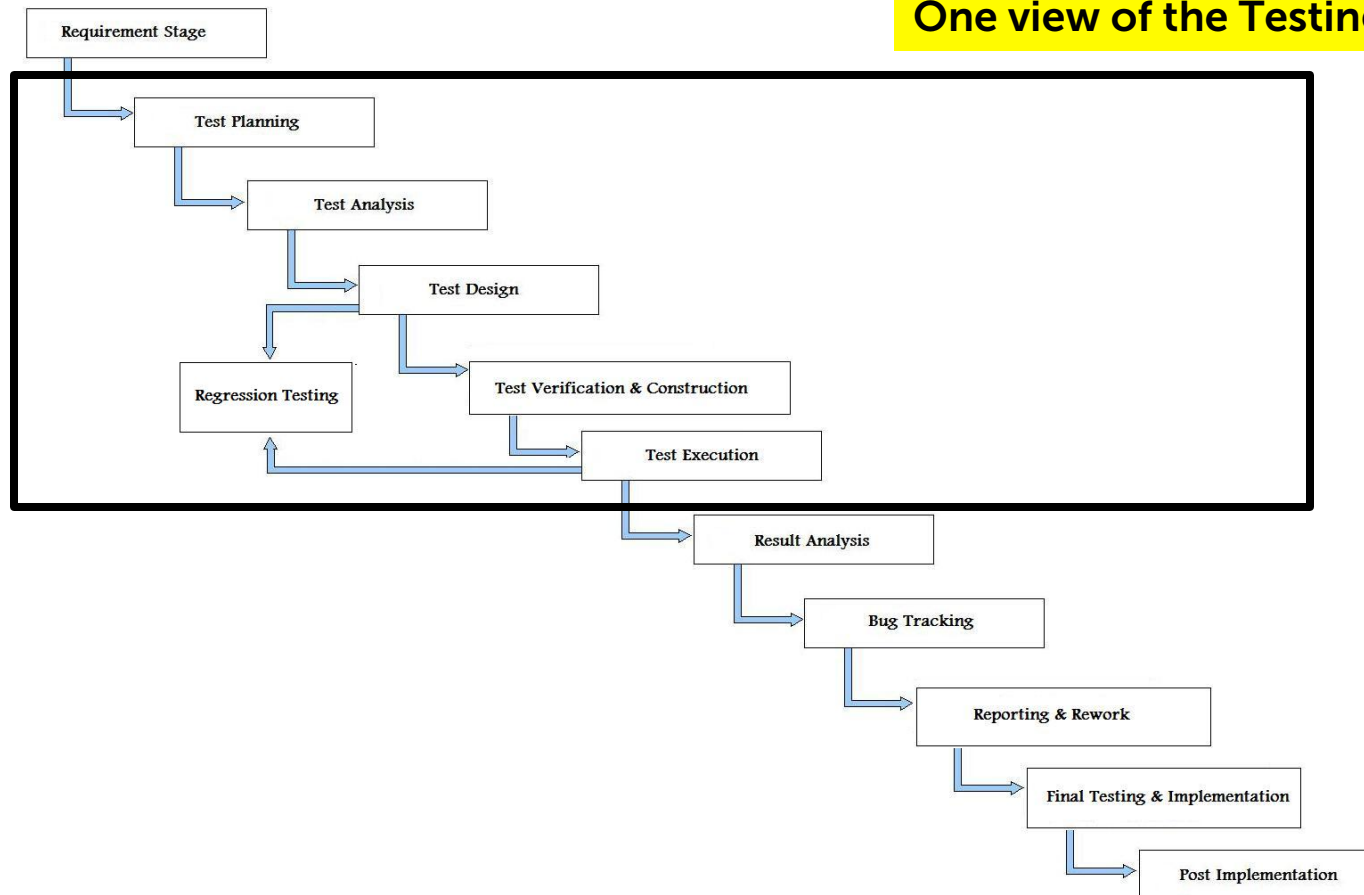
Sequence diagram example: dynamic behavior

4. Writing the code



5. Testing

One view of the Testing sub-cycle



6. Deployment; 7. Maintenance

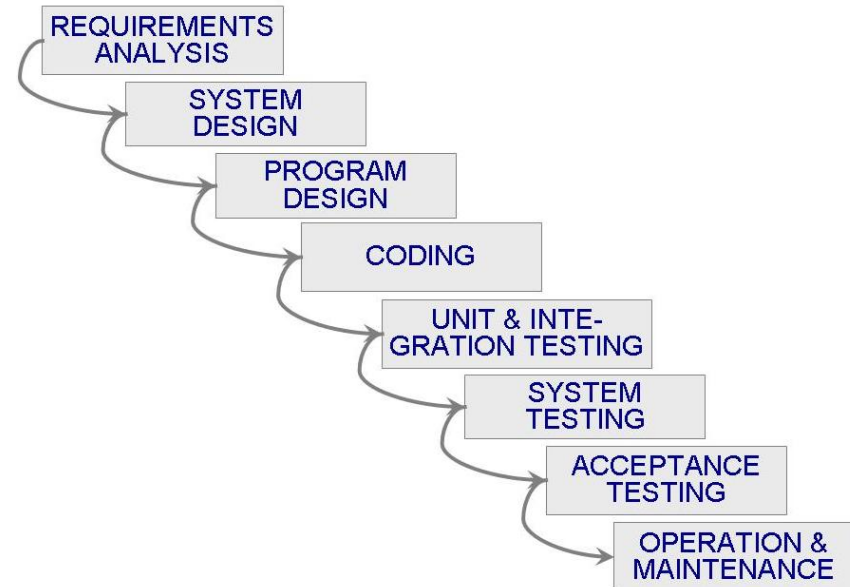
- Deployment:
 - May also involve testing system using client data, mockup of client's environment
 - Usually includes acceptance testing
 - Three actions: delivery, support, feedback
- Maintenance:
 - Fixing problems
 - Adding new functionality, extending existing functionality
 - Least glamorous but perhaps most important phase
 - (Iceberg model of visualizing effort!)
 - May also include software re-engineering (i.e., a rebuilding activity)

Some software process models

- A. Waterfall model
- B. V model
- C. Prototyping model
- D. Operational specification
- E. Transformational model
- F. Phased development: increments and iterations
- G. Spiral model
- H. Agile methods

A. Waterfall model

- Pure form of the waterfall model indicates a one-way flow of information
 - Data and details never move upstream
 - Model assumes that once system design is done, this phase of the process is not revisited again
- However, this is not an accurate reflection of actual development
 - Models are sometimes distinguished between being **prescriptive** and **descriptive**
 - Waterfall is meant to be prescriptive...
 - ... yet it has not worked well in practice!

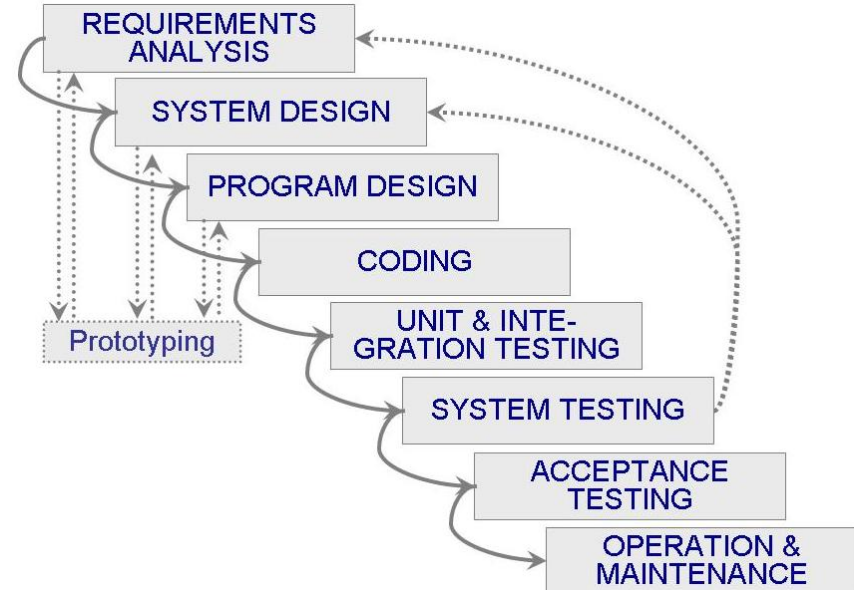


A. Waterfall model

- Provides no guidance how to handle changes to products and activities during development
 - Example: assumes requirements can be frozen, and that they are not ever modified when the customer sees a version of the system
- Views software development as a **manufacturing process** rather than as a **creative process**
- There are no iterative activities that lead to creating a final product
- Long wait before a final product
- (U.S. DoD story)

A. Modified Waterfall model

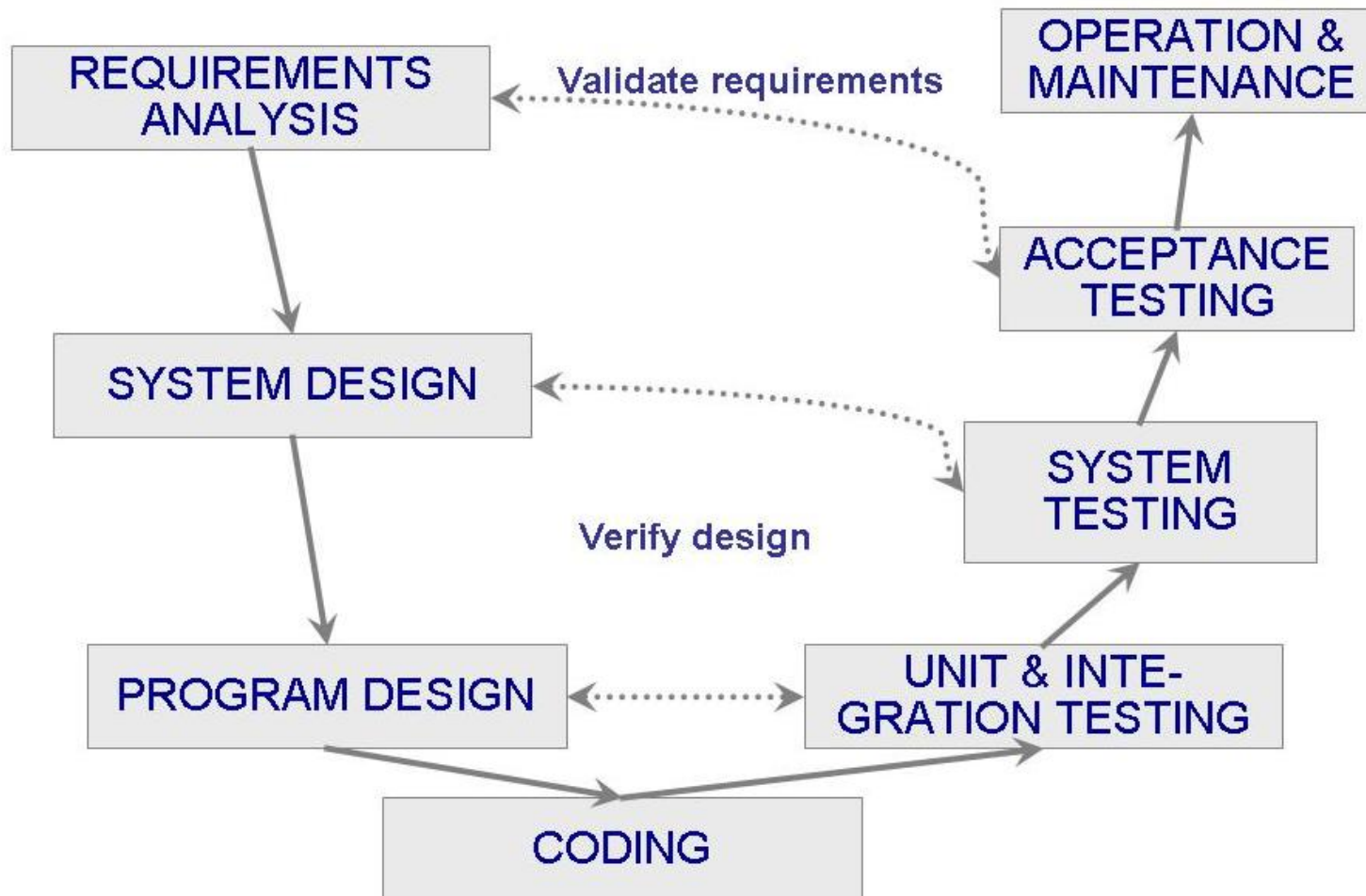
- Includes a prototyping element
- A **prototype** is a **partially developed product**
- Prototyping helps:
 - Developers **assess alternative design strategies** (design prototype)
 - **Users understand what the system will be like** (e.g., user interface prototype)
- Prototyping is useful for verification and validation
- The prototype is usually thrown away (i.e., prototype helps answer questions)



B. V Model

- Another variant of the waterfall model
- Uses **unit testing** to verify **procedural design**
- Uses **integration testing** to verify **architectural (system) design**
- Uses **acceptance testing** to validate the **requirements**
- If problems are found during verification and validation, the activities on the left side of a "V" diagram can be re-executed before testing on the right side is re-enacted

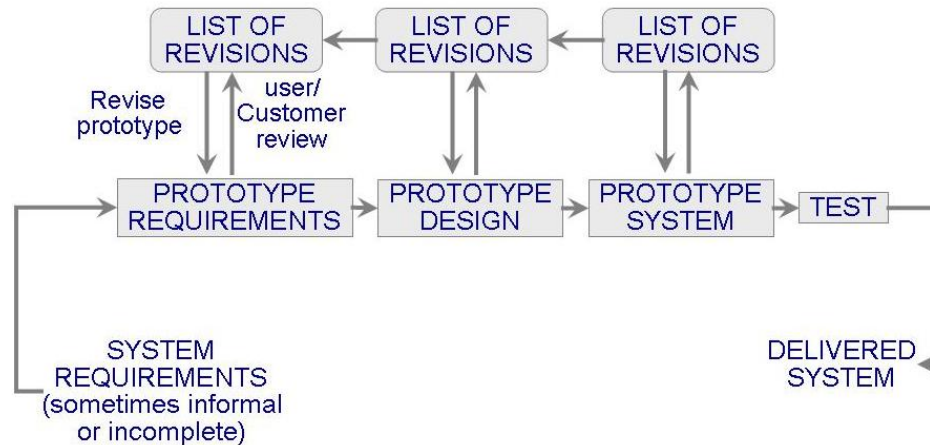
B. V Model



B. V Model

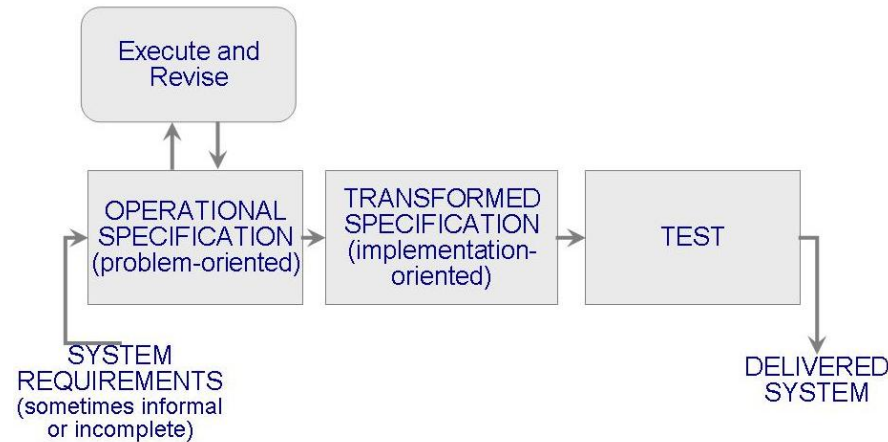
- The model makes more explicit the actual iteration present in software development
- Model was publicized/popularized through its adoption in the early 1990s by the German Ministry of Defense
 - Therefore many defense-industry participants use such a model as it is often a requirement in the tendering process
 - It has its opponents in the agile methods camp (but more about agile methods later)

C. Prototyping model



- Allows repeated investigation of the requirements or design
- Reduces risk and uncertainty in development as customer is able to verify each prototype
- If prototype is not thrown away after each iteration of the cycle, then this approach is something known as **tracer bullets**

D. Operational Specification model



- Requirements/specifications are expressed in some executable format (i.e., a specification language)
 - A flavour of this is also sometimes called "algebraic specification"
- The requirements are executed (either via a tool or by hand examination) and their implication evaluated early in the development process
- Aspects of functionality and design are – in effect – merged in this approach (unlike Waterfall where design and functionality are kept in separate phases).

Example operational specification

Air-traffic control

SECTOR

sort Sector

imports INTEGER, BOOLEAN

Enter - adds an aircraft to the sector if safety conditions are satisfied

Leave - removes an aircraft from the sector

Move - moves an aircraft from one height to another if safe to do so

Lookup - Finds the height of an aircraft in the sector

Create - creates an empty sector

Put - adds an aircraft to a sector with no constraint checks

In-space - checks if an aircraft is already in a sector

Occupied - checks if a specified height is available

Example operational specification

Air-traffic control

Enter (Sector, Call-sign, Height) → Sector
Leave (Sector, Call-sign) → Sector
Move (Sector, Call-sign, Height) → Sector
Lookup (Sector, Call-sign) → Height

Create → Sector
Put (Sector, Call-sign, Height) → Sector
In-space (Sector, Call-sign) → Boolean
Occupied (Sector, Height) → Boolean


```
Enter (S, CS, H) =  
  if In-space (S, CS ) then S exception (Aircraft already in sector)  
  elseif Occupied (S, H) then S exception (Height conflict)  
  else Put (S, CS, H)
```

```
Leave (Create, CS) = Create exception (Aircraft not in sector)  
Leave (Put (S, CS1, H1), CS) =  
  if CS = CS1 then S else Put (Leave (S, CS), CS1, H1)
```

```
Move (S, CS, H) =  
  if S = Create then Create exception (No aircraft in sector)  
  elseif not In-space (S, CS) then S exception (Aircraft not in sector)  
  elseif Occupied (S, H) then S exception (Height conflict)  
  else Put (Leave (S, CS), CS, H)
```

-- NO-HEIGHT is a constant indicating that a valid height cannot be returned

```
Lookup (Create, CS) = NO-HEIGHT exception (Aircraft not in sector)  
Lookup (Put (S, CS1, H1), CS) =  
  if CS = CS1 then H1 else Lookup (S, CS)
```

```
Occupied (Create, H) = false  
Occupied (Put (S, CS1, H1), H) =  
  if (H1 > H and H1 - H ≤ 300) or (H > H1 and H - H1 ≤ 300) then true  
  else Occupied (S, H)
```

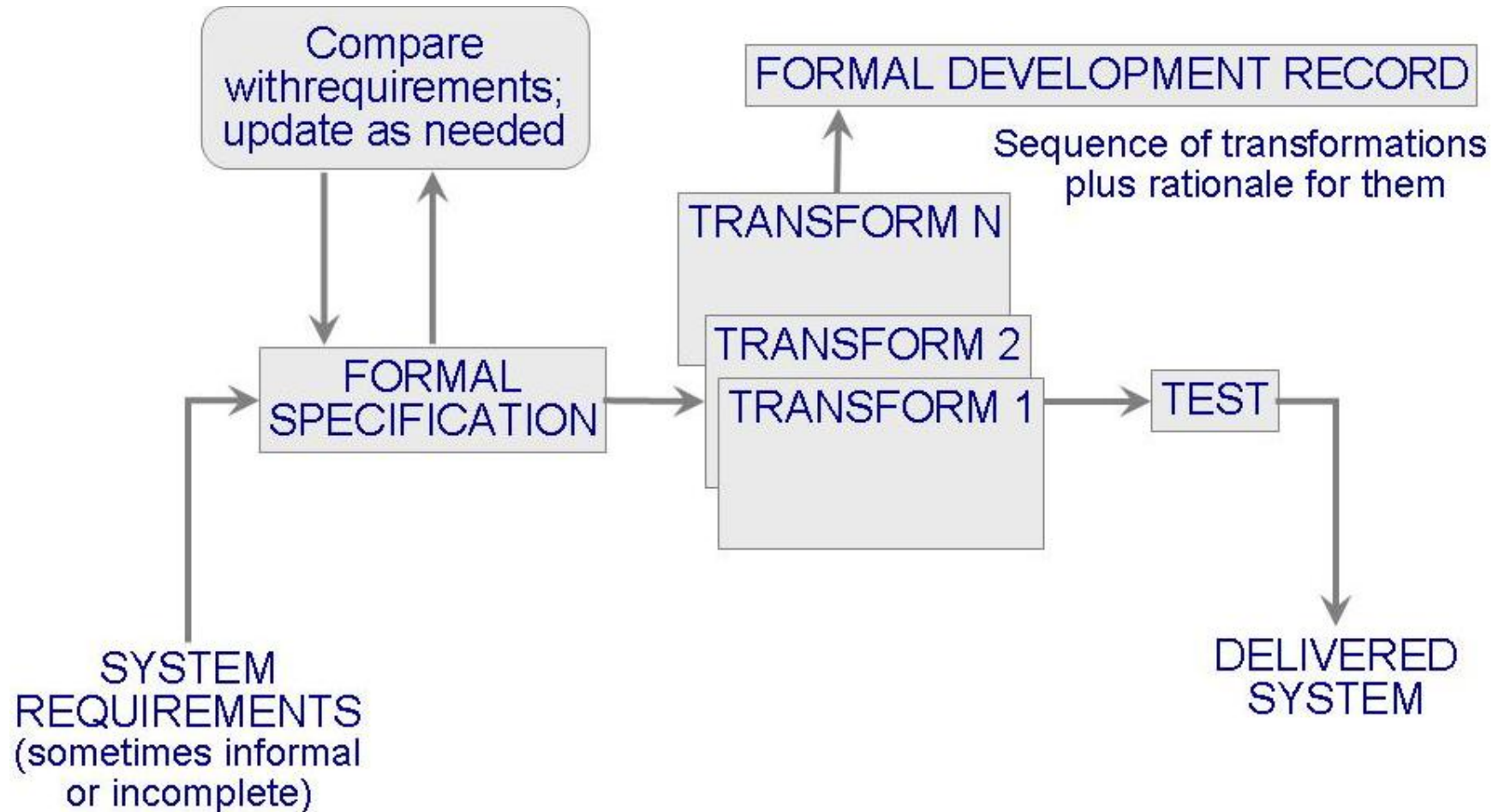
```
In-space (Create, CS) = false  
In-space (Put (S, CS1, H1), CS ) =  
  if CS = CS1 then true else In-space (S, CS)
```

Air-traffic control

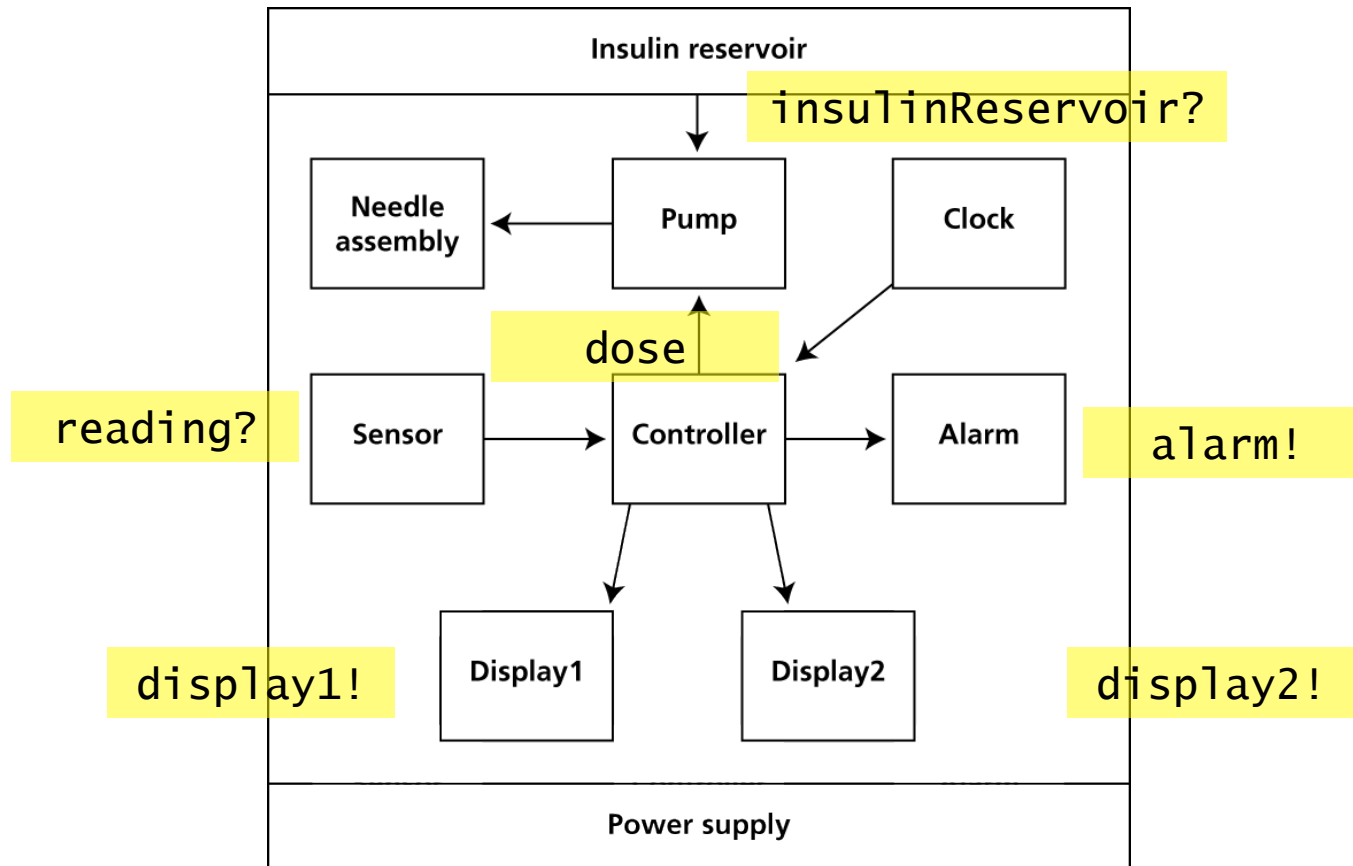
E. Transformational model

- Fewer major development steps
- Applies a series of transformations to change a specification into a deliverable system
 - Change data representation
 - Select algorithms
 - Optimize
 - Compile
- Relies on using a specific **formalism**
- Sometimes this model is referred to as **formal specification**
 - These permit specific transformations to be applied to equations in the formal specification

E. Transformational model



Example: Insulin pump



Example: Insulin pump schema

Insulin_pump

reading?: \mathbb{N}
dose, cumulative_dose: \mathbb{N}
r0, r1, r2: \mathbb{N} // last three readings
capacity: \mathbb{N}
alarm!: {off, on}
pump!: \mathbb{N}
display1!, display2!: STRING

$\text{dose} \leq \text{capacity} \wedge \text{dose} \leq 5 \wedge \text{cumulative_dose} \leq 50$
 $\text{capacity} \geq 40 \Rightarrow \text{display!} = " "$
 $\text{capacity} \leq 39 \wedge \text{capacity} \geq 10 \Rightarrow \text{display!} = \text{"Insulin low"}$
 $\text{capacity} \leq 9 \Rightarrow \text{alarm!} = \text{on} \wedge \text{display!} = \text{"Insulin very low"}$
 $r2 = \text{reading?}$

DOSAGE schema

DOSAGE

Δ Insulin_Pump

```
(  
  dose = 0  $\wedge$   
  (  
    (( r1  $\geq$  r0 )  $\wedge$  ( r2 = r1 ))  $\vee$   
    (( r1 > r0 )  $\wedge$  ( r2  $\leq$  r1 ))  $\vee$   
    (( r1 < r0 )  $\wedge$  ((r1-r2) > (r0-r1)))  
  )  $\vee$   
  
  dose = 4  $\wedge$   
  (  
    (( r1  $\leq$  r0 )  $\wedge$  ( r2 = r1 ))  $\vee$   
    (( r1 < r0 )  $\wedge$  ((r1-r2)  $\leq$  (r0-r1)))  
  )  $\vee$   
  
  dose = (r2 - r1) * 4  $\wedge$   
  (  
    (( r1  $\leq$  r0 )  $\wedge$  ( r2 > r1 ))  $\vee$   
    (( r1 > r0 )  $\wedge$  ((r1-r2)  $\geq$  (r1-r0)))  
  )  
)  
  
capacity' = capacity - dose  
cumulative_dose' = cumulative_dose + dose  
r0' = r1  $\wedge$  r1' = r2
```

Output schemas

DISPLAY

$\Delta\text{Insulin_Pump}$

$\text{display2!}' = \text{Nat_to_string}(\text{dose}) \wedge$
 $(\text{reading?} < 3 \Rightarrow \text{display1!}' = \text{"Sugar low"} \vee$
 $\text{reading?} > 30 \Rightarrow \text{display1!}' = \text{"Sugar high"} \vee$
 $\text{reading?} \geq 3 \wedge \text{reading?} \leq 30 \Rightarrow \text{display1!}' = \text{"OK"})$

ALARM

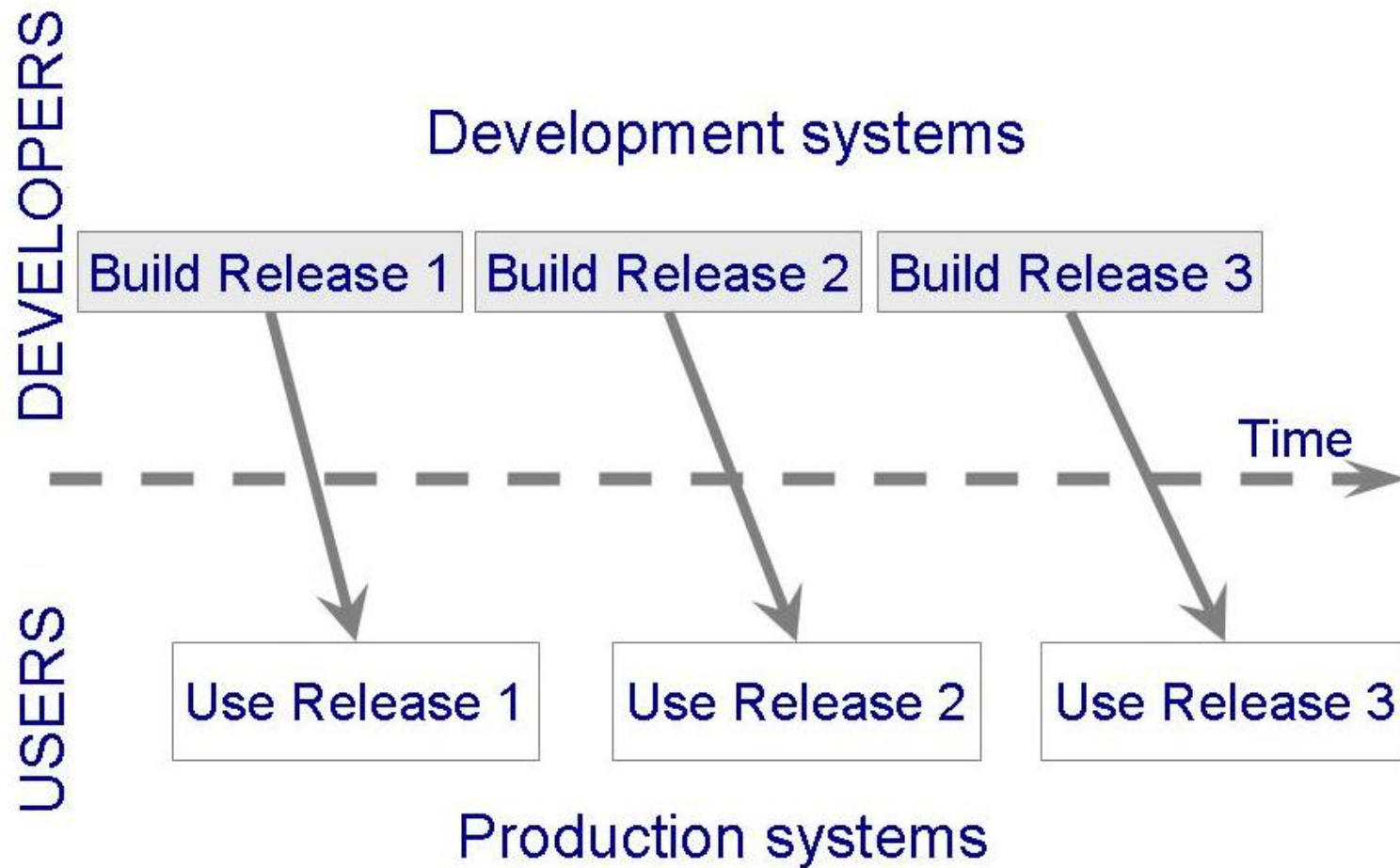
$\Delta\text{Insulin_Pump}$

$(\text{reading?} < 3 \vee \text{reading?} > 30) \Rightarrow \text{alarm!}' = \text{on} \vee$
 $(\text{reading?} \geq 3 \wedge \text{reading?} \leq 30) \Rightarrow \text{alarm!}' = \text{off}$

F. Incremental & Iterative

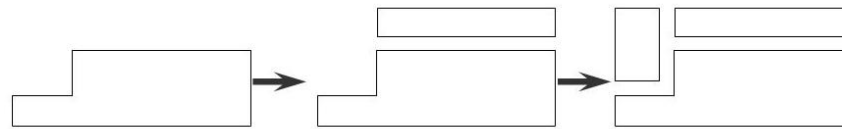
- Shorter cycle time
- System delivered in pieces
 - Enables customers to have some functionality while the rest is being developed
- Allows two systems to function in parallel
 - The production system (release n): currently being used
 - The development system (release $n+1$): the next version
- Has been used for over 50 years

F. Incremental & Iterative

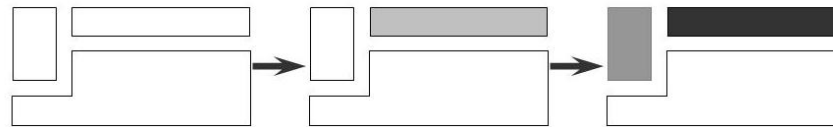


F. Incremental vs. Iterative...

INCREMENTAL DEVELOPMENT



ITERATIVE DEVELOPMENT



- **Incremental development:** Starts with **small functional subsystem** and **adds** functionality with each new release
- **Iterative development:** Starts with **full system albeit having minimal functionality**, then **changes** functionality of each subsystem with each new release

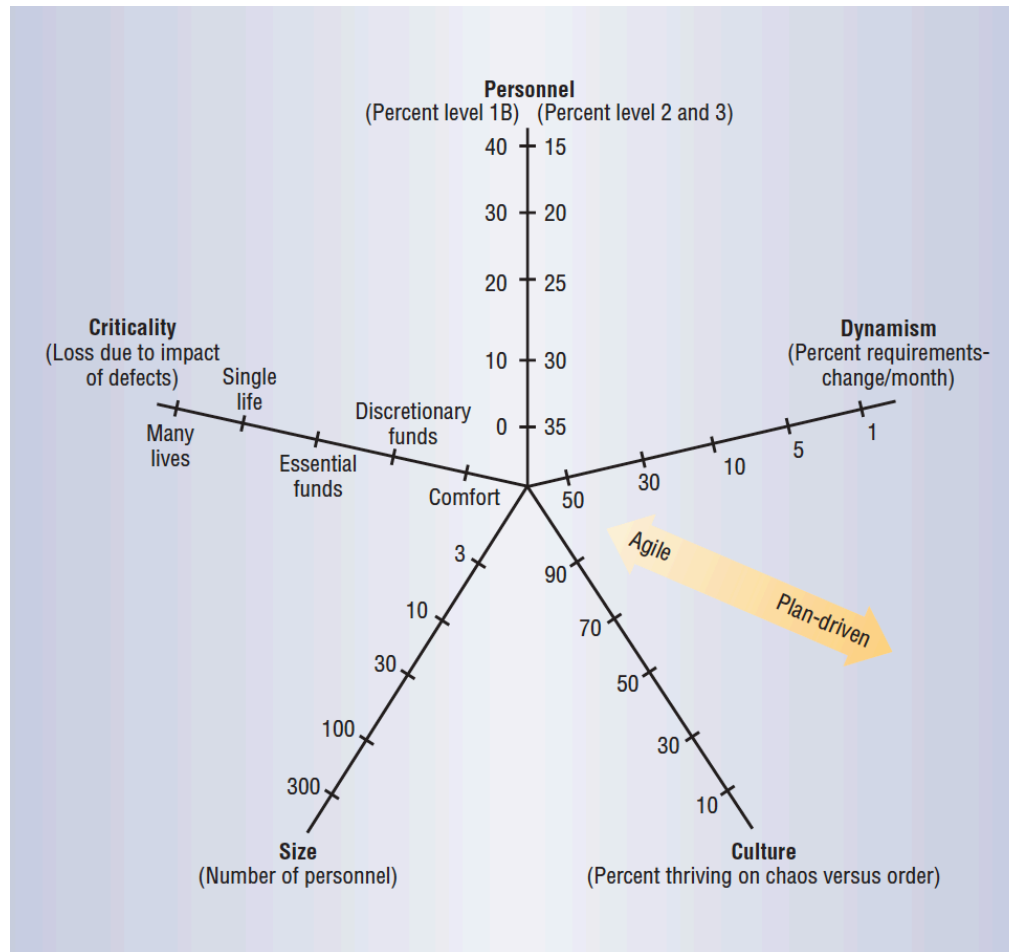
F. Incremental & Iterative

- This phased development is desirable for several reasons
 - Training can begin early, even though some functions are missing
 - Markets can be created early for functionality that has never before been offered
 - Frequent releases allow developers to fix unanticipated problems globally and quickly
 - The development team can focus on different areas of expertise with different releases

G. Spiral Model

- Suggested by Barry Boehm in the late 1980s
- Combines **development activities** with **risk management** to minimize and help control risks present in software-development projects
- The model is presented as a spiral in which each iteration is represented by a circuit around four major activities
 - Plan
 - Determine goals, alternatives, and constraints
 - Evaluate alternatives and risks
 - Develop and test
- What do we mean by **risk** in the context of software development?

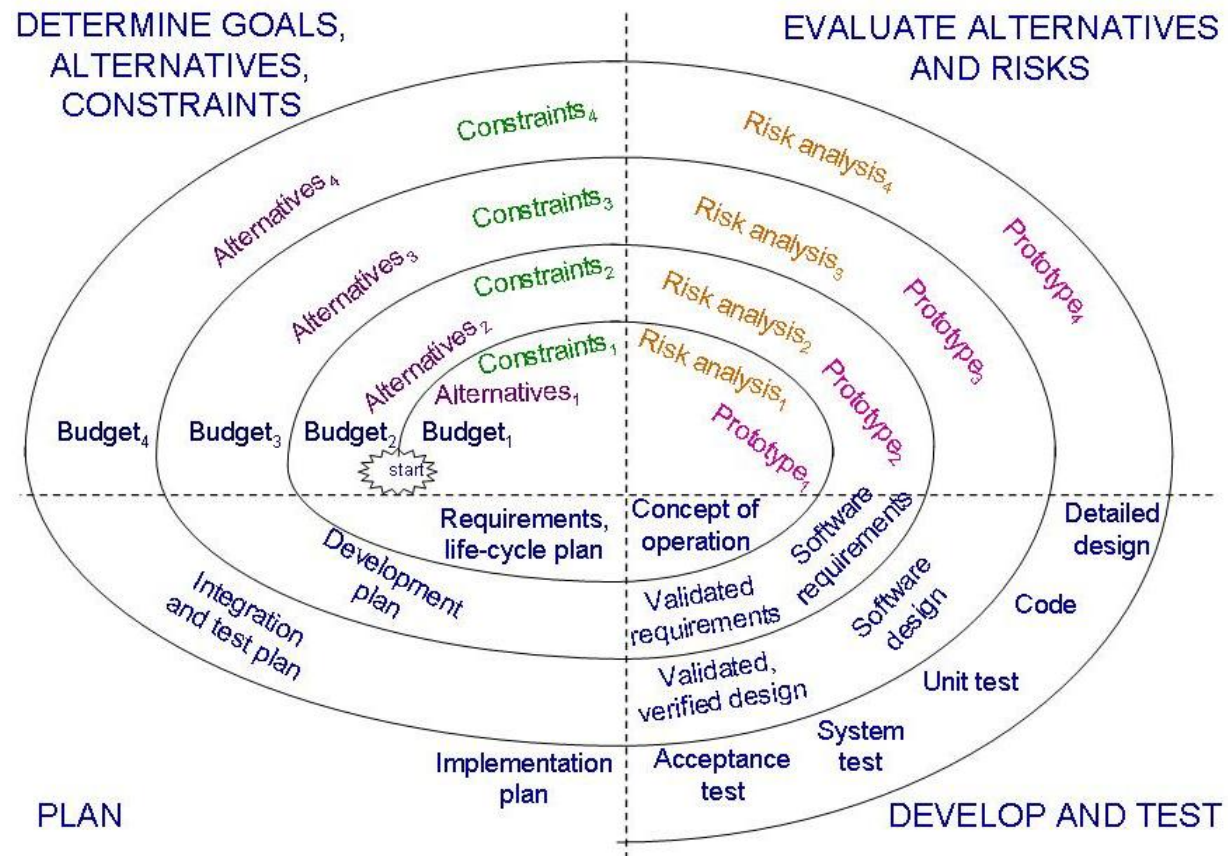
(An aside about development risks)



Cockburn's Three levels of Software Understanding (revised by Boehm)

- 3: Able to revise a method, breaking its rules to fit an unprecedented new situation
- 2: Able to tailor a new method to fit a previously-seen situation.
- 1A, 1B: With training, able to perform some discretionary or procedural steps (or both)
- -1: May have technical skills, but unable or unwilling to collaborate or follow shared methods.

G. Spiral model



H. Agile methods

- Emphasis on flexibility in producing software quickly and capably
- **Agile Manifesto**
 - Value individuals and interactions over process and tools
 - Prefer to invest time in producing working software rather than in producing comprehensive documentation
 - Focus on customer collaboration rather than contract negotiation
 - Concentrate on responding to change rather than on creating a plan and then following it regardless of what happens

H. Agile methods

- **Extreme programming** (XP) is one flavour of Agile methods
- **Crystal**: a collection of approaches based on the notion that every project needs a unique set of policies and conventions
- **Scrum**: Seven- to 30-day iterations; multiple self-organizing teams; daily “scrum” coordination
- **Adaptive software development** (ASD): repeating series of "speculate", "colloborate" and "learn" cycles.

H. Agile methods

- Emphasis on **four characteristics of agility**
 - **Communication**: Continual interchange between customers and developers
 - **Simplicity**: Select the simplest design or implementation
 - **Courage**: Commitment to delivering functionality early and often
 - **Feedback**: Loops built into the various activities during the development process

H. Agile methods

- The planning game:
customer defines value
- Small releases
- Shared metaphors:
common vision,
common names
- Simple design
- Writing tests first
- Refactoring
- Pair programming
- Collective ownership
- Continuous integration:
small increments
- Sustainable pace: 40
hours/week
- On-site customer
- Coding standards

H. Agile methods: concerns

- Extreme programming's practices are interdependent
 - A vulnerability if one of them is modified
- Requirements expressed as a set of test cases must be passed by the software
 - System passes the tests but a "test-passing system" is not what the customer is paying for
- Refactoring is an issue
 - Difficult to rework a system without degrading its architecture

Summary

- Process development involves activities, resources, and product
- Process model includes organizational, functional, behavioral, and other perspectives
- A process model is useful for guiding team behavior, coordination, and collaboration

Colophon

- Some slides based on Pfleeger & Atlee, "Software Engineering: Theory and Practice" © 2006 Prentice Hall
- Everything else: © 2010 Michael Zastre, University of Victoria