Google Fiber Executive Summary

Overview

This project seeks to reduce the amount of times customers have to call in order for an issue to be resolved in order to improve the overall customer experience.

The Problem

Customer service excellence is crucial for Google Fiber's user experience. Repeat calls - where customers contact support multiple times for a single issue - frustrates users, strain resources, and increase costs.

- How frequently do customers make repeat calls to customer service?
- Which problem types and market cities generate the most repeat calls?
- How can we use this data to improve first-call resolution rates?

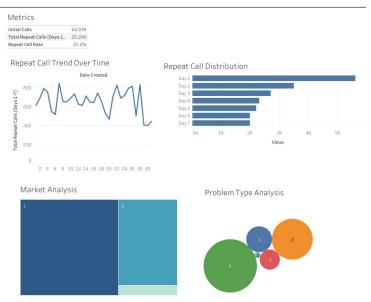
The Solution

Google Fiber has created a dashboard to improve the improve the call center experience through analysis of trends and data analysis.

Details

Keys to success

- Data must be comprehensive and show trends in repeat calls by their first contact date
- The dashboard include a breakdown of repeat calls by market city and problem type
- Project should be accessible, with large print and text-to-speech alternatives



Call Center Trends

Results Summary

Google Fiber has set an internal goal for reducing the call center rate by 25% within the next quarter. Our dashboard analysis reveals that while the overall repeat call rate is 31.2%, Google Fiber can strategically focus its efforts to significantly improve the call center experience.

Reflections/ Next Steps

- The 80/20 or Pareto Principle can be utilized to maximize efficiency in troubleshooting
- **Problem Types:** Problem types 5 (50.65%) and 2 (29.58%) account for 80.23% of all repeat calls, consistent with the 80/20 principle that a minority of causes often leads to the majority of results.
- Market City: Market 1 (62.47%) and Market 3 (33.62%) account for 96.09% of all repeat calls, so concentrating training efforts in these two cities would maximize training efforts.
- **Timing of repeat calls:** 58.25% of repeat calls occur within the first 3 days after the initial call, with 27.68% repeat calls occurring on day 1 alone.
- By prioritizing agent training and resource allocation to address problem type, market city, and improved follow-up within the first 3 days post-initial call, Google Fiber can potentially resolve up to 75-80% of repeat call issues while optimizing resource utilization.