Carly Olson

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Education University of California, Berkeley, Haas School of Business

Berkeley, CA

Master of Business Administration, May 2016

- Recipient of Dean's Fellowship (full tuition scholarship for "path-bending leaders"); Selected as Forté Fellow
- Relevant coursework in entrepreneurship, needfinding & design thinking, negotiations, investing in women

University of Southern California, Marshall School of Business

Los Angeles, CA

B.S. in Business Administration, concentrations in Finance and Entrepreneurship, May 2010

Graduated Summa Cum Laude, GPA 3.95; Presidential Scholar (half tuition merit scholarship)

Experience

2015

Summer **LE TOTE**

San Francisco, CA

Customer Experience & Retention (spanning marketing, operations, strategy)

Women's fashion rental service; business model includes e-commerce, subscription, and algorithm-driven recommendations on style, fit & sizing (Series A funded, Y-Combinator)

- Identified drivers of cancellations over customer lifetime by analyzing user data and cancellation feedback, and conducting 30+ customer interviews
- Implemented multiple programs to improve customer experience and increase retention, including:
 - Improved product quality through change in warehouse pack/pull process
 - Increased customer education (through in-box messaging and welcome email program)
 - Design and testing of loyalty gift program

2013-2014 Independent consulting and market research in the parenting and baby industry

Los Angeles, CA

Pursued interest in addressing unique needs of working parents; conducted client engagements and customer research to develop industry expertise and identify business opportunities

- Identified pain points in new parent experience through focused interviews and parent survey
- Developed industry expertise, including relationships with companies, experts, retailers, and parenting groups
- Completed multiple engagements with relevant clients, including developing growth strategy and identifying and mapping key influencers within marketplace

2010-2013 **Bain & Company**

Los Angeles, CA

Senior Associate Consultant, 2012-2013; Associate Consultant, 2010-2012

Customer segmentation and marketing growth strategy

- Analyzed 10 years of transaction data across 300+ client locations to identify most valuable customers ("MVP") characteristics, resulting in significant shift in client's target customer and marketing strategy
- Conducted customer survey (n=7K) and leveraged insights to identify MVP customers' highest priority needs
- Designed operational pilot of "MVP experience" that addresses critical needs to improve customer retention

Corporate strategy

- Assessed competitors' business models along multiple dimensions (product offering, geography, and customer) to determine industry's most profitable and highest growth business model, leading to new company strategy
- Independently led design, execution, and analysis of customer surveys (n=700) in five countries and three languages to determine customer purchasing criteria and relative performance versus competitors

Sales force transformation

- Led redesign of direct sales organization to reduce costs by ~\$250M and better align sales with customer needs
- Conducted extensive primary research to compile proprietary database of industry leaders' sales models
- Leveraged benchmarks and internal data to rebuild direct coverage model, including customer segment definitions and resource redeployment, leading to substantial cost savings and increased effectiveness

Marketing effectiveness

- Utilized consumer survey (n=35K) to understand behaviors, needs, and motivations of customers across US
- Optimized direct mail for ~550 segments based on spend data, promotional mix, and competitors tactics
- Team recognized as Bain LA annual Results Challenges winner for achieving exceptional client impact

Additional

- Bain case experience featured in Harvard Business Review, Jan-Feb 2012
- Interested in UI/UX & learning to code, parenting blogs, DIY/crafting, and cooking sous vide; avid reader, coffee enthusiast, puppy parent to a black lab rescue