		Scale
How important is this	When is this competency needed for	How valuable is this
competency for effective job	effective job performance?	competency for
performance?		distinguishing superior
		from barely acceptable
		employees?
1 = Not Important	1 = Needed the first day	1 = Not Valuable
2 = Somewhat Important	2 = Must be acquired within the	2 = Somewhat Valuable
	first 3 months	
3 = Important	3 = Must be acquired within the	3 = Valuable
	first 4-6 months	
4 = Very Important	4 = Must be acquired after the first	4 = Very Valuable
	6 months	

Need At Entry Scale

Distinguishing Value

5 = Extremely Valuable

Importance Scale

5 = Extremely Important