The CLARA Organization:

Decentralization and Cooperation

Florencio Utreras
CLARA's Executive Director
Florencio.Utreras@redclara.net

Name of the Event: The CLARA Organization
Date: May 19, 2010
Place: Durban, South Africa

CLARA: Cooperación Latino Americana de Redes Avanzadas

CLARA

- Not for Profit International Organization based in Uruguay. Established in December 2003.

- Members are the NRENs (National Research and Education Networks) of 15 Latin American Countries

- Headquarters in Uruguay

- Staff works in several countries in Latin America

CLARA Partners

Argentina	Innova-Red
Bolivia	ADSIB
Brasil	RNP
Chile	REUNA
Colombia	RENATA
Costa Rica	RedCONARE
Ecuador	CEDIA
El Salvador	RAICES
Guatemala	RAGIE
México	CUDI
Panamá	RedCYT
Paraguay	ARANDU
Perú	RAAP
Uruguay	RAU
Venezuela	REACCIUN

Organization Chart

General Assembly
└─ Board of Directors
   ├─ CLARA-TEC
   └─ CLARA Applications Committee
      └─ Executive Director
         ├─ Director of Operations
         └─ Director of Innovation

- Chief Finantial Officer
- Project Manager
  - Project Control
- Technical Manager
  - CLARA-NOC
  - CLARA-NEG
  - Systems Group
  - Software Design
- Marketing >Manager
  - CLARA-PR
- Training and Knowledge Manageer
- Academic Relations Manager
  - Communities Coordinator
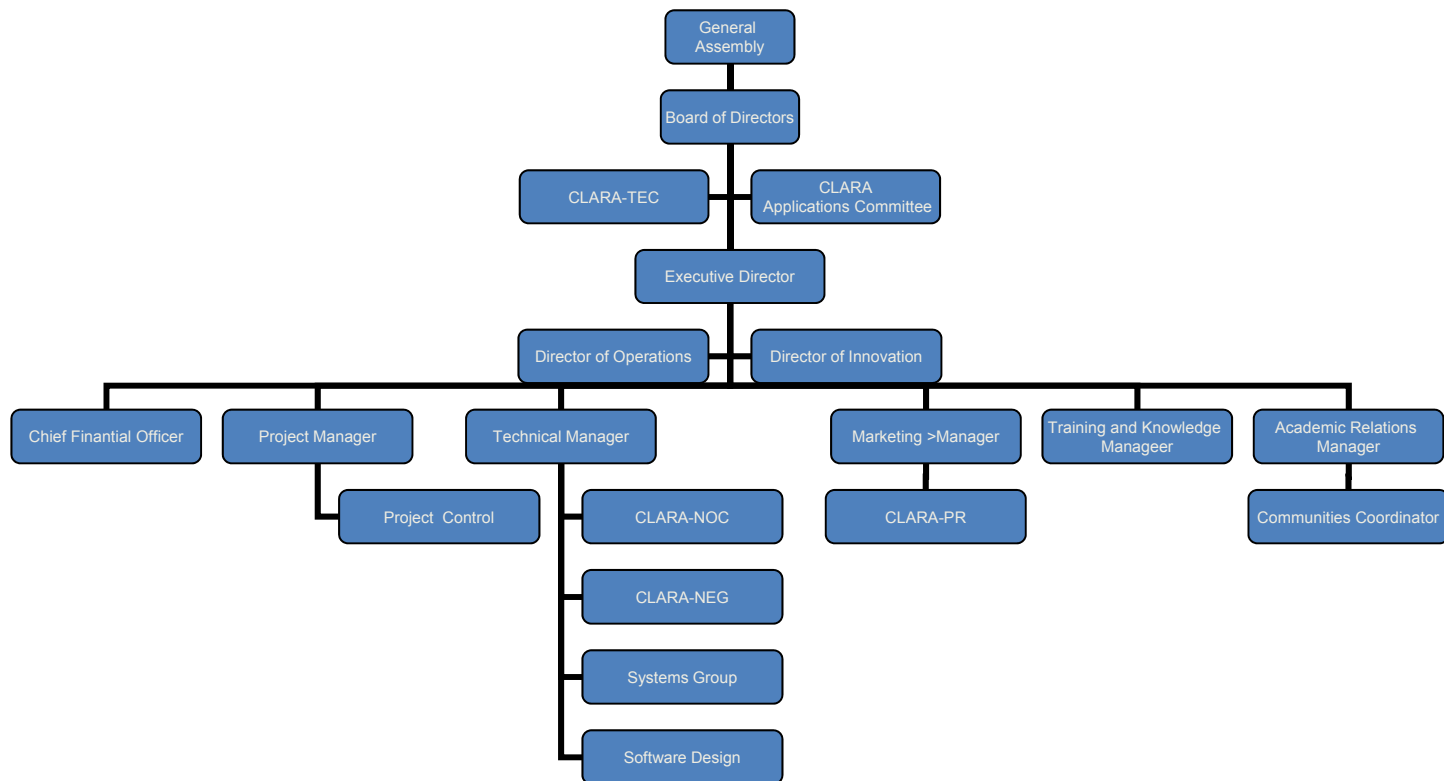
Staff development Strategy

- The number of people directly contracted by CLARA must remain low (below 15)

- Whenever possible, NRENs will perform assigned tasks on behalf of CLARA instead of creating a group of hired personnel: NEG, NOC, SEG, etc.

- Personnel must be located in several countries in the Region
  - Telework is central to this strategy
  - Whenever possible, the local NREN provides offices for the staff of CLARA
  - The local NREN provides Videoconference facilities for CLARA Staff

CLARA Staff is distributed in LA

- Executive Director's office in Chile
- Director of Innovation and Development in Chile
- Director of Operations in Brazil
- Project Management in Mexico
- Administrative Offices in Uruguay
- Engineering Staff in Brazil
- Network Operations from Chile
- Technical Management, Colombia
- Training and Knowledge Management, Perú
- Marketing and Services, Venezuela

The Executive Management

- **Executive Director**
  - General Management of the Organization, overall responsible for the good implementation of the strategices defined by the Board of Directors

- **Director of Innovation and Development**
  - Responsible for the development of new projects and activities as well as new service conception and development

- **Director of Operations**
  - Responsible for daily operations, including technical issues as well as finantial and administrative issues.

The Technical Management

- Technical Manager
  - Software Projects Engineer
- Network Engineering Group (NEG)
  - Assigned to Brazil's NREN
- Network Operatins Center (NOC)
  - Assigned to Chile's NREN
- Systems Engineering Group
  - In the process of assignment

Administrative Offices

- Administrative Office in Uruguay
  - Chief Financial Officer
  - Financial assistant
  - Accountant
- Legal services outsourced
- Auditing outsourced to a company subsidiary of Praxity.

Public Relations

- PR Manager is hired by CLARA and reports to the Marketing Manager

- Personnel in:
  - El Salvador
  - Perú
  - Chile
  - Brazil

Funding

- ALICE2 Funding is providing € 12 Million from December 2008 until August 2012

- Partners contribute € 1.7 Million a year in cash payments. Expected to become € 2.2 Million by 2012.

- Contributions by Brazil (fiber optic and equipent) of US$ 10 Million from 2009-2012

- Application Projects are funded on a project by project basis applying to the appropiate funding source:

  - FP7, OAS, IDB, etc.

http://www.redclara.net