



# Beyond the Symptoms

How one Emergency Department is reducing overutilization by broadening homelessness services

## Luke Morris

Emergency Dept. Business Data Analyst  
Cedars-Sinai Medical Center  
Los Angeles, CA

This presenter has no conflicts of interest to disclose



# AGENDA

**Homelessness Figures**

**The ED Care Model**

**Problems at the Intersection**

**A New Role**

**Evidence of Effect**



# Homelessness by the Numbers

- United States (~pop. 331.5 million)
  - 580,466 People Experiencing Homelessness (PEH)<sup>2</sup>
  - 0.175% of U.S. population
- California (~pop. 40 million)
  - 161,548 PEH
  - 0.408% of state population
  - California makes up 11.9% of U.S. pop, but hosts 28% of all PEH in U.S.

EXHIBIT 1.7: States with the Highest and Lowest Percentages of People Experiencing Homelessness who were Unsheltered

2020

Highest Rates				
CALIFORNIA	NEVADA	OREGON	HAWAII	ARKANSAS
70.4%	61.0%	60.6%	56.5%	53.8%
161,548 Homeless 113,660 Unsheltered	6,900 Homeless 4,209 Unsheltered	14,655 Homeless 8,877 Unsheltered	6,458 Homeless 3,650 Unsheltered	2,366 Homeless 1,273 Unsheltered
Lowest Rates				
NEW YORK	NEBRASKA	NORTH DAKOTA	MAINE	MASSACHUSETTS
5.0%	5.9%	6.3%	6.7%	7.2%
91,271 Homeless 4,557 Unsheltered	2,404 Homeless 143 Unsheltered	541 Homeless 34 Unsheltered	2,097 Homeless 141 Unsheltered	17,975 Homeless 1,294 Unsheltered

1: AHAR 2020: <https://www.huduser.gov/portal/sites/default/files/pdf/2020-AHAR-Part-1.pdf>

2: 2020 Census: [www.census.gov](http://www.census.gov)



# Homelessness in Los Angeles

3

- LA County (~pop. 10 million)
  - 25% of California's population but 41% of its PEH
  - 3% of U.S. population but 12% of its PEH
- LA City (~pop. 3.9 million)
  - 39% of county population but 62% of PEH
  - 2/3 in first episode of homelessness
  - Estimated new 20,000 PEH amid COVID<sup>4</sup>

	2019	2020	Percent Change
City of Los Angeles	35,550	41,290	16%
County of Los Angeles	58,936	66,436	13%



3: LAHSA 2020 Greater Los Angeles Homeless Count

4: Andy Bales, president and CEO of the Union Rescue Mission in Skid Row (urm.org)



# The Emergency Medicine Model

- Community safety net for anybody in need
- A place for stabilization
  - Get you stable enough to go back home
  - or stable enough to transport to an IP unit
- Problems with non-urgent utilization
  - Overburdens department resources
  - Increases wait for care for all patients
  - Chain reaction of patients LWBS





# Packed EDs

- Crowding and overflowing in emergency departments is not a new issue.
- Examples of low-acuity cases coming in
  - RX refills
  - treatment of hypertension
  - chronic elevated blood sugar
  - behavioral health
- Source of patient and staff harm
- "COVID-19 has laid bare medicine's house of cards"<sup>5</sup>

5: Chekijian, 2021: <https://www.usnews.com/news/health-news/articles/2021-10-19/er-crowding-threatens-a-health-care-house-of-cards>

6: Hartnett et al 2020 <https://www.cdc.gov/mmwr/volumes/69/wr/mm6923e1.htm>



SOME PATIENTS MAY BE DELAYING  
EMERGENCY CARE DURING THE PANDEMIC

6

Emergency department  
visits declined

42%\*

A decline in visits for serious conditions  
might result in complications or death

\*U.S. emergency department visits March 29–April 25, 2020, compared with March 31–April 27, 2019

CDC.GOV

bit.ly/MMWR6320

MMWR



Cedars  
Sinai



# Homeless Care at Cedars-Sinai ED

- 7,956 visits by 3,194 PEH patients Feb 2020-Jan 2021
  - Roughly 2.49 visits per PEH patient
  - Many there for basic needs
    - Food
    - Shelter
    - Primary care-level treatment



# California SB1152

- Passed In 2018, requires hospitals to document info about patients experiencing homelessness before discharging them.
  - Services offered
    - Transportation
    - Meal
    - Meds
    - Vaccinations
    - Weather-appropriate clothing
  - Resources offered
    - Clinical/Behavioral
    - Follow-up with PCP
    - Help getting insurance





# A New Role is Born

## Community Resource Coordinator (CRC)

- Responsible for SB1152 checklist items
- Help PEH patients find more sustainable support
- Provide connections to community resources
  - Shelter
  - Staple needs
  - Insurance
  - Follow-up & specialty care appointments



Weihaio Qu, CRC



# How's It Going?

Are CRCs effective at reducing the use of emergency services for non-urgent matters while ensuring that homeless patients can access their basic needs?

Data gathered in fulfilling SB1152 needs used to measure role's impact



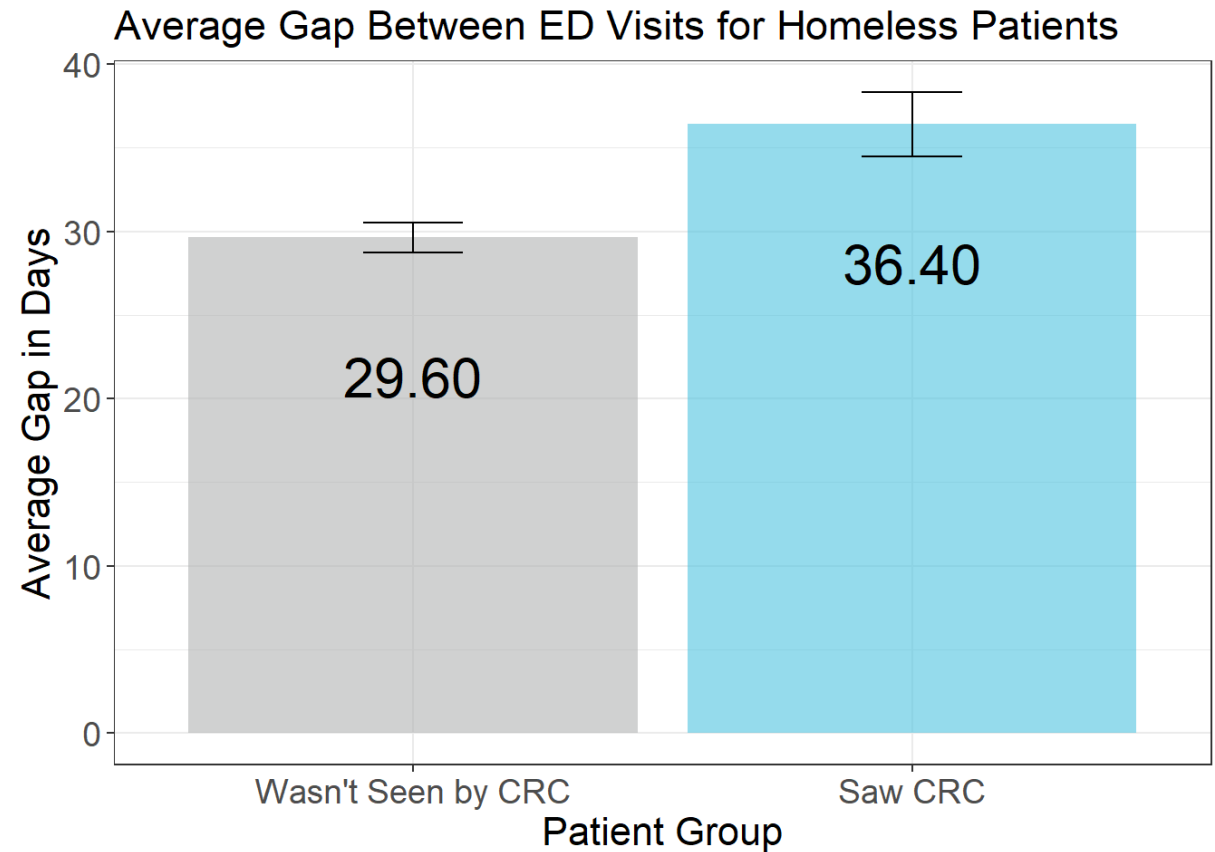
# Studying the Impact

- Diff-in-diff cohort model
  - Visit rates of patients experiencing homelessness,
  - Split by whether they were seen by a CRC during their index visit.
- Dependent variables
  - Time-interval between visits (in days)
  - Cost of stay
  - Length of stay (LOS)
- Differences in the populations were tested for statistical significance using a Welch t-test.



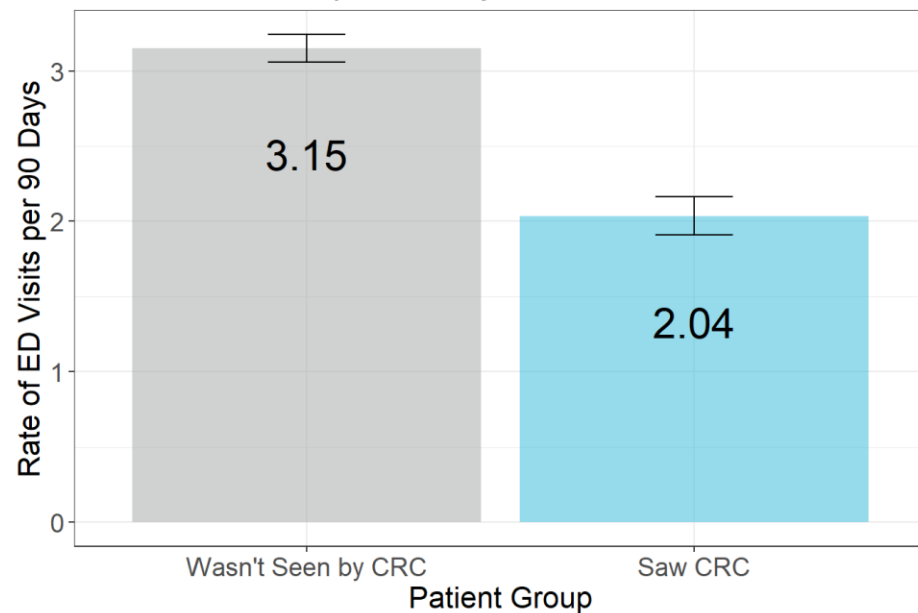
# What We Found

- A two-sample t-test demonstrated statistical significance ( $p = 0.0014$ )
- 22.82% increase to # of days elapsed before a patient returned to the ED after visiting with a CRC
- 95% confidence interval: 2.6-10.9 days to gap between ED visits



## 90 Days

Rate of ED Visits per 90 Days for Homeless Patients



## 180 Days

Rate of ED Visits per 180 Days for Homeless Patients

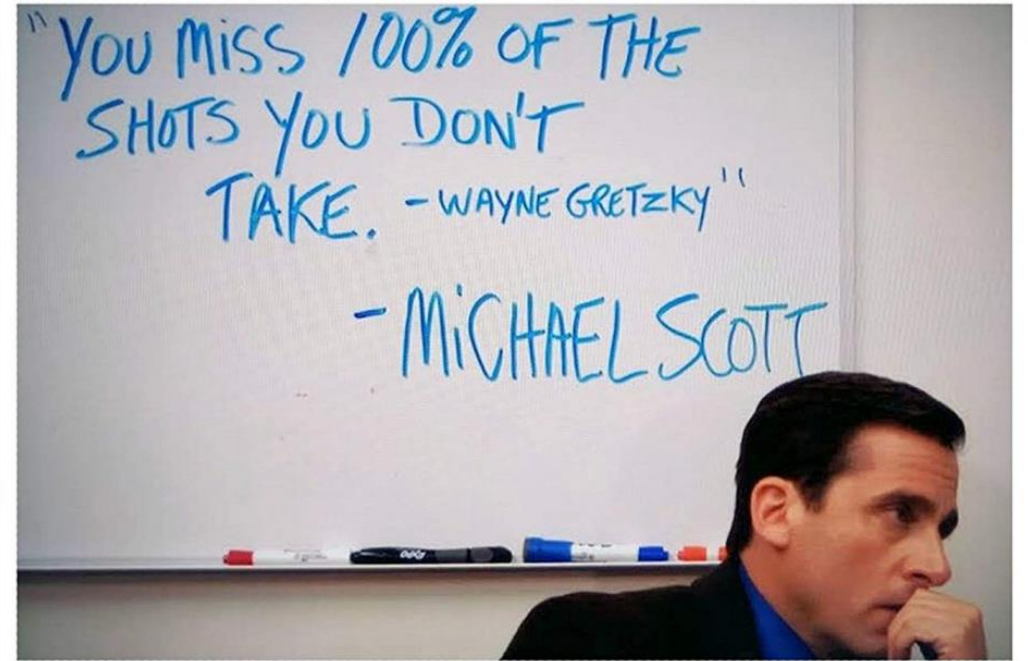


Time interval	Reduction in visit rate	95% CI	p-value
90 days	35%	0.8–1.4 fewer visits	<0.0001
180 days	35%	1.1-2.1 fewer visits	<0.0001



# Other Results

- Difference in the cost of care
  - $p = 0.1050$
  - Not statistically significant
- Difference in length of stay in the ED.
  - $p = 0.1053$
  - Not statistically significant
- Makes sense considering CRC can't really affect those figures.





# Understanding the Results

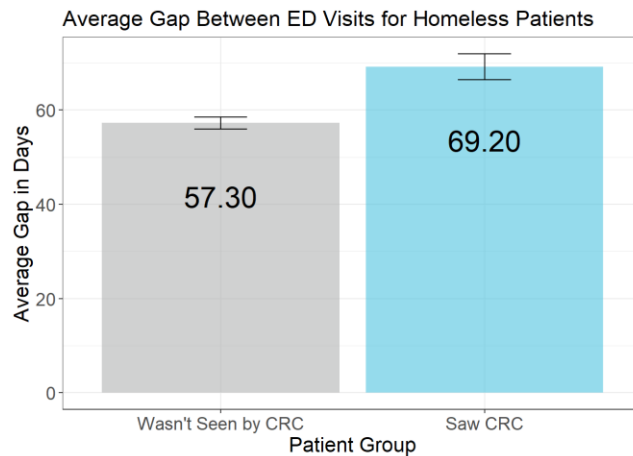
- Increased gap between ED visits
- Lowered rate of ED visits over 90 and 180 days
- Implications
  - Increased utilization of community resources may be decreasing frequency of needs that draw patients experiencing homelessness to ED.
  - Reduced burden by lower-urgency needs on ED resources – Possible effects
    - Shorter wait-times
    - Fewer LWBS
    - Greater focus on other patients with more acute needs



# Beyond the First Year ...

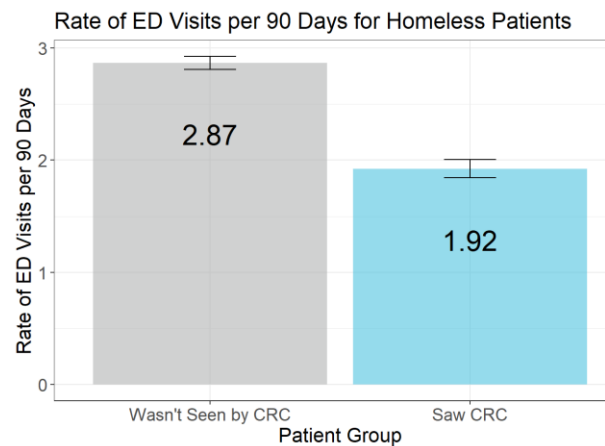
- Results Feb 2020-Sep 2022
  - 17,230 visits by 7,446 PEH patients

## Overall Avg Gap Between Visits



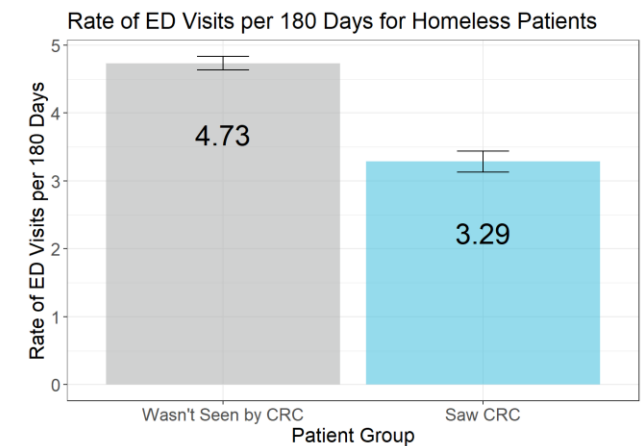
↑ 6.0-17.9 Days

## 90-day Visit Rate



↓ 0.7-1.1 Visits

## 180-day Visit Rate



↓ 1.1-1.8 Visits

# THANK YOU



**Luke Morris**

Cedars-Sinai Medical Center

[Luke.Morris@cshs.org](mailto:Luke.Morris@cshs.org)





# Questions?

