

India Smart Utility week 2024

Global lessons on Smart metering

14th March, 2024

Financing Smart Meters – Constraints and Possible Solutions



Revamped Distribution Sector Scheme (RDSS)

An Overview

Revamped Distribution Sector Scheme

Gol has announced the **Revamped Distribution Sector Scheme (RDSS)** with an outlay of INR 3.04 Lakh Cr. to support distribution companies in undertaking large scale reforms in the distribution sector in July 2021.

Scheme Objectives

Improve quality and reliability of supply to consumers through financially sustainable and operationally efficient Distribution sector

Reduce AT&C loss on pan India level to 15% by 2024-25

Reduce ACS-ARR Gap on pan India level to nil by 2024-25

To be achieved through

PART A

1

Smart Metering and related AMI Infrastructure

- Implementation of smart metering along with associated AMI incl. technology-based solution and unified billing and collection system.

INR 1.51 Lakh Cr
GBS: INR 23,300 Cr

2

Distribution Infrastructure strengthening & modernization

- Distribution infrastructure works for strengthening and modernization including SCADA and ERP

INR 1.52 Lakh Cr.
GBS: INR 73,301 Cr

3

PART B

Training & Capacity Building and other Enabling & Supporting Activities

- Supporting and enabling components of the Ministry, training and capacity building, Awards & Recognitions etc.

INR 1,430 Cr
GBS: INR 1,030 Cr

All ongoing approved projects under IPDS and DDUGJY will be subsumed under current scheme

Smart Metering Journey so far...

Initiation Stage (2011 – 2015)

- Smart Grid (SG) defined in Electricity (Amendment) Bill 2014
- 14 SG Pilot Projects Launched

2011

- Indian Smart Grid Task Force and Indian Smart Grid Forum established by GoI

2014

- National Smart Grid Mission (NSGM) established
- Model Smart Grid Regulations issued by FoR
- BIS standards released for smart meters

2015

Foundation Stage (2016 – 2020)

- Functional Requirements for Smart Metering by CEA
- Model DPR & RfP documents issued by NSGM
- 4 more SG projects sanctioned
- Electricity (Rights of Consumers) Rules, 2020 - all connections to be given with prepaid smart meter

2016

- Commencement of large-scale deployments by Energy Efficiency Services Limited (EESL)

2017

- Amended metering regulations published by CEA
- GOI issued advisory to replace all meters with smart meters by 2022

2018

2019

2020

Scale-up Stage (2021 – 2025)

- Empanelment process for AMISPs and smart metering OEMs notified, and Request for Empanelment issued

2021

- New Revamped Distribution Sector Scheme with emphasis on smart metering announced by Finance Minister in Union Budget
- Model document for selection of AMISP on PPP basis was notified by MOP in 2021

2022

Advantages of smart meters

Power procurement cost optimization

- Improving the ability to deploy advanced tariff regimes and other demand-side management initiatives, optimize power procurement costs and improve load management

Peak Load Management

- Increasing load management during peak load times, ensuring more efficient use of grid resources/upgrade deferral

Upgrade planning

- Helping utilities better understand power grid needs, facilitating better system planning

Operational costs

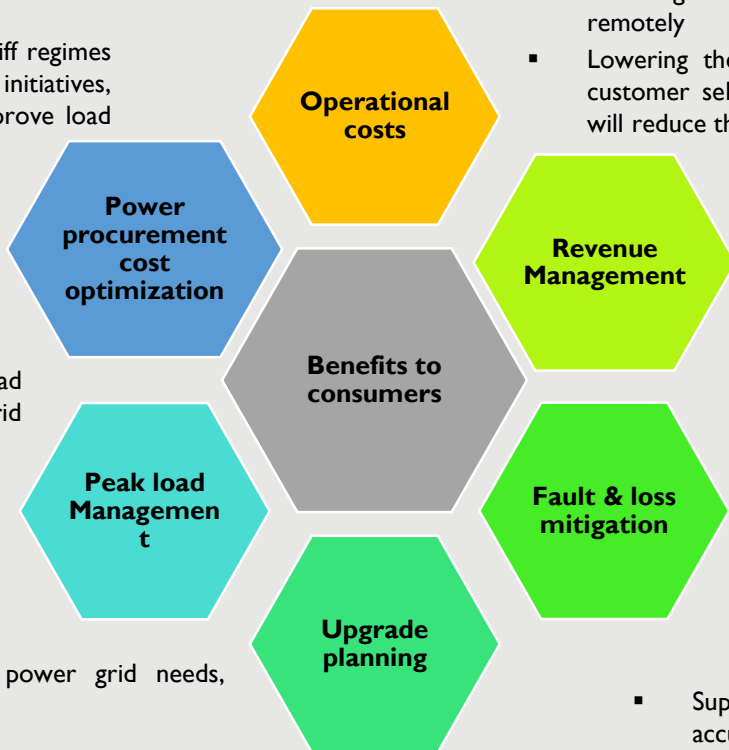
- Reducing meter reading costs as meters are read remotely
- Lowering the cost to service customers via increased customer self-service (fewer bill queries and complaints will reduce the need for site visits)

Revenue Management

- Enabling timely billing to improve the revenue management through steady cash flow
- Improve collection to bill ratio

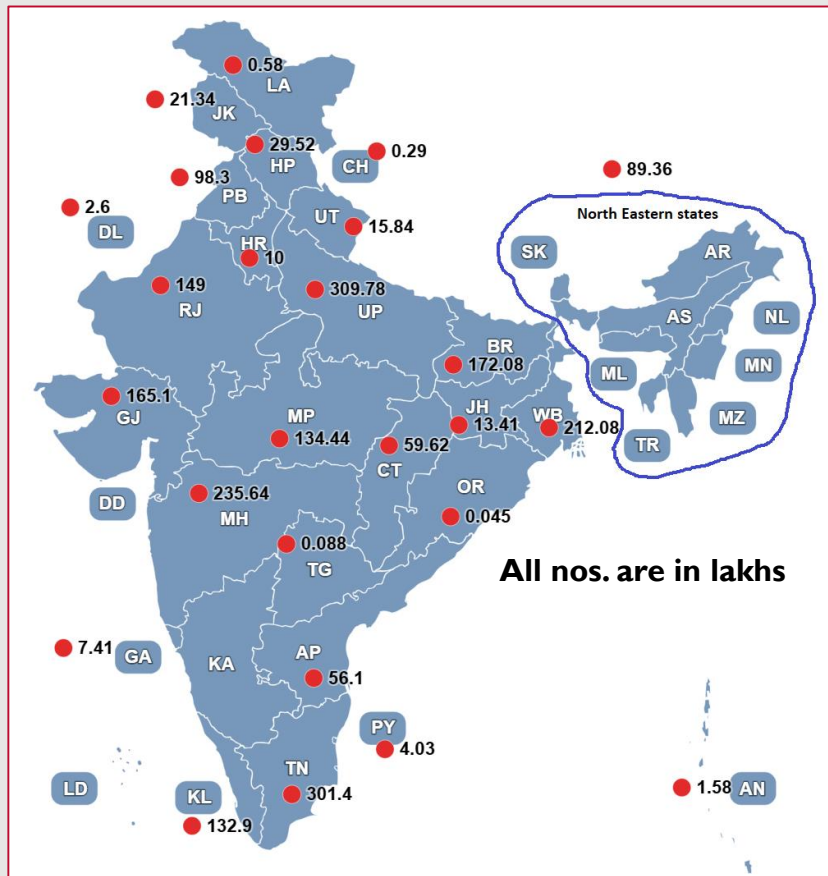
Fault & Loss Mitigation

- Allowing system faults be notified and located quickly, following power cuts and interruptions
- Supporting energy accounting, leading to more accurate measurements of distribution losses

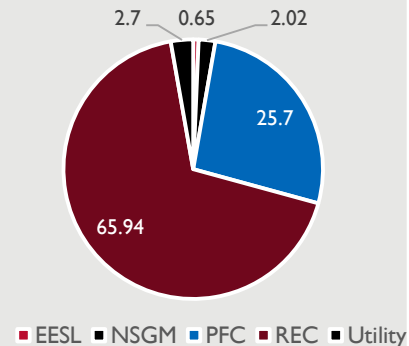
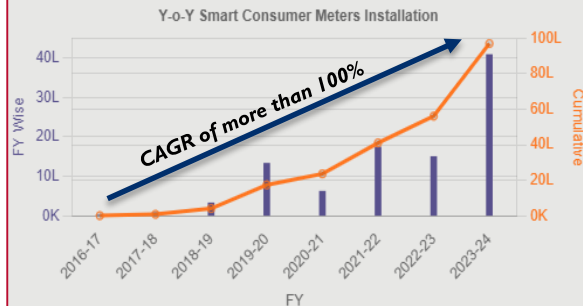


Current status of smart meters

State wise sanction of smart meters



Installed smart meters – agency wise



Major highlights

- Max smart meters are sanctioned to the states of UP, TN and Maharashtra.
- Exponential growth in installation of smart meters in the last 3 years
- PFC and REC are leading the smart meter installation across India

Smart Meters – a big investment opportunity ?

| Background | Description |
|--|---|
| Revamped Distribution Sector Scheme | <ul style="list-style-type: none">• Replace 250 million conventional meters with smart meters○ Enabling private sector participation by competitive selection of Advanced Metering Infrastructure Service Providers (AMISP)○ Scale of the smart meter program and the completion timelines, necessities infusion of large upfront capex○ 109.3 mn awarded and 9.7 mn installed |
| USD 12 billion debt financing opportunity | <ul style="list-style-type: none">• Total Financing requirement of USD 20 bn, at a conservative estimate of INR 6,000/ meter○ Government of India grant of USD 3 billion (15%)○ Equity of USD 5 billion○ Debt of USD 12 billion |
| Challenges | <p>Operational Challenges</p> <ul style="list-style-type: none">• Interoperability with the existing discom IT systems, meter data managements systems <p>Financing Challenges</p> <ul style="list-style-type: none">• Availability of Debt Financing – dependence on balance sheet financing• DISCOMs as counter parties raises risk perception |
| Encouraging Developments | <ul style="list-style-type: none">• Investor Response – USD 2 bn platform sponsored by Genus Power received Investment from GIC, Singapore• Impact of Smart Meters – Enhanced revenue collection in DISCOMs of Bihar is being reported |

Why is financing a challenge ? – USAID SAREP findings

Based on secondary research

- *Discoms as the counterparties to the AMISP contract potentially raise risk perception of investors*
- *Scale of smart meter rollout envisaged under RDSS is huge vis-à-vis current installations*
- *New Business model with limited private players*

Based on stakeholder discussions

- *Operationalization of the payment security mechanism (PSM) by Discoms*
- *Support from promoter : Requirement of undertakings/guarantees for additional comfort*
- *Limited data/track record of operational history*

Possible options to support financing smart meters

- ***Dedicated line of credit from DFIs to domestic FIs and thereafter FI disburses loans to AMISPs***

Option 1

- ***Recycling of capital through models such as InvITs***

Option 2

- ***Loan Guaranty for the debt facility of AMISPs (Credit enhancement through DFI support to enhance lending to AMISPs)***

Option 3

Panel discussion to follow...

Thank You